ALAMO COLLEGES DISTRICT

MEETING OF THE BOARD OF TRUSTEES
MEETING AS A COMMITTEE OF THE WHOLE

TUESDAY, AUGUST 11, 2026
6:00 PM

Alamo Colleges District
Dr. Bruce H. Leslie Boardroom
2222 N. Alamo St.
San Antonio, TX 78215

NOTICE IS HEREBY GIVEN THAT THE COMMITTEE OF THE WHOLE MEETING OF THE BOARD OF TRUSTEES OF THE ALAMO COMMUNITY COLLEGE DISTRICT WILL BE HELD AT THE PHYSICAL LOCATION REFERENCED ABOVE ON TUESDAY, AUGUST 11, 2026. ONE OR MORE TRUSTEES MAY ATTEND REMOTELY BY VIDEOCONFERENCE PROVIDED THAT A QUORUM OF TRUSTEES ATTEND BY PHYSICAL PRESENCE AS AUTHORIZED BY TEXAS GOVERNMENT CODE SECTION 551.127. THE COMMITTEE OF THE WHOLE MEETING OF THE BOARD WILL CONVENE IN OPEN SESSION AT 6:00 PM.

This Meeting as a Committee of the Whole of the Board of Trustees, being held for the reasons listed below, is authorized in accordance with the Texas Government Code, §§ 551.001 - 551.146. Verification of Notice of Meeting and Agenda are on file in the Office of the Chancellor. Executive Session, if required, is authorized by Chapter 551 and will be conducted prior to the conclusion of the meeting. If it is decided during the course of the meeting that discussion of any item listed on the agenda should be held in Executive Session, the Committee will convene in Executive Session in accordance with Tex. Govt. Code §§ 551.071 - 551.094. In order to vote on items discussed in Executive Session, the Board of Trustees must take action in the open portion of the meeting on items discussed in the Executive Session. The Committee will consider, discuss, and take appropriate action regarding the following items:

AGENDA

1. **CALL TO ORDER**
2. **CERTIFICATION AND POSTING OF NOTICE**
3. **ROLL CALL**
4. **PLEDGE OF ALLEGIANCE**
5. **CITIZENS TO BE HEARD**
   - 5.A. Registration: 5:00 PM - 5:55 PM
6. **CHAIR'S REPORT** - *Joe Alderete, Jr.*
   - 6.A. Community Outreach; Flaco Jimenez Exhibit Opening Reception; Alamo Technical Institute Press Conference; NALEO Conference; Flaco Jimenez Exhibit Closing Reception; 2nd Annual Statewide Convening on Best Practices to Support Pregnant & Parenting Students
7. **CHANCELLOR'S REPORT** - *Dr. Mike Flores*

7.A. ACD Annual Performance Update
Presenter: Dr. Tom Cleary

8. **STUDENT SUCCESS COMMITTEE,** *Dr. Lorraine Pulido, Chair*
8.A. Alamo Colleges and Future Ready Bexar County
Presenter: Xavier Urrutia
8.A.1) ACD Future Ready Bexar County Grant Program
Presenter: Stephanie Vasquez
8.A.2) High School Programs Update
Presenter: Sara Mann

9. **AUDIT, BUDGET AND FINANCE COMMITTEE**, *Gerald Lopez, Chair*
9.A. Bond Rating Update and Results of Debt Transactions
Presenter: Sean Mullen
9.B. Internal Audit Update
Presenter: Frank Cortez
9.C. Discussion and Possible Action on the 2026 Annual Risk Assessment and Proposed Fiscal Year 2027 Internal Audit Plan
Presenter: Frank Cortez

10. **WORKFORCE DEVELOPMENT COMMITTEE**, *Dr. Gene Sprague, Chair*
10.A. Workforce Development Committee Report
Presenter: Dr. Sammi Morrill

11. **CONSENT AGENDA REPORTS**
11.A. Discussion and Possible Action on Monthly Contracts Report
11.B. Discussion and Possible Action on Monthly Grants and Contracts Report
11.C. Discussion and Possible Action on Approval of Construction Reports
11.D. Discussion and Possible Action on Approval of Financial Reports
11.E. Discussion and Possible Action on Approval of Monthly Report on Cooperative Purchases in Excess of $200,000
11.F. Discussion and Possible Action on FY2024-25 Annual Financial Reports for San Antonio College, St. Philip's College, Palo Alto College, Northwest Vista College and Northeast Lakeview College
11.G. Discussion and Possible Action on the Adoption of Employee Holiday for Veterans Day
11.H. Discussion and Possible Action on Approval of Contract Increase for Alamo Colleges District, Northeast Lakeview College - New Braunfels Facility Renovation Project
11.I. Discussion and Possible Action on Approval of Contract Increase for Alamo Colleges District, St. Philip's College - Watson Fine Arts Center Black Box Theater Addition
11.J. Discussion and Possible Action on Delegation of Authority to Award Contract to Construct Veterans Hall and Cafeteria at St. Philip's College
11.K. Discussion and Possible Action on the Purchase of Credit Mobility Platform
11.L. Discussion and Possible Action on the Purchase of Diploma Services
11.M. Discussion and Possible Action on Policy B.3.2 Board Member Training
11.N. Discussion and Possible Action on Policy B.3.3 Board of Trustees Ethics
11.O. Discussion and Possible Action on Policy B.5.1 Board Responsibilities

12. **EXECUTIVE SESSION**
12.A. The Committee of the Whole may go into Executive Session to deliberate on any item referenced in this agenda for open session or executive session based on the following potential exceptions under the Act.
12.B. Pursuant to §551.071, Texas Government Code, the Committee of the Whole may consult with its attorneys to seek their advice on matter(s) in which the duty of the attorney(s) to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter.
12.C. Pursuant to § 551.071, Texas Government Code, the Committee of the Whole may consult with its attorneys about pending and threatened litigations.

12.D. Pursuant to § 551.071, Texas Government Code, the Committee of the Whole may consult with its attorneys about pending EEOC charges.

12.E. Pursuant to §551.072, Texas Government Code, the Committee of the Whole may deliberate the purchase, exchange, lease or value of real property.

12.F. Pursuant to §551.073, Texas Government Code, the Committee of the Whole may deliberate regarding a negotiated contract for prospective gift or donation.

12.G. Pursuant to §551.074, Texas Government Code, the Committee of the Whole may deliberate the appointment, employment, evaluation, reassignment, duties, performance of duties, discipline, or dismissal of a public officer or employee(s), including, without limitation, the Chancellor and the District Director of Internal Audit.

12.H. Pursuant to §551.076, Texas Government Code, the Committee of the Whole may deliberate the deployment, or specific occasions for implementation, of security personnel or devices, or a security audit.

12.I. Any action on these matters will be taken in Open Session.

12.J. **RECONVENE OPEN MEETING**

12.J.1) Discussion and Possible Action on Items Discussed in Executive Session.

13. **ADJOURNMENT**

POSTED AT THE
ALAMO COMMUNITY COLLEGE DISTRICT
2222 N. Alamo St.; San Antonio, TX 78215 at
POSTED AT 5:00 PM ON THIS 5TH DAY OF AUGUST 2026

This meeting site is wheelchair accessible. The accessible entrance is located at the side entrance of Dr. Bruce H. Leslie Boardroom. Accessible parking spaces are located in front of the Alamo Colleges Center for Excellence and Student Success, located in the parking lot that faces N. Alamo Street. Auxiliary aids and services are available upon request (interpreters for the hearing impaired must be requested twenty-four hours prior to the meeting) by contacting the Board of Trustees Office at dst-board@alamo.edu.

“The following notices apply to this meeting.

Pursuant to Section 30.06, Penal Code (trespass by license holder with a concealed handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a concealed handgun.

Pursuant to Section 30.07, Penal Code (trespass by license holder with an openly carried handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a handgun that is carried openly.

_____
Dr. Mike Flores
Chancellor

TO BE READ BY BOA R D CHAIR BEFORE CTBH ITEM

Citizens To Be Heard Standard Statement

All individuals wishing to address the Board should have signed up to do so.

Comments relating to general matters shall be presented during the Citizens To Be Heard portion of the meeting. Comments relating to a specific item or items on the Board's agenda may be presented (a) during the Citizens To Be Heard portion of the meeting or (b) during consideration of the specific agenda item or items.

- No presentations shall exceed three (3) minutes.
- If ten (10) or more person sign up to comment on a specific item, each speaker may be limited to two (2) minutes by majority vote of the Board.
- Individuals needing a translator will have a six-minute time period.
- No individual is allowed to transfer his or her time to another individual.
- When the timer beeps, please finish your sentence so that we can allow others to have their voice heard.
- Please introduce yourself by name and state whether you represent yourself, an organization or an employer.

Please know that your right to speak may be withdrawn by the Board Chairman if you are discourteous, disrespectful, or are otherwise likely to impede, interfere with or otherwise obstruct this meeting.

State law limits Trustee response to public comments.

Committee of the Whole
August 11, 2026

ALAMO COLLEGES DISTRICT

ACD Performance Update

Dr. Tom Cleary
Vice Chancellor for Planning,
Performance, and Information Systems

POLICY AT A GLANCE

Board Policies

A.1.3 College District Vision, Mission, Values & Goals

F.6.1 Student Success

Organizational Charges to the Chancellor

- 1. AlamoFUTURE and 2025 Bond
- 2. Learner Success
- 9. Institutional Excellence and Continuous Improvement

AlamoFORWARD

- LEARNERS: Propelling our learners' success from connection through post-completion.
- PERFORMANCE EXCELLENCE: Delivering efficient and effective instruction, services, and operations

LEARNER PROFILE

NORTHEAST LAKEVIEW COLLEGE
NORTHWEST VISTA COLLEGE
PALO ALTO COLLEGE
ST. PHILIP'S COLLEGE
SAN ANTONIO COLLEGE

*Updated Fall 2025

89,599 Students Enrolled Fall 2025

19,404 Swirling Students

58.9% Female

41.1% Male

25.3% Adults 25+

67.6% Hispanic

16.6% White

9.4% African-American

2.9% Asian

3.5% Other

40% Economically Disadvantaged

14% Academically Disadvantaged

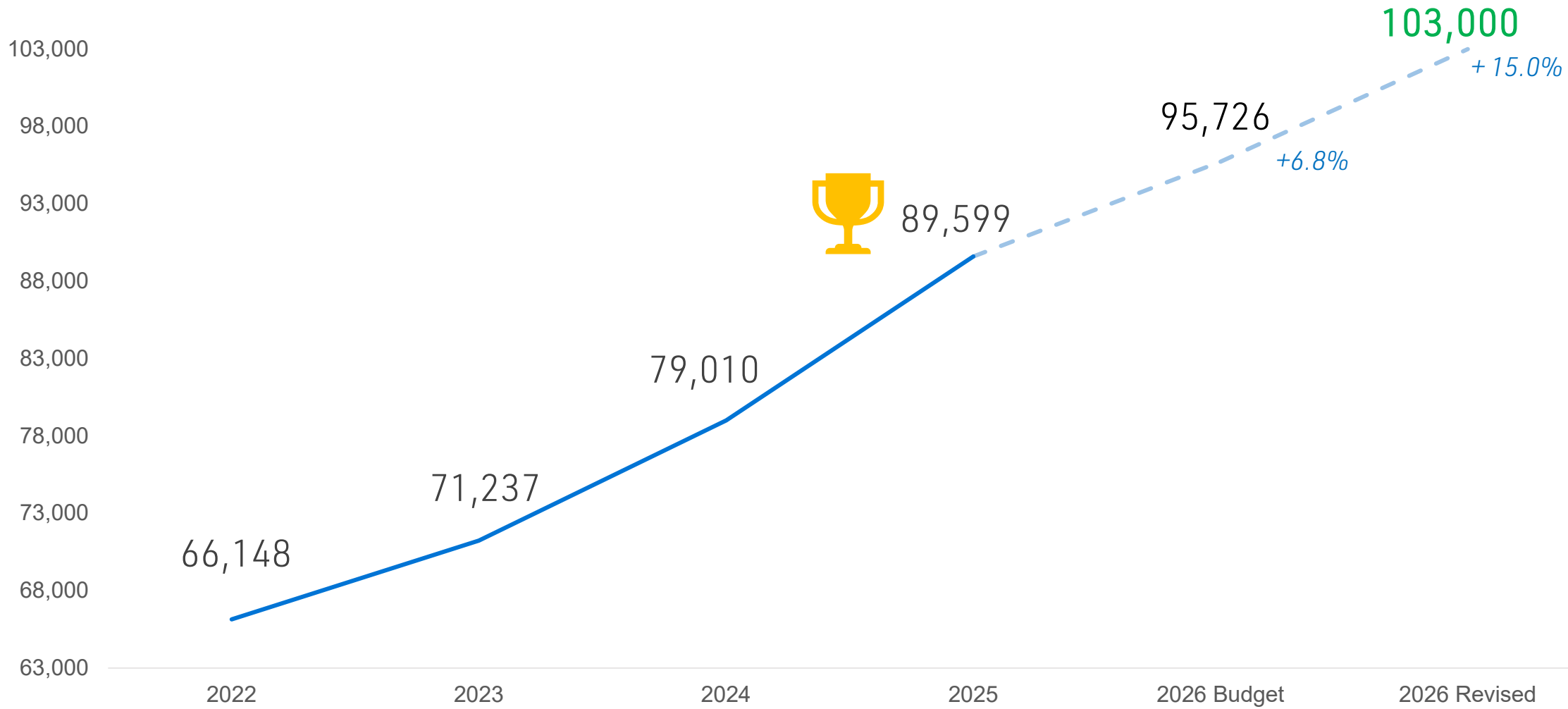
12.5% Student Parents

18.3% Full-Time **81.7%** Part-Time

Student Performance Highlights

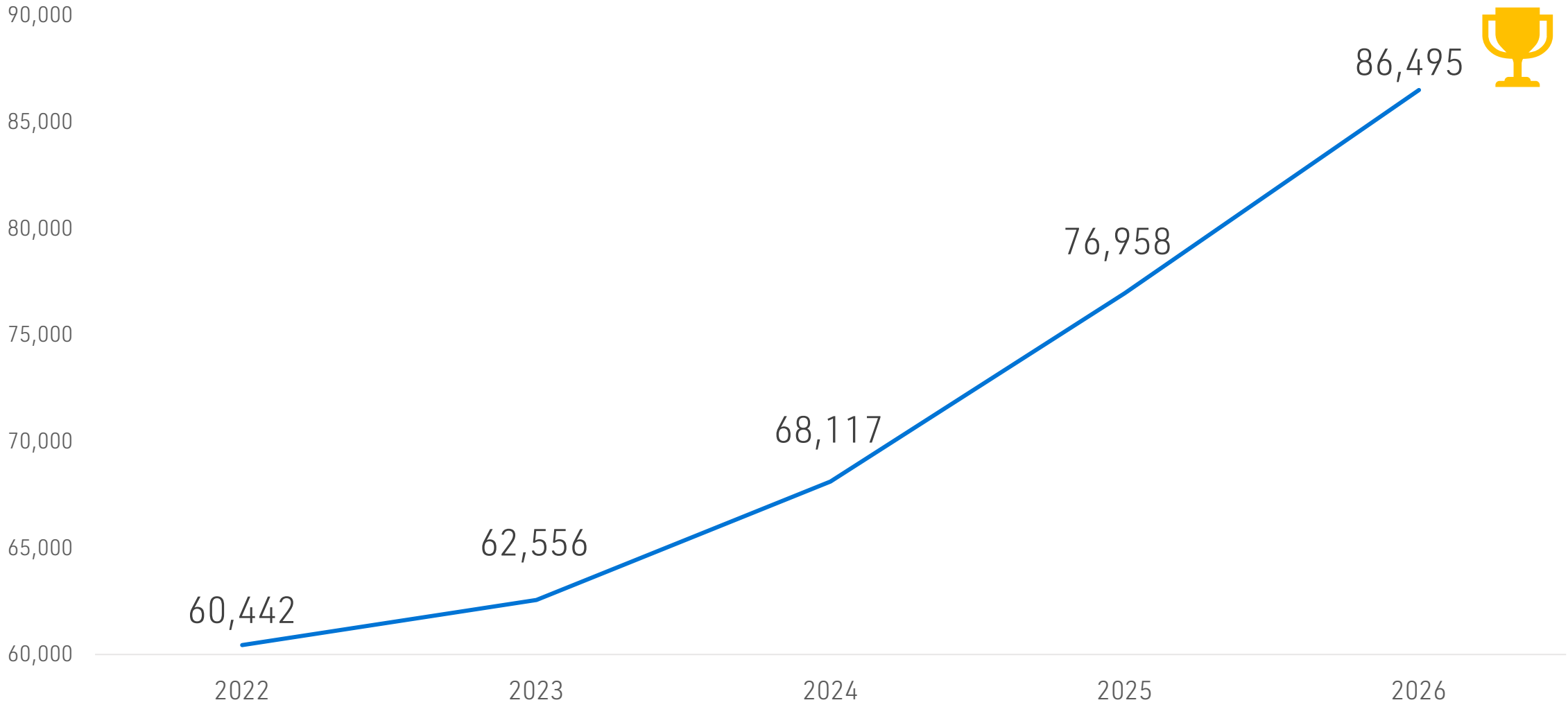
- Overall Headcount at an All-Time High
- Freshmen Enrollment at an All-Time High
- High School Student Enrollment at an All-Time High
- AlamoPROMISE Student Enrollment at an All-Time High
- Course Completion Rate at an All-Time High
- Productive Grade Rate at an All-Time High
- FT Persistence Rate at an All-Time High
- Degrees and Certificates Awarded at an All-Time High
- Average Time to Degree at an All-Time Low
- Number of High Challenge Courses at an All-Time Low

FALL HEADCOUNT ENROLLMENT



ALAMO COLLEGES DISTRICT

SPRING HEADCOUNT ENROLLMENT



ALAMO COLLEGES DISTRICT

ENROLLMENT BY STUDENT TYPE (ALL PARTS OF TERM)

Student Type	Fall 2024	Fall 2025	% Change
Freshmen	15,684	15,974	+1.8%
Transfer	5,746	5,522	-3.9%
Dual Credit	16,654	21,901	+31.5%
Continuing	40,926	46,202	+12.9%
Total	**79,010**	**89,599**	**+13.4%**

ENROLLMENT BY STUDENT TYPE (ALL PARTS OF TERM)

Student Type	Spring 2025	Spring 2026	% Change
Freshmen	2,998	3,033	+1.2%
Transfer	4,044	3,677	-9.1%
Dual Credit	16,578	21,690	+30.8%
Continuing	53,338	58,095	+8.9%
Total	**76,958**	**86,495**	**+12.4%**

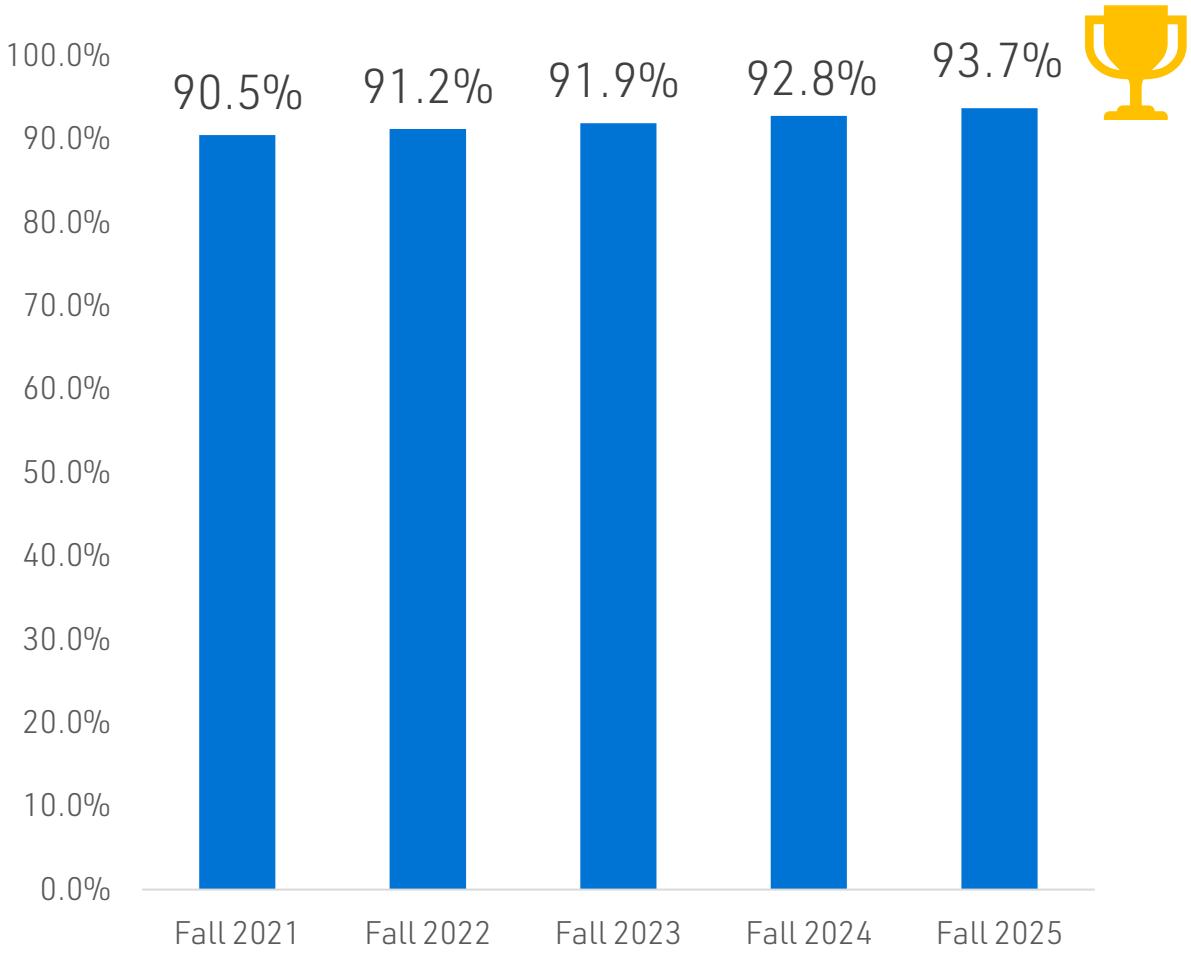
HEADCOUNT ENROLLMENT: Fall 2024 vs Fall 2025

Institution	% Change
Alamo Colleges	+13.4%
Texas Peer Group	+5.0%
Community Colleges: Texas	+6.2%
Community Colleges: Nationally*	+2.7%
Four-Year Colleges: Nationally*	+0.8%

ENROLLMENT TRENDS: FALL 2021 TO FALL 2025

Institution	Fall 2021	Fall 2025	% Change
Alamo	63,999	89,599	40.0%
Austin	32,890	40,041	21.7%
Collin	32,603	40,029	22.8%
Dallas	61,637	65,880	6.9%
El Paso	23,824	25,325	6.3%
Houston	38,861	49,055	26.2%
Lone Star	72,036	81,257	12.8%
San Jacinto	31,577	33,215	5.2%
South Texas	28,184	27,012	-4.2%
Tarrant	36,264	45,645	25.9%
Peer Group	**357,876**	**407,459**	13.9%

COURSE COMPLETION RATES- FALL TERMS

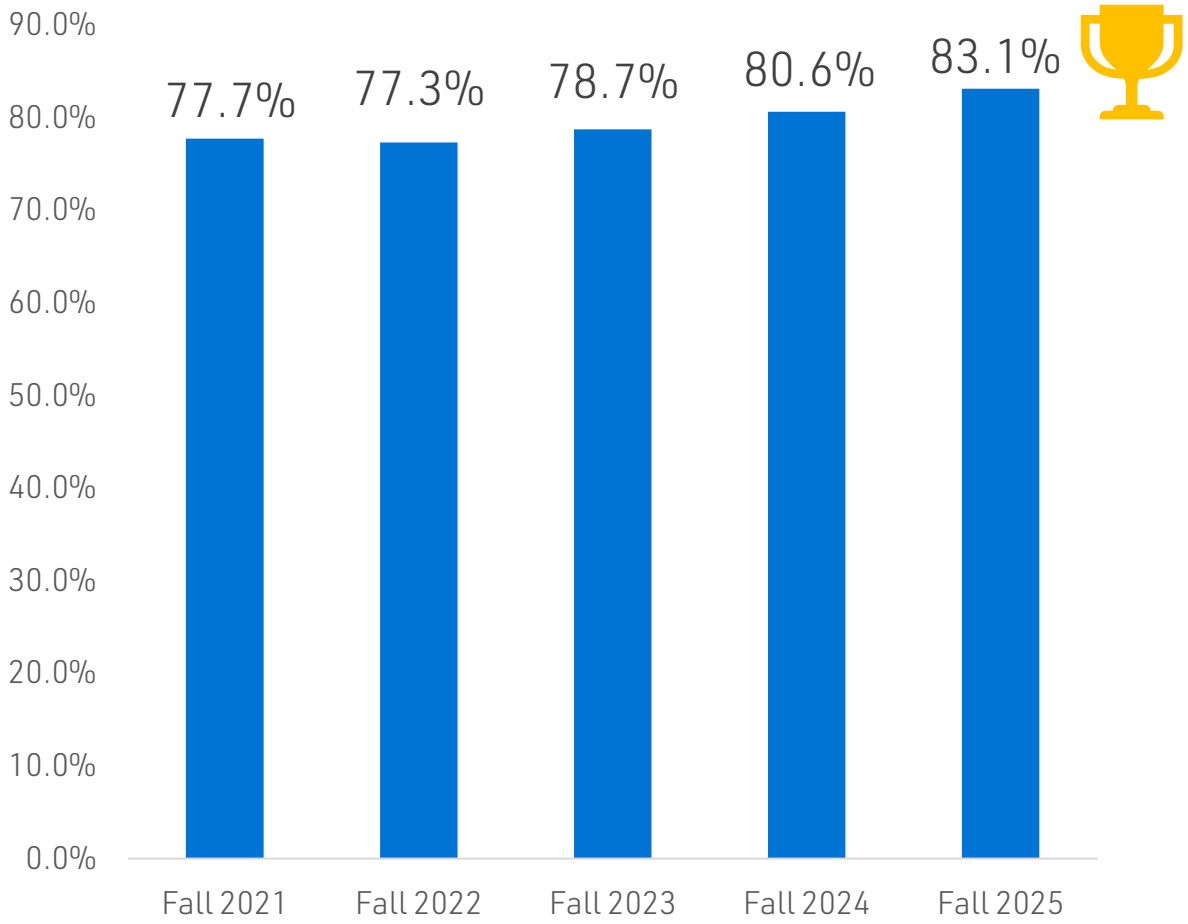


ALAMO COLLEGES DISTRICT

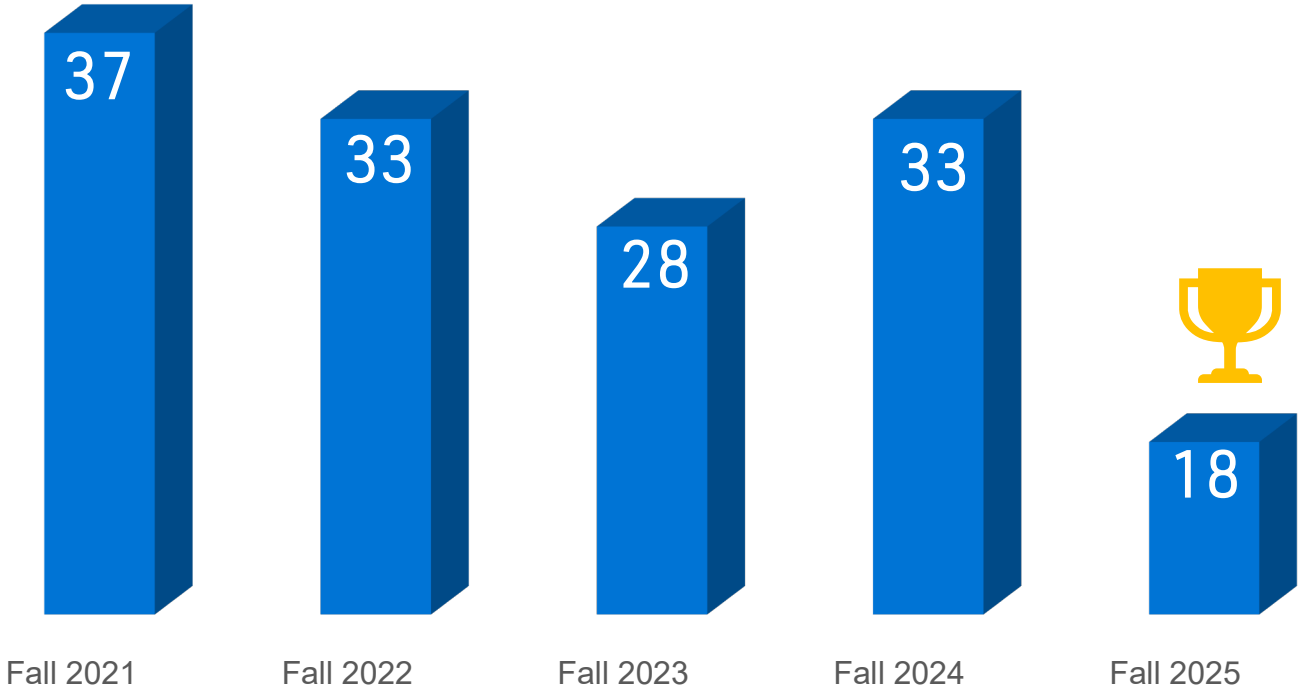
COURSE COMPLETION RATES BY SUBGROUP

Demographic	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025
Asian	94.97%	94.38%	94.59%	95.06%	96.54%
Black Afr Amer	88.38%	89.63%	91.03%	91.67%	92.68%
Hispanic	90.05%	90.79%	91.44%	92.47%	93.50%
White	92.04%	92.84%	93.25%	93.90%	94.54%
Other	91.08%	93.90%	94.73%	94.94%	95.36%
Female	90.75%	91.39%	92.06%	92.98%	93.90%
Male	90.04%	90.96%	91.65%	92.52%	93.53%
Non-Vet	90.40%	91.13%	91.83%	92.73%	93.69%
Vet	91.25%	92.98%	93.05%	93.99%	94.09%
Adult Learner	89.89%	90.49%	91.29%	92.36%	93.00%
Non-Adult Learner	90.66%	91.44%	92.06%	92.92%	93.98%
Acad. Disadvantaged	87.75%	88.65%	88.98%	90.74%	91.84%
Non-Acad. Disadvantaged	91.21%	92.01%	92.76%	93.38%	94.12%
First Gen	89.72%	90.07%	90.62%	92.11%	93.34%
Non-First Gen	91.00%	91.82%	92.73%	93.62%	94.42%
Unknown	90.75%	91.75%	92.89%	92.66%	93.60%
Parent	89.21%	89.70%	90.28%	91.70%	92.53%
Non-Parent	90.73%	91.54%	92.20%	92.97%	93.94%
Econ. Disadvantaged	89.93%	90.07%	90.79%	92.19%	92.96%
Non-Econ. Disadvantaged	91.93%	92.18%	92.80%	93.37%	94.51%

PRODUCTIVE GRADE RATES- FALL TERMS



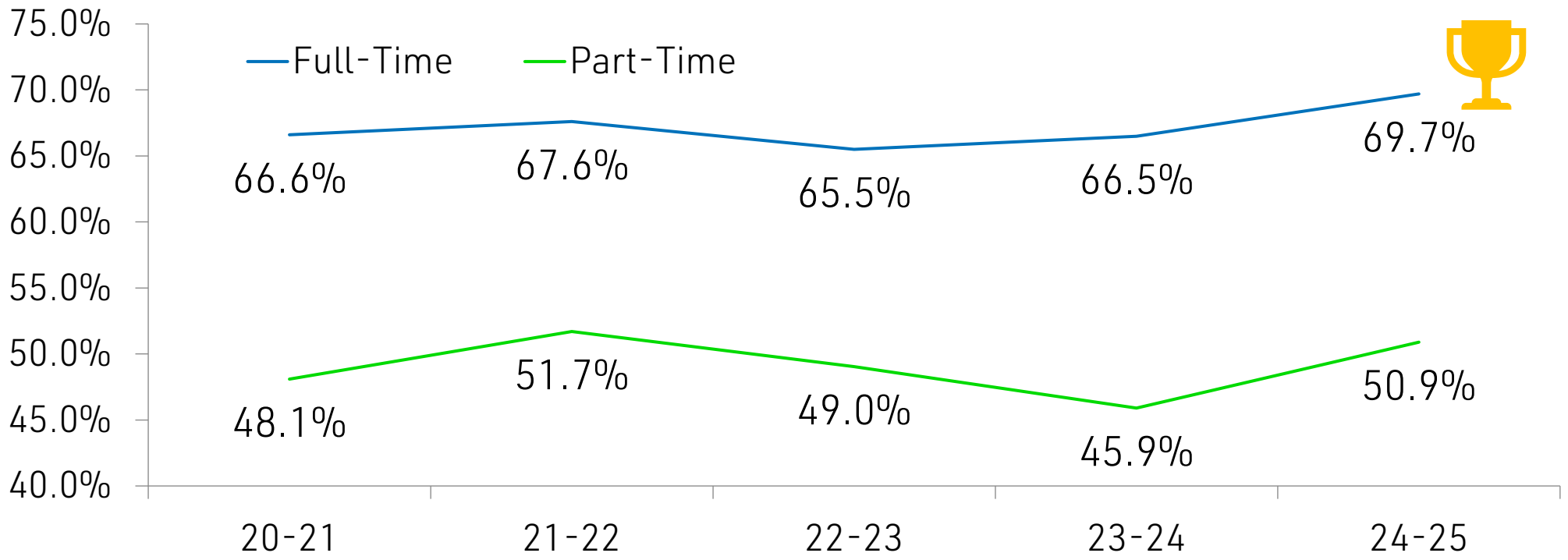
NUMBER OF HIGH-CHALLENGE COURSES



HIGH-CHALLENGE COURSES

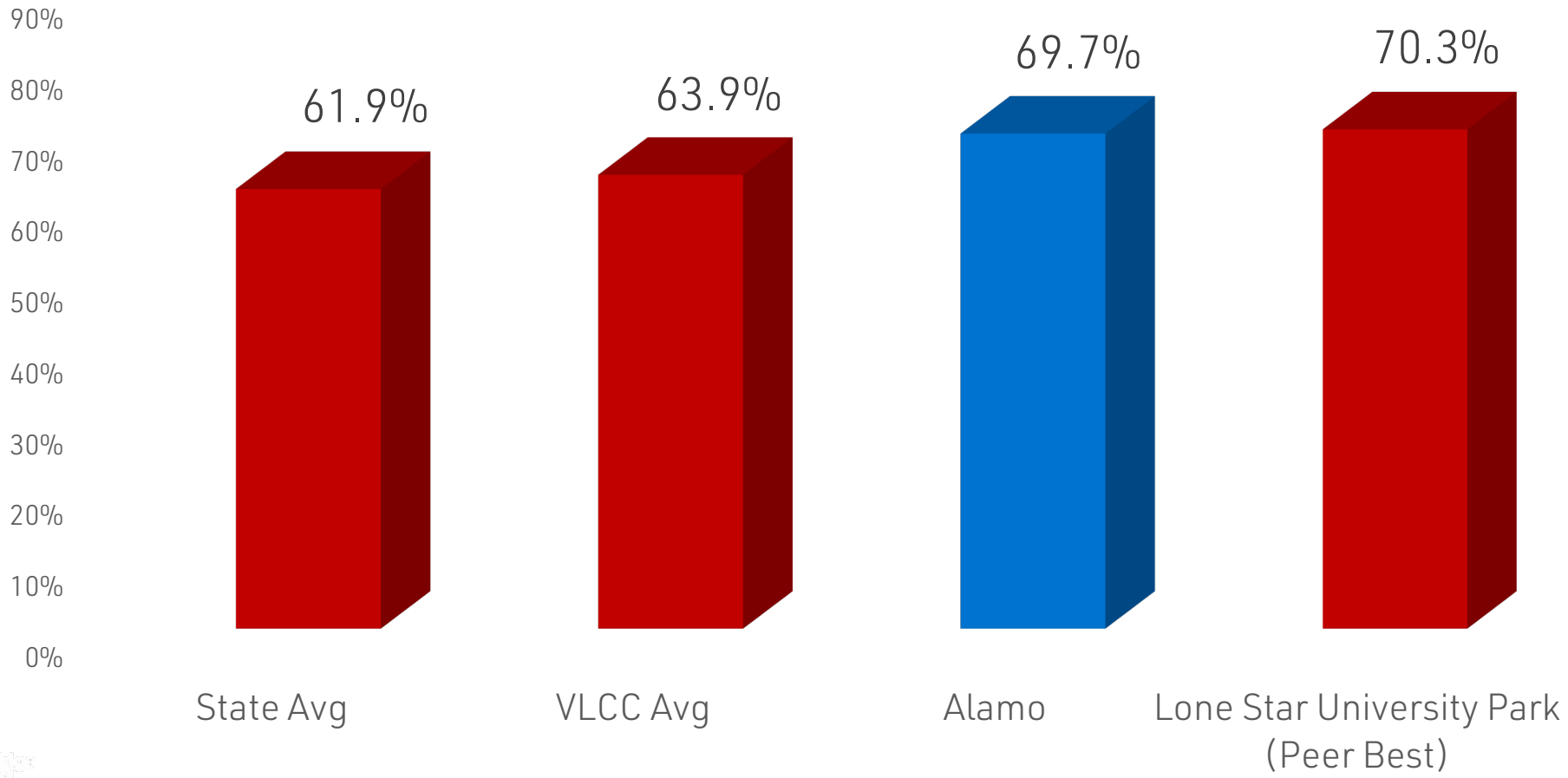
- BCIS 1305
- BIOL 2401, 2402
- CHEM 1405, 1411
- DRAM 1310
- ENGL 1302
- INRW 0420
- ITCC 1414
- ITNW 1425
- MATH 0320, 0410, 1314, 1332, 2412, 2413, 2414
- SPCH 1311

FRESHMEN PERSISTENCE RATES: FALL-TO-FALL



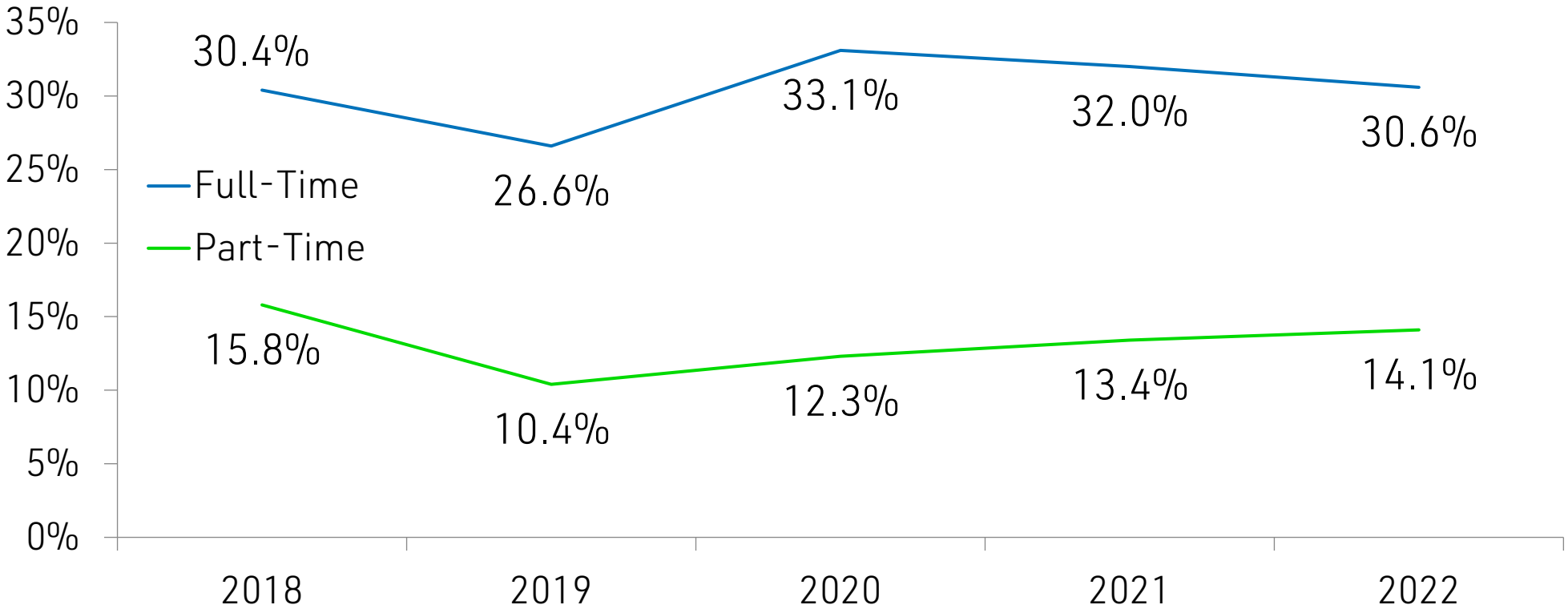
	20-21		21-22		22-23		23-24		24-25	
	FTIC	Persisted	FTIC	Persisted	FTIC	Persisted	FTIC	Persisted	FTIC	Persisted
FT	4,751	3,166	4,608	3,113	6,080	3,981	6,996	4,655	7,277	5,073
PT	3,596	1,730	3,697	1,910	3,998	1,961	4,237	1,944	4,286	2,182

FULL-TIME FRESHMEN COMPARATIVE PERSISTENCE RATES



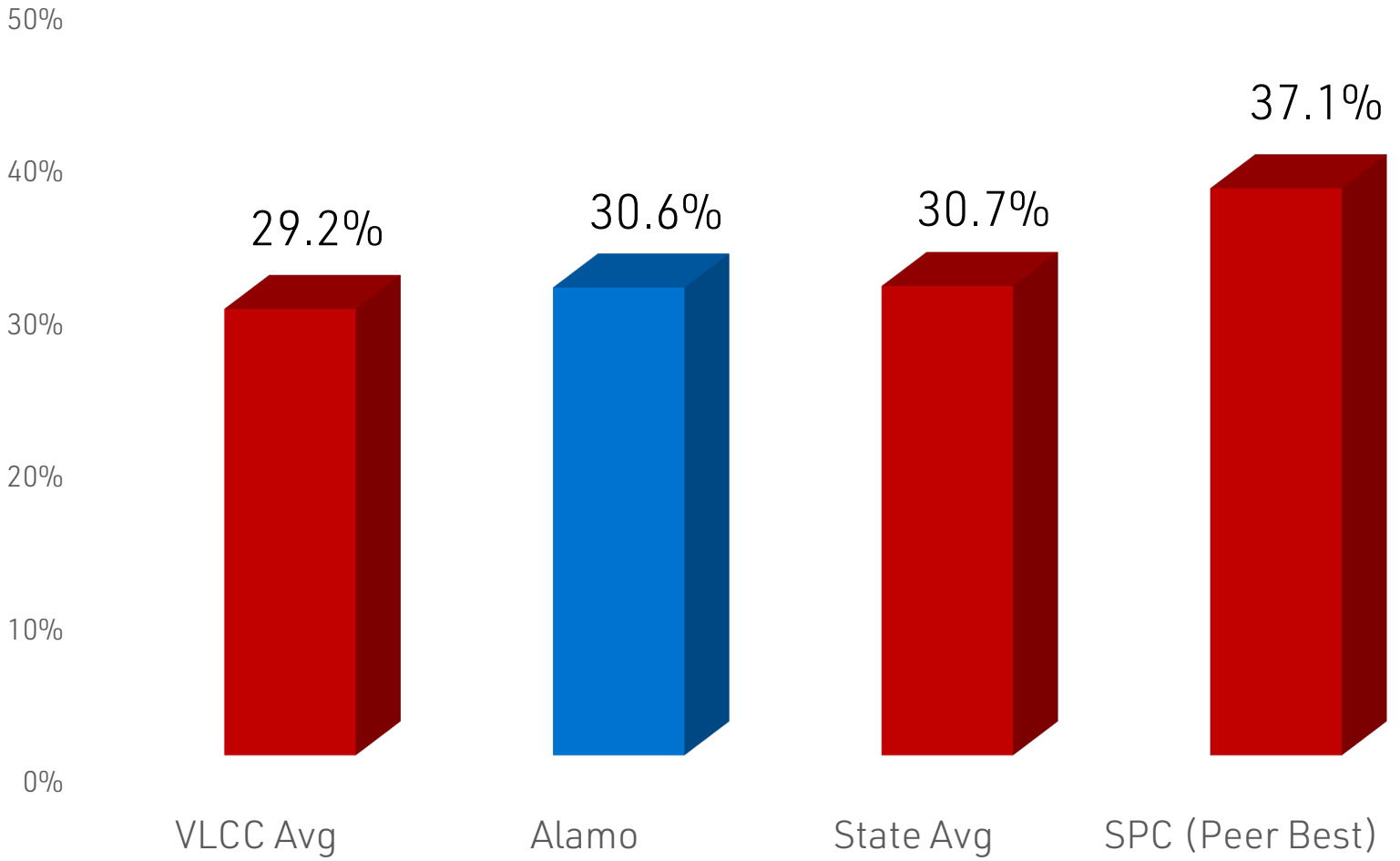
ALAMO COLLEGES DISTRICT
Malcolm Baldrige National Quality Award Award Recipient 2024 2018
LEADER COLLEGE OF DISTINCTION
Great Place To Work. Certified

3-YEAR FRESHMEN GRADUATION RATES

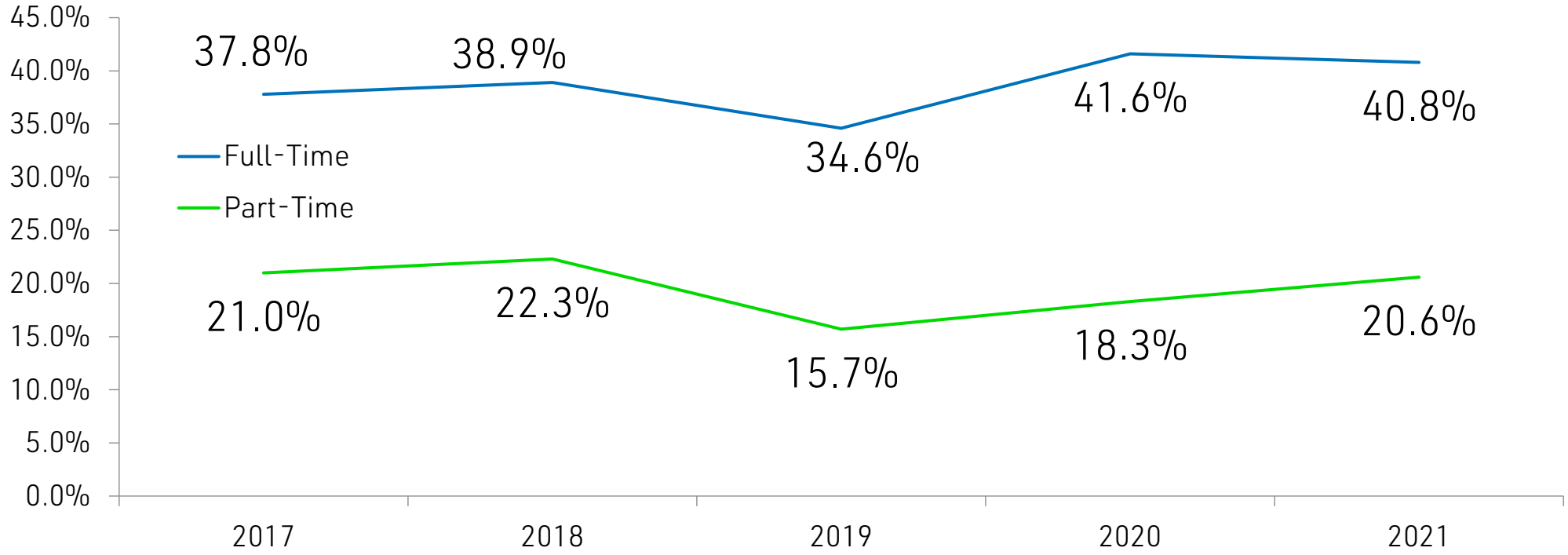


	2018		2019		2020		2021		2022	
	FTIC	Grads	FTIC	Grads	FTIC	Grads	FTIC	Grads	FTIC	Grads
FT	4,231	1,285	6,240	1,658	4,788	1,585	4,649	1,490	6,125	1,873
PT	4,072	644	3,741	390	3,614	443	3,717	499	4,023	569

3-YEAR FRESHMEN GRADUATION RATES

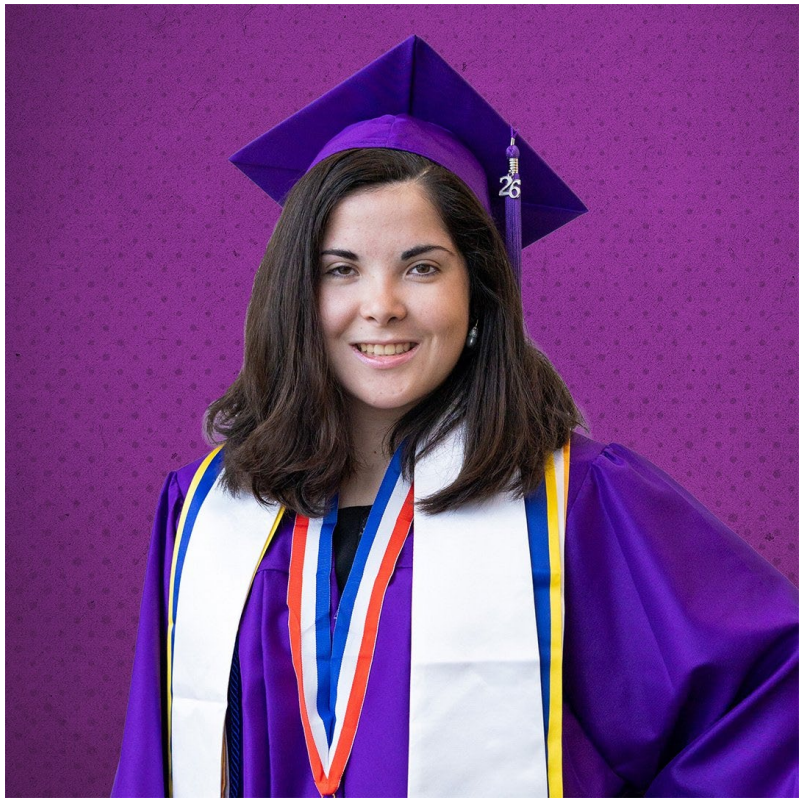


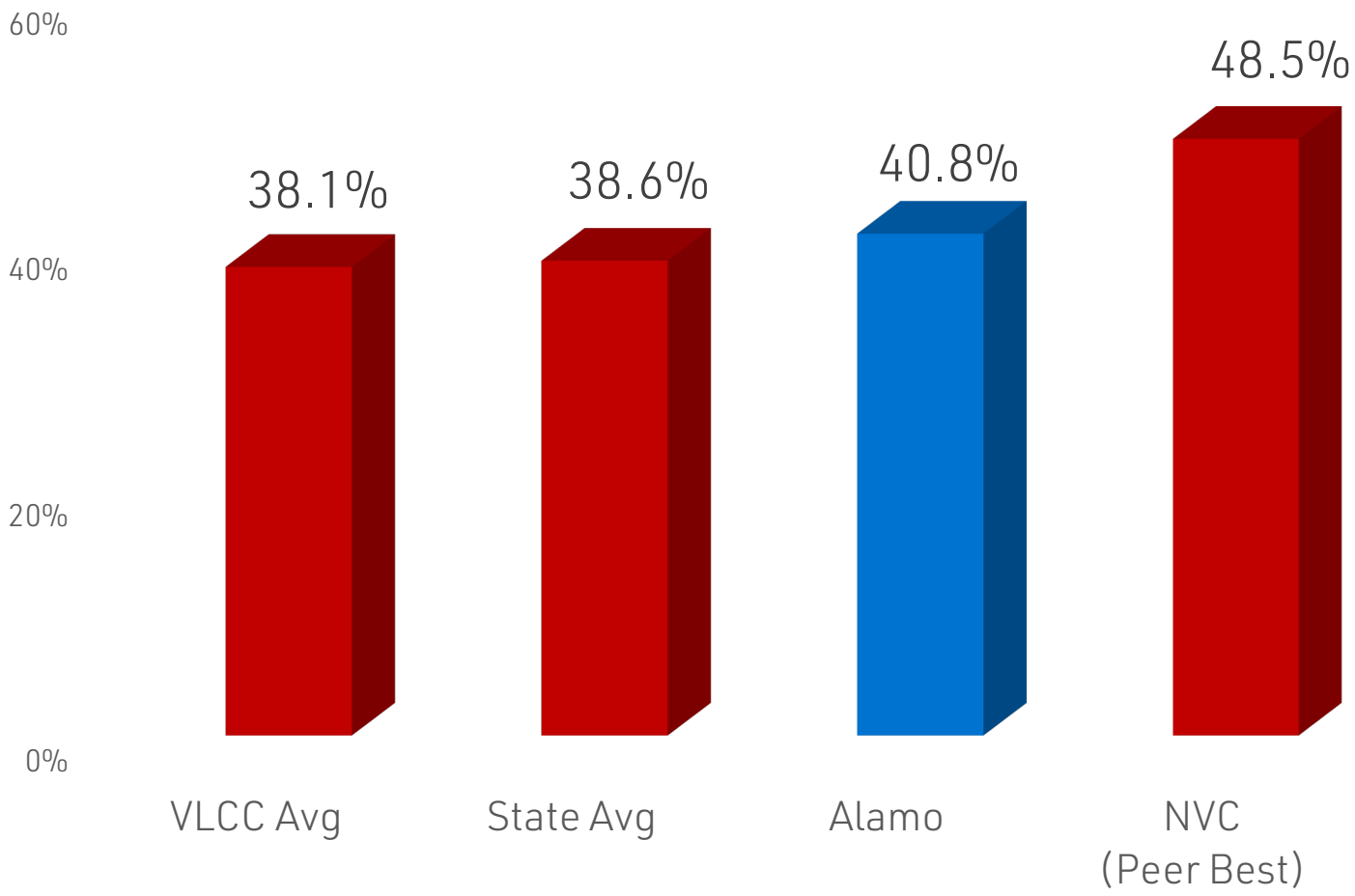
4-YEAR FRESHMEN GRADUATION RATES



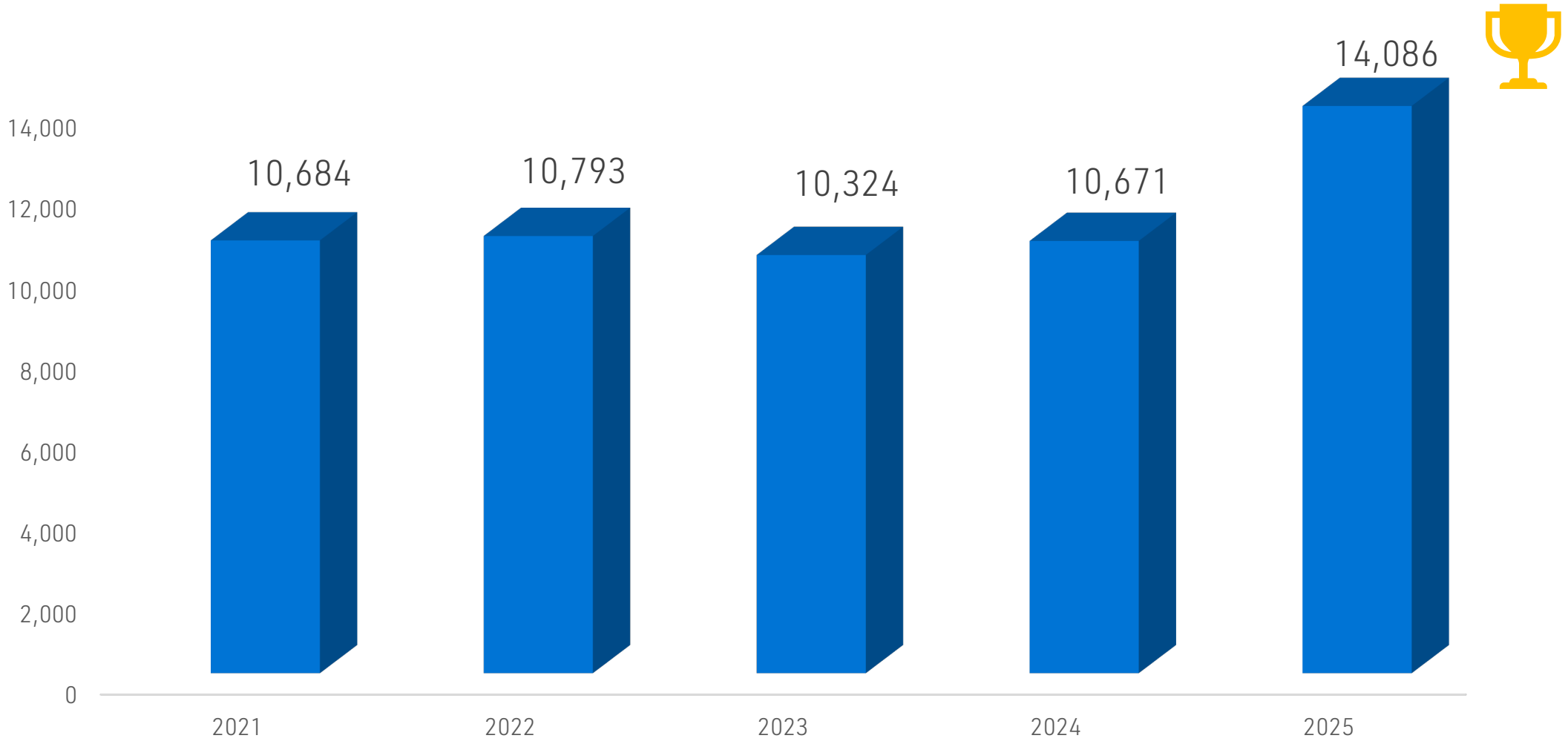
	2017		2018		2019		2020		2021	
	FTIC	Grads	FTIC	Grads	FTIC	Grads	FTIC	Grads	FTIC	Grads
FT	3,743	1,416	4,231	1,645	6,240	2,157	4,788	1,991	4,649	1,895
PT	4,423	928	4,072	908	3,741	587	3,614	662	3,717	767

4-YEAR FULL-TIME FRESHMEN GRADUATION RATES





DEGREES AND CERTIFICATES AWARDED

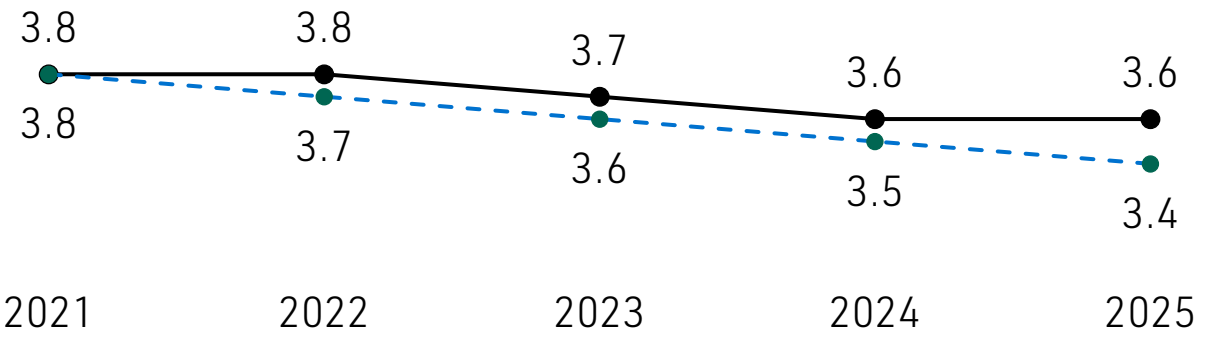


ALAMO COLLEGES DISTRICT

GRADUATES AS A % OF FULL-TIME EQUIVALENT ENROLLMENT

Institution	Percentage				
	2021	2022	2023	2024	2025
Alamo	39.1%	40.5%	36.8%	34.9%	40.8%
Peer Group Average	34.2%	34.9%	34.8%	35.2%	39.9%

AVERAGE TIME TO ASSOCIATE DEGREE



3.6
YEARS

3.4
YEARS

AVERAGE SEMESTER CREDIT HOUR TO ASSOCIATE DEGREE

	2021	2022	2023	2024	2025
	80	79	78	78	78
	79	77	74	74	75
NATIVE STUDENTS	65.1	64.8	63.5	63.7	63.7

2025
63.7
HOURS
AVERAGE SCH TO ASSOCIATE DEGREE

ALAMO COLLEGES DISTRICT NATIVE STUDENTS

ALAMO COLLEGES DISTRICT

WHERE ACD STUDENTS FIRST TRANSFER (AY24)

1. UNIVERSITY OF TEXAS – SAN ANTONIO (4,095)

2. TEXAS A&M UNIVERSITY – SAN ANTONIO (1,406)

3. TEXAS STATE UNIVERSITY – SAN MARCOS (799)

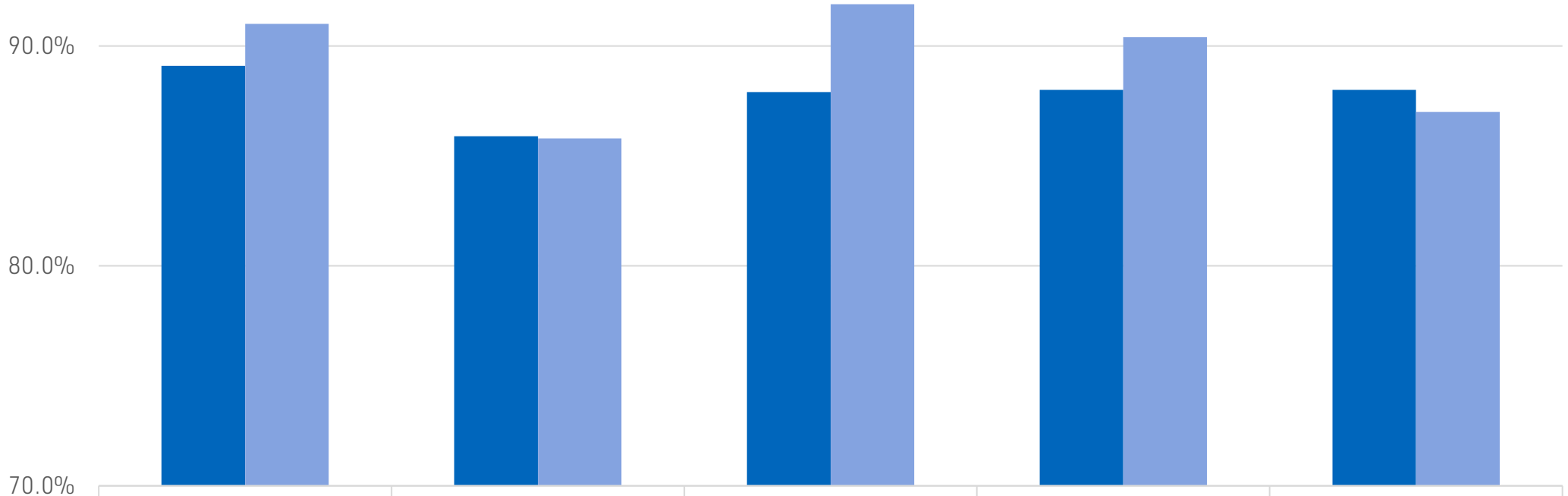
4. TEXAS A&M UNIVERSITY – COLLEGE STATION (600)

5. UNIVERSITY OF THE INCARNATE WORD (489)

GRADUATION RATES OF TRANSFER STUDENTS

Institution	Transfer Cohort				
	2020	2021	2022	2023	2024
Alamo	67.4%	67.6%	66.3%	64.2%	63.4%
Texas Peer Group Average	62.2%	63.8%	64.5%	64.4%	63.2%

STUDENTS EMPLOYED AND/OR ENROLLED WITHIN 6 MONTHS OF GRADUATION



	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Academic	89.1%	85.9%	87.9%	88.0%	88.0%
Technical	91.0%	85.8%	91.9%	90.4%	87.0%

PSEO Post-Secondary Employment Outcomes Explorer

What is PSEO? | Download Data | Email Us | Tutorial | Help

Data Type
Earnings | Flows

State
Texas

Institution
San Antonio College

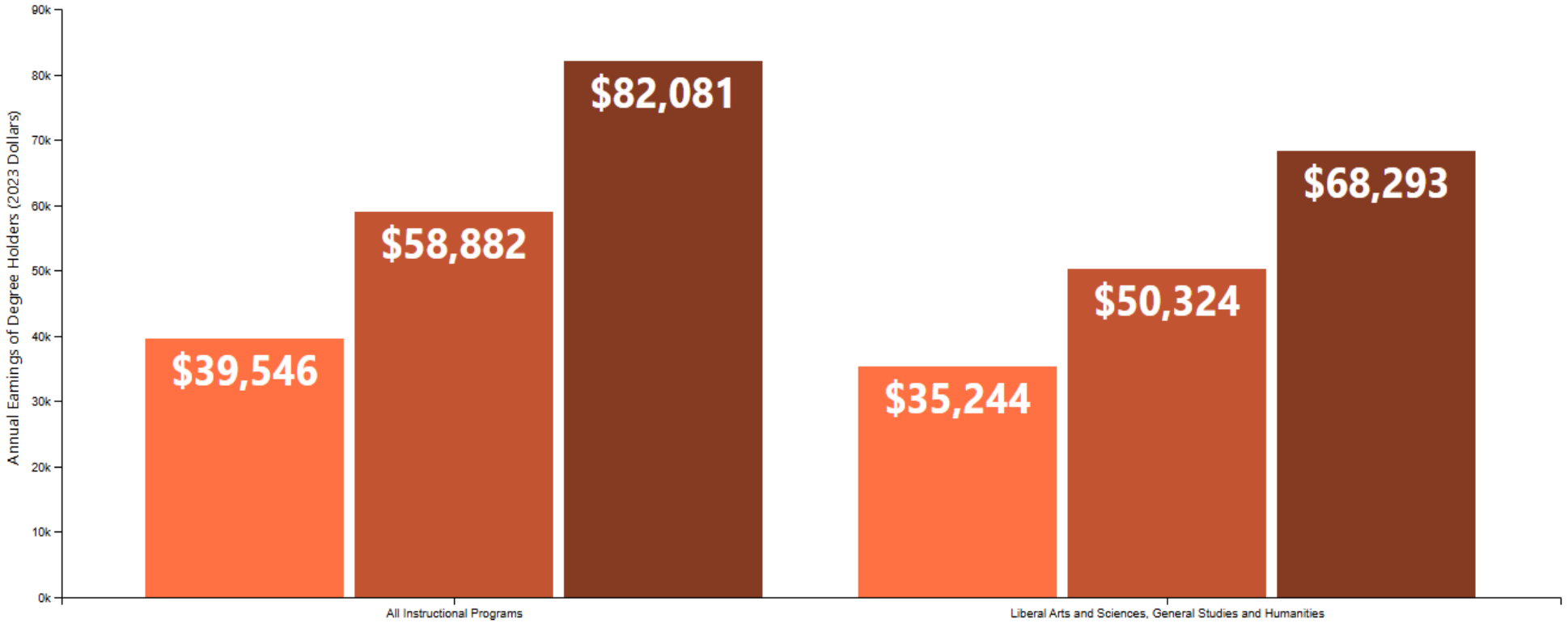
Degree Level
Associates

Graduation Cohort
All Cohorts

Compare Earnings by
Time | Percent

Years-postgrad Filter
1 | 5 | 10

Legend
25th Percentile
50th Percentile
75th Percentile



Program Specificity
General | Detailed

Sort Program List by
Size | Name

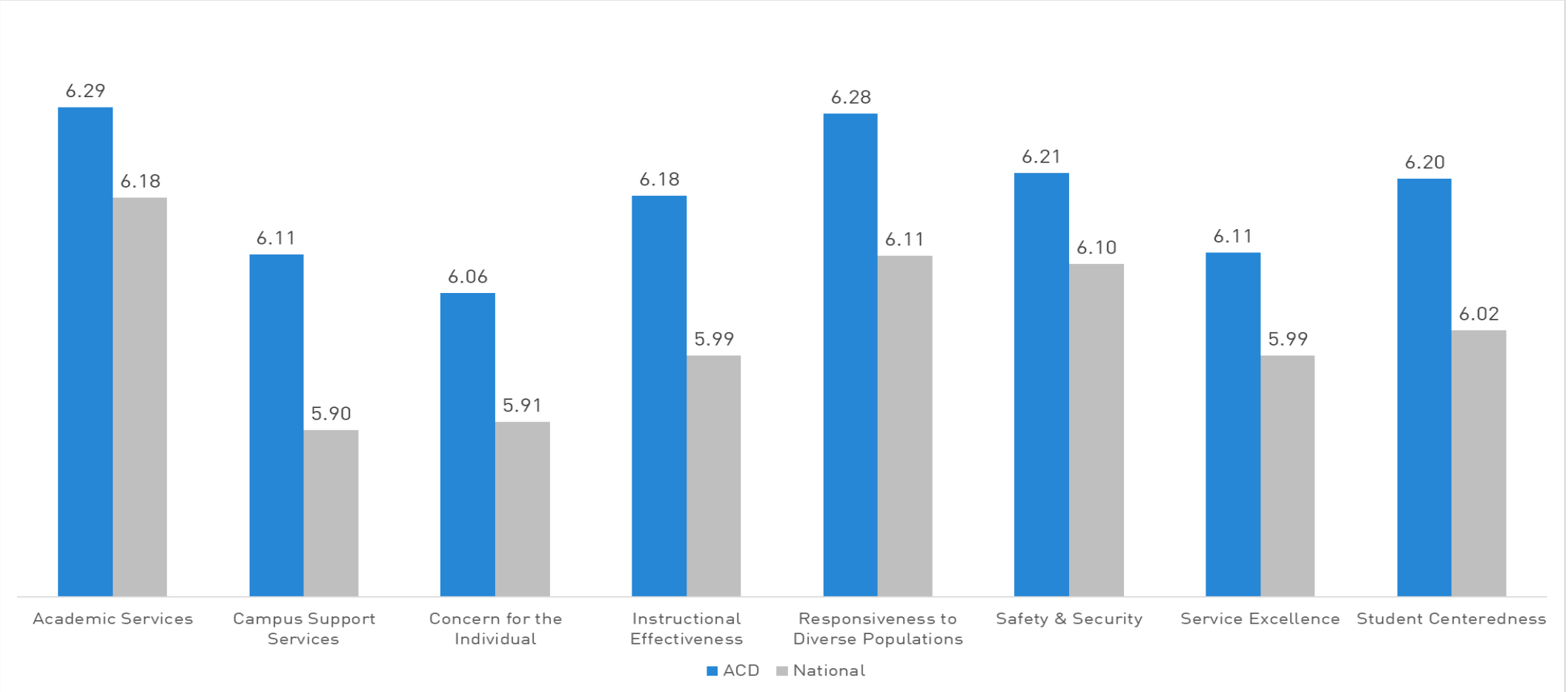
Clear Selected

Filter Degrees...

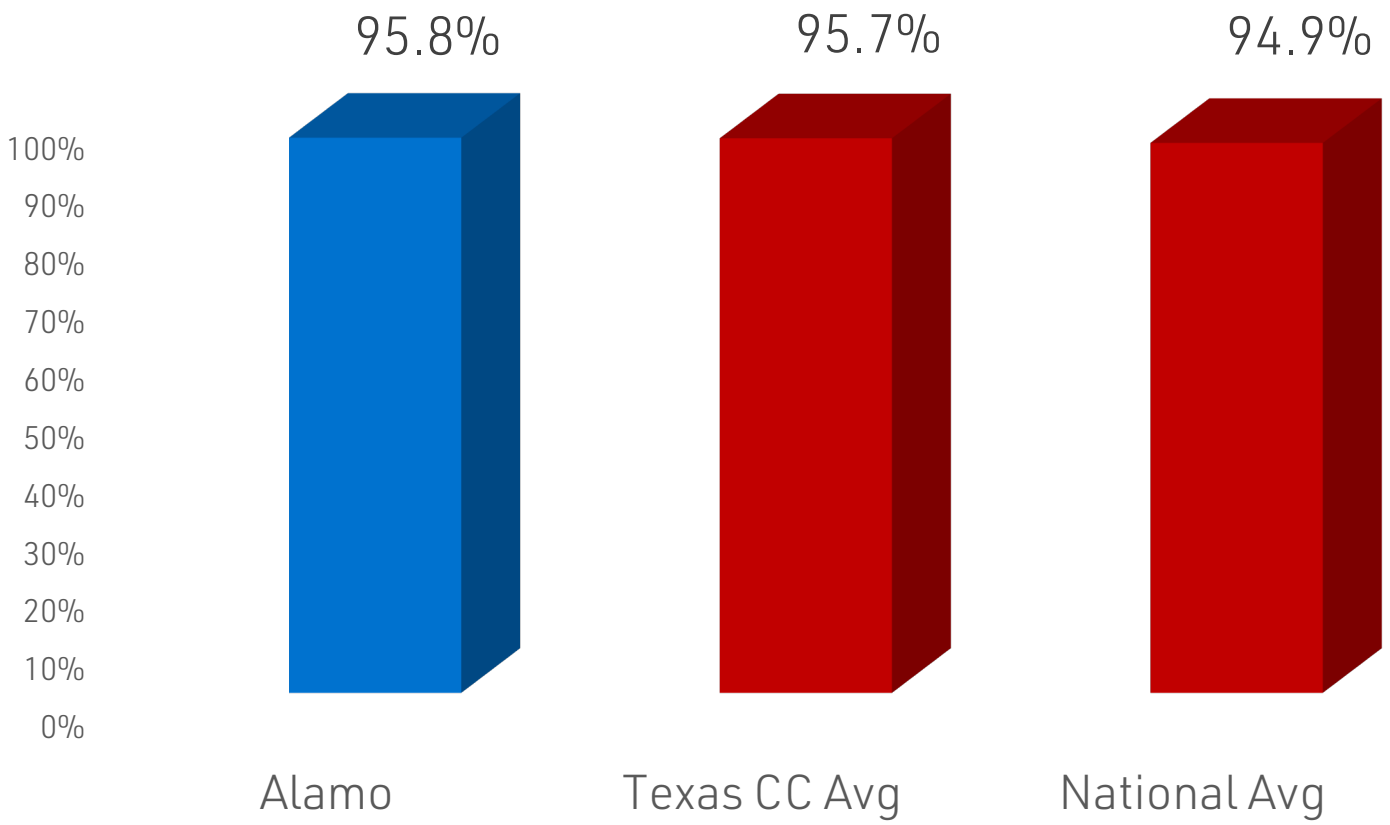
All Instructional Programs	Liberal Arts and Sciences, General Studies ...	Health Professions and Related Programs	Business, Management, Marketing, and Rel...	Homeland Security, Law Enforcement, Firef...
Biological and Biomedical Sciences	Education	Computer and Information Sciences and Su...	Visual and Performing Arts	Psychology
Culinary, Entertainment, and Personal Servi...	Family and Consumer Sciences/Human Sci...	Public Administration and Social Service Pr...	Foreign Languages, Literatures, and Lingui...	Communication, Journalism, and Related P...
Legal Professions and Studies	Engineering	Engineering/Engineering-Related Technolo...	Social Sciences	Parks, Recreation, Leisure, Fitness, and Ki...
Physical Sciences	Multi/Interdisciplinary Studies	Architecture and Related Services	English Language and Literature/Letters	Mathematics and Statistics
History				

Some cells are not available due to suppression.

NOEL LEVITZ RESULTS– SPRING 2024
STUDENT SATISFACTION SCORES



WOULD YOU RECOMMEND THIS COLLEGE TO A FRIEND OR FAMILY MEMBER?



ALAMO COLLEGES DISTRICT

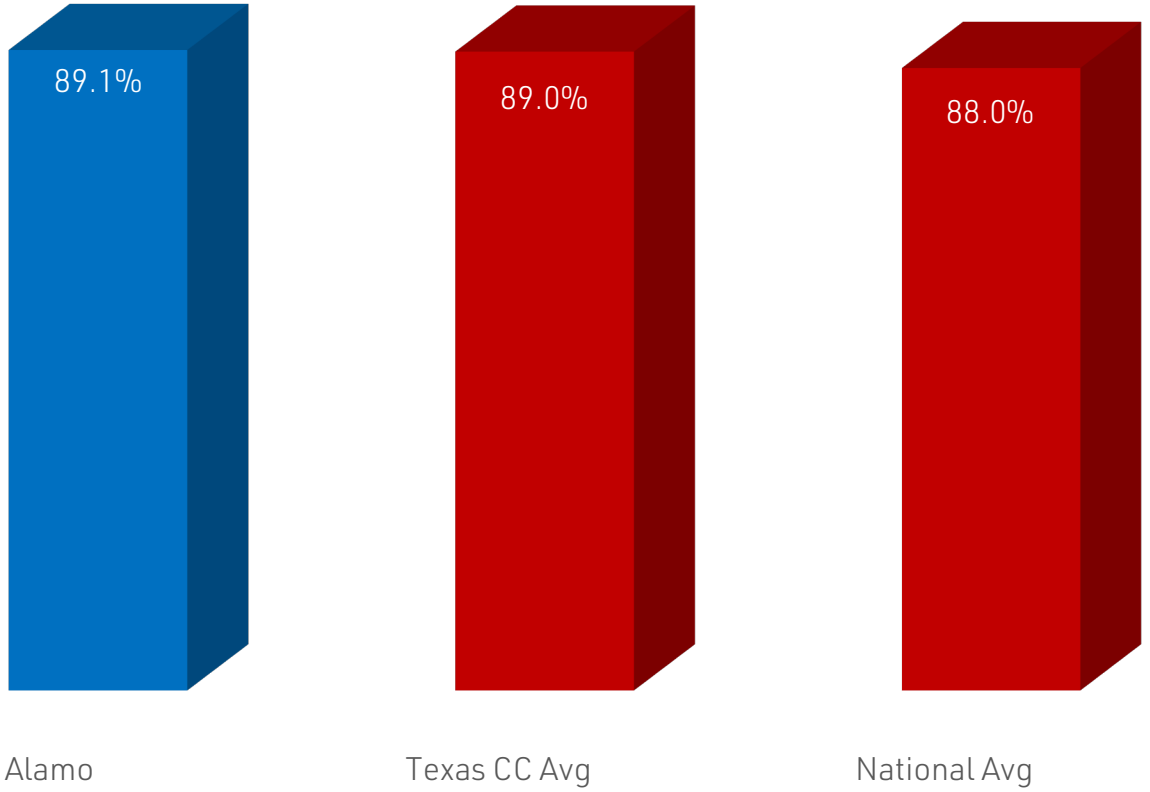
BALDRIGE TRUSTEE LEADERSHIP AWARD

ALAMO COLLEGES DISTRICT

THANK YOU

APPENDICES

PERCENTAGE OF STUDENTS RATING THEIR ENTIRE EDUCATIONAL EXPERIENCE AS "GOOD OR EXCELLENT"



PRODUCTIVE GRADE RATES BY SUBGROUP

Demographic	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025
Asian	87.87%	86.37%	86.37%	87.86%	90.60%
Black Afr Amer	72.15%	71.82%	75.58%	77.68%	79.99%
Hispanic	76.14%	75.83%	77.21%	79.33%	82.23%
White	83.19%	83.34%	83.95%	85.06%	86.71%
Other	80.56%	84.53%	86.45%	86.31%	87.08%
Female	78.43%	77.9%	79.54%	81.33%	83.81%
Male	76.47%	76.3%	77.55%	79.52%	82.23%
Non-Vet	77.62%	77.17%	78.59%	80.49%	83.28%
Vet	77.98%	79.43%	80.94%	82.42%	82.27%
Adult Learner	79.63%	79.47%	80.73%	82.13%	84.00%
Non-Adult Learner	76.98%	76.59%	78.12%	80.10%	82.88%
Acad. Disadvantaged	69.10%	68.50%	69.57%	73.06%	75.86%
Non-Acad. Disadvantaged	79.98%	79.99%	81.45%	82.77%	84.60%
First Gen	75.86%	75.03%	75.53%	78.64%	82.14%
Non-First Gen	79.52%	78.69%	80.52%	82.76%	84.88%
Unknown	77.76%	78.14%	81.70%	78.56%	82.75%
Parent	76.35%	74.98%	76.56%	78.79%	81.18%
Non-Parent	77.93%	77.76%	79.11%	80.88%	83.46%
Econ. Disadvantaged	76.60%	74.03%	75.50%	78.28%	80.19%
Non-Econ. Disadvantaged	80.51%	79.98%	81.37%	82.86%	86.05%

Malcolm Baldrige National Quality Award Award Recipient 2024 2018
LEADER COLLEGE OF DISTINCTION
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FALL TO FALL PERSISTENCE RATES BY SUBGROUP

Demographic	Fall 2020 to Fall 2021			Fall 2021 to Fall 2022			Fall 2022 to Fall 2023			Fall 2023 to Fall 2024			Fall 2024 to Fall 2025		
	FT	PT	Ttl	FT	PT	Ttl	FT	PT	Ttl	FT	PT	Ttl	FT	PT	Ttl
Male	64.4%	42.5%	54.5%	65.5%	51.0%	58.7%	63.1%	45.6%	56.1%	63.5%	41.9%	55.2%	66.7%	48.1%	59.5%
Female	68.8%	52.7%	62.1%	69.8%	52.2%	62.3%	67.8%	51.8%	61.4%	69.4%	49.3%	61.9%	72.9%	53.2%	65.7%
Vet	65.2%	48.1%	58.9%	61.0%	64.1%	62.2%	61.1%	46.4%	56.6%	63.5%	50.8%	59.2%	68.5%	52.8%	65.4%
Non-Vet	67.1%	48.1%	58.8%	68.2%	51.4%	60.7%	65.8%	49.0%	59.1%	66.8%	45.8%	58.9%	70.3%	50.9%	63.0%
Pell	66.0%	48.5%	59.3%	67.0%	51.7%	60.5%	65.0%	48.6%	58.5%	65.0%	44.6%	57.3%	70.1%	51.4%	63.3%
Non-Pell	67.4%	47.8%	58.4%	69.3%	51.7%	60.9%	66.7%	49.5%	59.8%	69.6%	47.8%	61.2%	70.5%	50.0%	62.6%
African American	66.7%	44.8%	55.2%	60.5%	46.6%	53.7%	59.8%	47.3%	53.9%	63.3%	42.5%	54.7%	67.2%	46.4%	58.5%
Asian	77.0%	58.3%	71.0%	79.8%	61.3%	72.9%	70.5%	67.5%	69.4%	83.2%	65.0%	77.3%	79.2%	58.1%	72.0%
Hispanic	67.4%	47.6%	59.1%	68.5%	51.0%	60.7%	66.0%	49.1%	59.3%	66.9%	45.1%	58.6%	70.3%	51.3%	63.2%
White	63.6%	50.1%	57.7%	67.5%	56.6%	62.8%	65.8%	47.0%	58.7%	65.3%	49.1%	59.4%	68.9%	50.9%	62.7%
Other	68.5%	56.0%	61.8%	65.3%	52.5%	60.4%	69.1%	45.1%	61.0%	66.7%	52.0%	62.0%	75.6%	50.0%	66.9%
Adult Learner	62.0%	52.7%	55.7%	60.4%	52.9%	55.8%	66.9%	46.6%	54.4%	63.6%	47.7%	54.0%	68.2%	53.2%	59.9%
Non-Adult Learner	67.2%	47.6%	59.1%	68.5%	51.5%	61.2%	65.7%	49.4%	59.5%	66.9%	45.6%	59.3%	70.4%	50.6%	63.4%
Acad. Disadvantaged	66.6%	50.9%	60.3%	65.8%	51.7%	60.5%	63.0%	51.1%	58.9%	64.0%	44.0%	57.7%	68.5%	51.3%	63.1%
Non-Acad. Disadvantaged	67.4%	45.8%	57.5%	70.9%	51.6%	60.9%	68.8%	47.7%	59.3%	69.5%	47.0%	59.9%	72.1%	50.6%	63.0%
First Gen	65.1%	48.2%	57.5%	68.6%	49.6%	59.8%	62.9%	48.0%	56.0%	65.2%	43.7%	56.5%	68.4%	49.1%	61.1%
Non-First Gen	70.0%	51.4%	62.8%	70.1%	54.8%	64.0%	66.3%	52.1%	61.0%	69.4%	51.0%	63.2%	73.7%	54.0%	67.6%
Unknown	65.9%	45.5%	56.6%	64.8%	51.3%	58.4%	67.0%	48.3%	60.1%	62.4%	39.7%	52.4%	65.6%	50.5%	58.0%
Parent	56.5%	47.5%	51.0%	62.9%	50.9%	56.3%	62.7%	43.9%	52.5%	63.0%	44.6%	53.2%	66.7%	48.3%	57.4%
Non-Parent	67.50%	48.17%	59.37%	68.43%	51.74%	61.16%	66.02%	49.94%	59.90%	67.06%	46.08%	59.46%	70.5%	51.2%	63.5%
Econ. Disadvantaged	66.9%	46.6%	58.8%	68.8%	51.1%	61.6%	65.3%	47.1%	58.2%	65.5%	44.2%	57.8%	69.8%	50.0%	62.7%
Non-Econ. Disadvantaged	67.2%	49.4%	58.9%	63.1%	53.1%	57.0%	66.5%	52.2%	60.6%	69.0%	48.6%	60.8%	71.3%	52.8%	63.9%

Malcolm Baldrige National Quality Award Award Recipient 2024 2018
LEADER COLLEGE OF DISTINCTION
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3-YEAR GRADUATION RATES BY EQUITY SUBGROUP

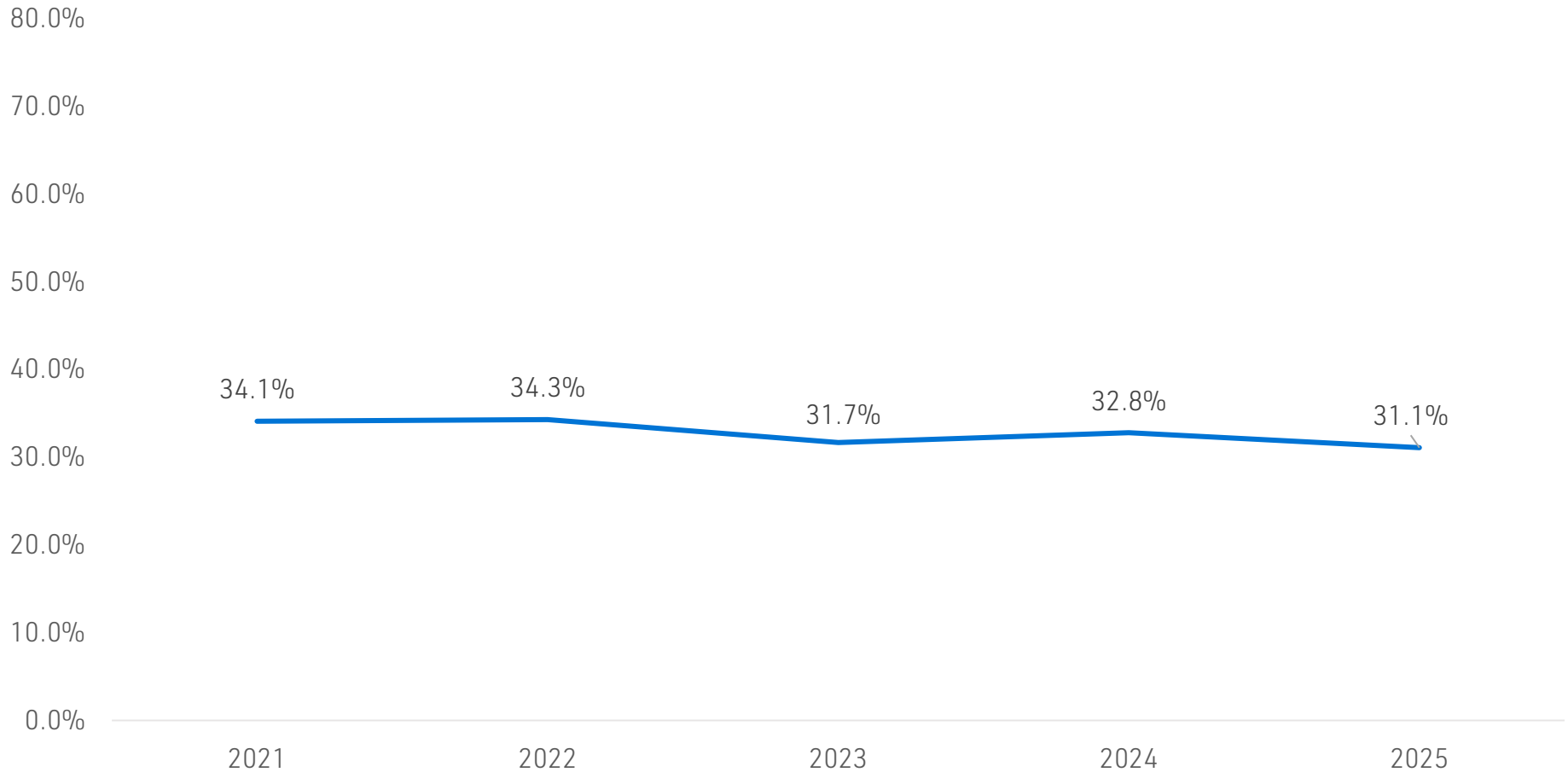
Demographic	Fall 2018 Cohort			Fall 2019 Cohort			Fall 2020 Cohort			Fall 2021 Cohort			Fall 2022 Cohort		
	FT	PT	Total	FT	PT	Total	FT	PT	Total	FT	PT	Total	FT	PT	Total
Male	25.60%	14.30%	19.80%	23.30%	8.00%	17.50%	31.00%	10.80%	21.90%	30.00%	12.90%	22.00%	27.60%	12.50%	21.63%
Female	34.10%	17.10%	26.00%	29.40%	12.40%	23.10%	33.70%	13.40%	25.30%	32.90%	13.90%	24.80%	33.31%	15.45%	26.22%
Vet	35.80%	23.40%	30.80%	31.60%	22.60%	29.20%	34.40%	15.50%	27.20%	28.70%	15.60%	23.60%	37.69%	14.29%	30.65%
Non-Vet	30.30%	15.70%	23.10%	26.60%	10.20%	20.40%	32.60%	12.20%	23.80%	31.80%	13.40%	23.60%	30.62%	14.14%	24.06%
Pell	30.90%	16.40%	24.10%	25.20%	9.90%	19.70%	32.50%	12.40%	24.40%	31.20%	13.00%	23.50%	29.82%	13.90%	23.57%
Non-Pell	29.80%	15.20%	22.20%	28.90%	11.10%	21.90%	32.70%	12.10%	23.40%	32.50%	13.90%	23.70%	32.12%	14.47%	25.02%
African American	29.60%	14.80%	21.80%	26.30%	7.60%	18.20%	29.20%	13.10%	20.75	21.20%	9.70%	15.60%	23.97%	11.57%	18.14%
Asian	50.00%	20.80%	37.60%	33.80%	10.10%	26.60%	43.70%	15.00%	34.40%	49.10%	15.90%	36.70%	37.59%	16.05%	29.73%
Hispanic	29.30%	15.30%	22.50%	26.10%	10.10%	20.10%	33.00%	12.30%	24.30%	31.40%	13.30%	23.30%	30.50%	14.16%	24.06%
White	33.00%	17.00%	25.30%	28.90%	12.80%	23.00%	30.60%	11.50%	22.40%	35.20%	15.60%	26.90%	33.56%	15.43%	26.66%
Other	28.60%	22.00%	25.10%	23.60%	15.00%	20.40%	32.90%	10.70%	21.30%	33.70%	16.70%	27.10%	37.10%	16.13%	30.11%
Adult Learner	32.87%	19.96%	24.08%	26.33%	13.94%	19.36%	30.57%	13.82%	19.29%	27.40%	17.50%	21.30%	36.36%	18.22%	25.20%
Non-Adult Learner	30.33%	15.29%	23.21%	26.82%	10.05%	20.82%	32.89%	12.16%	24.35%	32.00%	12.80%	23.80%	30.45%	13.53%	24.08%
Acad. Disadvantaged	N/A	N/A	N/A	N/A	N/A	N/A	28.11%	11.80%	21.54%	24.60%	10.20%	19.20%	24.52%	11.85%	20.23%
Non-Acad. Disadvantaged	N/A	N/A	N/A	N/A	N/A	N/A	37.74%	12.80%	26.35%	40.70%	15.70%	27.90%	37.65%	15.73%	27.80%
First Gen	33.18%	15.97%	24.41%	25.14%	10.53%	19.42%	33.23%	12.01%	23.75%	32.70%	13.10%	23.60%	30.73%	13.76%	22.91%
Non-First Gen	33.26%	19.11%	26.94%	30.86%	13.67%	25.15%	35.02%	15.45%	27.51%	35.50%	15.40%	27.60%	32.50%	15.43%	26.13%
Unknown	24.84%	13.16%	18.92%	25.01%	8.50%	18.55%	30.10%	10.30%	21.08%	26.30%	12.10%	19.60%	29.88%	13.76%	23.95%
Parent	N/A	N/A	N/A	N/A	N/A	N/A	25.94%	8.41%	15.38%	26.10%	13.90%	19.40%	29.42%	14.50%	21.35%
Non-Parent	N/A	N/A	N/A	N/A	N/A	N/A	33.11%	12.72%	24.58%	32.20%	13.40%	24.10%	30.89%	14.08%	24.52%
Econ. Disadvantaged	N/A	N/A	N/A	N/A	N/A	N/A	32.69%	12.34%	24.63%	32.70%	14.00%	25.20%	29.94%	13.19%	23.42%
Non-Econ. Disadvantaged	N/A	N/A	N/A	N/A	N/A	N/A	32.93%	12.34%	23.35%	25.50%	11.80%	17.10%	32.28%	15.75%	25.51%

**N/A. Data not available prior to Fall 2020.

2025 GRADUATES AS A % OF FULL-TIME EQUIVALENT ENROLLMENT

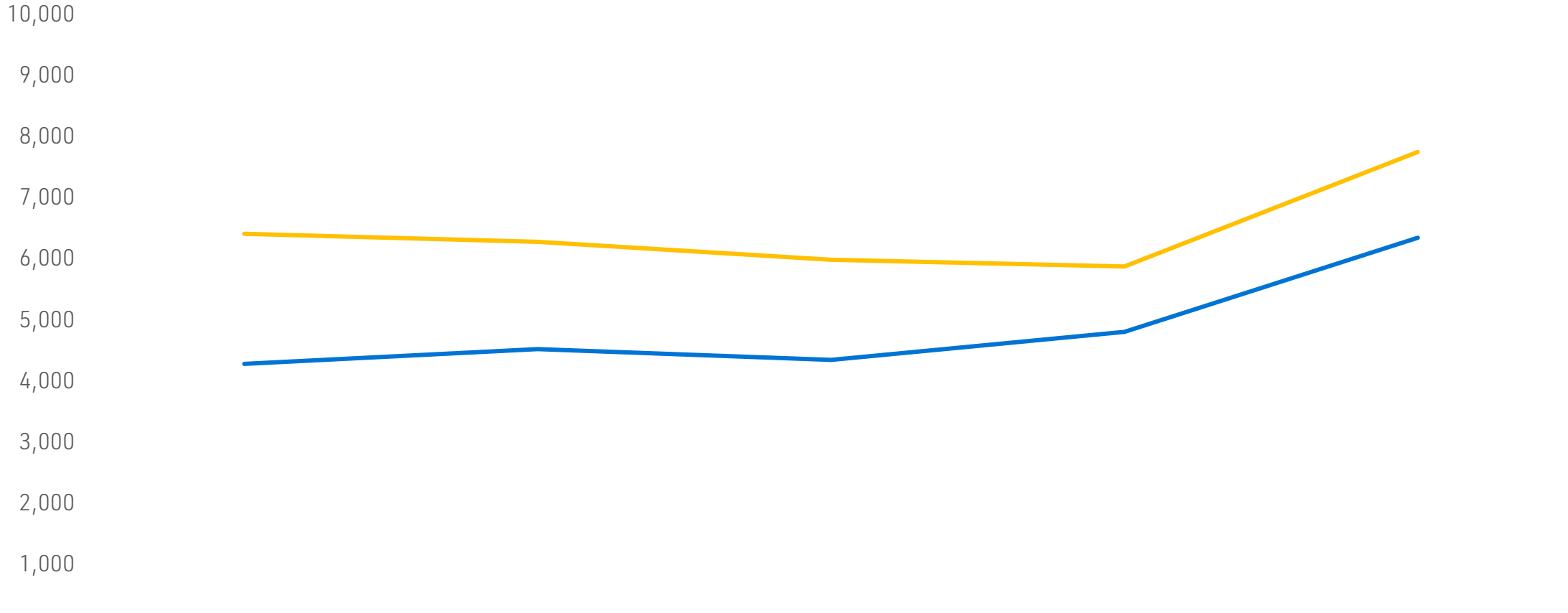
Institution	Percentage
San Jacinto	52.2%
South Texas	50.4%
El Paso	46.5%
Dallas	45.8%
Alamo	**40.8%**
Collin	40.1%
Lone Star	38.8%
Tarrant	35.2%
Austin	33.3%
Houston	28.3%

NSC FRESHMEN 6-YEAR TRANSFER RATES



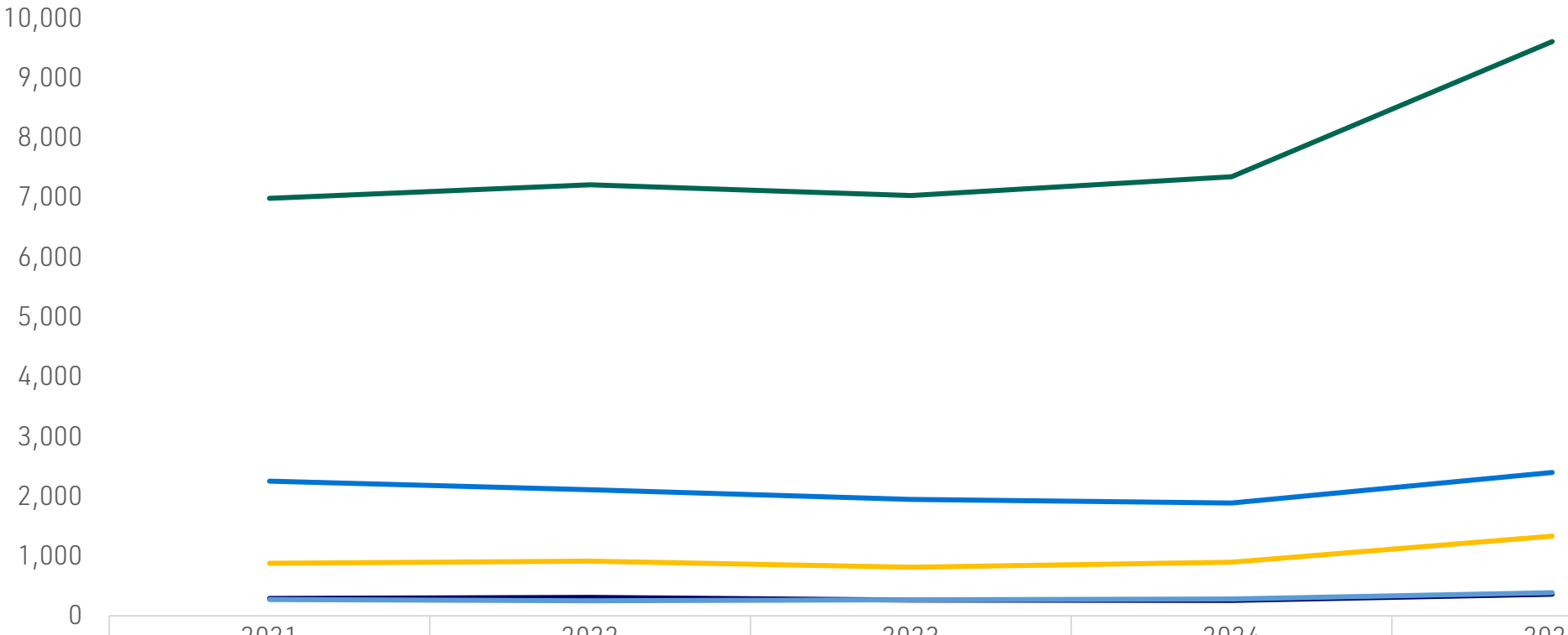
SOURCE: NATIONAL STUDENT CLEARINGHOUSE

DEGREES & CERTIFICATES AWARDED BY GENDER



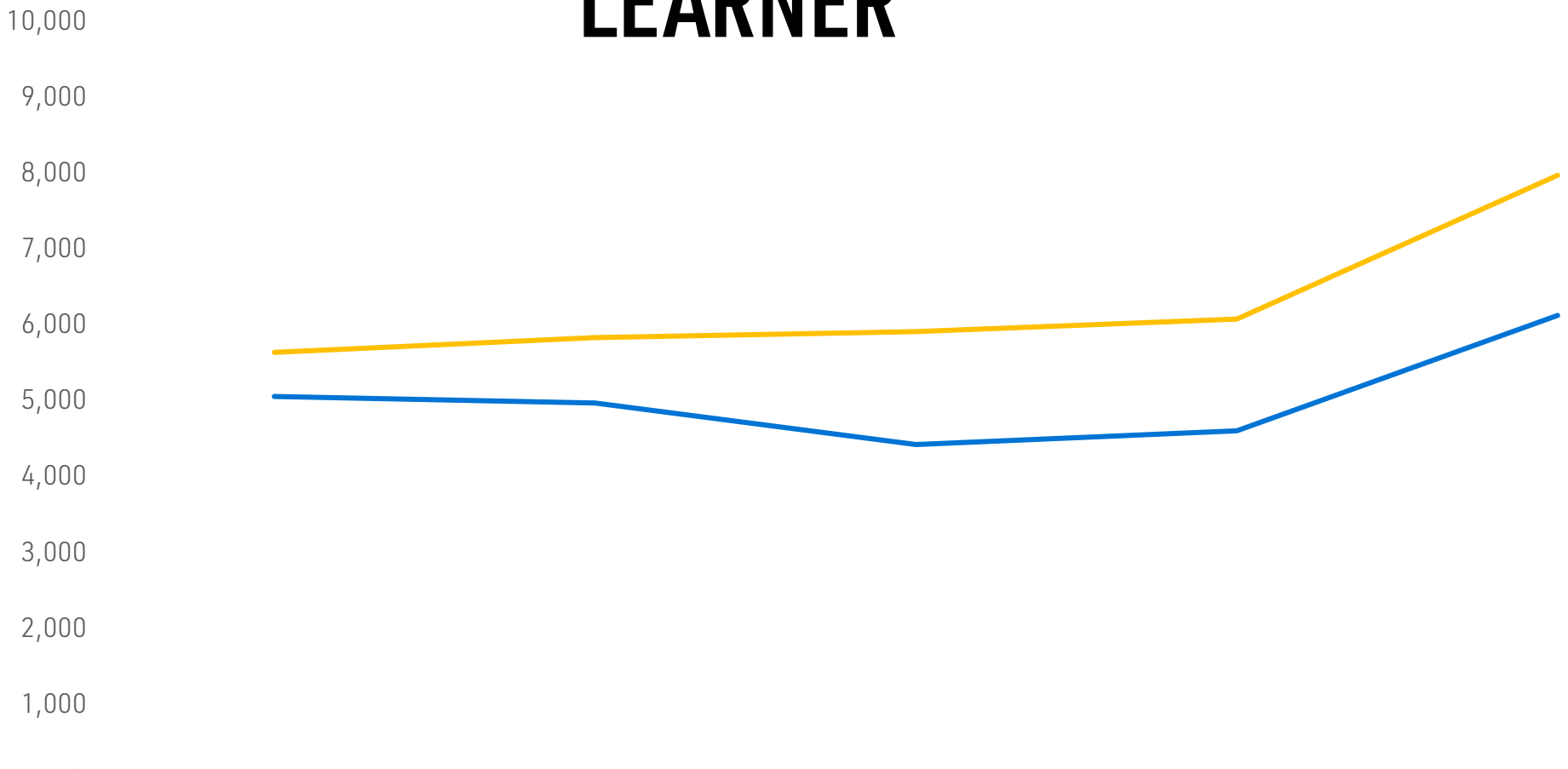
	2021	2022	2023	2024	2025
Male	4,277	4,520	4,342	4,800	6,341
Female	6,407	6,273	5,982	5,871	7,745

DEGREES & CERTIFICATES AWARDED BY ETHNICITY



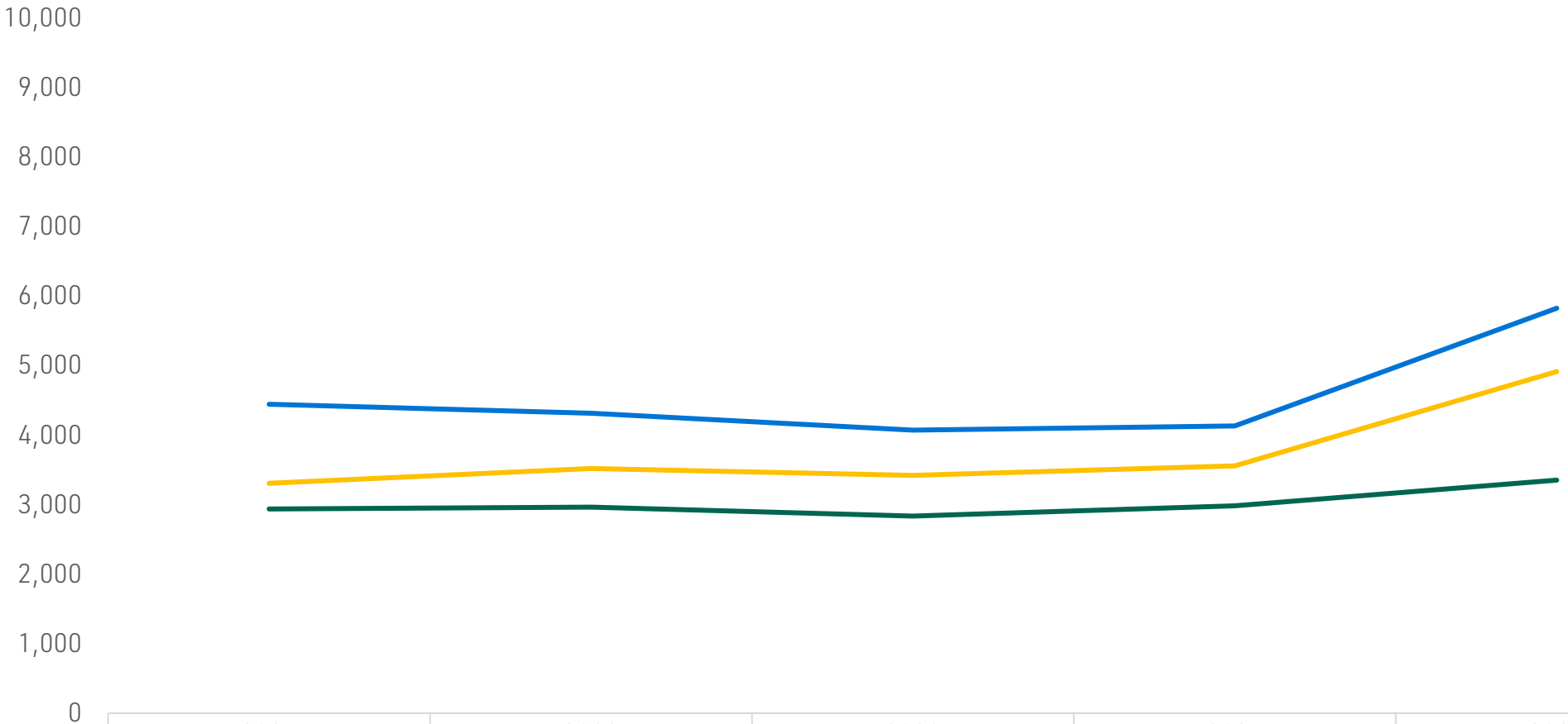
	2021	2022	2023	2024	2025
White	2,255	2,107	1,949	1,887	2,398
African American	879	914	813	896	1,333
Hispanic	6,984	7,210	7,032	7,347	9,606
Asian	292	310	262	258	362
Other	274	252	268	283	387

DEGREES & CERTIFICATES AWARDED BY ADULT LEARNER



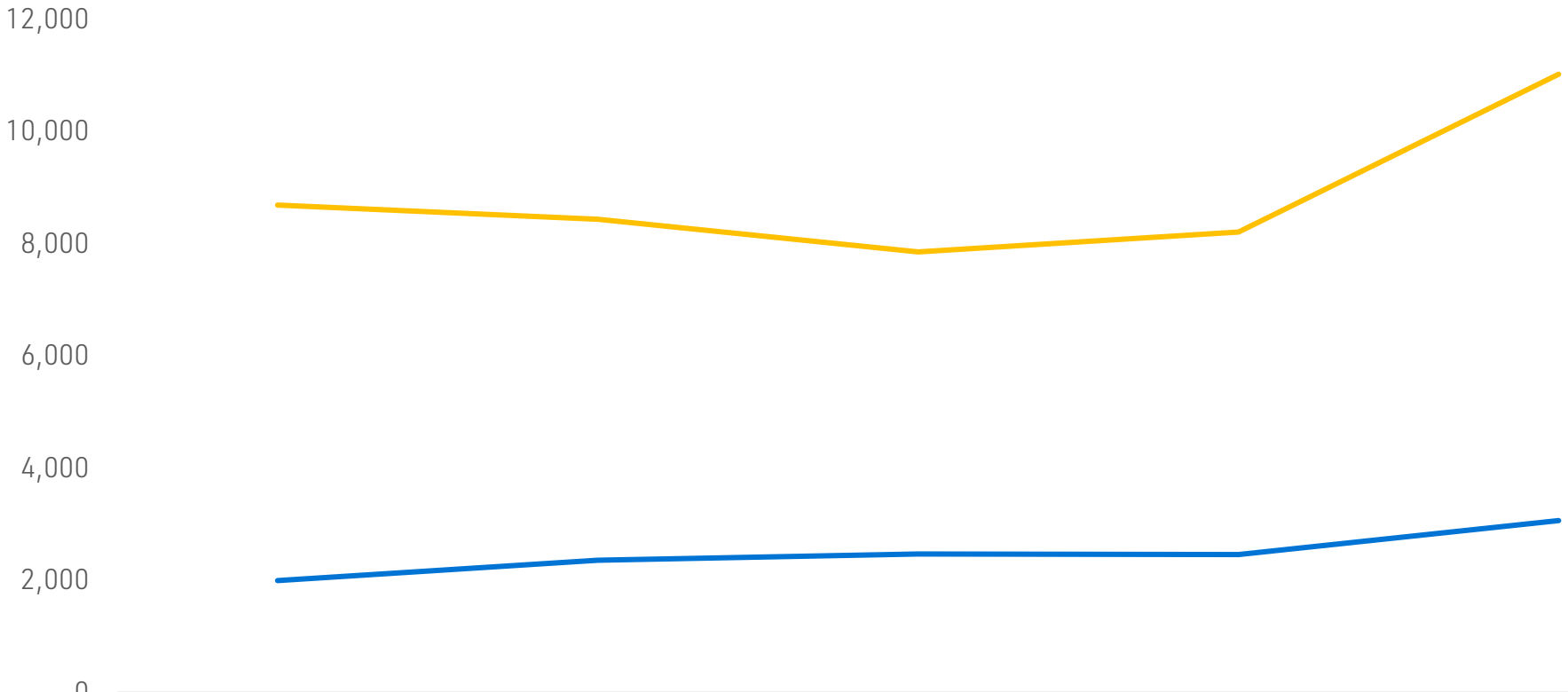
	2021	2022	2023	2024	2025
Adult Learner	5,051	4,967	4,419	4,601	6,120
Non-Adult Learner	5,633	5,826	5,905	6,070	7,966

DEGREES & CERTIFICATES AWARDED BY FIRST GENERATION



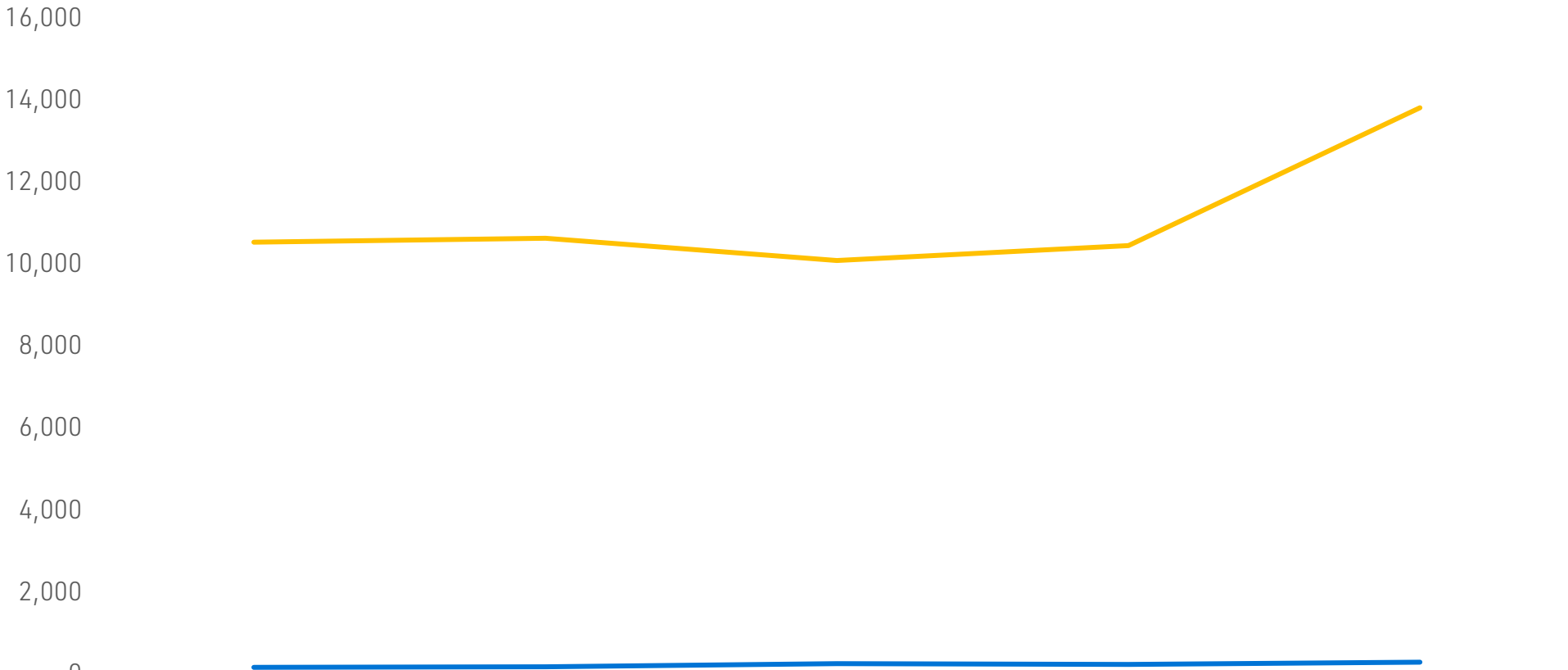
	2021	2022	2023	2024	2025
First Gen	4,442	4,314	4,070	4,132	5,823
Non-First Gen	3,306	3,518	3,420	3,557	4,912
Unknown	2,936	2,961	2,834	2,982	3,351

DEGREES & CERTIFICATES AWARDED BY PARENT STUDENT



	2021	2022	2023	2024	2025
Parenting Students	1,997	2,359	2,470	2,461	3,066
Non-Parenting Students	8,687	8,434	7,854	8,210	11,020

DEGREES & CERTIFICATES AWARDED BY ACADEMICALLY DISADVANTAGED



	2021	2022	2023	2024	2025
Acad. Disadvantaged	159	173	247	231	285
Non-Acad. Disadvantaged	10,525	10,620	10,077	10,440	13,801

ALAMO COLLEGES DISTRICT
Malcolm Baldrige National Quality Award Award Recipient 2024 2018
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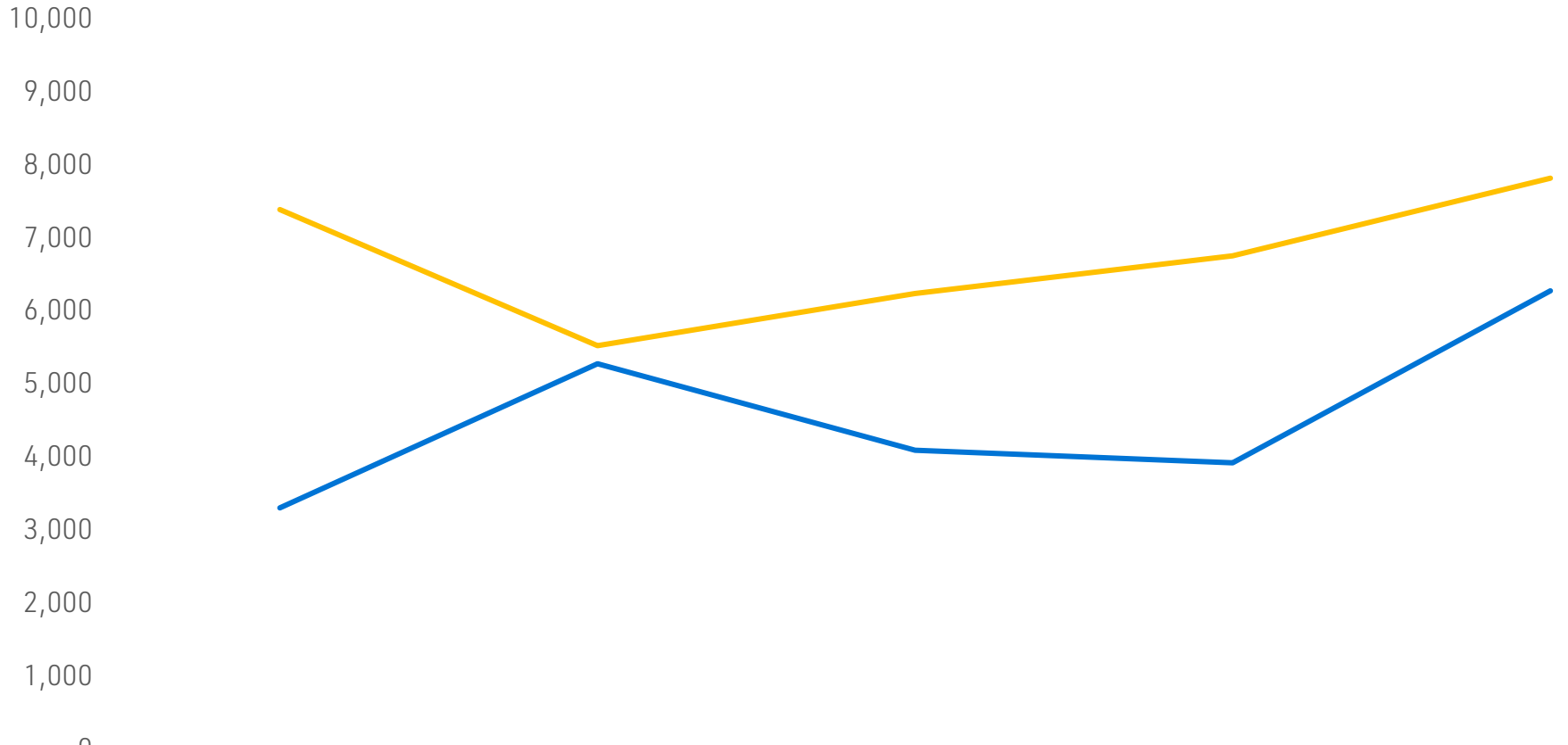
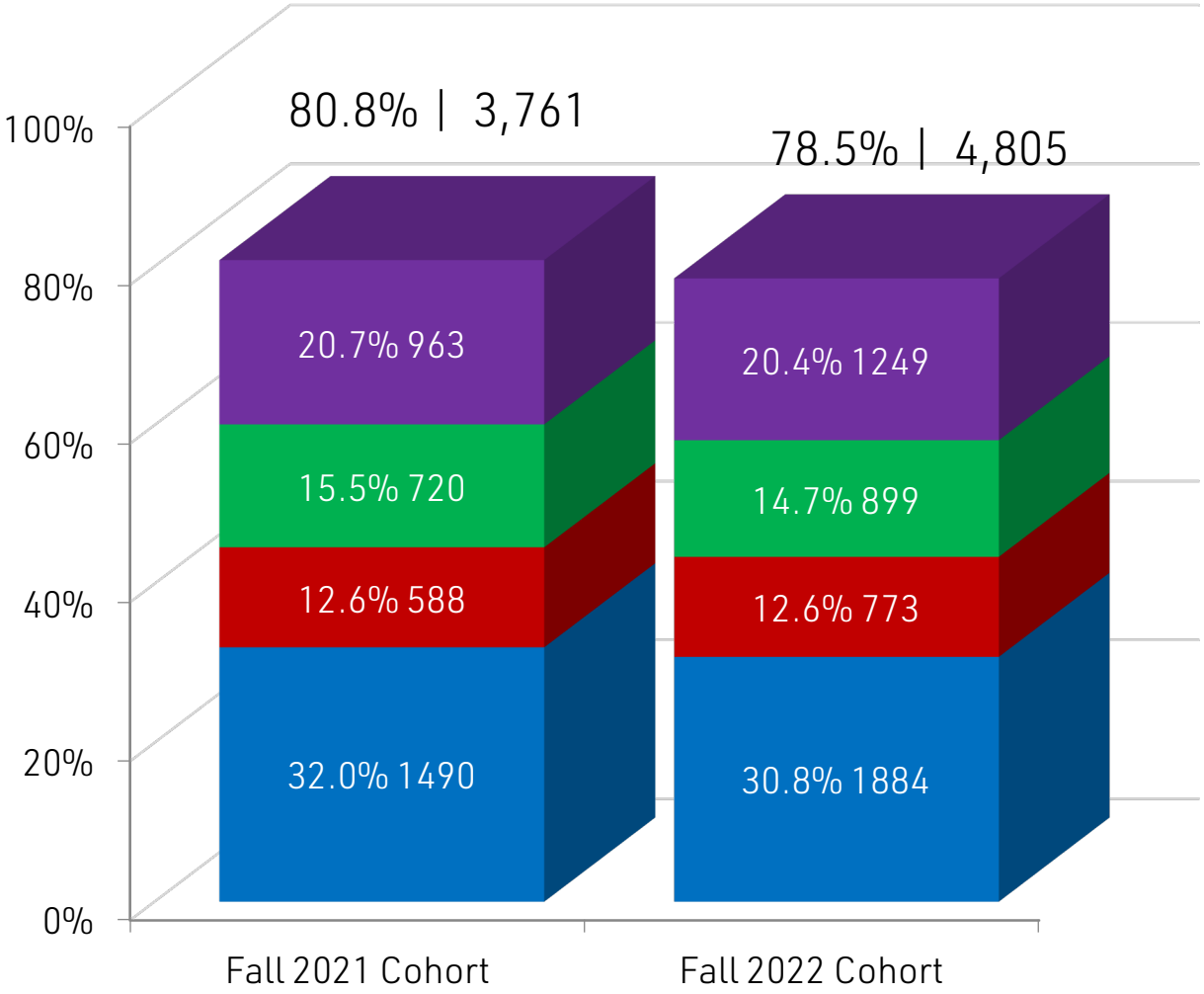
DEGREES & CERTIFICATES AWARDED BY ECONOMICALLY DISADVANTAGED



	2021	2022	2023	2024	2025
Econ. Disadvantaged	3,300	5,272	4,088	3,918	6,272
Non-Econ. Disadvantaged	7,384	5,521	6,236	6,753	7,814

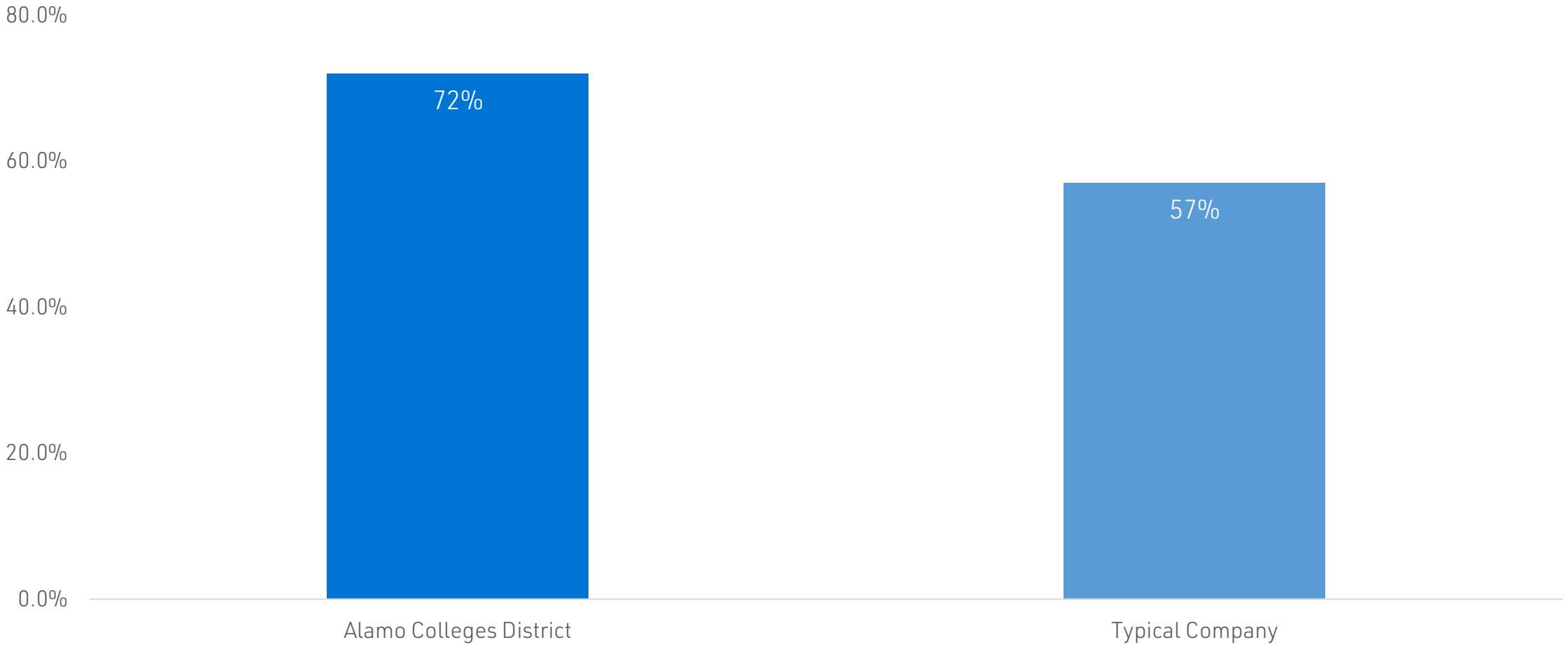
FALL FULL-TIME FTIC 3-YEAR TRACKING



ALAMO COLLEGES DISTRICT

GREAT PLACE TO WORK SURVEY RESULTS

"THIS IS A GREAT PLACE TO WORK"



ALAMO COLLEGES DISTRICT

Alamo Colleges District

Great Place To Work.®

Certified

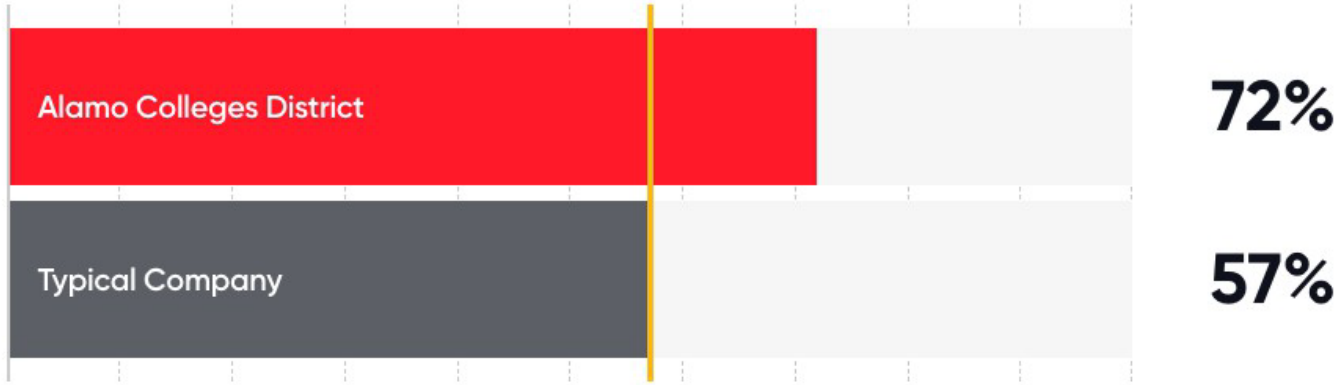
NOV 2025-NOV 2026

USA ™

Alamo Colleges Culture

Our employee experience excels

72% of employees at **Alamo Colleges District** say it is a great place to work compared to **57%** of employees at a typical **U.S.-based company**.



Source: Great Place To Work® 2021 Global Employee Engagement Study.

86%
I feel good about the ways we contribute to the community.

84%
I'm proud to tell others I work here.

82%
I am able to take time off from work when I think it's necessary.

82%
I feel I make a difference here.

82%
When I look at what we accomplish, I feel a sense of pride.

BOND RATING

Moody's	AAA
S&P	AAA

Committee of the Whole
August 11, 2026

ALAMO COLLEGES DISTRICT

Alamo Colleges & Future Ready Bexar County

Xavier Urrutia
Vice Chancellor for External Affairs
Chief of Staff

PARTNERSHIP ALIGNMENT

ALAMO COLLEGES DISTRICT

OUR MOONSHOT

To partner to end poverty through education and training

SHARED VISION

FUTURE READY PLAN BEXAR COUNTY

NORTH STAR GOAL

Increase postsecondary enrollment of Bexar County High School graduates to 70% by 2030

FUTURE READY INSTITUTIONS

UP PARTNERSHIP
unlocking potential together

ANCHOR PARTNERS

ALAMO COLLEGES DISTRICT

Communities In Schools®
San Antonio

CAST SCHOOLS

H.E. BUTT FOUNDATION

United Way
United Way of San Antonio and Bexar County

San Antonio Area Foundation
Where Giving and Community Connect

YOUTH DEVELOPMENT (EXAMPLES)

the YMCA

RESTORE EDUCATION

BOYS & GIRLS CLUBS OF SAN ANTONIO

Big Brothers Big Sisters OF SOUTH TEXAS

RISE RECOVERY

SCHOOL DISTRICT PARTNERS

EDGEWOOD INDEPENDENT SCHOOL DISTRICT San Antonio

EAST CENTRAL INDEPENDENT SCHOOL DISTRICT ECISD EST. 1949 A TRADITION OF QUALITY EDUCATION

H

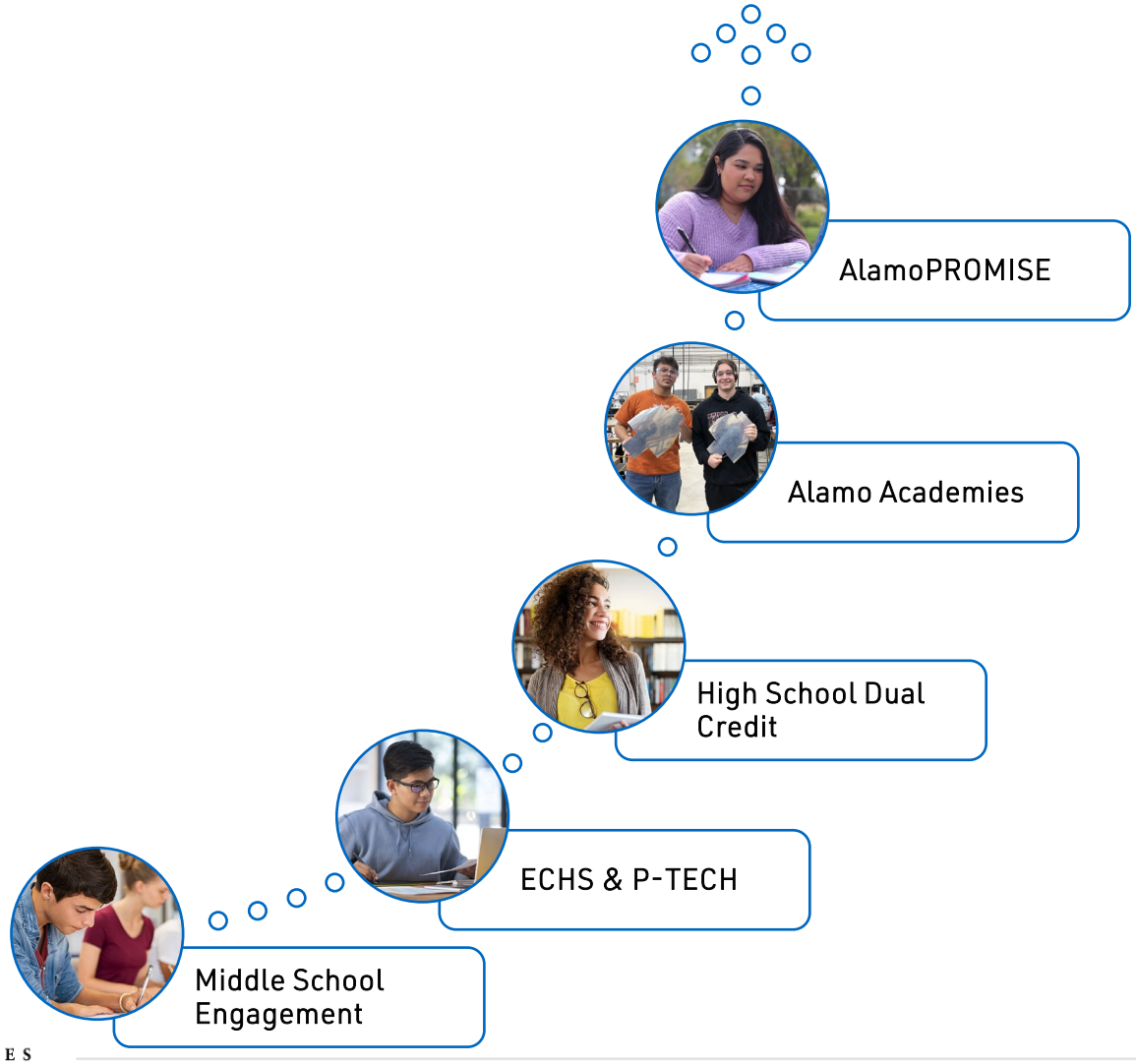
JISD JUDSON INDEPENDENT SCHOOL DISTRICT

Northside ISD

SAN ANTONIO TEXAS S W

SAISD

EARLY PATHS TO HIGHER EDUCATION AT THE ALAMO COLLEGES DISTRICT



- ACD activities providing earlier exposure to existing pipeline of ACD offerings
  - ✓ Support downward expansion into younger student populations and their families to increase awareness and enrollment of the Alamo Colleges

ALAMO COLLEGES DISTRICT

THANK YOU

Committee of the Whole
August 11, 2026

ALAMO COLLEGES DISTRICT

ACD Future Ready Bexar County Grant Program

Stephanie Vasquez
Chief Program Officer, AlamoPROMISE

POLICY AT A GLANCE

Board Policies

A.1.3 College District Vision, Mission, Values & Goals: Student Success, Principle-Centered Leadership, Performance Excellence

F.6.1 Student Success

Organizational Charges to the Chancellor

- 6. College Access and Completion
- 7. High School Partnerships and College Readiness

AlamoFORWARD

- LEARNERS: Propelling our learners' success from connection through post-completion
- COMMUNITY: Strengthening our community through collaboration and service

FUTURE READY OBJECTIVE FOR THE ALAMO COLLEGES

As a key anchor partner in the Future Ready Bexar County Plan, ACD is charged with:

Downward expansion into **younger student populations and their families** to increase awareness and enrollment of the Alamo Colleges via AlamoPROMISE

Through **expanded outreach**, ACD will enhance its engagement with students, parents, and families across communities in Bexar County and further coordinate with school districts and youth development agencies

$2M grant funding through 2030 from UP Partnership

ALAMO COLLEGES DISTRICT

PROPOSED LOCAL ADAPTATION

Alamo Colleges District Future Ready Grant Program

- Partnerships with pilot Future Ready school districts
  - Planned funded partnerships with Southwest ISD, Edgewood ISD
    - % HS grads enrolled in TX Higher Ed Institutions lag state and region*
- At full flight:
  - Serves 6th, 7th, 8th grade students
  - Estimated 3,000 students annually

Source: Texas Education Agency, 2024-2025 Texas Academic Performance Report

PHASED GROWTH TO EXPAND OUTREACH

LAUNCH ✓	IMPLEMENTATION ↓	POSSIBLE EXPANSION**	POSSIBLE AT SCALE**
Landscape Analysis Needs data, environmental scan, partnership planning	2 Future Ready ISDs 7 middle schools 4,570 annual student outreach universe *Initial funding from Future Ready Grant*	5 Future Ready ISDs 20 middle schools 13,985 annual student outreach universe *Incorporate additional external/institutional funds*	7 Future Ready ISDs* 52 middle schools 44,044 annual student outreach universe *Grant program ends; institutionalize operations*

Source: Texas Education Agency, 2024-2025 Texas Academic Performance Report

**Does not include all Bexar County ISDs*
***Would require external/institutional funds*

IMPLEMENTATION UPDATES

Grant program implementation: timeline plan in progress

- ✓ Institutional Agreement & Quarterly Reporting Submitted

Internal operationalization: program set up

- ✓ Director Onboarded
- ✓ Hiring Search: Coordinator, Advisor

External stakeholder meetings: UP Partnership, school districts

- ✓ Leadership meetings in progress with Edgewood & Southwest ISDs

ON THE HORIZON: PROPOSED KEY PROGRAMMING

- Engage schools, students, parents, families, and community members to explore higher education pathways and support available to get ready for college at ACD

EVENTS	FALL 2026	SPRING 2027
Alamo Colleges Nights *Middle School Outreach*	Southwest ISD – 1 Middle School Edgewood ISD – 1 Middle School	Southwest ISD – 1 Middle School Edgewood ISD – 1 Middle School
AlamoPROMISE Rallies *High School Outreach*	Southwest ISD – 1 Feeder High School Edgewood ISD – 1 Feeder High School	Southwest ISD – 1 Feeder High School Edgewood ISD – 1 Feeder High School

ALAMO COLLEGES & FUTURE READY BEXAR COUNTY PLAN ALIGNMENT

- Activities support the Future Ready Bexar County Plan north star goal to attain 70% postsecondary enrollment among high school graduates from Bexar County by 2030

- Efforts continue enhanced coordination across college, district, school districts, and external partners to increase Alamo Colleges & AlamoPROMISE awareness

ALAMO COLLEGES DISTRICT

THANK YOU

Committee of the Whole
August 11, 2026

ALAMO COLLEGES DISTRICT

High School Programs Update

Sara Mann
Chief High School Programs Officer

POLICY AT A GLANCE

Board Policies

A.1.3 College District Vision, Mission, Values & Goals

E.1.3 Core Curriculum and Degrees

E.1.6 Program and Course Offerings

Organizational Charges to the Chancellor

2. Learner Success

3. Credentials of Value and Program Alignment

7. High School Partnerships and College Readiness

AlamoFORWARD

- LEARNERS: Propelling our learners' success from connection through post-completion.
- COMMUNITY: Strengthening our community through collaboration and service
- PERFORMANCE EXCELLENCE: Delivering efficient and effective instruction, services, and operations

GROUNDING PRINCIPLES

ALAMO COLLEGES DISTRICT

Alamo Colleges Moonshot

To eradicate poverty through education and training.

ALAMO COLLEGES DISTRICT

UP PARTNERSHIP unlocking potential together

By 2030, we will increase postsecondary enrollment of Bexar County High School graduates in a degree or credential program to 70%.

FUTURE READY PLAN BEXAR COUNTY

DEEP@CCRC

DEEP@CCRC

*/CCRCDE

Utilize DEEP research to support strategic initiatives driving equitable and meaningful enrollment.

Outreach-Align-Advise-Support

CCRC

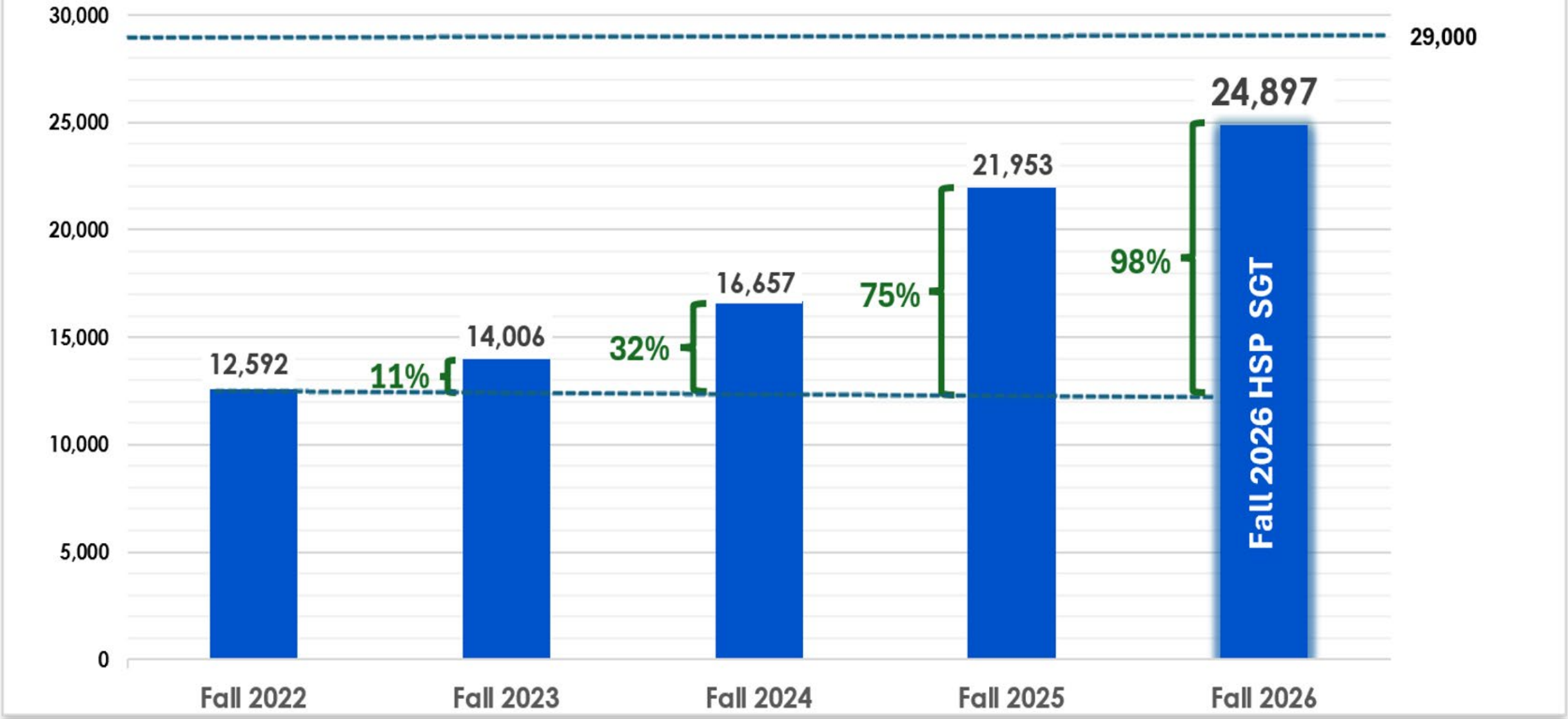
29x29

STRATEGIC GROWTH GOAL

29,000 DUAL CREDIT STUDENTS BY FALL 2029

29x29 STRATEGIC GROWTH GOAL
29,000 DUAL CREDIT STUDENTS BY FALL 2029

Alamo Colleges Dual Credit Enrollment



ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award Award Recipient 2024 2018

LEADER COLLEGE OF DISTINCTION

Great Place To Work. Certified

HIGH SCHOOL PROGRAMS OVERVIEW

NORTHEAST LAKEVIEW COLLEGE
NORTHWEST VISTA COLLEGE
PALO ALTO COLLEGE
ST. PHILIP'S COLLEGE
SAN ANTONIO COLLEGE

89 Institutional Partners

- 48 ISD Partners
- 24 Charter
- 17 Privates

Alamo Academies

- 11 School Districts
- 20 High Schools

Alamo Collegiate Network

SB 1882 Partnership with SAISD

Fox Tech, St. Philip's College ECHS, Travis ECHS

275+ Homeschool Students

HIGH SCHOOL PROGRAMS OVERVIEW

NORTHEAST LAKEVIEW COLLEGE
NORTHWEST VISTA COLLEGE
PALO ALTO COLLEGE
ST. PHILIP'S COLLEGE
SAN ANTONIO COLLEGE

31 Early College High Schools

24 Pathway in Technology Early College High Schools

7 Planning P-TECHs in Fall 2026

24,897 Dual Credit Students Projected Enrollment Fall 2026

ALAMO ACADEMIES

Alamo Academies-Fall 2026 Enrollment			
Academy	Juniors	Seniors	Total
Aerospace - AERO	21	34	55
Advanced Technology Manufacturing - ATMA	19	14	33
Diesel Technology - DTA	33	10	43
Health Professions - HPA	24	25	49
Information Technology & Security - ITSA	0	10	10
Welding Technology - WTA	15	0	15
Total	**112**	**93**	**205**

- New Welding Program at PAC
- Redesigning ITSA at SAC
- Expansion of Alamo Academies programs to SAISD

DUAL CREDIT PROGRAMMING & 2026 RFPs

Approved and Pending New P-TECH RFPs

District Name	Campus Name	ACD College	Pathway	Status
Comal ISD	TBD	NLC	AS (Nursing)	Approved
New Frontiers Public Schools	Imelda Davis	PAC	Teaching AAT	Approved
Northeast ISD	Madison HS	PAC	Agriculture, Horticultural Sciences, Welder, Welding Technology AAS	Approved
Poth ISD	Poth HS	PAC	Agriculture	Approved
San Antonio ISD	Brackenridge HS	SAC	Radio-Television-Broadcasting	Approved
San Antonio ISD	Brackenridge HS	NVC	Digital Video & Cinema Production; Digital Media	Approved
San Antonio ISD	CAST Med	PAC	AS (Nursing)	Approved
Southwest ISD	CAST STEM (ECHS)	PAC	AS	Approved

*1 New PTECH with Jubilee Academies still in review

DUAL CREDIT PROGRAMMING & 2026 RFPs

Approved New Pathways for Existing P-TECH RFPs

District Name	Campus Name	ACD College	Pathway	Status
Northeast ISD	DATA @ Roosevelt HS	NVC	3D Animation	Approved
Northeast ISD	DATA @ Roosevelt HS	SAC	Computer Info. Systems	Approved
Northeast ISD	STEM @ Lee HS	NLC	AS	Approved
Navarro ISD	Navarro HS	PAC	Agriculture	Approved

*2 Pathways with Navarro ISD still in review

DUAL CREDIT FACULTY EXPANSION PROJECT COMPLETION

Cohort I:

17 teachers with Master's Degrees from Northside ISD, Northeast ISD, and East Central ISD completed 18 hours of DCFEP Coursework expanding dual credit access in Fall of 2026.

32 teachers are on track to earn their master's degrees by May 2027 and begin teaching by Fall 2027.

Cohort II:

34 teachers from 10 partner districts have joined DCFEP in its second year and will also finish in May 2027 and begin teaching by Fall 2027.

The Impact

- **Lower instructional costs** through a sustainable dual credit teaching model
- **More dual credit course sections** offered in high schools
- **More students earning 15+** college credit hours before graduation

83 New Dual Credit Teachers by Fall 2027

ALAMO COLLEGES DISTRICT

THANK YOU

Committee of the Whole
August 11, 2026

ALAMO COLLEGES DISTRICT

Bond Pricing Results

Sean Mullen, CTP, CFP®
Treasurer

POLICY AT A GLANCE

Board Policies

C.3.1. Debt Management:

To ensure prudent debt management practices

Organizational Charges to the Chancellor

1. AlamoFUTURE and 2025 Bond
9. Institutional Excellence and Continuous Improvement

AlamoFORWARD

- PERFORMANCE EXCELLENCE: Delivering efficient and effective instruction, services, and operations.

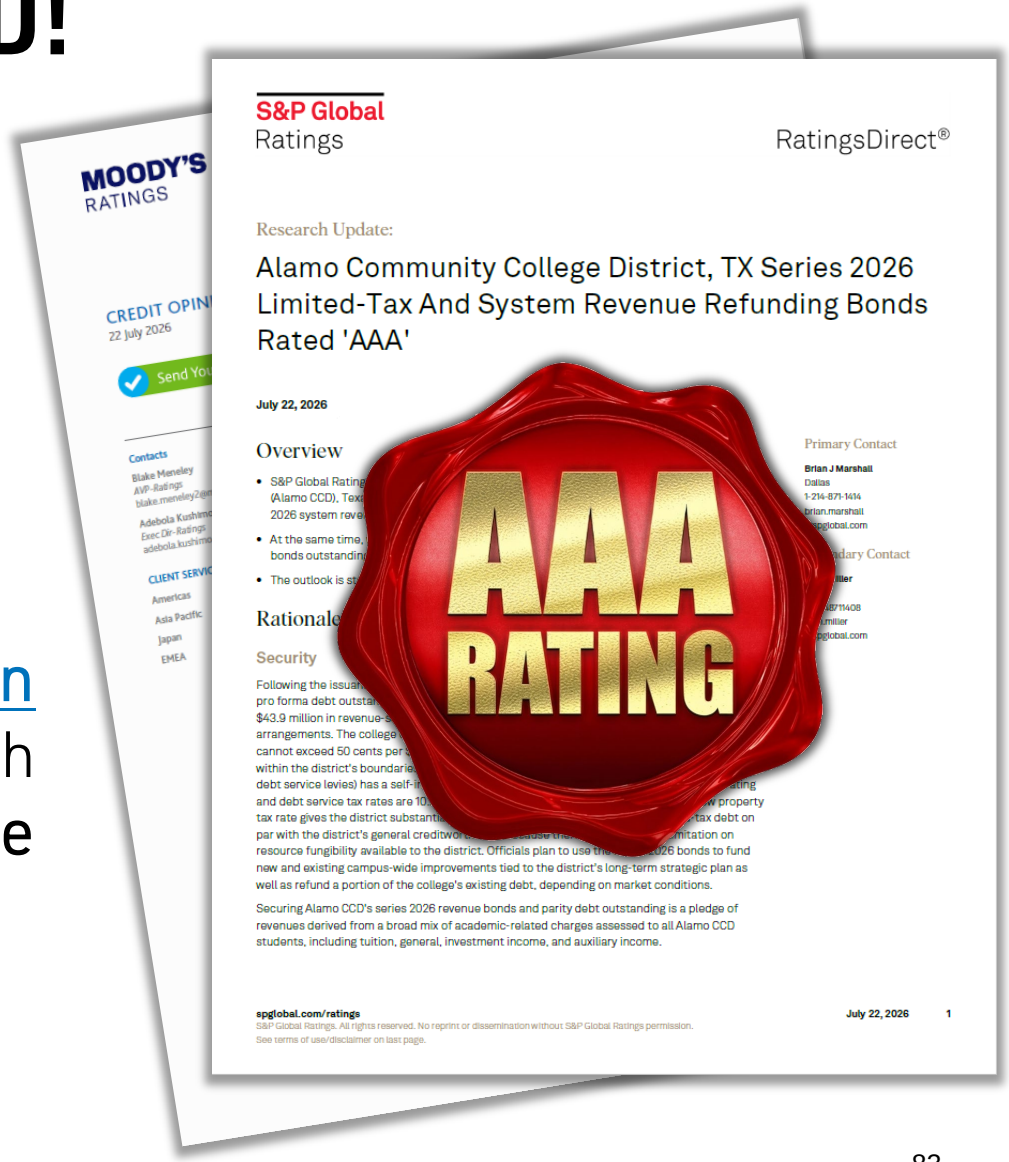
AGENDA

- Credit Rating Results from S&P Global and Moody's
- Pricing Results of Limited Tax Bonds, Series 2026
  - 2nd tranche from the 2026 voter authorization
- Pricing Results of Revenue Refunding Bonds, Series 2026
  - To achieve debt service savings to strengthen the District's Operating Budget

AAA CREDIT RATING REAFFIRMED!

Both S&P Global and Moody's Ratings assigned *and* reaffirmed their AAA/Aaa credit ratings on ACD's 2026 Limited Tax bond issue and outstanding debt.

As one of only three CCDs in Texas and ten nationally to hold AAA/Aaa ratings from both rating agencies, **ACD continues to demonstrate exceptional financial stewardship & strength.**



LIMITED TAX, SERIES 2026 ($146M)

2nd Tranche from 2026 Voter Authorization

Date of Pricing:	7/30/2026
Delivery Date:	8/27/2026
Amount Issued:	$153,000,000
% Sold/Subscribed:	1.7x
True Interest Cost:	4.49%
Avg. Life (years):	16.64
Remaining Authorization:	$611,000,000

TX Retail Orders

Bexar County
Waller County
Harris County
Fort Bend County

Investor Participation

- Banks
- Insurance Cos.
- Wealth Managers
- Bond Funds
- Hedge Funds
- Trusts
- Trading Firms

Market Tone:

- A hawkish July 29 FOMC meeting pushed Treasury yields higher, creating a challenging market for tax-exempt bonds on pricing day.
- Despite these conditions, no investor passed on the District's credit quality.
- The District outperformed comparable TX transactions priced the same day, highlighting the value of our AAA rating.
- Strong demand from diverse investors offset lighter participation from several large institutions.

REVENUE REFUNDING, SERIES 2026 ($32.745M)

Refunded Bonds: RFS Series 2012A & Series 2017

Date of Pricing:	8/03/2026
Delivery Date:	8/27/2026
Amount Refunded:	$34,280,000
% Sold/Subscribed:	2.7x
True Interest Cost:	4.18%
Avg. Life (years):	11.25

Net Present Value Savings:
$1.46M (4.27% of par)

Price Cuts on 60% of Bonds

High demand reduced costs by 2-5 basis points on $19.5M of bonds sold

Investor Participation

- Banks
- Insurance Cos.
- Wealth Managers
- Bond Funds
- Broker/Dealers
- Trusts
- Trading Firms

Market Tone:

- Treasury yields moved lower as geopolitical tensions eased over the weekend, creating a more favorable backdrop for municipal bonds.
- Lower inflation expectations improved investor sentiment toward fixed-income securities.
- Strong demand for the District's credit resulted in a robust order book, supporting price bumps on 60% of bonds offered (lowering yields from initial levels).

TEAM RECOGNITION

Finance & Fiscal Services

Lisa Mazure
Patrick Vrba
Sean Mullen

Financial Planning & Auxiliary Services

Shayne West
Daisy Castillo

IRES & State Reporting

Dr. Kara Larkan-Skinner
Michael Grillo
Jacqueline Lucero
Ricky Ray

TOSI

Dr. Paul Kailiponi

AlamoPROMISE

Stephanie Vasquez

ALAMO COLLEGES DISTRICT

THANK YOU

Investor Participation

Limited Tax, Series 2026

28 Firms + Retail Investors

Investor/Firm	*Type*
American National Bank	*Bank Portfolio*
Beacon Advisors	*Money Manager*
Bessemer Trust	*Bond Fund*
Blackrock	*SMA/Bond Fund*
Boston Company	*SMA*
Brown Advisory, Inc.	*Money Manager*
Charles Schwab	*SMA*
Commerce Bank	*Money Manager*
Donaldson Capital Mgt.	*SMA*
FHI - CW Henderson	*Money Manager*
Fidelity	*Bond Fund*
Franklin Advisors	*Bond Fund*
Key Private Bank	*Trust*
Mackay Shields	*Bond Fund*

Investor/Firm	*Type*
MAG CAP Omni	*Money Manager*
Millennium Partners	*Hedge Fund*
Northern Trust	*Bond Fund*
Norwest Trust	*Bank Portfolio*
Nuveen Asset Mgt., LLC	*SMA*
Offit Capital Advisors	*SMA*
Oppenheimer	*SMA*
PIMCO Advisors L.P.	*SMA*
Rockefeller & Co., Inc.	*Money Manager*
Standish Mellon Asset Mgt.	*SMA*
State Farm	*Insurance*
Susquehanna	*Prop/Trading*
Tower Bay Asset Mgt. LP	*SMA*
UBS Global AM	*Bond Fund*

Investor Participation

Revenue Refunding, Series 2026

14 Firms

Investor/Firm	*Type*
Boston Company	*Bond Fund*
PIMCO	*Bond Fund*
Fifth Third Asset Mgt.	*Bond Fund*
Belle Haven	*Broker/Dealer*
RNC Genter Capital Mgt.	*SMA*
UMB Trust	*Bank Trust*
HSBC Bank USA	*Bank Portfolio*
Wells Fargo Private	*SMA*
Morgan Stanley ARB	*Prop/Trading*
Fiduciary Trust	*Bank Trust*
Harmont Fixed Income	*Bond Fund*
HighTower Advisors LLC	*SMA*
Nuveen Asset Mgt.	*SMA*
Cincinnati Life Insurance	*Insurance*

Revenue Refunding Bonds, Series 2026
Debt Service Savings Detail

Date	Prior Debt Service	Refunding Debt Service	Refunding Receipts	Refunding Net Cash Flow	Savings
08/31/26	-	-	5,079.01	(5,079.01)	5,079.01
08/31/27	1,597,500.00	1,109,691.67		1,109,691.67	487,808.33
08/31/28	2,426,250.00	2,080,875.00		2,080,875.00	345,375.00
08/31/29	2,427,625.00	2,082,500.00		2,082,500.00	345,125.00
08/31/30	3,823,675.00	3,482,000.00		3,482,000.00	341,675.00
08/31/31	3,336,631.25	3,331,375.00		3,331,375.00	5,256.25
08/31/32	3,343,118.75	3,339,500.00		3,339,500.00	3,618.75
08/31/33	3,074,262.50	3,069,375.00		3,069,375.00	4,887.50
08/31/34	3,074,731.25	3,071,250.00		3,071,250.00	3,481.25
08/31/35	3,075,231.25	3,073,250.00		3,073,250.00	1,981.25
08/31/36	3,071,606.25	3,070,250.00		3,070,250.00	1,356.25
08/31/37	3,068,731.25	3,067,125.00		3,067,125.00	1,606.25
08/31/38	2,158,700.00	2,156,875.00		2,156,875.00	1,825.00
08/31/39	2,158,975.00	2,155,375.00		2,155,375.00	3,600.00
08/31/40	1,697,500.00	1,697,000.00		1,697,000.00	500.00
08/31/41	1,658,625.00	1,658,125.00		1,658,125.00	500.00
08/31/42	1,614,125.00	1,613,625.00		1,613,625.00	500.00
08/31/43	2,222,375.00	2,221,875.00		2,221,875.00	500.00
08/31/44	2,221,375.00	2,220,875.00		2,220,875.00	500.00
08/31/45	2,220,750.00	2,220,250.00		2,220,250.00	500.00
08/31/46	2,225,125.00	2,219,750.00		2,219,750.00	5,375.00
08/31/47	2,224,250.00	2,219,125.00		2,219,125.00	5,125.00
	52,721,162.50	**51,160,066.67**	**5,079.01**	**51,154,987.66**	**1,566,174.84**

Savings Summary

Savings PV date	08/27/26
Savings PV rate	4.2430380%
PV of savings from cash flow	1,462,722.53
Net PV Savings	**1,462,722.53**

Committee of the Whole
August 11, 2026

ALAMO COLLEGES DISTRICT

Internal Audit Update

Frank Cortez, CIA, CISA, CISSP
District Director of Internal Audit

POLICY AT A GLANCE

Board Policies

C.1.2 Audit Services Policy

Establishes the Board-authorized authority, independence, and scope of Audit Services across the District.

Organizational Charges to the Chancellor

- AlamoFUTURE and 2025 Bond
- Learner Success
- High School Partnerships and College Readiness

AlamoFORWARD

Performance Excellence – Goal 4.2

Our instructional, operational, and financial processes are efficient, effective, and ensure accountability.

BOARD OVERSIGHT OF INTERNAL AUDIT

Purpose of Today's Update

In accordance with the Institute of Internal Auditors (IIA) Global Internal Audit Standards, the Board exercises oversight of the internal audit function through regular updates on audit activities.

Today's update supports the Board's oversight responsibilities, reinforces accountability across the District, and advances AlamoFORWARD Goal 4.2.

Board of Trustees Oversight

Internal Audit reports functionally to the Board through the Audit, Budget and Finance Committee, preserving independence from management.

Internal Audit Department Charter

The Board annually reviews and approves the charter defining Internal Audit's purpose, authority, and responsibility.

IIA Global Internal Audit Standards

The Board's oversight role is defined in the IIA Global Internal Audit Standards, to which audit activities conform.

ORGANIZATIONAL INDEPENDENCE

Standard 7.1

Organizational Independence

Requires the Chief Audit Executive to confirm to the Board, at least annually, the organizational independence of the internal audit function.

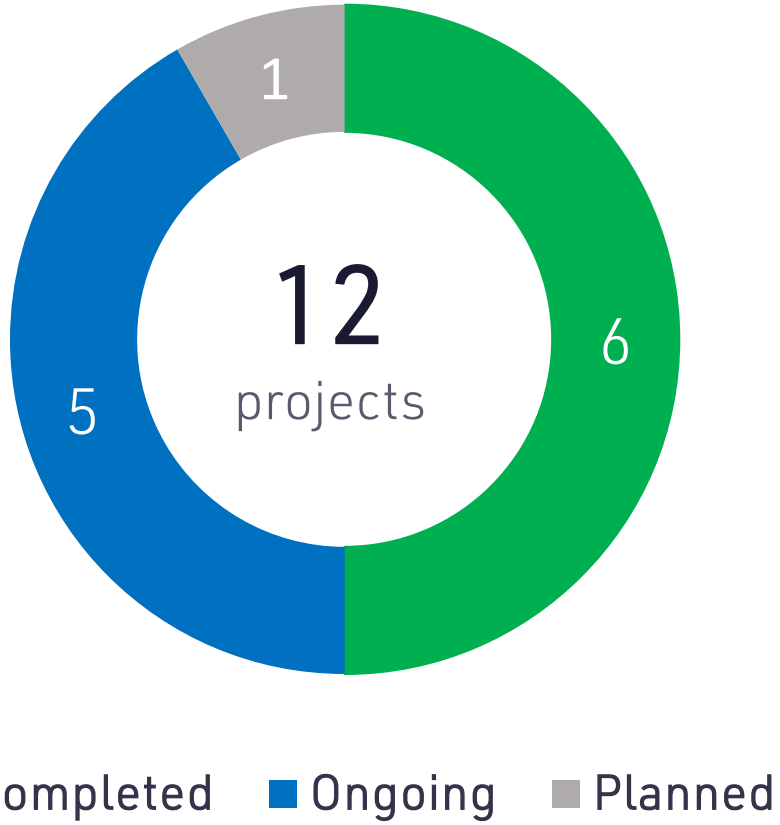
Independence is supported by the following conditions:

- The District Director of Internal Audit reports functionally to the Board of Trustees
- The Board annually reviews and approves the Internal Audit Charter
- The Board approves the risk-based Internal Audit Plan
- The Board approves the Internal Audit Department's operating budget
- The Board approves the District Director of Internal Audit's contract
- Internal Audit has full, free, and unrestricted access to District records, personnel, and physical properties

CAE Confirmation: *The Chief Audit Executive confirms that the internal audit function is organizationally independent, and no impairments to independence or objectivity existed during Fiscal Year 2025-2026.*

AUDIT PLAN UPDATE

STANDARD 11.3 – COMMUNICATING RESULTS

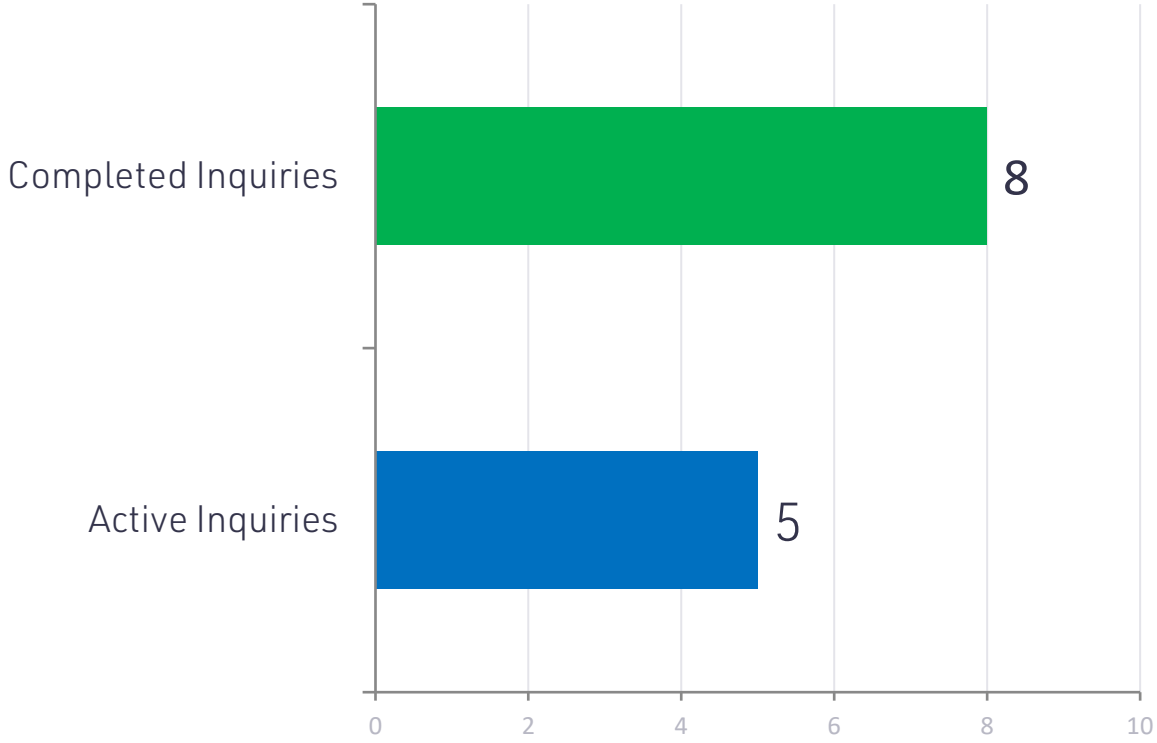


6	Completed	50% of plan
5	Ongoing	42% of plan
1	Planned	8% of plan

On track. The department remains on schedule to address key risk areas identified in the Board-approved annual audit plan.

INTERNAL AUDIT INQUIRY ACTIVITY

FACT-FINDING REVIEWS



Inquiry status as of July 2026

As of July 2026, Internal Audit has been assigned 13 inquiries focused on fact-finding regarding District matters.

13
Inquiries assigned

8
Finalized with formal reports issued

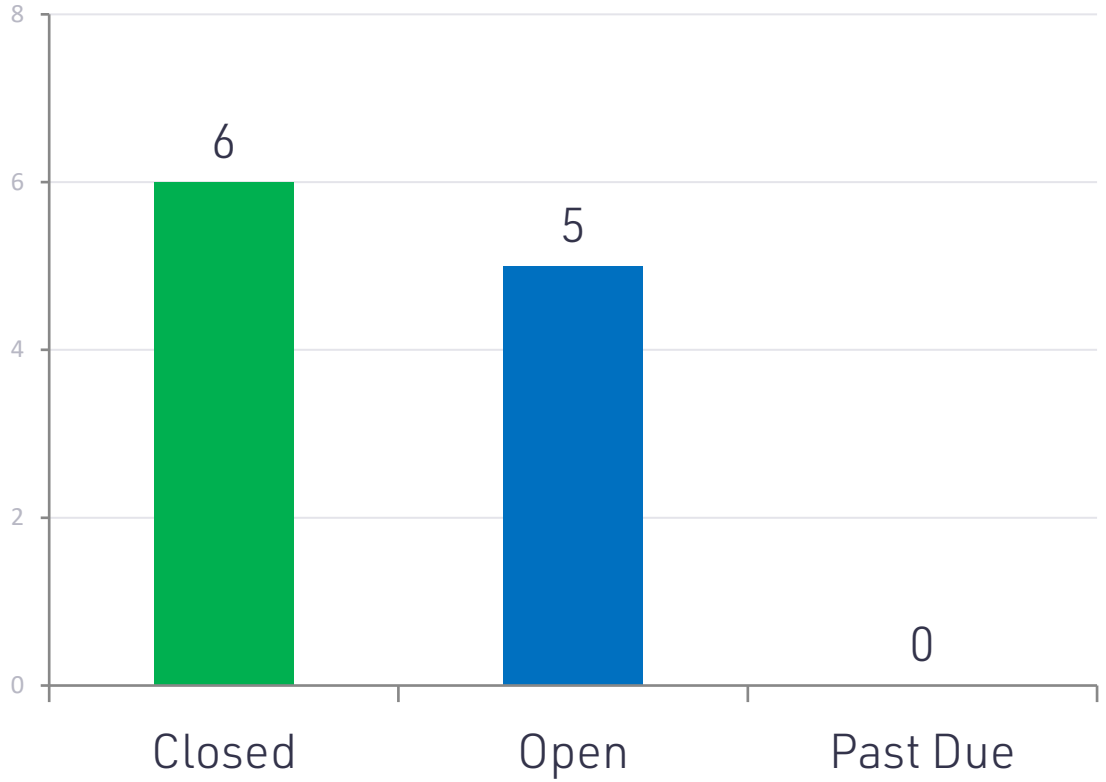
5
Inquiries currently underway

10%
of department capacity (FY2026, Sep – Jul)

MANAGEMENT ACTION PLAN STATUS

STANDARD 15.2 – CONFIRMING IMPLEMENTATION OF ACTION PLANS

As of July 2026



**Count excludes informal verbal recommendations.*

Per Standard 15.2, Internal Audit monitors and confirms management's progress in remediating agreed-upon action plans from completed engagements.

11 **Action plans monitored**
From Board-approved audit plan projects

6 **Closed**
Remediation verified by Internal Audit

5 **Open**
Active resolution in progress, within target or revised dates

0 past due. No items are past due, reflecting strong management accountability and effective governance.

ALAMO COLLEGES DISTRICT

THANK YOU

Committee of the Whole
August 11, 2026

Annual Risk Assessment & Proposed FY 2027 Internal Audit Plan

ALAMO COLLEGES DISTRICT

Frank Cortez, CIA, CISA, CISSP
District Director of Internal Audit

POLICY AT A GLANCE

Board Policies

C.1.2 Audit Services Policy

Establishes the Board-authorized authority, independence, and scope of Audit Services across the District.

Organizational Charges to the Chancellor

- AlamoFUTURE and 2025 Bond
- Learner Success
- Credentials of Value and Program Alignment
- Competitive Employee Compensation

AlamoFORWARD

Performance Excellence – Goal 4.2

Our instructional, operational, and financial processes are efficient, effective, and ensure accountability.

HOW THE 2026 RISK ASSESSMENT WAS PERFORMED

IIA STANDARD 9.4 – INTERNAL AUDIT PLAN

1. **Define the audit universe** – All significant District functions, programs, and systems eligible for audit.
2. **Gather input** – Interviews with the Chancellor's Executive team and Vice Chancellors/Vice Presidents; review of AlamoFORWARD, the budget, prior audits, and hotline activity.
3. **Score each subject** – Consistent risk factors applied and documented for every auditable subject.
4. **Rank the results** – Subjects ranked from highest to lowest residual risk.
5. **Build the plan** – Highest-risk subjects matched to available audit hours for FY 2027.

RISK FACTORS CONSIDERED

- Board and Leadership Input (30%)
- Time since last audit (20%)
- Hotline activity (15%)
- Assurance Providers (10%)
- Other Factors (25%)
  - Financial materiality
  - Operational complexity
  - Degree of change (people, process, systems)
  - Regulatory & compliance requirements

AUDIT SUBJECTS RANKED BY RISK – TOP 15

2026 RISK ASSESSMENT RESULTS

1	Grants and Contracts
2	District-Wide Advising
3	Program Curriculum Review
4	IT - Information Security, Access, and Compliance
5	Fiscal Services – Payroll
6	Police - Operations and Safety
7	Facilities – Constructin Management
8	Fiscal Services - Accounts Payable (incl. PCards)
9	Artificial Intelligence Governance and Oversight
10	Purchasing & Contract Administration
11	Third-Party Vendors
12	HR - Compensation & Benefits Administration
13	Colleges - Department Reviews (Operational)
14	HR – FMLA (Family and Medical Leave)
15	Admissions and Enrollment

Ranks 1–6 represent the highest-risk tier and anchor the proposed FY 2027 plan; remaining subjects inform alternate projects and future audits.

RISK-BASED AUDIT ENGAGEMENTS

PROPOSED FY 2027 INTERNAL AUDIT PLAN (9/1/26 – 8/31/27)

#	Engagement	Audit Focus	Est. Hours
1	Grant Management	Assess controls over grant administration, compliance, financial stewardship, and program oversight.	400
2	Advising	Evaluate the effectiveness and consistency of academic and career advising processes.	500
3	Credentials & College Awards	Assess controls over the accuracy, integrity, and compliance of academic credentialing processes.	500
4	High-Wage, High-Demand Stipends	Evaluate controls over the administration, eligibility, and oversight of stipend programs.	600
5	Police Operations	Assess controls supporting compliance with Clery Act reporting and disclosure requirements.	400
6	Identity & Access Management (IAM)	Assess controls over user provisioning, privileged access, segregation of duties, and periodic access reviews for cloud systems.	400
	Subtotal – Assurance		2,800

REQUIRED & SUPPORTING ACTIVITIES

PROPOSED FY 2027 INTERNAL AUDIT PLAN (9/1/26 – 8/31/27)

#	Activity	Description	Est. Hours
7	Investigations / Special Requests	Perform and assist with investigations and special requests from the Board and management.	1,100
8	Internal Quality Assessment	Quality Assurance & Improvement Program (QAIP) self-assessment, as required by IIA Global Standard 12.1.	200
9	Periodic Monitoring Program	Formal data-analytics program (ACL Analytics) focused on mitigating fraud risks.	200
10	Follow-Up Reviews	Verify completion of management action plans from prior audits.	100
11	IIA Global Standards Implementation	Update policies, procedures, and processes for the IIA Global Internal Audit Standards.	50
12	FY 2026 Carryforward	Completion of audits in progress from the FY 2026 Audit Plan.	300
	Subtotal – Required & Supporting		1,950
	Total FY 2027 Plan	Total time available for audit-related work	4,750

FY 2027 ALTERNATE PROJECTS

THE PLAN IS DYNAMIC

Alternate Engagement	Preliminary Focus
Construction Projects	Assess controls over capital project management, financial oversight, and compliance.
Third-Party Vendors	Evaluate governance, risk management, and controls over third-party vendor services.
AI Governance & Oversight	Assess the governance framework, risk management, and controls supporting the responsible use of artificial intelligence.
Accounts Payable (incl. Pcards)	Evaluate controls over disbursements, vendor payments, and purchasing card activities.
Center Operations	Assess operational, financial, and compliance controls supporting workforce and training center operations.

Why alternates? Alternate engagements provide flexibility if a planned audit is deferred due to organizational changes, significant investigations, or other unforeseen circumstances. Risk-ranked alternate engagements may be substituted, and any significant changes to the approved Internal Audit Plan will be communicated to the Board of Trustees in accordance with IIA Global Internal Audit Standard 9.4.

HOW THE APPROVED BUDGET BECOMES AUDIT WORK

LINKING RESOURCES TO THE PLAN

$965,540
Approved FY 2027 budget

→

5 FTE
Internal Audit full-time equivalents (FTE) funded

→

4,750 hrs
Direct audit hours after training, admin & leave

→

12 projects
Funded in the FY 2027 audit plan

WHAT THE BUDGET ENABLES

Personnel → the audit hours behind every engagement and investigation

Professional development → CPE that maintains IA team certifications (IIA Std. 10.2)

Software & analytics → TeamMate+ audit workpapers and data-analytics software

Co-sourced services → external quality assessment and specialist skills on demand

CAE ASSERTION (Std. 10.1): Resources are sufficient to deliver all 12 projects in the proposed FY 2027 plan. Any insufficiency and its impact on audit coverage will be promptly communicated to the Board and senior leadership.

REQUESTED BOARD ACTION

Approve the 2026 Annual Risk Assessment

- The documented, district-wide assessment presented today, prepared in conformance with IIA Standard 9.4.

Approve the Proposed Fiscal Year 2027 Internal Audit Plan

- Risk-based assurance engagements plus required and supporting activities – 4,750 total hours – including the alternate project list.

ALAMO COLLEGES DISTRICT

THANK YOU

Risk Ranking: FY 2026 vs. FY 2027 Plan Year

	FY 2026 Plan Year – 2025 Risk Assessment	Score
1	Program Curriculum Review	2.30
2	Fiscal Services – Budgeting	2.25
3	IT – Network & Infrastructure Support	2.20
4	IT – Risk and Security Management	2.20
5	Facilities – Operations & Construction Mgmt.	2.20
6	HR – Compensation & Benefits Administration	2.15
7	District-Wide Advising	2.15
8	Third-Party Vendors	2.10
9	Colleges – Department Reviews (Operational)	2.10
10	Fiscal Services – Accounts Payable (incl. PCard)	2.00
11	Grants and Contracts	1.95
12	Admissions and Enrollment	1.95
13	Financial Aid	1.95
14	Police – Operations and Safety	1.90
15	Alamo Colleges – Online	1.90

	FY 2027 Plan Year – 2026 Risk Assessment	Score	Δ Rank
1	Grants and Contracts	2.50	▲ 10
2	District-Wide Advising	2.40	▲ 5
3	Program Curriculum Review	2.20	▼ 2
4	IT – Information Security, Access & Compliance	2.20	–
5	Fiscal Services – Payroll	2.20	New
6	Police – Operations and Safety	2.20	▲ 8
7	Facilities – Construction Management	2.20	▼ 2
8	Fiscal Services – Accounts Payable (incl. PCard)	2.20	▲ 2
9	Artificial Intelligence Governance & Oversight	2.20	New
10	Purchasing & Contract Administration	2.10	New
11	Third-Party Vendors	2.10	▼ 3
12	HR – Compensation & Benefits Administration	2.10	▼ 6
13	Colleges – Department Reviews (Operational)	2.10	▼ 4
14	HR – FMLA (Family and Medical Leave)	2.10	New
15	Admissions and Enrollment	1.95	▼ 3

▲ / ▼ = change in rank from prior assessment; – = unchanged; "New" = subject entered the top 15 this year.

Discussion and Possible Action on the 2026 Annual Risk Assessment and Proposed Fiscal Year 2027 Internal Audit Plan

Presented to the Board Acting as Committee of the Whole on August 11, 2026, and presented to the Board for approval on August 18, 2026.

MINUTE ORDER

"The Board of Trustees hereby approves the 2026 Annual Risk Assessment and Proposed Fiscal Year 2027 Internal Audit Plan."

PURPOSE
The Board tasked the Audit, Budget, and Finance Committee with reviewing the annual risk assessment and proposed audit plan. In accordance with Internal Audit Protocol C.1.2.1 (Procedure), these documents must be presented annually to the Board of Trustees for approval. The annual risk assessment identifies and prioritizes potential risk areas across the Alamo Colleges District and serves as the foundation for the Internal Audit Department's proposed audit plan for the upcoming fiscal year.

BACKGROUND
The Board of Trustees approved the Audit Committee and Internal Audit Charters, which require internal audit activities to be risk-based. In addition, the Institute of Internal Auditors' Global Internal Audit Standards require the Chief Audit Executive to perform an annual risk analysis as the basis for establishing audit priorities.

The inform this process, the Internal Audit Department interviewed Trustees, the Chancellor, College Presidents, Vice Chancellors, Associate Vice Chancellors, and selected Vice Presidents to gather leadership perspectives on the key risks facing Alamo Colleges District. Using this input, together with other relevant factors, including prior audit results, regulatory requirements, and institutional strategic priorities, the department developed a proposed audit plan focused on high-risk areas and value-added services. This plan encompasses both audit and non-audit engagements, including investigations, and advisory projects and reflects the prioritization commensurate with available resources and staff capacity.

IMPLICATIONS

Financial: Funding Source: Account 119001-891031-5010
Funded by the FY 2027 Internal Audit Department Budget
Strategic Plan: Strategic Objective III – Performance Excellence
Employee Services: None

ATTACHMENT: Summary Audit Risk Assessment and Proposed FY 2027 Internal Audit Plan

Mr. Frank Cortez Date
District Director of Internal Audit

Mr. Gerald Lopez Date
Chairman, Audit, Budget, & Finance Committee

ALAMO COLLEGES DISTRICT

Committee of the Whole
August 11, 2026

ALAMO COLLEGES DISTRICT

Workforce Development Committee Report

Sammi Morrill, Ph.D.
Vice Chancellor for Economic Mobility and Workforce Development

PARTNERSHIPS

Toyota Expansion

- Preparing to support workforce needs associated with Toyota's planned hiring of approximately 2,000 employees.

Summer Internship Program

- Approximately 300 high school juniors and seniors participated across multiple partner organizations.
- Strong collaboration with SA Works, Alamo Academies, Family Services, and employer partners.

AI Workforce Initiative

- Working with Alamo Colleges and City of San Antonio partners to develop AI-related workforce training.
- Focus shifting toward identifying future skills and training providers.

SA Ready to Work

- Program performance remains strong:
  - Average time to employment: **71 days**
  - Average participant wages after placement: approximately **$50,000+**
  - Strong completion, persistence, and placement rates.

PARTNERSHIPS

Workforce Solutions ALAMO
BUILDING BUSINESS • BUILDING CAREERS

Commissioner Brent Connett Visit:

- Workforce Solutions Alamo welcomed Commissioner Brent Connett and Chief of Staff Richard Costello to the Alamo Region.
- Showcased regional collaboration among:
  - Education partners
  - Workforce partners
  - Economic development organizations
  - Industry partners
- Highlighted Alamo Colleges District's Moonshot commitment to expanding opportunity through education and workforce training.
- Featured a tour of St. Philip's College's Industrial Maintenance and Welding Labs, showcasing workforce training programs and industry partnerships.
- Reinforced the region's shared commitment to building economic mobility for Texans.

PARTNERSHIPS

Workforce Solutions ALAMO
BUILDING BUSINESS • BUILDING CAREERS

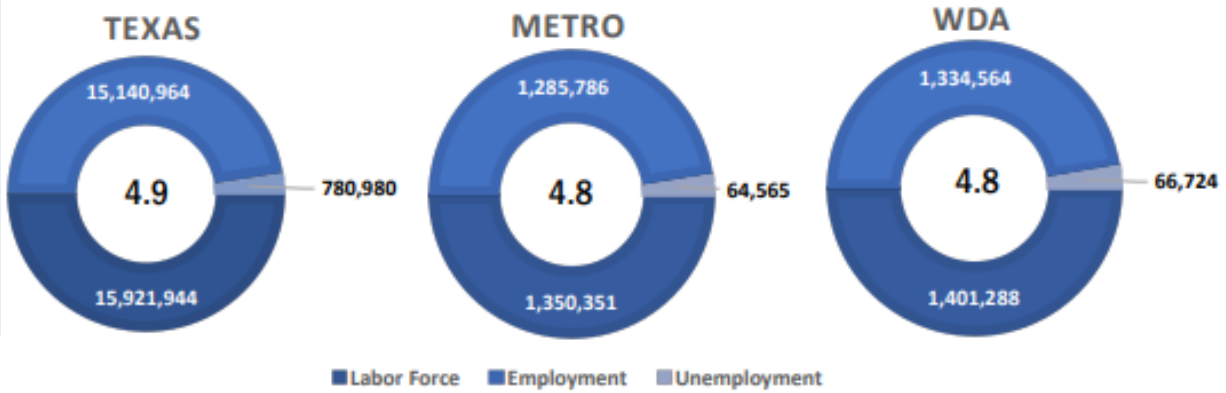
National Intern Day

- Connected attendees with employers and industry professionals.
- Provided professional development and résumé support.
- Strengthened career readiness through workshops and networking opportunities.
- Equipped participants to take the next step in their professional journey.

2nd Healthcare Collaborative at WETC

- Partnership between ATI and Workforce Solutions Alamo.
- Convened healthcare employers and workforce partners.
- Focused on:
  - Workforce trends
  - Talent pipeline development
  - Regional collaboration
  - Solutions to meet current and future healthcare workforce needs

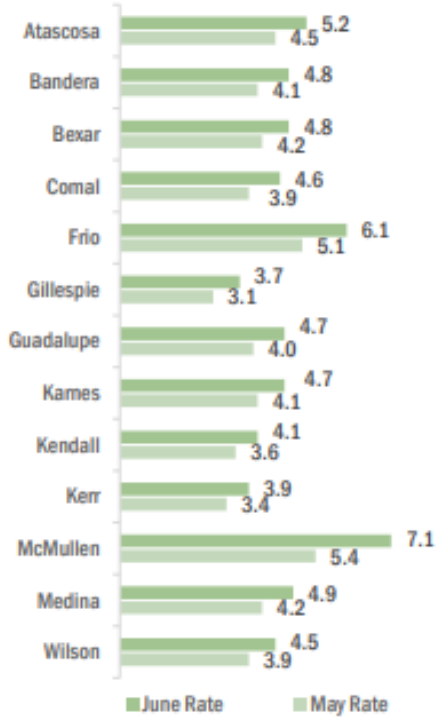
Workforce Solutions ALAMO
BUILDING BUSINESS • BUILDING CAREERS
American Job Center

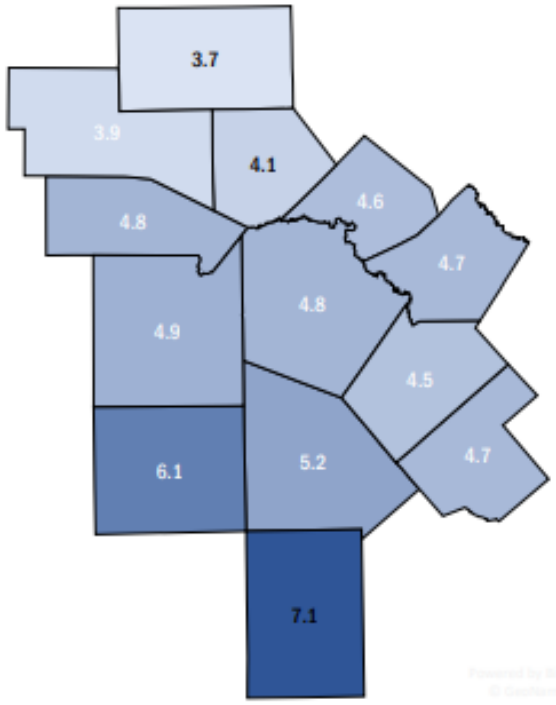


SAN ANTONIO-NEW BRAUNFELS METRO 4.8 UNEMPLOYMENT RATE IS LOWER THAN 4.9 REPORTED FOR THE STATE AND RANKS 2nd HIGHEST AMONG THE LARGE METRO AREAS

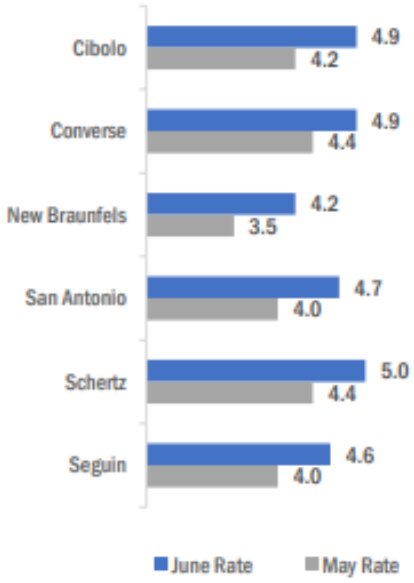
7/17/26

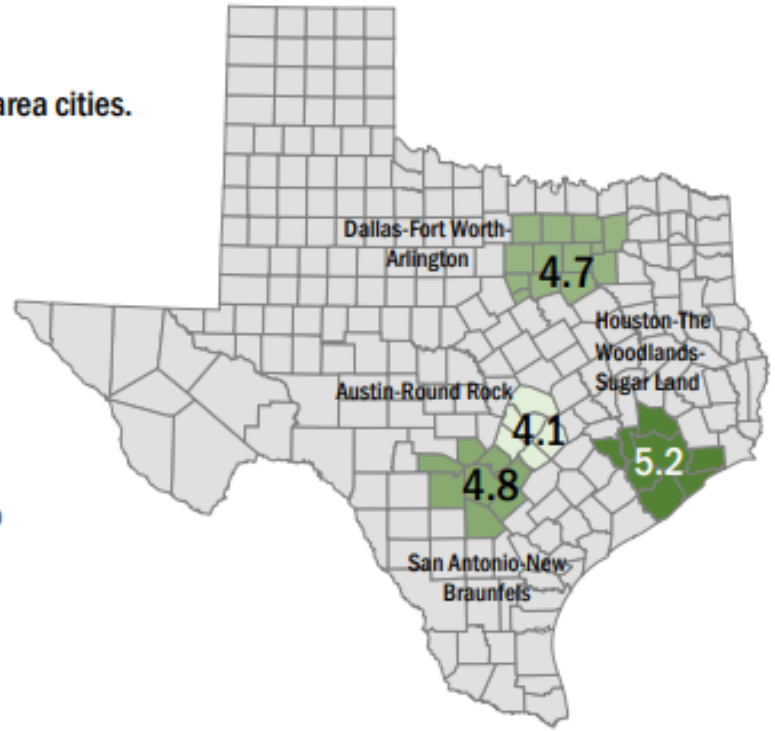
Unemployment rates increased for all counties in June for the Alamo Region.





New Braunfels has the lowest unemployment rate among the area cities.





Source: Texas Workforce Commission/LMCI/LAUS

The Local Area Unemployment Statistics (LAUS) program produces monthly and annual employment, unemployment, and labor force data for Census regions and divisions, States, counties, metropolitan areas, and many cities.

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ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award Award Recipient 2024 2018
LEADER COLLEGE OF DISTINCTION
Great Place To Work. Certified

ECONOMIC MOBILITY AND WORKFORCE DEVELOPMENT HIGHLIGHTS

ALAMO COLLEGES – SA READY TO WORK

SAN ANTONIO READY TO WORK!
Learn. Earn. Succeed.

Intake
9,574

63% Female
37% Male

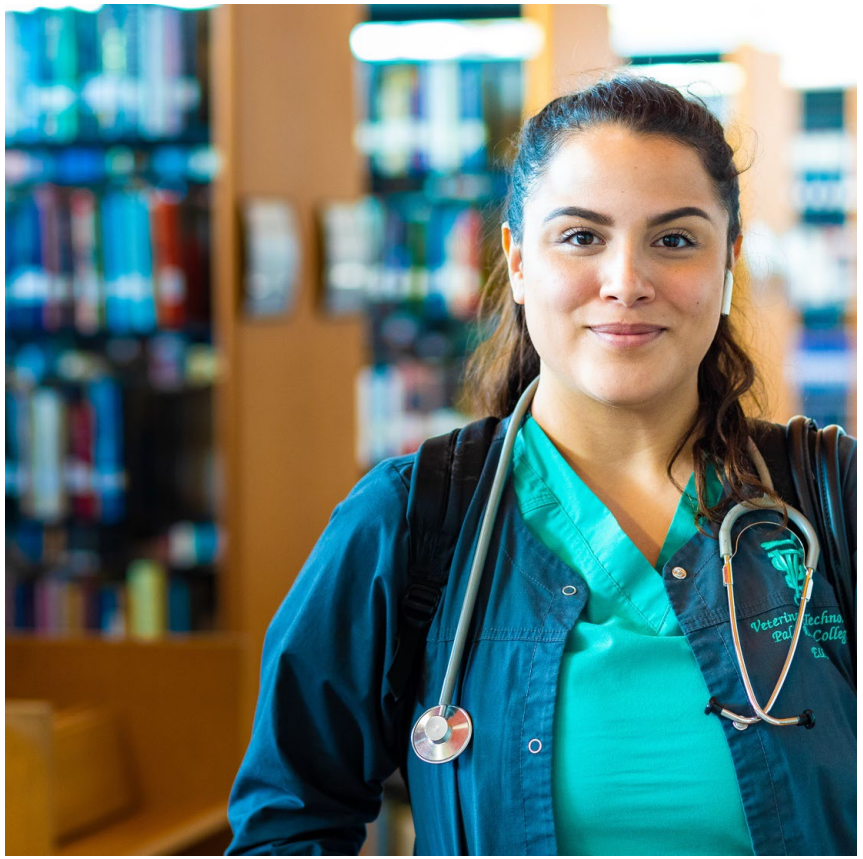
Enroll
5,467

72% Short-Term Credential
24% Associate Degree
4% Bachelor's Degree

Pre-RTW Salary
$10,673

Post-RTW Salary
★$44,571
317% Avg. Annual Salary Increase

Job Placement
77% w/in 12 Months



ALAMO COLLEGES DISTRICT

As of 8/4/26

Malcolm Baldrige National Quality Award Award Recipient 2024 2018

LEADER COLLEGE OF DISTINCTION

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Alamo Colleges District
SA Ready to Work
Student of the Month

August 2026

Judah Cantu

Alamo Technical Institute
Construction Trades

Zachry Construction Group

"I'm breaking generational curses."

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
Award Recipient
2024 2018

LEADER COLLEGE OF DISTINCTION

Great Place To Work. Certified
MAR 2024-MAR 2025
USA

ALAMO COLLEGES – SA READY TO WORK

SAN ANTONIO READY TO WORK!
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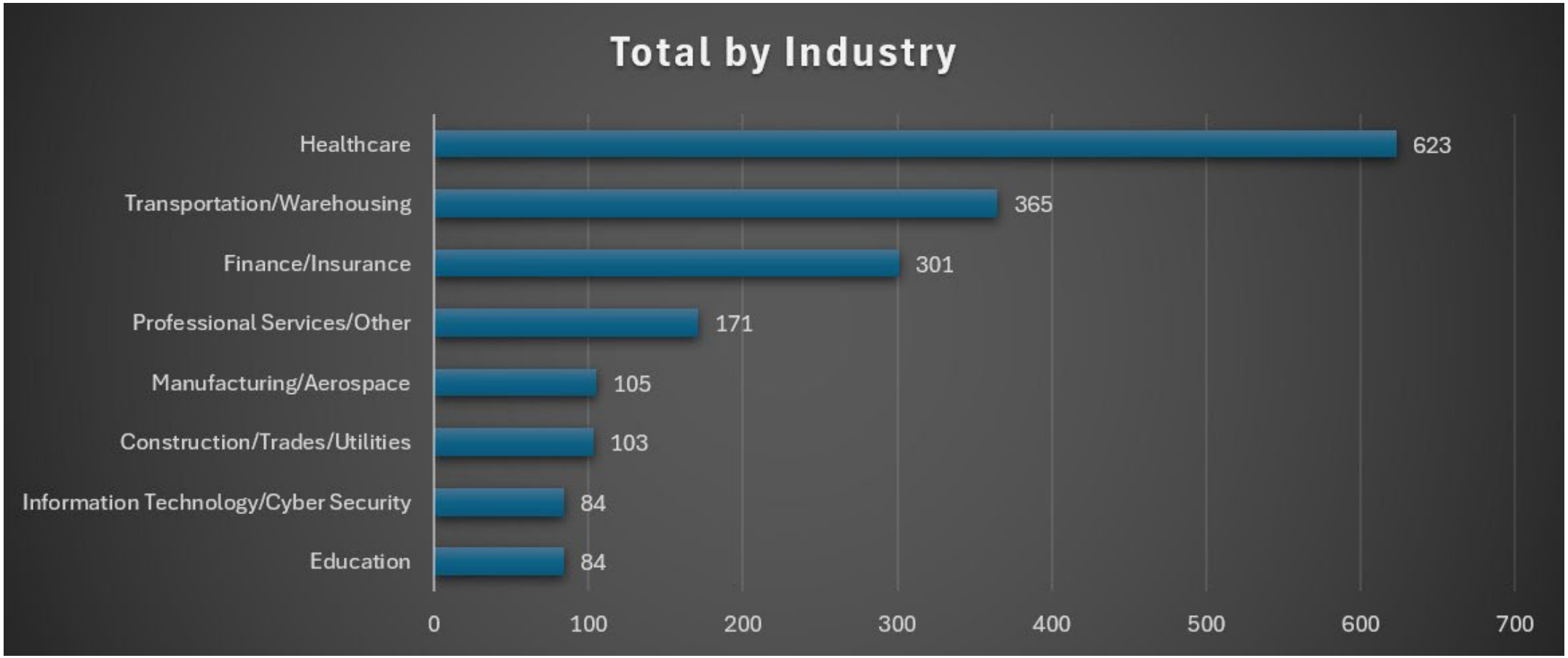

ALAMO COLLEGES - SA READY TO WORK YEAR 4 OUTCOMES

SAN ANTONIO READY TO WORK!
Learn. Earn. Succeed.

ANNUAL INTAKE GOAL EXCEEDED AT 108.8%

(2,393 APPLICANTS)

ANNUAL ENROLLMENT GOAL EXCEEDED AT 110%

(1,425 LEARNERS)

56% OF ALL-TIME EMPOWER FUNDS WERE DISBURSED AT $1,471,928.35

1,268 JOB PLACEMENTS REPORTED VERSUS A COMBINED 509 IN YEARS 1 - 3

ALAMO COLLEGES DISTRICT

THANK YOU

ALAMO COLLEGES – SA READY TO WORK

SAN ANTONIO READY TO WORK!
Learn. Earn. Succeed.

Manufacturing/Aerospace	105
Aircraft Mechanics and Service Technicians (49-3011)	9
First-Line Supervisors of Construction Trades and Extraction Workers (47-1011)	5
First-Line Supervisors of Production and Operating Workers (51-1011)	34
Industrial Engineering Technologists and Technicians (17-3026)	5
Industrial Engineers (17-2112)	1
Industrial Machinery Mechanics (49-9041)	4
Machinists (51-4041)	1
Production, Planning, and Expediting Clerks (43-5061)	13
Sales Representatives, Wholesale and Manufacturing, Technical and Scientific Products (41-4011)	33
Professional Services/Other	**171**
Automotive Service Technicians and Mechanics (49-3023)	1
Bookkeeping, Accounting, and Auditing Clerks (43-3031)	2
Chefs and Head Cooks (35-1011)	25
Claims Adjusters, Examiners, and Investigators (13-1031)	1
Compliance Officers (13-1041)	2
Computer User Support Specialists (15-1232)	1
Customer Service Representatives (43-4051)	44
Data Scientists and Business Intelligence Analysts (15-2051)	14
Federal, State, and Local Government (999300)	1
General and Operations Managers (11-1021)	6
Human Resources Specialists (13-1071)	16
Management Analysts (13-1111)	2
Market Research Analysts and Marketing Specialists (13-1161)	12
Medical Secretaries and Administrative Assistants (43-6013)	2
Paralegals and Legal Assistants (23-2011)	3
Police and Sheriff's Patrol Officers (33-3051)	23
Training and Development Specialists (13-1151)	16
Transportation/Warehousing	**365**
Automotive Service Technicians and Mechanics (49-3023)	15
Bus and Truck Mechanics and Diesel Engine Specialists (49-3031)	8
First-Line Supervisors of Production and Operating Workers (51-1011)	1
Heavy and Tractor-Trailer Truck Drivers (53-3032)	268
Logisticians (13-1081)	65
Operating Engineers and Other Construction Equipment Operators (47-2073)	2
Production, Planning, and Expediting Clerks (43-5061)	6

Healthcare	623
Cardiovascular Technologists and Technicians (29-2031)	5
Community Health Workers (21-1094)	41
Customer Service Representatives (43-4051)	4
Dental Assistants (31-9091)	15
Dental Hygienists (29-1292)	9
Emergency Medical Technicians (29-2042)	5
Health Information Technologists and Medical Registrars (29-9021)	6
Healthcare Support Occupations (31-0000)	1
Heavy and Tractor-Trailer Truck Drivers (53-3032)	1
Licensed Practical and Licensed Vocational Nurses (29-2061)	33
Medical and Health Services Managers (11-9111)	9
Medical Assistants (31-9092)	160
Medical Billing and Posting Clerks (43-3021.00)	10
Medical Records Specialists (29-2072)	102
Medical Secretaries and Administrative Assistants (43-6013)	23
Nursing Assistants (31-1131)	74
Occupational Therapy Assistants (31-2011)	2
Paramedics (29-2043)	1
Pharmacy Technicians (29-2052)	17
Phlebotomists (31-9097)	16
Physical Therapist Assistants (31-2021)	1
Radiologic Technologists and Technicians (29-2034)	6
Registered Nurses (29-1141)	46
Respiratory Therapists (29-1126)	5
Securities, Commodities, and Financial Services Sales Agents (41-3031)	1
Surgical Technologists (29-2055)	30
Information Technology/Cyber Security	**84**
Aircraft Mechanics and Service Technicians (49-3011)	1
Computer Network Support Specialists (15-1231)	10
Computer Systems Analysts (15-1211)	6
Computer User Support Specialists (15-1232)	45
Customer Service Representatives (43-4051)	5
Data Scientists and Business Intelligence Analysts (15-2051)	1
Information Security Analysts (15-1212)	4
Network and Computer Systems Administrators (15-1244)	5
Software Developers (15-1252)	2
Software Quality Assurance Analysts and Testers (15-1253)	5

ALAMO COLLEGES DISTRICT

As of 8/4/26

Malcolm Baldrige National Quality Award Award Recipient 2024 2018

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SAN ANTONIO READY TO WORK!
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Construction/Trades/Utilities	**103**
Automotive Service Technicians and Mechanics (49-3023)	1
Carpenters (47-2031)	8
Electricians (47-2111)	22
First-Line Supervisors of Construction Trades and Extraction Workers (47-1011)	12
First-Line Supervisors of Production and Operating Workers (51-1011)	1
Heating, Air Conditioning, and Refrigeration Mechanics and Installers (49-9021)	23
Industrial Engineering Technologists and Technicians (17-3026)	1
Operating Engineers and Other Construction Equipment Operators (47-2073)	18
Plumbers, Pipefitters, and Steamfitters (47-2152)	2
Sheet Metal Workers (47-2211)	3
Welders, Cutters, Solderers, and Brazers (51-4121)	12
Education	**84**
Child Care Workers (39-9011)	4
Elementary School Teachers, Except Special Education (25-2021)	22
Middle School Teachers, Except Special and Career/Technical Education (25-2022)	17
Secondary School Teachers, Except Special and Career/Technical Education (25-2031)	16
Special Education Teachers, Elementary School (25-2056)	7
Special Education Teachers, Middle School (25-2057)	2
Special Education Teachers, Secondary School (25-2058)	1
Teaching Assistants (25-9042)	15
Finance/Insurance	**301**
Accountants and Auditors (13-2011)	10
Bookkeeping, Accounting, and Auditing Clerks (43-3031)	20
Claims Adjusters, Examiners, and Investigators (13-1031)	23
Compliance Officers (13-1041)	1
Customer Service Representatives (43-4051)	232
Financial Managers (11-3031)	10
Sales Representatives, Wholesale and Manufacturing, Technical and Scientific Products (41-4011)	2
Securities, Commodities, and Financial Services Sales Agents (41-3031)	3

Discussion and Possible Action on Monthly Contracts Report

Presented to the Board Acting as Committee of the Whole on August 11, 2026, and now presented to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES for approval on August 18, 2026.

MINUTE ORDER
"The Alamo Colleges District Board of Trustees hereby approves this report on non-grant contracts (public) made to the Alamo Colleges District for the period of June 1 through July 31, 2026."

PURPOSE
To provide a monthly report on non-grant contracts received by the Alamo Colleges District.

BACKGROUND
Contracts – Non-grant contracts are contracts in which Alamo Colleges District receives funds to provide special or negotiated services or training to private corporations. For the period June 1 through July 31, 2026, there were no contracts. Through existing contracts, forty-eight courses were provided to 424 students.

OBJECTIVE/FACT
To supplement activities not funded by Institutional Funds.

IMPLICATIONS

Financial:	Yes
Strategic Plan:	Goal III. Performance Excellence
Human Resources:	Yes

ATTACHMENTS: YTD Contract (Non-Grant) Summary Report.

Sammi Morrill, Ph.D. Digitally signed by Sammi Morrill, Ph.D. Date: 2026.07.31 17:28:27 -05'00'

Sammi Morrill, Vice Chancellor
Economic Mobility and Workforce Development

Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT

Year-To-Date Contract (Non-Grant) Summary Report

Status: June 1, 2026 – July 31, 2026

I. Current Month Contracts District Wide:

No.	Contract Recipient (District Wide)	No. of Courses	Monthly No. Students to be Served	YTD No. Students to be Served
1	Business and Industry Solutions	48	424	**1731**
	Total	**48**	**424**	**1731**

II. Year-to-Date Number of Contracts in Selected Dollar Ranges:

No.	Contract Recipient	$.01-$9,999.99	$10,000-$99,999.99	$100,000 and Higher	Total
1	Business and Industry Solutions	15	5	2	**22**
	Total				
Source: All data provided by Business and Industry Solutions-Continuing Education Department.					

Discussion and Possible Action on Approval of Monthly Grants and Contracts Reports

Presented to the Board acting as Committee of the Whole on August 11, 2026, and now presented to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on August 18, 2026.

MINUTE ORDER:
"The Alamo Colleges District Board of Trustees hereby approves this report on grants and contracts (public) and ratifies acceptance of the donations and grants made to the Alamo Colleges District."

PURPOSE:
To provide a monthly report on new grant awards, continuation awards, funding increases, and restricted contracts received during the month; and obtain ratification of their acceptance by the Alamo Colleges District.

Background

1. Grants – The Alamo Colleges District received 4 new grant awards and 3 continuation grant awards, for the period ending June 30, 2026. The year-to-date (YTD) funding is $55,957,897 and allows for 143.66 FTE positions.
2. Restricted Grant Contracts – The Alamo Colleges District had 1 new restricted grant contract for the same period. YTD funding is $2,813,831 and it allows 4,034 students to be served.

OBJECTIVE/FACT: To supplement activities not funded by Institutional Funds.

IMPLICATIONS:

Financial:	Yes
Strategic Plan:	AlamoFORWARD: Performance Excellence
Human Resources:	Yes

ATTACHMENTS: Monthly Grant Award Funding Activity Report; YTD Grant Funding Activity Report with Award Description; YTD Grant Award Summary Report; Monthly Restricted Contract Funding Activity Report; YTD Restricted Contract Summary Report.

Patrick F. Vrba, Jr., CPA Date
Interim Associate Vice Chancellor of
Finance and Fiscal Services

Lisa Mazure, MSA CPA CGFM Date
Interim Vice Chancellor for Finance and
Administration

Dr. Mike Flores Date
Chancellor

ALAMO COLLEGES DISTRICT

FY2025 MONTHLY (MTD) GRANT AWARD ACTIVITY REPORT

May 01, 2026-June 30, 2026

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	219917	District	**Texas Workforce Commission**, Project Title: *"Skills Development Fund with Toyotetsu Texas Inc. "*.	Alamo Colleges District and Toyotetsu have collaborated to create an education program capable of training the technicians, production associates and supervisors required to run the company's highly advanced production facility. Training will prepare existing employees to work in one of the world's most advanced manufacturing environments.	3/5/2026	$0	$0	$192,910	151	0.00
2	219918	District	**Office of the Governor**, Project Title: *"Alamo Colleges Police Department-Bullet Resistant Vehicles Project"*.	Goal of project is to upgrade the Alamo Colleges District Police Department vehicles with bullet-resistant body panels and windows.	3/6/2026	$0	$0	$113,001	0	0.00
	2		**Total Dist.- MTD Single Year Grants**			**$0**	**$0**	**$305,911**	**151**	**0.00**
				Total MTD Single Year Grants		**$0**	**$0**	**$305,911**	**151**	**0.00**
				Multi Year Grants						
1	219121	District	**University of Texas at San Antonio,** Project Title: *"Bexar County Fostering Educational Success Pilot Program"*, Year 7 of 7.	BCFES Program to support Foster and Adopted Youth/Adults using the Tuition Waiver letter and enrolled at Alamo Colleges. The PATH Advocates will help students with enrolling and staying enrolled with wraparound services thru the Advocacy Center. *Additional Funding $11,500.*	9/1/2025	$0	$0	$11,500	300	4.50
	1		**Total Dist.-MTD Multi Year Grants**			**$0**	**$0**	**$11,500**	**300**	**4.50**
1	211172	San Antonio College	**U.S. Department of Education**, Project Title: *"San Antonio College's Access and Learning Advancement and Success (ALAS) Upward Bound Project"*. Year 5 of 5.	The ALAS UB project will provide academic supportive services to a cohort of 56 participants enrolled at Burbank High School. 90% of all UB participants who graduated from high school will enroll in a college program by the fall term immediately after graduation. 25% of participants who enrolled in college will attain either an Associate's or Bachelor's degree within six years following graduation from High School.	5/18/2026	$0	$22,300	$305,386	56	4.5
2	931966	San Antonio College	**U.S. Department of Housing and Urban Development**, Project Title: *"Economic Development Initiative, Community Project Funding and Miscellaneous grants"*. Year 1 of 8.	The project will expand the footprint of the San Antonio College Empowerment Program in order to provide one-stop programs and services for low-income, at risk adult learners who often have limited access to higher education opportunities.	1/29/2026	$0	$0	$1,000,000	12,219	0.00
	2		**Total SAC-YTD Multi-Year Grants**			**$0**	**$22,300**	**$1,305,386**	**12,275**	**4.50**
1	214055	Northwest Vista College	**U.S. Department of Education**, Project Title: *"Portal leading to Undergraduate Success in Science, Technology, Engineering & Math Project (PLUS+STEM Project)"*. Year 5 of 5.	Goal of the project is to implement evidence-based approaches that increase the interest, participation and success of Hispanic, low-income and other underrepresented students to pursue STEM studies, Goal 2: Develop and implement models for increasing the competency, retention, persistence and completion of Hispanic, low-income and other underrepresented students in advancing to higher level STEM courses including those transferring from a two-	9/25/2025	$0	$169,149	$346,842	190	14
2	214526	Northwest Vista College	**Urban Institute,** Project Title: *"Piloting Degree-Based Apprenticeships to Improve Quality Job Attainment for Students"*. Year 1 of 3.	Northwest Vista College will participate in the Degree Based Apprenticeship Consortium project led by the Urban Institute. Under guidance from Urban, NVC will develop registered apprenticeship programs to complement their existing pathways in IT.	4/1/2025	$0	$0	$150,000	54	0.50
	2		**Total NVC-MTD Multi Year Grants**			**$0**	**$169,149**	**$496,842**	**244**	**14.50**
	5			**Total MTD Multi-Year Grants**		**$0**	**$191,449**	**$1,813,728**	**12,819**	**23.50**
	7			**GRAND TOTAL-MTD SINGLE AND MULTI-YEAR GRANTS**		**$0**	**$191,449**	**$2,119,639**	**12,819**	**23.50**

ALAMO COLLEGES DISTRICT

FY 2025 YTD Grant Award Summary Report

Includes All Single Year Grants and the Current Year of Multi-Year Grants

September 1, 2025 -June 30, 2026

No.	College	No. of Grants	Match Amounts	Indirect Cost Received	YTD Funding Amount	No. of Students Served	No. of FTEs
1	District Grants	11	$ 525,306	$ 44,903	$ 14,503,411	317,506	60.00
2	San Antonio College	11	$ -	$ 414,144	$ 6,244,400	44,569	23.66
3	St. Philip's College	8	$ -	$ 10,965	$ 31,723,858	41,253	19.50
4	Palo Alto College	5	$ -	$ 378,521	$ 1,592,023	1,168	20.00
5	Northwest Vista College	3	$ -	$ 169,149	$ 1,621,842	692	16.50
6	Northeast Lakeview College	1	$ -	$ 19,502	$ 272,364	140	4.00
GRAND TOTAL		**39**	**$ 525,306**	**$ 1,037,184**	**$ 55,957,897**	**405,328**	**143.66**

ALAMO COLLEGES DISTRICT

FY 2026 Monthly & YTD Grant Award Funding Activity Report with Award Description

September 1, 2025 -June 30, 2026

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	219898	District	**Texas Higher Education Coordinating Board**, Project Title: *"THECB (Perkins Basic)"*.	The Perkins Basic Grant Program supports awarded applicants in educating students who enrolled in CTE courses and programs for high-skill, high-wage, or high-demanded occupations. The success of an awarded applicant in educating these students will be measured by its ability to meet state-determined performance targets for each of three core indicators approved by the U.S. Department of Education. *Additional funding in the amount of $516,614.*	9/1/2025	$0	$0	$3,370,190	4,000	12.50
2	219890	District	**Texas Workforce Commission**, Project Title: *"Adult Education and Literacy Service Provider Grant"*.	The Alamo Adult Education (AEL) program provides access and opportunity for adult learner's to participate in AEL activities and career training/Workforce preparation activities leading to a Texas Certificate High School Equivalency, English language acquisition and industry recognized certifications to include stackable certificates and micro credentials aligned to high demand, high wage careers in target occupations in the Alamo workforce area. *Additional Funding in the amount of $469,952.*	9/1/2024	$0	$0	$1,281,521	941	1.00
3	219905	District	**Texas Higher Education Coordinating Board,** Project Title: *"Opportunity High School Diploma"*.	The grant program provides adult students enrolled in a career and technical education program at a community college the opportunity to earn a high school diploma through concurrent enrollment in a competency-based education program. Will also allow the development and implementation of a defined program model at each institution. *Additional funding in the amount of $33,390.* ***Inadvertently reported 2x in March 2026 Board Report (removed duplicate entry)***.	3/5/2025	$0	$0	$33,390	6	0.00
4	219910	District	**Public Allies Inc.,** Project Title: *"Public Allies San Antonio"*.	Purpose of this grant is to develop our ability to meet the needs of the community by increasing our opportunity to work with community-based organizations. The partnership with the organizations will help develop a co-hort of young social service leaders who can facilitate transformational change leading to the improvement of their communities.	9/1/2025	$525,306	$27,027	$502,243	31	3.00
5	219914	District	**Texas Workforce Commission**, Project Title: *"Skills for Small Business"*.	The Skills for Small Business program will provide training for small private business in the local area. Each participating partner will select training courses for its new and/or existing employees that will contribute to the enhancement of the business operation.	2/15/2026	$0	$0	$89,250	50	0.00
6	219917	District	**Texas Workforce Commission**, Project Title: *"Skills Development Fund with Toyotetsu Texas Inc. "*.	Alamo Colleges District and Toyotetsu have collaborated to create an education program capable of training the technicians, production associates and supervisors required to run the company's highly advanced production facility. Training will prepare existing employees to work in one of the world's most advanced manufacturing environments.	3/5/2026	$0	$0	$192,910	151	0.00
7	219918	District	**Office of the Governor**, Project Title: *"Alamo Colleges Police Department-Bullet Resistant Vehicles Project"*.	Goal of project is to upgrade the Alamo Colleges District Police Department vehicles with bullet-resistant body panels and windows.	3/6/2026	$0	$0	$113,001	0	0.00
	7		**Total Dist.- YTD Single Year Grants**			**$525,306**	**$27,027**	**$5,582,505**	**5,179**	**16.50**
1	212667	St. Philip's College	**Texas Workforce Commission**, Project Title: *"Dual Credit Healthcare Grant"*.	Goal, there will be a minimum percentage of participants pass the state certification exam on their first attempt. To develop hands on-competencies in key skills such as vital sign measurement, mobility assistance and personal hygiene support. Will foster an understanding of healthcare ethics, patients rights and effective communication within a care team.	8/31/2025	$0	$0	$279,158	100	0.00
	1		**Total SPC YTD Single-Year Grants**			**$0**	**$0**	**$279,158**	**100.00**	**0.00**

ALAMO COLLEGES DISTRICT

FY 2026 Monthly & YTD Grant Award Funding Activity Report with Award Description

September 1, 2025 -June 30, 2026

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	213541	Palo Alto College	**Dept. Health & Human Services thru Headstart,** Project Title: *"Office of Head Start Kids on Campus Partnership"*.	PAC/Ray Ellison shall provide three (3) classrooms, a kitchen area for food services and playground space for 31 Early-Headstart eligible children for the delivery of developmentally appropriate programs in accordance with Head Start Performance Standards.	7/22/2025	$0	$290,767	$433,635	31	9.00
	1		**Total PAC-YTD Single Year Grants**			**$0**	**$290,767**	**$433,635**	**31**	**9.00**
	9			**Total YTD Single Year Grants**		**$525,306**	**$317,794**	**$6,295,298**	**5,310**	**25.50**
				Multi-Year Grants						
1	219121	District	**University of Texas at San Antonio**, Project Title: *"Bexar County Fostering Educational Success."* Year 7 of 7.	Bexar County Fostering Program is to support Foster and Adopted Youth/adults using the tuition waiver letter and enroll at Alamo Colleges. The PATH Advocates will help students with enrolling and staying enrolled with wraparound services thru the advocacy centers. *Additional funding in the amount of $11,500.*	9/1/2025	$0	$0	$312,800	301,300	4.50
2	219166	District	**U.S. Department of Education**; Project Title: *"Alamo Colleges District Educational Opportunity Centers Program"*. Year 5 of 5.	The program will provide over 850 low-income and potential first-generation college students with academic programming and supportive services to help them attain job skills, leading to a more meaningful employment. Project will also offer services to improve the financial economic literacy of participants, counsel participants on financial aid options and assist in the application process to increase the number of adults who enroll in postsecondary education institutions.	8/23/2021	$0	$17,876	$241,332	850	3.00
3	219171	District	**City of San Antonio**, Project Title: *"Ready to Work"* . Year 1 of 3.	SA Ready to Work program includes the following objectives: Increase access to industry recognized certification training and college; provide wrap around services and emergency funding to ensure successful completion of training and career placement, increase collaboration within the workforce ecosystem and promote accountability and adaptability through the process.	4/1/2022	$0	$0	$8,248,324.55	1,977	36.00
4	219912	District	**Texas Higher Education Coordinating Board**, Project Title: *"Data-to-Action for Parenting Students at Texas Colleges & Universities Grant Program"*. Year 1 of 2.	Through this grant, we plan to refine our data collection and review process, create structured opportunities for student parents, and inform the development of dashboards that allow comparison of persistence and completion rates across parenting status, enrollment intensity, and campus-level service engagement.	7/31/2025	$0	$0	$118,450	8,200	0.00
	4		**Total Dist.-MTD Multi Year Grants**			**$0**	**$17,876**	**$8,920,906**	**312,327**	**43.50**
1	211160	San Antonio College	**City of San Antonio**, Project Title: *"Educational Access Channel"* . Year 3 of 5.	Goal of Educational Access Channel is to provide educational programming to the citizens of San Antonio and surrounding areas. Objectives: provide cable/video at least 8 hours of daily educational programming; provide transmissions of educational programming to cable/video providers in a manner that can be accepted and transmitted and communicate with designated city staff regularly regarding the on-going operation.	10/1/2025	$0	$0	$200,000	10,000	0.00
2	211164	San Antonio College	**City of San Antonio**, Project Title: *"Educational Access Channel (PEG)"* . Year 1 of 2.	Goal of Educational Access Channel is to provide educational programming to the citizens of San Antonio and surrounding areas. Objectives: provide cable/video at least 8 hours of daily educational programming; provide transmissions of educational programming to cable/video providers in a manner that can be accepted and transmitted and communicate with designated city staff regularly regarding the on-going operation.	10/1/2025	$0	$0	$50,000	10,000	0.00

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
3	211168	San Antonio College	**U.S. Department of Education,** Project Title: *"San Antonio College's (SAC) FY21 Title III, Part F HSI STEM and Articulation Project Bolstering Undergraduate Inquiry, Learning, and Determination (BUILD)"*. Year 5 of 5.	The HSI STEM and Articulation Project, BUILD, aims to enhance SAC's support for Hispanic and underrepresented STEM majors, particularly in high-challenge courses like College Algebra and Calculus. The project focuses on improving graduation and transfer rates through embedded tutoring and fostering inclusive classroom environments. By adopting effective teaching methods, BUILD seeks to make STEM education more accessible and beneficial for all students.	10/1/2021	$0	$186,014	$1,348,630	1,000	7.00
4	211172	San Antonio College	**U.S. Department of Education**, Project Title: *"San Antonio College's Access and Learning Advancement and Success (ALAS) Upward Bound Project"*. Year 5 of 5.	The ALAS UB project will provide academic supportive services to a cohort of 56 participants enrolled at Burbank High School. 90% of all UB participants who graduated from high school will enroll in a college program by the fall term immediately after graduation. 25% of participants who enrolled in college will attain either an Associate's or Bachelor's degree within six years following graduation from High School.	5/18/2026	$0	$22,300	$305,386	56	4.5
5	211538	San Antonio College	**U.S. Department of Education**, Project Title: *"Alamo Colleges OER Consortium Project"*. Year 3 of 3.	The Alamo Colleges OER Consortium will focus on 1) Developing OER for the top five enrolling courses to maximize student savings, 2) Increase adoption of OER within the top five enrolling interdisciplinary courses and 3) Increase professional development and an OER repository to support OER adoption by consortium faculty.	11/2/2023	$0	$164,221	$660,972	8,800	-
6	211544	San Antonio College	**U.S. Department of Health & Human Servies thru the University of Texas at Austin**, Project Title: *"South Southwest Addiction Technology Transfer Center"*. Year 2 of 2.	Grant will conduct the activities to promote SAMHSA guiding principles in addiction studies, recovery and wellness within our community. Some activities include but are not limited to the following: Enrich course offerings and materials with evidence based and promising practices; Mentor and support students entering the addiction; provide continuing education and technical assistance to existing behavioral health workforce and provide technical assistance and support to community organizations and systems.	9/30/2025	$0	$1,259	$17,000	776	0.16
7	211548	San Antonio College	**U.S. Department of Education,** Project Title: *"San Antonio College TRIO SSS Veterans"*. Year 1 of 5.	San Antonio College proposes to serve at least 120 low income, first generation, and /or disabled Veteran students each year through Project Valor. The program will significantly increase eligible students' chances of success by providing year round tutoring and prescribed tutoring plans, academic and college readiness instruction, advice and assistance with postsecondary course selection. Participants will also receive education in financial aid/financial literacy as well as peer mentoring, career exploration and educational workshops that will help them successfully adapt to college life.	7/7/2025	$0	$20,175	$272,364	120	2.50
8	211549	San Antonio College	**U.S. Department of Education,** Project Title: *"San Antonio College SSS STEM and Health Sciences"*. Year 1 of 5.	The program will significantly increase eligible students' chances of success by providing year round tutoring and prescribed tutoring plans, academic and college readiness instruction, advice and assistance with postsecondary course selection. Participants will also receive education in financial aid/financial literacy as well as peer mentoring, career exploration and educational workshops that will help them successfully adapt to college life.	7/7/2025	$0	$20,175	$272,364	120	3.50
9	211553	San Antonio College	**Texas Higher Education Coordinating Board (THECB),** Project Title: *"FY25 Nursing Shortage Reduction Program Grant (NSRP)"*. Year 1 of 2.	Goal of this project is to increase the number of faculty, enhance the program curriculum and instruction, increase enrollment and promote retention and completion of the nursing program. Also to recognize and support the current needs of the program to support the demand for nurses in healthcare.	8/13/2025	$0	$0	$1,317,684	778	6.00

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
10	211554	San Antonio College	**Texas Higher Education Coordinating Board**, Project Title: *"Texas Reskilling and Upskilling through Education (TRUE) Grant Program"*. Year 1 of 2.	San Antonio College, Northwest Vista College and San Jacinto College are partnering to create an accelerated workforce training program to meet growing demand for data science (DS) and artificial intelligence (AI) professionals in the Alamo and Houston regions. The program will upskill workers from legacy IT and similar roles at risk of automation while supplying regional employers with future-ready talent. TRUE funds will support the launch of new six-months or less occupational skill awards/workforce certifications, separate from SAC's existing AAS offered through flexible credit and non-credit, largely online pathways embedded in current CTE programs to expand access and close skills gaps without duplicating offerings.	11/20/2025	$0	$0	$800,000	700	0.00
11	931966	San Antonio College	**U.S. Department of Housing and Urban Development**, Project Title: *"Economic Development Initiative, Community Project Fundign and Miscellaneous grants"*. Year 1 of 8.	The project will expand the footprint of the San Antonio College Empowerment Program in order to provide one-stop programs and services for low-income, at risk adult learners who often have limited access to higher education opportunities.	1/29/2026	$0	$0	$1,000,000	12,219	0.00
	11		**Total SAC.-YTD Multi-Year Grants**			**$0**	**$414,144**	**$6,244,400**	**44,569**	**23.66**
1	212639	St. Philip's College	**U.S. Department of Education**, Project Title: *"Historically Black Colleges and Universities Program"*. Year 5 of 5.	St. Philip's College (SPC) will utilize Title III Part B-2 funds to serve its student body by enhancing and operating (8) Legislative Allowable Activities: 1. Project Administration and Research Development, 2. Centers of Excellence in Mathematics and Science, 3. Capital Improvement Project, 4. Information and Communication technology, 5. Institute for Teaching Excellence and Staff Development, 6. Student Services, 7. Good Samaritan Veterans Outreach and Transition Center and 8. Cybersecurity Innovation Center. *Additional funding in the amount of $14,568,731.*	9/11/2025	$0	$0	$28,697,676	20,906	0.00
2	212652	St. Philip's College	**U.S. Department of Agriculture thru the University of Texas at San Antonio**, Project Title: *"Advancing Minoritized students through Regenerative Agriculture and Community Engaged Study Abroad"*. Year 2 of 4.	Purpose of HSI Education grants program is to encourage innovative teaching or education proposals with potential to impact and become models for other institutions that serve underrepresented students at the regional or national level. To promote and strengthen the ability of HSI's to carry out higher education programs to attract, retain and graduate outstanding students capable of enhancing the nation's food, agriculture, natural resources, and human sciences professional and scientific workforce.	9/15/2023	$0	$3,145	$52,882	25	0.00
3	212661	St. Philip's College	**Texas Higher Education Coordinating Board**, Project Title: *"Nursing Shortage Reduction Program"*. Year 1 of 2.	The primary objective of this project is to increase enrollment in the St. Philip's College Generic and LVN and Military Mobility registered Nurse AAS Programs.	8/1/2025	$0	$0	$282,023.60	200	1.50
4	212662	St. Philip's College	**Washington Headquarters Services Acquisition Directorate**, Project Title: *"Department of Defense Cyber Service Academy"*. Year 1 of 5.	The St. Philip's College Cyber-Workforce scholar program through will contribute to our nation's security by developing the human capital of three cyber leader scholars to serve in the Department of Defense as knowledgeable and highly skilled cybersecurity practitioners. These candidates will contribute to the social good, but they will set an example for other students at St. Philip's College, as well as those beyond the confines of the college.	9/10/2025	$0	$7,820	$63,479	1	3.00

ALAMO COLLEGES DISTRICT

FY 2026 Monthly & YTD Grant Award Funding Activity Report with Award Description

September 1, 2025 -June 30, 2026

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
5	212663	St. Philip's College	**National Science Foundation**, Project Title: *"Advanced Technologies Education"*. Year 1 of 3.	Goal of the grant project is to develop programs to educate, train and increase the number of unmanned aerial systems (drones) pilots that the local area, state and nation will need in the aviation technologies workforce. The project will create a Career and Technical Education pathway within the Aviation Program from a high school dual credit program to a level 1 certification to an Associate of Applied Science (AAS) degree in commercial drone operations.	7/1/2025	$0	$0	$475,000	20	2.00
6	212664	St. Philip's College	**U.S. Department of Education**, Project Title: *"FUTURE Act 2025-2030 Comprehensive Development Plan: Building Capacity, Advancing Excellence St. Philip's College uses FUTURE Act funding to expand capacity, support students and strengthen services"*. Year 1 of 5.	St. Philip's College (SPC) will utilize its FUTURE Act (Non-Competitive Continuation Part F) grant award to implement and operate three activities that will support and strengthen the overall institution's deliver of services to students. Funds are being used to support (1) Project Administration and Research Development, (2) Campus Renovation & Technology Improvements and (3) Student Services.	9/12/2025	$0	$0	$1,852,639	20,000	13.00
7	212668	St. Philip's College	**California State University Bakersfield,** Project Title: *"California State University Bakersfield, Auxiliary for Sponsored Programs Administration"*. Year 1 of 2.	The core of the grant is a cross institutional fellowship that brings together students from a range of public, private, two-year and four-year institutions to develop their abilities to engage in and lead conversations about difficult important topics across political difference.	7/1/2025	$0	$0	$21,000	1	0.0
	7		**Total SPC-YTD Multi-Year Grants**			**$0**	**$10,965**	**$31,444,700**	**41,153**	**20**
1	213099	Palo Alto College	**U.S. Department of Education**, Project Title: *"Palo Alto College Talent Search: Southwest High School"*. Year 5 of 5.	The TRIO Talent Search at Southwest ISD project will provide participants with academic support in tutoring and advising, information on financial literacy, financial aid programs, completing financial aid applications and support applying to college. Participants will be provided support for their diverse academic and non-cognitive needs to ensure that they persist, succeed and graduate from high school completed a rigorous secondary school program of study and enroll in college to complete post-secondary education.	9/1/2025	$0	$23,077	$288,470	500	3.00
2	213102	Palo Alto College	**U.S. Department of Education**, Project Title: *"Palo Alto College Talent Search: South San Antonio and Somerset ISD"*. Year 5 of 5.	The PAC Talent Search project will provide participants with academic support in tutoring and advising, information on financial literacy, financial aid programs, completing financial aid applications and support applying to college. Participants will be provided support for their diverse academic and non-cognitive needs to ensure that they persist, succeed and graduate from high school completed a rigorous secondary school program of study and enroll in college to complete post-secondary education.	10/1/2025	$0	$23,078	$288,470	500	3.00
3	213109	Palo Alto College	**U.S. Department of Education**, Project Title: *"Palo Alto College Upward Bound Math Science Project 2022"*. Year 4 of 5.	Palo Alto College (PAC) Upward Bound Math and Science (UBMS) will provide participants from East Central High School with academic instruction; tutoring and advising; information on financial aid programs, assistance in completing financial aid applications, financial literacy and support for applying for college enrollment.	9/1/2025	$0	$21,584	$309,505	60	2.00

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
4	213110	Palo Alto College	**U.S. Department of Education**, Project Title: *"Palo Alto College Upward Bound 2022"*. Year 4 of 5.	Palo Alto College (PAC) Upward Bound will provide participants from Poteet, Pleasanton, Lytle and Jourdanton High Schools with academic instruction, tutoring and advising information on financial aid programs, assistance in completing financial aid applications and support for applying for college enrollment. Participants will be provided support for their diverse academic and non-cognitive needs to ensure that they persist, succeed and graduate from high school completing a rigorous secondary school program, enrolling college and graduate with a college degree.	9/1/2022	$0	$20,015	$271,943	77	3.00
	4		**Total PAC-YTD Multi-Year Grants**			**$0**	**$87,754**	**$1,158,388**	**1,137**	**11.00**
1	214055	Northwest Vista College	**U.S. Department of Education**, Project Title: *"Portal leading to Undergraduate Success in Science, Technology, Engineering & Math Project (PLUS+STEM Project)"*. Year 5 of 5.	Goal of the project is to implement evidence-based approaches that increase the interest, participation and success of Hispanic, low-income and other underrepresented students to pursue STEM studies, Goal 2: Develop and implement models for increasing the competency, retention, persistence and completion of Hispanic, low-income and other underrepresented students in advancing to higher level STEM courses including those transferring from a two-year institution. Goal 3: enhance faculty capacity and student opportunities to conduct STEM research and/or engage in STEM internship opportunities. *Additional funding in the amount of $346,842.*	9/17/2021	$0	$169,149	$1,346,842	190	14.00
2	214522	Northwest Vista College	**Texas Higher Education Coordinating Board,** Project Title: *"Student Success Acceleration Program (SSAP) 2.0"*. Year 2 of 2.	Goal of grant is to Enhance student support services to increase re-engaged student; redesign student case management model to increase re-engaged student academic progress; redesign NVC Student Success webpages specific to re-engaged students and underserved student populations.	9/18/2024	$0	$0	$125,000	448	2.00
3	214526	Northwest Vista College	**Urban Institute,** Project Title: *"Piloting Degree-Based Apprenticeships to Improve Quality Job Attainment for Students"*. Year 1 of 3.	Northwest Vista College will participate in the Degree Based Apprenticeship Consortium project led by the Urban Institute. Under guidance from Urban, NVC will develop registered apprenticeship programs to complement their existing pathways in IT.	4/1/2025	$0	$0	$150,000	54	0.50
	3		**Total NVC-YTD Multi-Year Grants**			**$0**	**$169,149**	**$1,621,842**	**692**	**16.50**
1	215518	Northeast Lakeview College	**U.S. Department of Education,** Project Title: *"TRIO Student Support Services (SSS) Program"*. Year 1 of 5.	Goal of TRIO SSS is to increase college retention and graduation rates for its participants. The program offers a series of services that include academic support, financial aid guidance and career counseling.	9/25/2025	$0	$19,502	$272,364	140	4.00
	1		**Total NLC-MTD Multi Year Grants**			**$0**	**$19,502**	**$272,364**	**140**	**4.00**
	30			**Total YTD Multi-Year Grants**		**$0**	**$719,390**	**$49,662,600**	**400,018**	**118.16**
	39			**GRAND TOTAL-YTD SINGLE AND MULTI-YEAR GRANTS**		**$525,306**	**$1,037,184**	**$55,957,897**	**405,328**	**143.66**

ALAMO COLLEGES DISTRICT

FY 2026 Monthly (MTD) Restricted Contract Activity Report

May 01, 2026 - June 30, 2026

Item No.	Grant Code	College	Funding Source / Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	241025	San Antonio College	**Alamo Colleges Foundation** through **The University of Texas at San Antonio**, Project Title: *"Prison Education Partnership of San Antonio"*.	San Antonio College (SAC) will partner with The University of Texas at San Antonio (UTSA) under a subgrant to deliver educational services for incarcerated students. The project connects students with SAC's academic networks and San Antonio's broader post-incarceration community providing wraparound support for those on prison-to-university pathways.	5/1/2026	$0	$0	$24,000	20	0.00
	1		**Total SAC MTD Restricted Contracts**			**$0**	**$0**	**$24,000**	**20.00**	**0.00**
	1			**GRAND TOTAL-MTD RESTRICTED CONTRACTS**		**$0**	**$0**	**$24,000**	**20**	**-**

ALAMO COLLEGES DISTRICT

FY 2026 YTD Restricted Contract (Non-Grant) Summary Report

September 1, 2025 -June 30, 2026

No.	Contract Recipient	No. of Contracts Executed for the Year	YTD Total Amount of Contracts	No. Students to be Served
1	District Restricted Contracts	9	$2,312,265	194
2	San Antonio College	3	299,227	340
3	St. Philip's College	1	200,000	3,500
4	Palo Alto College			
5	Northwest Vista College	1	2,339	0
6	Northeast Lakeview College			
	Total	**14**	**$2,813,831**	**4,034**

Year-to-Date Number of Contracts in Selected Dollar Ranges:

No.	Contract Recipient	$.01-$9,999.99	$10,000- $99,999	$100,000 and Higher	Total
1	District Restricted Contracts			9	9
2	San Antonio College	1	1	1	3
3	St. Philip's College			1	1
4	Palo Alto College				
5	Northwest Vista College	1			1
6	Northeast Lakeview College				
	Total	**2**	**1**	**11**	**14**

Discussion and Possible Action on Approval of Construction Reports

Presented to the Board acting as Committee of the Whole on August 11, 2026, and now presented to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES for approval on August 18, 2026.

MINUTE ORDER
"The Alamo Colleges Board of Trustees hereby accepts the construction reports as presented."

PURPOSE
The following financial reports are presented to the Board of Trustees for informational and approval purposes for June 30, 2026.

BACKGROUND

1. 2017 Capital Improvement Program Overview Chart(s)

2. 2017 CIP General Obligation Bond / Maintenance Tax Note Summary and Detail Report

IMPLICATIONS

Financial:	N/A
Strategic Plan:	AlamoFORWARD — Performance Excellence
Human Resources:	N/A

ATTACHMENTS: Construction Reports

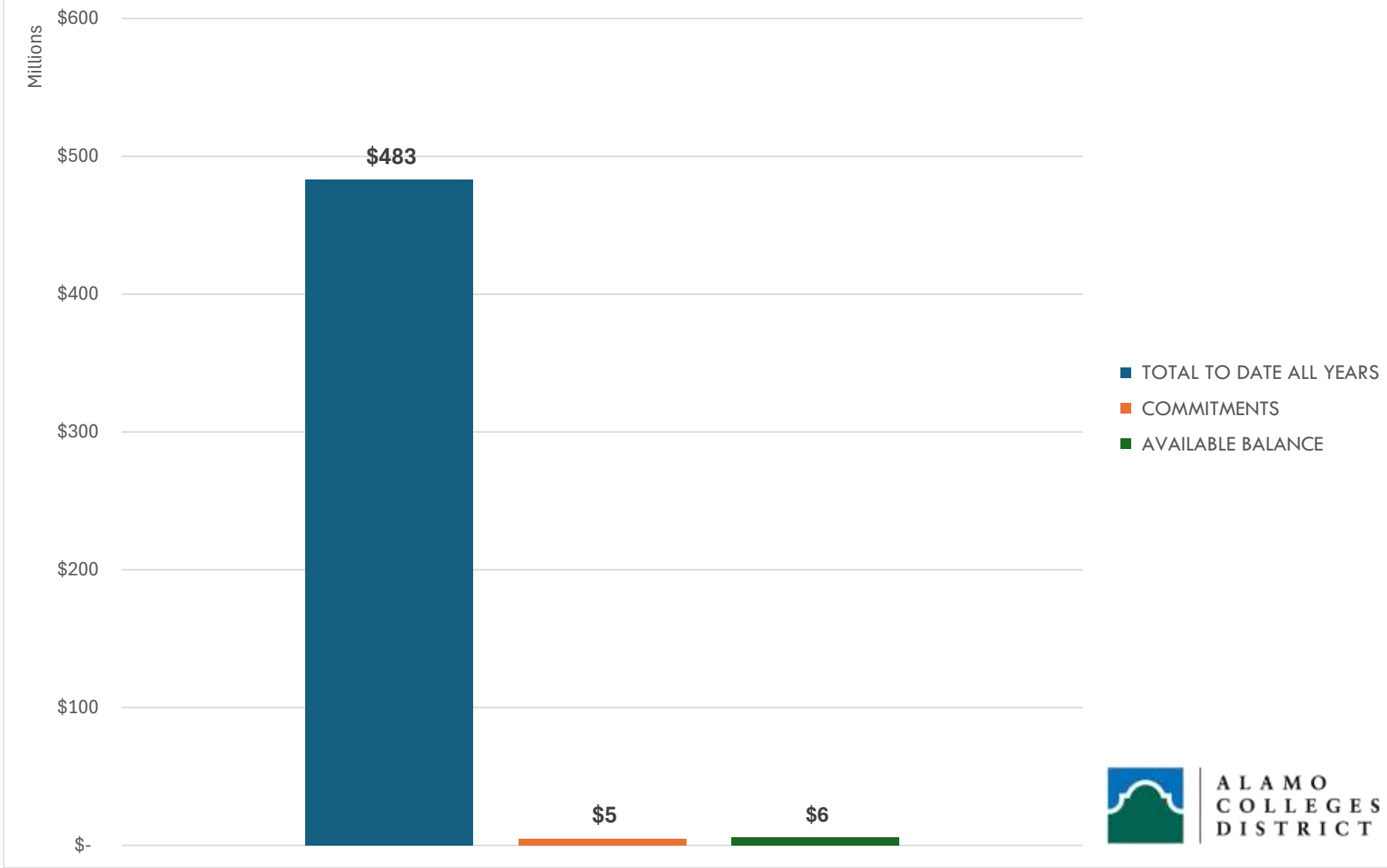
_____
Patrick F. Vrba, Jr., CPA
Interim Associate Vice Chancellor for Finance and Fiscal Services

_____
Lisa L. Mazure, MSA, CPA
Interim Vice Chancellor for Financial and Auxiliary Services

_____
Dr. Mike Flores
Chancellor

ALAMO COLLEGES DISTRICT

Budget vs Actuals - Overview (GO & MTN)
Inception to June 30, 2026



ALAMO COLLEGES DISTRICT

ALAMO COLLEGES DISTRICT
2017 - CAPITAL IMPROVEMENT PROGRAM SUMMARY
As of June 30, 2026

FUNDING SOURCES	GO 2017 Limited Tax Bonds	MTN 2020 Maintenance Tax Bonds	GO 2021 Limited Tax Bonds	GO 2022 Limited Tax Bonds	TOTAL
General Obligation Bonds	$ 173,000,000	$ -	$ 225,000,000	$ 52,000,000	$ 450,000,000
Maintenance Tax Note Bonds	$ -	$ 50,000,000	$ -	$ -	$ 50,000,000
TOTAL FUNDING SOURCES	**$ 173,000,000**	**$ 50,000,000**	**$ 225,000,000**	**$ 52,000,000**	**$ 500,000,000**

BY LOCATION	BUDGET	CURRENT YEAR TOTAL	PRIOR YEARS' TOTAL	TOTAL TO DATE ALL YEARS	COMMITMENTS	AVAILABLE BALANCE
DISTRICT & DISTRICT WIDE - 2017 G.O. BOND	$ 98,791,213	$ 10,957,484	$ 84,147,220	$ 95,104,703	$ 3,575,793	$ 110,716
SAN ANTONIO COLLEGE - 2017 G.O. BOND	$ 81,910,701	$ 11,810	$ 81,577,201	$ 81,589,011	$ -	$ 321,691
ST. PHILIP'S COLLEGE & SWC - 2017 G.O. BOND	$ 81,882,071	$ -	$ 81,882,071	$ 81,882,071	$ -	$ -
PALO ALTO COLLEGE - 2017 G.O. BOND	$ 68,130,580	$ 8,200,732	$ 59,928,081	$ 68,128,812	$ 224	$ 1,544
NORTHWEST VISTA COLLEGE - 2017 G.O. BOND	$ 71,085,323	$ 12,991,052	$ 58,068,357	$ 71,059,409	$ 25,915	$ 0
NORTHEAST LAKEVIEW COLLEGE - 2017 G.O. BOND	$ 41,741,692	$ -	$ 41,754,385	$ 41,754,385	$ -	$ (12,693)
General Obligation Bond Totals	**$ 443,541,580**	**$ 32,161,077**	**$ 407,357,314**	**$ 439,518,391**	**$ 3,601,932**	**$ 421,258**
SAN ANTONIO COLLEGE - 2020 MTN BOND	$ 11,100,000	$ -	$ 11,100,000	$ 11,100,000	$ -	$ -
ST. PHILIP'S COLLEGE & SWC - 2020 MTN BOND	$ 11,000,000	$ 55,817	$ 10,937,817	$ 10,993,634	$ -	$ 6,366
PALO ALTO COLLEGE - 2020 MTN BOND	$ 9,800,000	$ -	$ 7,103,425	$ 7,103,425	$ -	$ 2,696,575
NORTHWEST VISTA COLLEGE - 2020 MTN BOND	$ 10,000,000	$ 3,076,604	$ 3,115,853	$ 6,192,457	$ 1,241,827	$ 2,565,716
NORTHEAST LAKEVIEW COLLEGE - 2020 MTN BOND	$ 8,100,200	$ 418,187	$ 7,678,967	$ 8,097,154	$ -	$ 3,046
MTN Bond Totals	**$ 50,000,200**	**$ 3,550,608**	**$ 39,936,062**	**$ 43,486,671**	**$ 1,241,827**	**$ 5,271,703**
TOTAL FOR ALL 2017 CIP BONDS	**$ 493,541,780**	**$ 35,711,685**	**$ 447,293,376**	**$ 483,005,061**	**$ 4,843,759**	**$ 5,692,961**

Discussion and Possible Action on Approval of Financial Reports

Presented to the Board acting as Committee of the Whole on August 11, 2026, and now presented to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES for approval on August 18, 2026.

MINUTE ORDER

"The Alamo Colleges Board of Trustees hereby accepts the financial reports as presented."

PURPOSE

The following financial reports are presented to the Board of Trustees for informational and approval purposes for May 31, 2026 and June 30, 2026.

BACKGROUND

1. Financial Charts

2. Comparison of Year-to-Date Actual Revenues/Expenditures

IMPLICATIONS

Financial: N/A

Strategic Plan: AlamoFORWARD: Performance Excellence

Human Resources: N/A

ATTACHMENTS: Financial Reports

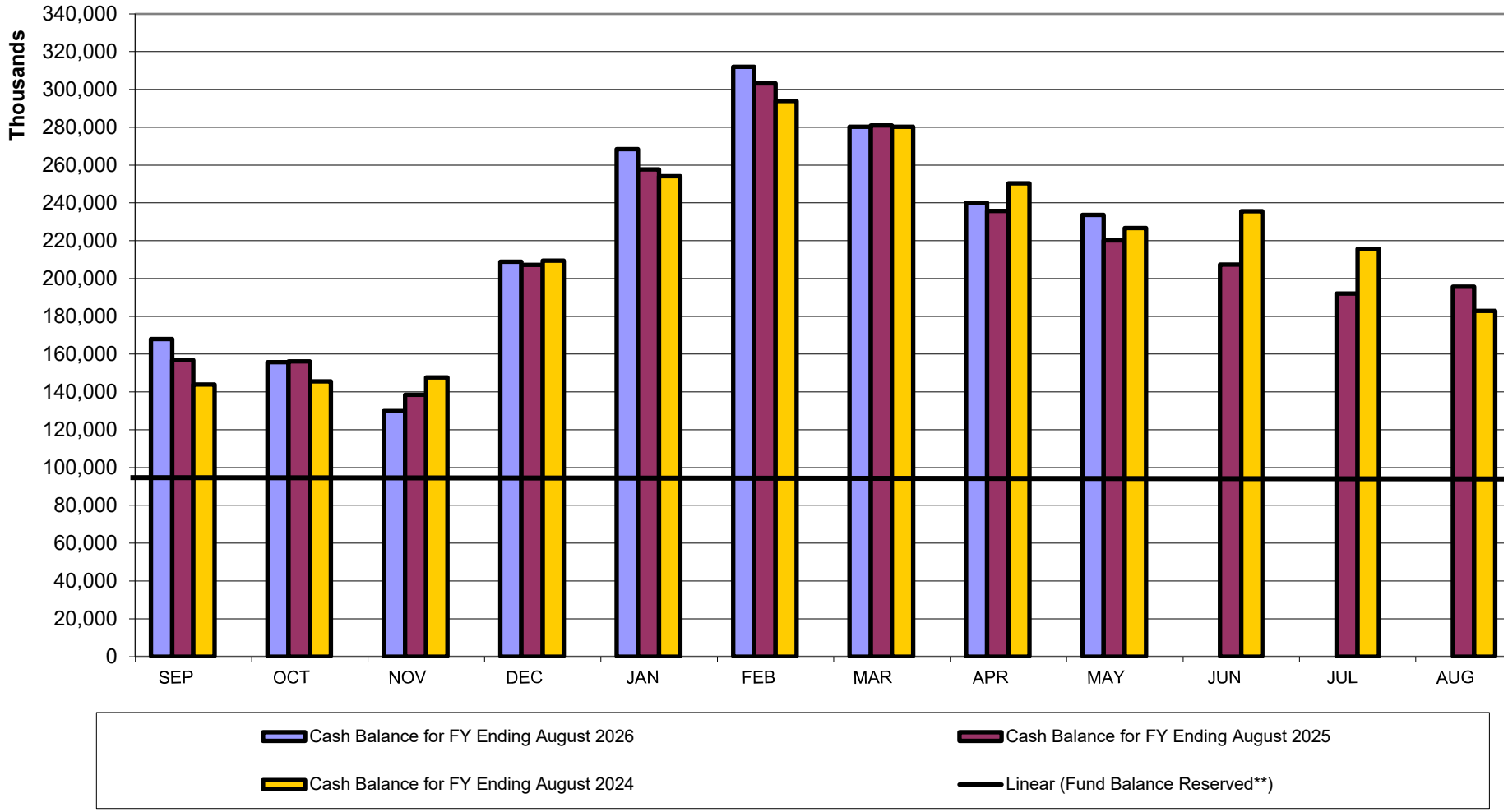
Patrick F. Vrba, Jr., CPA
Interim Associate Vice Chancellor for Finance & Fiscal Services

Lisa L. Mazure, MSA, CPA
Interim Vice Chancellor for Finance and Auxiliary Services

Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT

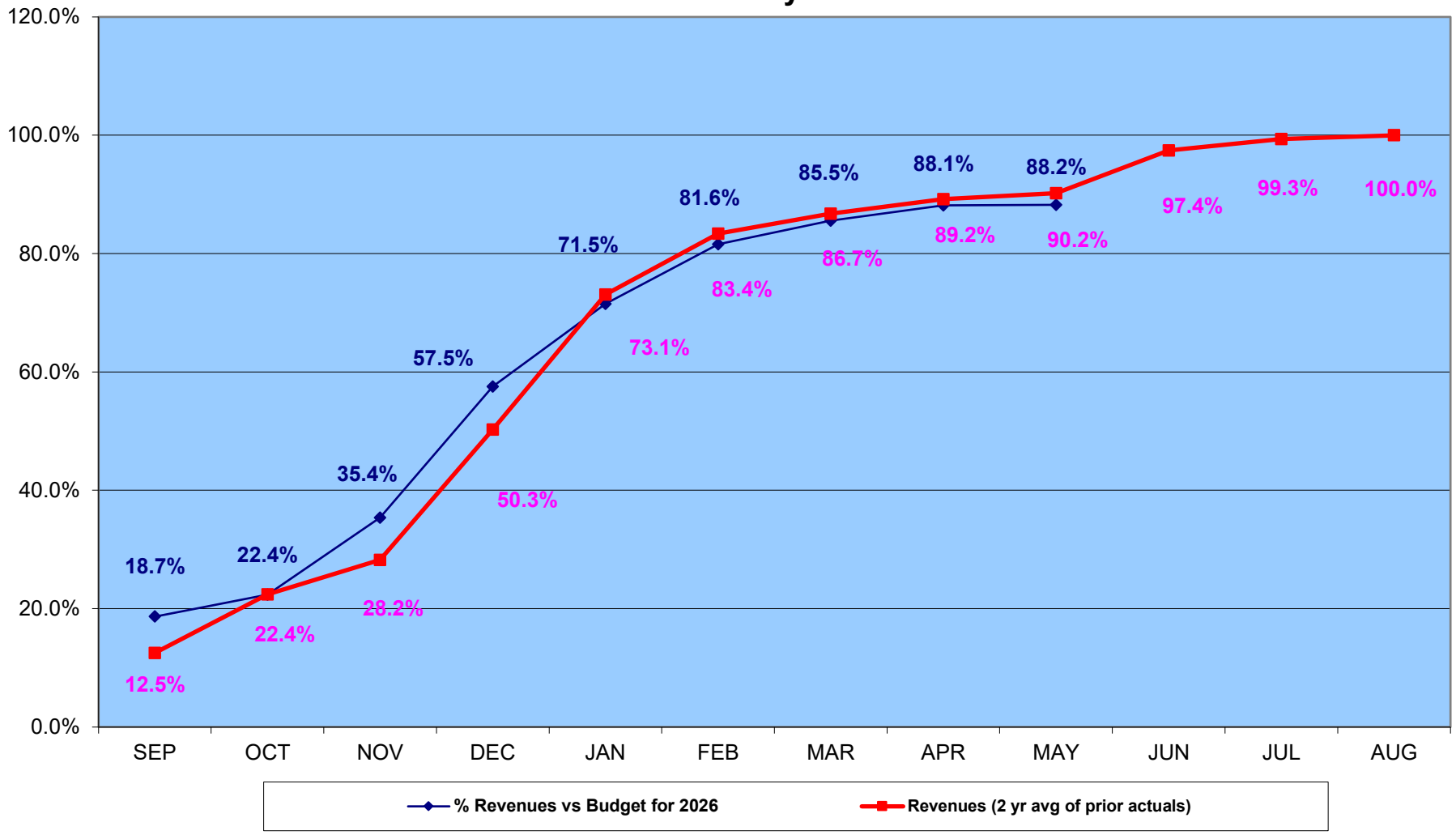
Alamo Colleges District
Current Operating Fund Cash Analysis
(For Fiscal Years Ending August 2026, 2025 and 2024)
Through May 2026



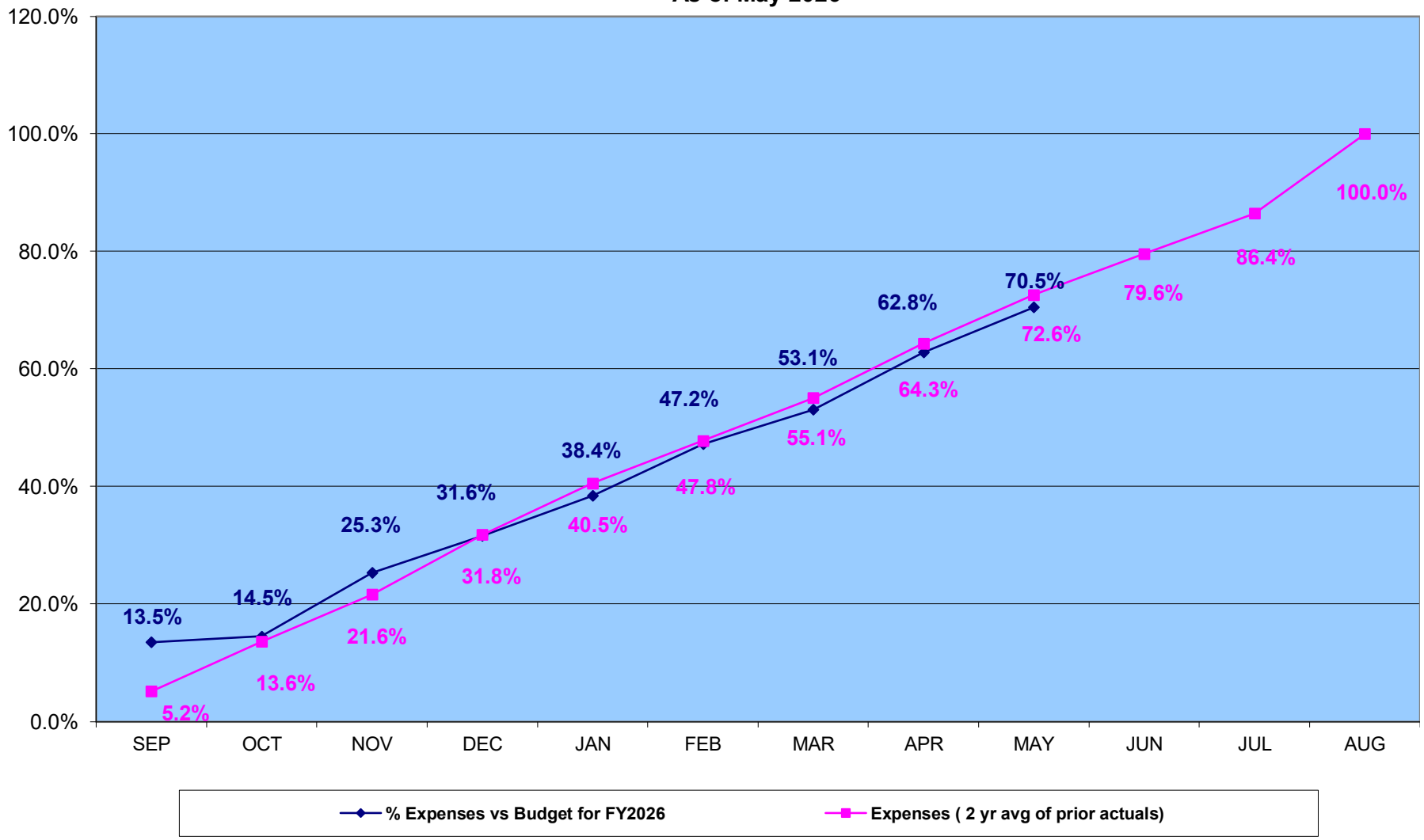
*Includes Cash and Investments.
Chart excludes cash balances for capital construction and debt service.
August includes Fall Tuition collections.

**Fund Balance Reserved excludes encumbrances and operating commitments.

Alamo Colleges District
Unrestricted Operating Actual Revenues as % of Adjusted Budgeted Revenues
Compared to Average of Two Prior Years Actual Revenues
As of May 2026



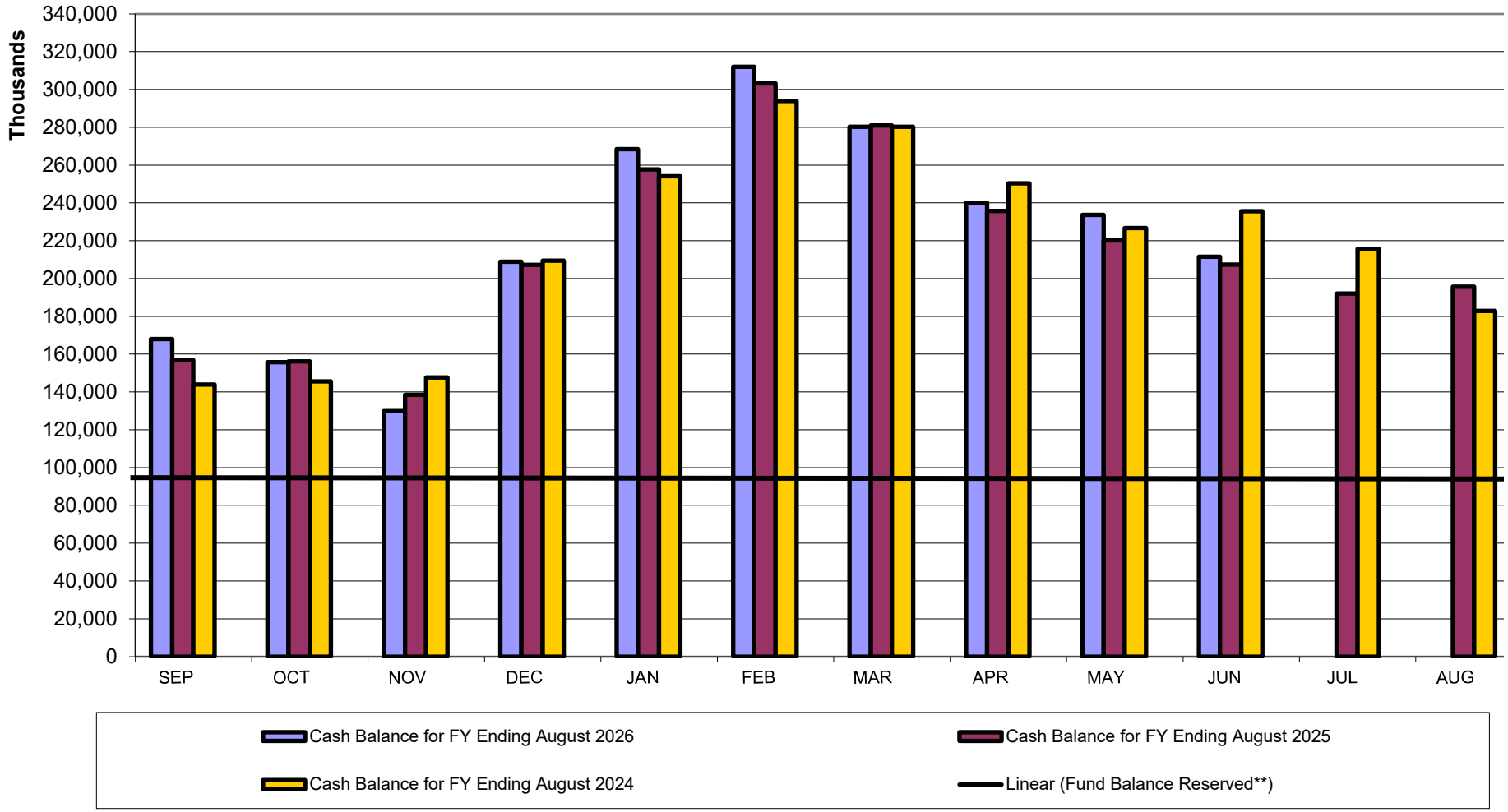
Alamo Colleges District
Unrestricted Operating Actual Expenses and Transfers as % of Adjusted Budgeted Expenses and Transfers
Compared to Average of Two Prior Years Actual Expenses and Transfers
As of May 2026



ALAMO COLLEGES DISTRICT
FY 2025-2026 BUDGET VS ACTUALS REPORT

	Adjusted Budget vs Actual 2025-2026 As of May 2026			Adjusted Budget vs Actuals 2024-2025 As of May 2025		
	Adjusted Budget	Actual	% of Budget	Adjusted Budget	Actual	% of Budget
Revenues						
Operating Revenues:						
Tuition and Fees	140,369,276	142,491,427	101.5%	128,641,693	130,145,467	101.2%
Grants and Contracts	-	-		-	137,035	
Auxiliary Enterprises	4,362,244	3,085,543	70.7%	3,434,172	2,936,155	85.5%
Other Operating Revenues	5,183,458	4,660,602	89.9%	4,424,143	5,271,925	119.2%
Total Operating Revenues:	$ 149,914,978	$ 150,237,572		$ 136,500,008	$ 138,490,582	
Non-Operating Revenues:						
State Appropriations	125,902,855	73,347,188	58.3%	115,935,001	87,431,263	75.4%
Ad Valorem Taxes						
Taxes for Maintenance and Operations	268,937,450	251,732,429	93.6%	271,362,500	248,091,167	91.4%
Taxes for Maintenance Notes	-	-		-	-	
Taxes for General Obligation Bonds	-	-		-	-	
Gifts	874,550	874,550	100.0%	-	-	
Investment Income - Non Operating	9,300,000	7,758,337	83.4%	11,035,758	9,429,637	85.4%
Other Non Operating Revenue	12,000	3,817,067	31808.9%	-	108,481	N/A
Total Non-Operating Revenues:	$ 405,026,855	$ 337,529,572		$ 398,333,259	$ 345,060,548	
Total Operating and Non-Operating Revenues	**$ 554,941,833**	**$ 487,767,144**		**$ 534,833,267**	**$ 483,551,130**	
Expenses						
Operating and Non-Operating Expenses:						
Instruction	184,069,792	175,703,447	95.5%	165,679,663	157,805,622	95.2%
Public Service	2,863,239	1,587,320	55.4%	2,873,241	1,567,434	54.6%
Academic Support	62,288,140	23,502,079	37.7%	59,219,342	22,772,742	38.5%
Student Services	85,628,563	55,489,572	64.8%	80,721,399	50,669,376	62.8%
Institutional Support	165,797,010	101,285,722	61.1%	163,764,889	95,413,746	58.3%
Operations and Maintenance of Plant	48,026,813	32,835,887	68.4%	60,633,299	29,366,870	48.4%
Institutional Scholarships	9,968,259	409,895	4.1%	14,775,116	7,933,327	53.7%
Auxiliary Enterprises	1,740,970	689,522	39.6%	1,771,144	854,843	48.3%
Total Operating and Non-Operating Expenses:	$ 560,382,787	$ 391,503,443		$ 549,438,093	$ 366,383,960	
Total Operating and Non-Operating Expenses	**$ 560,382,787**	**$ 391,503,443**		**$ 549,438,093**	**$ 366,383,960**	
Transfers	17,431,588	10,106,129	58.0%	16,732,564	35,367,571	211.4%
Change in Net Position	**$ (22,872,541)**	**$ 86,157,572**		**$ (31,337,390)**	**$ 81,799,599**	

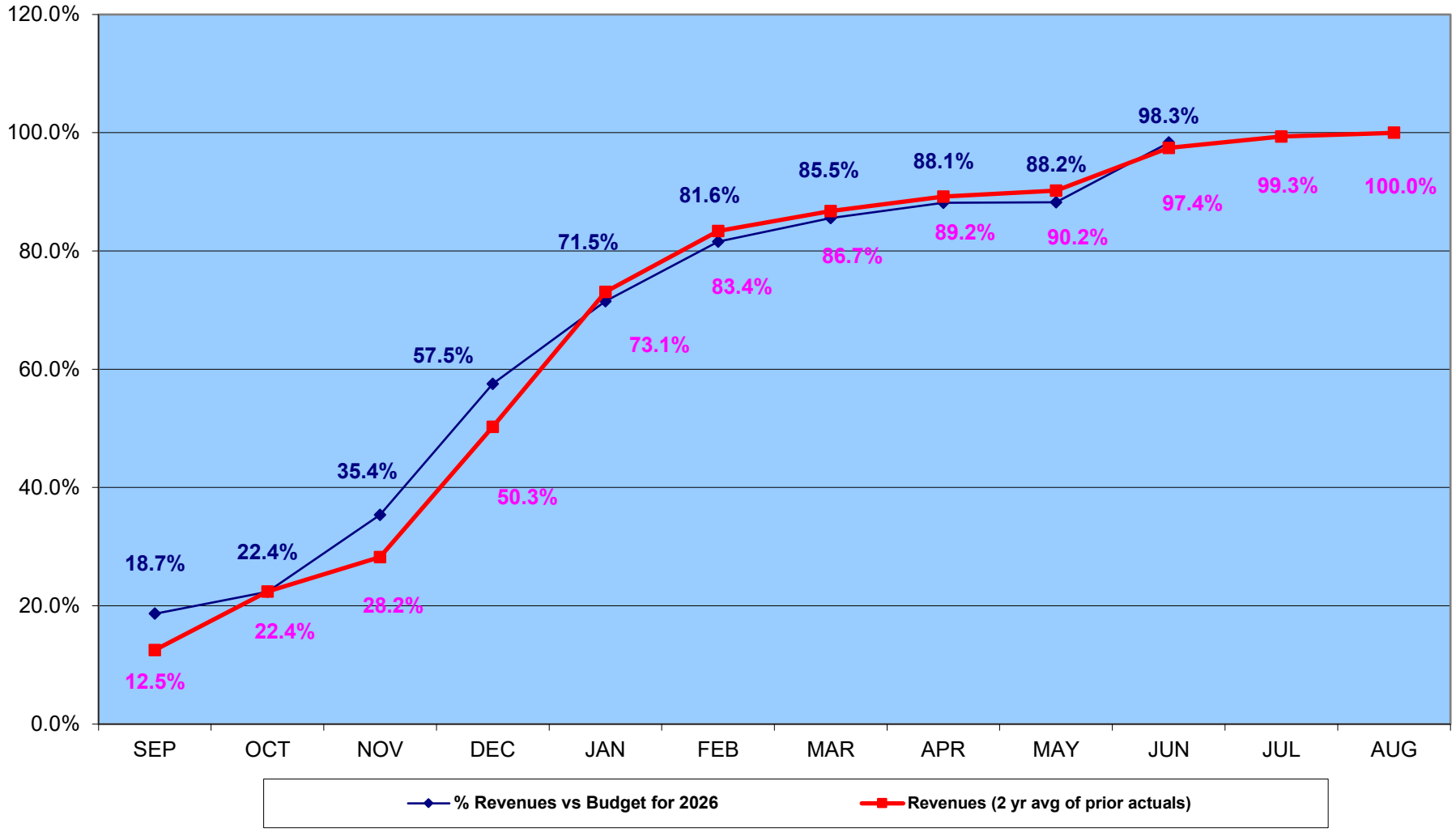
Alamo Colleges District
Current Operating Fund Cash Analysis
(For Fiscal Years Ending August 2026, 2025 and 2024)
Through June 2026



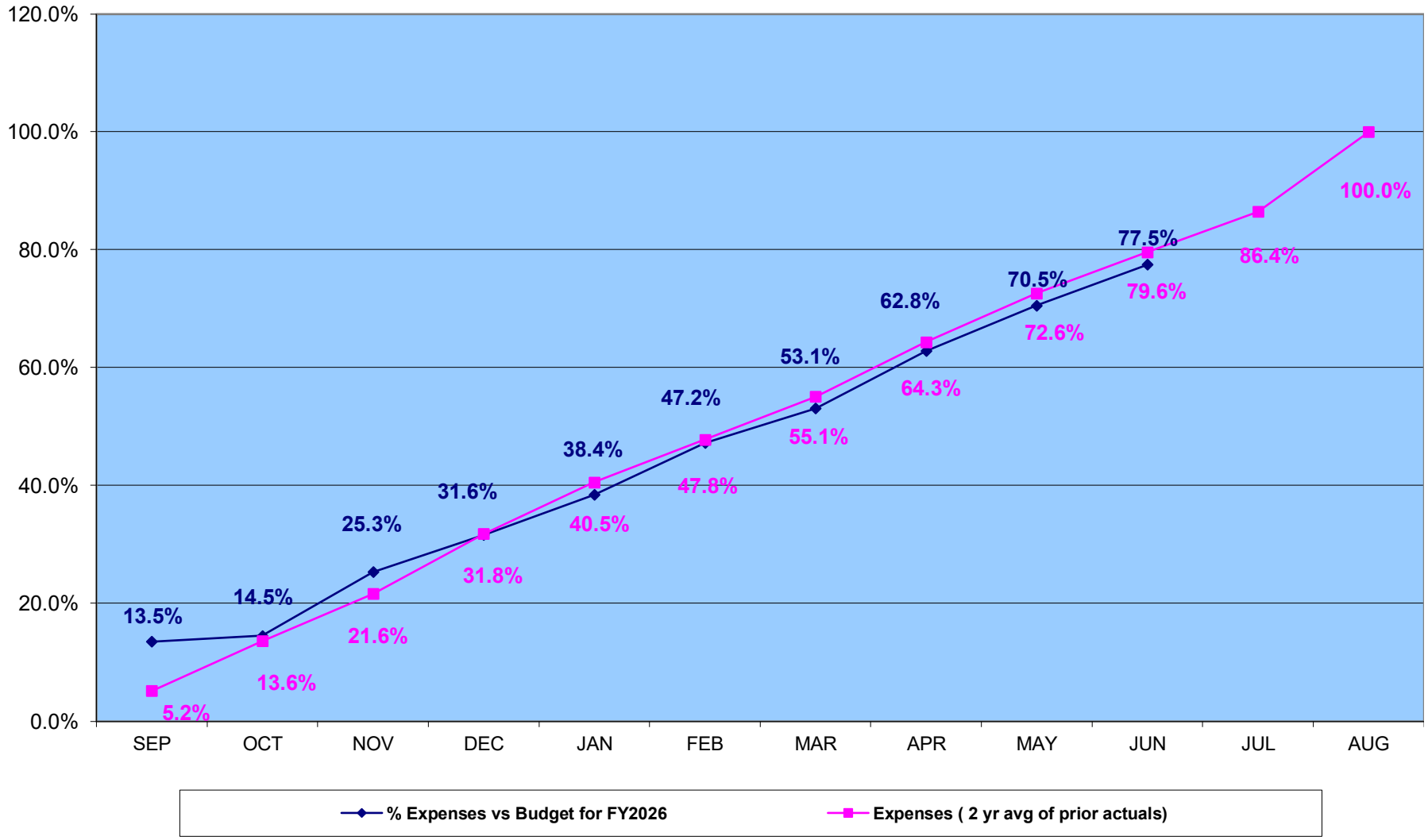
*Includes Cash and Investments.
Chart excludes cash balances for capital construction and debt service.
August includes Fall Tuition collections.

**Fund Balance Reserved excludes encumbrances and operating commitments.

Alamo Colleges District
Unrestricted Operating Actual Revenues as % of Adjusted Budgeted Revenues
Compared to Average of Two Prior Years Actual Revenues
As of June 2026



Alamo Colleges District
Unrestricted Operating Actual Expenses and Transfers as % of Adjusted Budgeted Expenses and Transfers
Compared to Average of Two Prior Years Actual Expenses and Transfers
As of June 2026



ALAMO COLLEGES DISTRICT
FY 2025-2026 BUDGET VS ACTUALS REPORT

	Adjusted Budget vs Actual 2025-2026 As of June 2026			Adjusted Budget vs Actuals 2024-2025 As of June 2025		
	Adjusted Budget	Actual	% of Budget	Adjusted Budget	Actual	% of Budget
Revenues						
Operating Revenues:						
Tuition and Fees	140,369,276	142,392,225	101.4%	128,641,693	129,924,409	101.0%
Grants and Contracts	-	-		-	137,035	
Auxiliary Enterprises	4,362,244	3,161,077	72.5%	3,434,172	3,047,599	88.7%
Other Operating Revenues	5,183,458	5,603,432	108.1%	4,424,143	5,793,653	131.0%
Total Operating Revenues:	$ 149,914,978	$ 151,156,733		$ 136,500,008	$ 138,902,697	
Non-Operating Revenues:						
State Appropriations	125,902,855	114,637,603	91.1%	115,935,001	89,264,938	77.0%
Ad Valorem Taxes						
Taxes for Maintenance and Operations	268,937,450	264,569,775	98.4%	271,362,500	257,628,239	94.9%
Taxes for Maintenance Notes	-	-		-	-	
Taxes for General Obligation Bonds	-	-		-	-	
Gifts	874,550	874,550	100.0%	-	66,895	
Investment Income - Non Operating	9,300,000	8,575,500	92.2%	11,035,758	10,378,421	94.0%
Other Non Operating Revenue	12,000	3,817,087	31809.1%	-	108,561	N/A
Total Non-Operating Revenues:	$ 405,026,855	$ 392,474,515		$ 398,333,259	$ 357,447,055	
Total Operating and Non-Operating Revenues	**$ 554,941,833**	**$ 543,631,249**		**$ 534,833,267**	**$ 496,349,752**	
Expenses						
Operating and Non-Operating Expenses:						
Instruction	183,013,230	189,932,485	103.8%	166,178,198	169,575,421	102.0%
Public Service	2,953,064	1,739,323	58.9%	2,896,412	1,747,329	60.3%
Academic Support	62,083,499	26,291,196	42.3%	58,922,286	25,140,754	42.7%
Student Services	85,774,577	62,186,808	72.5%	80,246,139	56,312,700	70.2%
Institutional Support	164,165,894	112,490,243	68.5%	163,446,549	105,955,242	64.8%
Operations and Maintenance of Plant	48,086,813	36,475,081	75.9%	60,630,973	33,702,162	55.6%
Institutional Scholarships	9,965,259	428,773	4.3%	14,775,116	7,983,985	54.0%
Auxiliary Enterprises	1,740,970	738,653	42.4%	1,771,144	965,165	54.5%
Total Operating and Non-Operating Expenses:	$ 557,783,306	$ 430,282,562		$ 548,866,818	$ 401,382,757	
Total Operating and Non-Operating Expenses	**$ 557,783,306**	**$ 430,282,562**		**$ 548,866,818**	**$ 401,382,757**	
Transfers	20,031,068	15,420,096	77.0%	16,606,375	38,389,912	231.2%
Change in Net Position	**$ (22,872,541)**	**$ 97,928,590**		**$ (30,639,926)**	**$ 56,577,083**	

Discussion and Possible Action on Approval of Monthly Report on Cooperative Purchases in Excess of $200,000

Presented to the COTW on **August 11, 2026** and at the regular Board Meeting for approval on **August 18, 2026**.

MINUTE ORDER
"The Alamo Colleges District Board of Trustees hereby approves the monthly Cooperative Purchase Report as presented."

PURPOSE
The purpose of this Minute Order is to provide a monthly report of purchases exceeding $200,000 and any fees charged by the various local, state, and national providers of Cooperative Purchasing (COOP) programs during June and July of 2026. Not all COOP programs charge fees, and some COOP's offer cash rebates paid directly to Alamo Colleges. The Purchasing and Contract Administration Department utilizes the COOP programs to gain greater access to goods and services, cost savings through leveraged buying, and reduced administration costs by issuing fewer competitive bids and proposals. The combined buying power of public institutions throughout the State of Texas nationally translates into savings and provides an efficient, cost effective and legal means for providing goods and services to departments throughout the Alamo Colleges in an expedited fashion.

BACKGROUND
Vendor contracts awarded through approved federal, state, or cooperative purchasing agreements are a statutorily approved alternative to competitively procured vendor contracts. Only the following contract purchases require prior Board approval:

a. Purchases valued at $200,000 or more in any 12-month period that will result in additional gross square footage (permanent or otherwise) that will require cleaning and maintaining and have at least two utilities present.
b. Purchases valued at $200,000 or more in any 12-month period that in the judgment of the Chancellor or Purchasing & Contract Administration would commit the College District or one of the colleges to an entirely new technology that would be pervasive for subsequent years.

For any cooperative purchasing contract valued at $25,000 or more, Purchasing & Contract Administration shall document any contract-related fee, including any management fee. At least annually, Purchasing & Contract Administration shall present a written report regarding any contract-related fees, including any management fees, to the Board of Trustees at a properly posted open meeting.

IMPLICATIONS
Financial: None
Strategic Plans: AlamoFORWARD: Learners and Performance Excellence
Employee Services: None
Attachments: Cooperative Contract Purchases over $200,000

Jody Eastland

Jody M. Eastland, MBA, FAHRMM, CMRP
Director, Purchasing & Contract Administration

Patrick F. Vrba, Jr., CPA
Interim Associate Vice Chancellor for
Finance and Fiscal Services

Lisa L. Mazure, MSA CPA CGFM
Interim Vice Chancellor for Finance & Auxiliary Services

Dr. Mike Flores
Chancellor

Location	Type of Funding	Description	Purpose/Why	Total Cost	Vendor/ Co-Op
St. Philip's College – Southwest Campus/Facilities	District Eastside Education Training Center - District Maintenance Tax Notes 20	Provide new furniture to include guest chairs, tables, stools, workstations, desks, file cabinets for students and staff	Provide new furniture to include guest chairs, tables, stools, workstations, desks, file cabinets for students and staff	$222,567.44	Nelson Interiors/Omnia #R240104
Alamo Colleges District Bldg.: ACCESS	Chart of Accounts 119001 DIS Operating 897201 DIS Department of Communications 71007 Advertising Expense-Other 5010 Institutional Support	Vendor: Anderson Marketing Group Service: Marketing/media agency	Purchase Order issued in accordance with terms and conditions of contract: C10511 (2025-0071: Marketing and Advertising Services) Vendor: Anderson Marketing Group Service: Marketing/media agency Purpose: Promote Fall 2026 enrollment Work performed: Plans and buys advertising across digital, TV, radio, print, and billboards. Manage campaign performance and reporting. Type of service: Professional marketing/advertising services (NOT goods).	$379,105.75	Anderson Marketing Group/C10511

San Antonio College	SAC Capital Funds- UCF	Dell Pro All-in-one qty 308	Faculty Staff DRP	$437,360.00	Dell Marketing/DIR-CPO-5792
Palo Alto College / Advising Department	Palo Alto College 84031 Doss DHSI: Avance Const28	Purchasing services for the Enology Lab Revocation	Provide Palo Alto College Enology Lab. Provide labor, materials, and equipment to build construction. To enhance visibility and safety for the student and staff.	$244,410.52	Sullivan Contracting Services/Choice Partner 25/033MR-53
Northeast Lakeview College ATTN: Betsy Flood 2049 Sundance Parkway New Braunfels, TX 78130 United States	Chart of Accounts 935914 NLC Sundance Ren - UCF 893614 DIS Construction Management	Network firewall security appliance, related equipment, and support relocation	Vendor will break down Instructional Rack from the existing CTTC site. Purchase/setup and install hardware appliances that provide security to network and internet traffic across the Alamo College enterprises. It will be installed at the New Braunfels location.	$394,256.42	Barcom Technology Solutions DIR-CPO-5347
Phong Banh Alamo College District Bldg.: ACCESS Rm: 2nd Floor 2222 N. Alamo St. Information Technologies San Antonio, TX 78215 United States	919314 DIS Enterprise-Wide IT – GO25 895401 DIS Director IT Services Office 74602 Tls Eqp & Art >750 to 9,999.99K Tag 5010 Institutional Support	Purchase VR clinical training platform for Health Scholars NLC and NVC virtual rooms	The purpose is to provide a solution for a shared virtual simulation or hybrid classroom setup between Northeast Lakeview College (NLC) and Northwest Vista College (NVC)—within the Alamo Colleges District—that requires reliable, district-standard hardware compatible with Virtual Health/Simulation Rooms	$228,970.28	Dell Marketing LP DIR-CPO-5792

Northwest Vista College / Information Technology Department	919314 DIS Enterprise-Wide IT – GO25 895401 DIS Director IT Services Office 74613 High Rsk CompDsktp/Lap/Tablets <10K 5010	24 – Dell Pro Max 16 Plus MB16250 81 – Virtual Reality Solutions Packages	The purpose of this request is to purchase 24 computers to provide VR student labs, high-end laptops for VR use. The vendor will install all technology.	$240,998.51	Dell Marketing LP DIR-CPO-5792
Phong Banh Alamo College District Bldg.: ACCESS Rm: 2nd Floor 2222 N. Alamo St. Information Technologies San Antonio, TX 78215 United States	119001 DIS Operating 895101 DIS Banner Project Services 71215 Mechanical /Elec/Plumbing 5010 Institutional Support	3 Liebert APS and accessories	The purpose of this request is to purchase 3 uninterruptible power supply (UPS) units that protect critical IT infrastructure, servers, and telecommunications equipment from power outages, surges, and fluctuations.	$256,476.00	Intech Southwest Services LLC TIPS#230105
Northeast Lakeview College Information Technology Department	Chart of Accounts 935914 NLC Sundance Ren - UCF 893614 DIS Construction Management 74613 High Rsk CompDsktp/Lap/Tablets <10K	37 – Dell Pro 14 Plus PB14250 118–Dell Pro 24 All-in-One	The purpose of this request is to purchase 155 computers to refresh student labs, high-end laptops for administrative and staff use. These funds will replace aging PCs and laptops across the campus. The purchase will also replenish inventory.	$214,281.98	Dell Marketing LP Omnia-National Purchasing Alliance-NCPA 01-143

Discussion and Possible Action on FY2024-25 Annual Financial Reports for San Antonio College, St. Philip's College, Palo Alto College, Northwest Vista College and Northeast Lakeview College.

Presented to the Board acting as Committee of the Whole on August 11, 2026 and now presented to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES for approval on August 18, 2026.

MINUTE ORDER

"The Board of Trustees approves the attached Annual Financial Reports for San Antonio College, St. Philip's College, Palo Alto College, Northwest Vista College and Northeast Lakeview College for the year ended August 31, 2025; and accepts the: 1) Independent Auditor's Report for Northeast Lakeview College; 2) Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards* for Northeast Lakeview College; and 3) Independent Accountant's Review Reports for San Antonio College, St. Philip's College, Palo Alto College and Northwest Vista College.

PURPOSE

To comply with the Southern Association of Colleges and Schools Commission on Colleges (SACS-COC) accreditation requirements.

BACKGROUND

The Annual Financial Reports for San Antonio College, St. Philip's College, Palo Alto College, Northwest Vista College and Northeast Lakeview College were recently completed by your Finance and Administration staff. The reports are prepared in accordance with generally accepted accounting principles and the Governmental Accounting Standards Board (GASB).

The Annual Financial Reports for SAC, SPC, PAC, NVC and NLC are prepared to provide required information for the Colleges' accreditation by the Southern Association of Colleges and Schools Commission on Colleges (SACS-COC).

The reports include the audit opinion for Northeast Lakeview College and the review reports for San Antonio College, St. Philip's College, Palo Alto College and Northwest Vista College from CliftonLarsonAllen LLP.

Report	Opinion
Independent Auditor's Report for Northeast Lakeview College	Unmodified
Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards* for Northeast Lakeview College	Unmodified
Independent Accountant's Review Reports for San Antonio College, St. Philip's College, Palo Alto College and Northwest Vista College	Unmodified

IMPLICATIONS

Financial:	As agreed to in the Master Engagement Letter
Strategic Plan:	AlamoFORWARD: Performance Excellence
Human Resources:	N/A

ATTACHMENTS

1. Annual Financial Report for Northeast Lakeview College. Includes CliftonLarsonAllen LLP's audit opinion and report.

2. Annual Financial Reports for San Antonio College, St. Philip's College, Palo Alto College and Northwest Vista College. Includes CliftonLarsonAllen LLP's review reports.

Lisa L. Mazure, MSA, CPA Date
Interim Vice Chancellor for Finance & Auxiliary Services

Patrick F. Vrba, Jr., CPA Date
Interim Associate Vice Chancellor for Finance & Fiscal Services

Dr. Mike Flores, Chancellor Date

Discussion and Possible Action on the Adoption of Employee Holiday for Veterans Day

Presented to the Board of Trustees acting as a Committee of the Whole on August 11, 2026, and presented to the Board of Trustees for approval on August 18, 2026.

MINUTE ORDER

"In recognition of the Alamo Colleges District deep appreciation for all who have served our country, the Alamo Colleges District Board of Trustees hereby adopts Veterans Day as an official Alamo Colleges District employee holiday to be celebrated on November 11 each year."

PURPOSE

Recognition of Veterans Day as an official Alamo Colleges District holiday provides our institution and our employees have a full and certain opportunity to honor all who have served our country, including our currently enrolled veteran students and our veteran employees. Recognition of this day as an official holiday is befitting and very important to our veterans and many partners in the San Antonio military community who are in military service to our country.

BACKGROUND

Veterans Day (originally known as Armistice Day) is a federal holiday in the United States observed annually on November 11, for honoring military veterans of the United States Armed Forces. The United States Congress adopted a resolution on June 4, 1926, requesting that President Calvin Coolidge issue annual proclamations calling for the observance of November 11 as Armistice Day with appropriate ceremonies. Congress amended the bill on June 1, 1954, replacing "Armistice" with "Veterans", and it has been known as Veterans Day since.

Veterans Day will replace observation of the March 31st holiday discontinued in on March 18, 2026, at the direction of the Governor of the State of Texas to all state agencies.

IMPLICATIONS

Financial:	Reallocation of previous holiday designation
Strategic Priority:	Priority III – Community and Priority II – Talent
Talent Goal:	Goal 3 – We partner to create a culture and environment where all employees thrive and are valued.

Linda Boyer-Owens Digitally signed by Linda Boyer-Owens Date: 2026.07.28 16:52:56 -05'00'

Linda Boyer Owens, SPHR, SHRM-SCP
Vice Chancellor for Talent, Organization, and Policy

Dr. Mike Flores
Chancellor

Discussion and Possible Action on Approval of Contract Increase for Alamo Colleges District, Northeast Lakeview College – New Braunfels Facility Renovation Project

Presented to the Board Acting as Committee of the Whole on August 11, 2026 and to the Board for approval on August 18, 2026.

MINUTE ORDER
"The Board of Trustees hereby approves a $300,000 increase of the Northeast Lakeview College New Braunfels facility renovation contract authority for a not to exceed value of $11,000,340. Subsequent change orders will be issued subject to negotiation of terms acceptable to District counsel as requested by the Associate Vice Chancellor for Facilities Operations and Construction Management.

PURPOSE
The contract increase for Northeast Lakeview College New Braunfels facility renovation will allow the college to enhance the look of the exterior façade and increase the contingency held outside of the contract to address unforeseen conditions that may present an issue to achieving substantial completion.

BACKGROUND
The former call center facility was purchased in January 2025 with the intent to adapt it to NLC's intended educational uses. The New Braunfels Economic Development Corporation (NBEDC) contributed $5 million towards that effort, which included the addition of more workforce program facilities and science laboratories. Delegation of Authority to award the contract was approved at the Regular Board on October 28, 2025. A construction services contract was signed by DL Bandy in January 2026 for $10,190,800 with a 5% contingency held outside of the contract. Approval of this request would increase the contract authority to a maximum value of $11,000,340.

IMPLICATIONS
Financial: None
Strategic Plan: Community, Performance Excellence
Employee Services: None

Lisa L. Mazure, MSA, CPA
Vice Chancellor for Finance &
Auxiliary Services

Gregory L. McClure
Vice Chancellor for Facilities
Operations & Construction Management

Xavier Urrutia
Vice Chancellor for External Affairs &
Chief of Staff

Dr. Mike Flores
Chancellor

Discussion and Possible Action on Approval of Contract Increase for Alamo Colleges District, St. Philip's College – Watson Fine Arts Center Black Box Theater Addition

Presented to the Board Acting as Committee of the Whole on August 11, 2026 and to the Board for approval on August 18, 2026.

MINUTE ORDER
"The Board of Trustees hereby approves a $1M increase of the St. Philip's College Watson Fine Arts Center Black Box Theater Addition contract authority for a not to exceed value of $20,483,905. Subsequent change orders will be issued subject to negotiation of terms acceptable to District counsel as requested by the Associate Vice Chancellor for Facilities Operations and Construction Management.

PURPOSE
The contract increase for St. Philip's College Watson Fine Arts Center Black Box Theater Addition project will allow the college to upgrade the quality of the architectural finishes in the existing facility to align with those being installed in the new area. This amendment would also increase the contingency held outside of the contract to address unforeseen conditions that may present an issue achieving substantial completion.

BACKGROUND
This project will expand the Watson Fine Arts Center with the addition of a black box theater, support spaces, and a new entryway. The request to award the construction services contract to Flintco, LLC in the amount of $18,556,100 plus 5% owner's contingency was approved at the Regular Board on March 25, 2025. An approval of this request would increase the contract authority to a maximum value of $20,483,905.

IMPLICATIONS
Financial: None
Funding Source: Title III Grant and Donations
Strategic Plan: Community, Performance Excellence
Employee Services: None

Lisa L. Mazure, MSA, CPA
Vice Chancellor for Finance &
Auxiliary Services

Gregory L. McClure
Vice Chancellor for Facilities
Operations & Construction Management

Xavier Urrutia
Vice Chancellor for External Affairs &
Chief of Staff

Dr. Mike Flores
Chancellor

Discussion and Possible Action on Delegation of Authority to Award Contract to Construct Veterans Hall and Cafeteria at St. Philip's College

Presented to Board acting as Committee of the Whole on August11, 2026 and to the Board for approval on August 18, 2026.

MINUTE ORDER
"The Board of Trustees hereby delegates to the Chancellor or his designee the authority to award a contract to construct a Veterans Hall and Cafeteria at St. Philip's College, subject to the availability of eligible funding."

PURPOSE
To delegate authority to award a contract to construct a Veterans Hall and Cafeteria at St. Philip's College to provide enhanced services in support of the continued growth of the student, faculty, and staff population.

BACKGROUND
This project would complete the obligation of Title III funds by September 30, 2026 as advised by the US Department of Education and is envisioned as a single-story building located along the eastern edge of the St. Philip's College campus located between the Turbon Student Center and the Welcome Center in the location of the former Health and Fitness Center. The new Veterans Hall and Cafeteria will provide enhanced Veterans Affairs spaces, an opportunity for additional services for Veterans, and additional dining options for all staff, students, and visitors on campus.

Design of the facility was awarded to Stantec Architecture, Inc in March 2026. Vaughn Construction was awarded a contract to provide preconstruction services in June 2026 with the intent of awarding a Guaranteed Maximum Price (GMP) contract prior to the end of September 2026. This delegation of authority would allow final approval of the GMP prior to the September 2026 Board Meeting and allow the contract value to be encumbered prior to the end of the federal fiscal year in alignment with Title III funding requirements.

IMPLICATIONS
Financial: None
Funding Source: Title III Grant and Donations
Strategic Plan: Community, Performance Excellence
Employee Services: None

Lisa L. Mazure, MSA, CPA
Vice Chancellor for Finance &
Auxiliary Services

Gregory L. McClure
Vice Chancellor for Facilities
Operations & Construction Management

Xavier Urrutia
Vice Chancellor for External Affairs &
Chief of Staff

Dr. Mike Flores
Chancellor

Discussion and Possible Action on the Purchase of Credit Mobility Platform

Presented to the Committee of the Whole for approval August 11, 2026 and now presented to the Board of Trustees August 18, 2026.

MINUTE ORDER
"The Board of Trustees hereby awards a contract to Sistema Technologies, Inc. providing for the purchase Credit Mobility Platform in the amount of $360,200 as requested by the Office of the Vice Chancellor for Academic Success."

Sistema Technologies, Inc. will develop a Transfer Portal for transfer-out students with Alamo Colleges District's consortium of 22 partner institutions. This initiative is made possible through a grant from the Greater Texas Foundation.

PURPOSE
The online Transfer Portal will enhance the student transfer process by including Transfer Advising Guides (TAGs) and tools to apply and transfer credits from Alamo Colleges District to local 4-year institutions. The goal of the Portal is to facilitate the transfer of students to partner institutions. The focus of the TAGs is to ensure the applicability of transfer credits. TAGs provide students with a smoother transfer experience and an opportunity to reduce credit loss.

BACKGROUND
Currently, the Transfer Advising Guide (TAG) development is a labor-intensive process at Alamo. Onboarding new partner institutions involves a lengthy, manual process of reviewing courses, generating TAG documents, conducting collaborative reviews and obtaining an agreement between the institutions. The Credit Mobility Solution will automate the creation of Transfer Articulation Guides, streamlining the drafting process by systematically generating guides based on predefined criteria and transfer agreements.

A notice soliciting Request for Proposals (RFP) was advertised in the San Antonio Express-News, La Prensa and the San Antonio Observer twice over a sixty-day period. Additionally, Purchasing and Contract Administration sent notices to 83 potential Offerors. The five responses received by the RFP deadline were evaluated by representatives from the Office of the Vice Chancellor for Academic Success, Vice Chancellor for Student Success, Vice Chancellor for Planning, Performance and Information Systems, and the Purchasing and Contract Administration department, considering the Alamo Colleges District 's requirements. As a result of this effort, a contract with Sistema Technologies, Inc.is recommended for award on a best value basis.
Additionally, the contract awarded to Sistema Technologies, Inc. will support the Alamo Colleges District Small Business Enterprise (SBE) Program Aspiration Goal.

IMPLICATIONS
Financial: $360,200

Strategic Plan: Performance Excellence
Goal 2-Delivering efficient and effective instruction, services, and operations.
Employee Services: None
Attachments: A. Price Tab
B. Evaluation Criteria

Jody Eastland, MBA, FAHRMM, CMRP
Director of Purchasing & Contract Administration

Dr. George Railey, Jr.
Vice Chancellor for Academic Success

Lisa Mazure, MSA CPA, CGFM
Interim Vice Chancellor for Finance & Auxiliary Services

Dr. Mike Flores
Chancellor

Attachment A
Price Tabulation

RFP 2025-0075 Purchase of Credit Mobility Platform (Revised Scope)

ITEM NO.	DESCRIPTION	ExamRoomAI Corp.	Sistema Technologies	Stabilix Corporation
1	Development and Implementation of Transfer Portal	$1,080,000	$360,200	$335,464
Price Ranking		3	2	1
Technical Ranking		3	1	2
Overall Ranking		3	1	2

Notes:

1. ExamRoomAI Corp. proposed $360,000 annually for three (3) years.
2. Only the three firms above submitted proposals for the revised Scope of Work. Five firms, including the three above, submitted proposals for the original Scope of Work.

Exhibit B
Evaluation Criteria

RFP 2025-0075 Purchase of Credit Mobility Platform (Revised Scope)

Evaluation Criteria and Proposal Requirements	Maximum Weighted Score
Purchase Price	40
Quality of Vendor's Goods and Services	30
Extent to Which the Goods or Services Meet the District's Needs	30
Total	100

Discussion and Possible Action on the Purchase of Diploma Services

Presented to the Board Acting as Committee of the Whole August 11, 2026, and now presented to the Board of for approval on August 18, 2026.

MINUTE ORDER
"The Board of Trustees hereby approves necessary expenditures and extension of the term of the contract with Instructure, Inc. dba Parchment an Instructure Company providing for the purchase of Diploma Services, estimated to exceed $206,000 annually.

PURPOSE
To authorize the continued purchase of diploma services.

BACKGROUND
This contract action provides for the purchase of diploma services, printed and digital, for the Alamo Colleges District, inclusive of all its individual college locations. This solution allows administrators to facilitate the ordering, issuing, and delivery of diplomas, either print or digital. The solution also includes the ability for students to claim and share digital diplomas through verified links with employers and on social media. A notice soliciting Competitive Sealed Proposals was advertised in the San Antonio Express News and La Prensa de San Antonio twice over a 33-day period. Additionally, Purchasing & Contract Administration sent notices to 47 potential Offerors. The two proposals received by the CSP deadline were evaluated by representatives from the department of Center for Student Information. As a result of this effort, the proposal submitted by Parchment LLC was awarded a contract on a best value basis in October 2023 for an annual amount of $119,760 for two (2) years. In 2024, the contract was amended to change the name from Parchment to Instructure, Inc. dba Parchment, an Instructure Company. In 2025, the annual spend, including overages, was $157,000. The estimated annual spend for 2026 is $206,000 but is subject to additional overages. Board approval is now required because the estimated annual spend will exceed $200,000.

IMPLICATIONS
Financial: Estimated Annually $206,000 for FYE2026
Funding Source: 119001-899031; District Operating / District Center for Student Information
Strategic Plan: Learner Success, Performance Excellence
Employee Services**:** None

Jody Eastland, MBA, FAHRMM, CMRP
Director of Purchasing & Contract Administration

Debi Gaitan
Vice Chancellor for Student Success

Lisa Mazure, MSA CPA, CGFM
Interim Vice Chancellor for Finance & Auxiliary Services

Dr. Mike Flores
Chancellor

Discussion and Possible Action on Policy B.3.2 Board Member Training

Presented to the Alamo Colleges District Board of Trustees as a Committee of the Whole on August 11, 2026, and for approval by the Board on August 18, 2026

MINUTE ORDER

"The Board of Trustees of the Alamo Colleges District approves a revision of Policy B.3.2 Board Member Training substantially in the form attached."

PURPOSE

To approve a recommended revision of **Policy B.3.2 Board Member Training**.

BACKGROUND

The recommended revision of policy B.3.2 updates the policy to align with modifications to Texas Education Code Section 31.084 and Texas Government Code Sections 551.005, 552.012, 2054.519, 2054.5191, 2054.5193 & 2256.

IMPLICATIONS

Financial: None
Strategic Priority: Performance Excellence
Human Resources: N/A

ATTACHMENTS:

- Policy B.3.2 Board Member Training REDLINE
- Policy B.3.2 Board Member Trainings CLEAN

Dr. Daphene Carson Date
Director of Ethics, Compliance & Policy

Linda Boyer-Owens Date
Vice Chancellor for Talent, Organization & Policy

Ross Laughead Date
General Counsel

Dr. Mike Flores Date
Chancellor

ALAMO COLLEGES DISTRICT

Orientation

The Board and the Chancellor shall provide an orientation for new Board members promptly after their election to assist them in understanding the Board's function, policies, and procedures. Assistance given in the orientation of new Board members may include the following, as appropriate or available:

1. Selected materials on the responsibilities of being a contributing member of the Board.
2. Information regarding training needs of Board members including all training as required by state law.
3. Material pertinent to meetings and an explanation of its use.
4. Invitations to meet with the Chancellor and other administrative personnel designated by the Chancellor to discuss services the administration performs for the Board.
5. Access to a copy of the Board's policies and administrative regulations and other documents and information currently in use by other Board members.
6. Information regarding appropriate meetings and workshops.
7. A formal orientation on legal and budgetary oversight responsibilities of the Board.
8. Other information and activities as the Board or the Chancellor deems useful in fulfilling the role of Board member.
9. ~~—~~Texas Association of ~~Community Colleges~~School Boards (TASB~~CC~~) ~~Summer~~ Community College Conferences and Training

Board Self-Evaluation ~~and Retreat~~

The Chancellor shall work with the Board to develop and implement an annual plan to address the training needs of Board members, including all training as required by state law.

The Board shall ~~carry out~~conduct a self-evaluation ~~and Board retreat~~ in ~~June of~~ odd numbered years.

~~Training for Members of Governing Boards~~
Training Required Upon First Joining Board

THECB Training:
~~Under Texas Education Code §61.084, t~~The Texas Higher Education Coordinating Board (THECB), as required by Texas Education Code §61.084, conducts~~shall establish~~ a training program seminar held annually in Austin for members of the governing boards of institutions of higher education~~. —~~. Each member of a governing board must~~shall~~ attend, during the member's first (1st) year of service, at least one such training program ~~under this Section~~. In the event a member of a governing board is unable to attend the annual Austin training program seminar due

to a hardship, t~~T~~he THECB will ~~may offer~~shall provide an equivalent training program by electronic or other means ~~as an alternative in the event a member of a governing board is unable to attend the annual Austin training program seminar~~required by Section 61.084. ~~Completion of the training program by electronic means is deemed to satisfy the requirements of this section~~.

~~According to~~ Section 61.084(c) requires that~~,~~ a participant who attends the training ~~shall~~ pay for the training and any costs of travel, including transportation, lodging, and meals, from private funds or grants and donations of private funds~~.~~. There shall be no reimbursement from appropriated funds, other than grants and donations of private funds available for that purpose.

The minutes of the last regular meeting held by the Board during a calendar year must reflect whether each member of the Board has completed any training required to be completed by the member under Section 61.084 of the Education Code, as of the meeting date. Upon completion of any training program(s) under Section 61.084 of the Education Code, a member of the Board shall provide a sworn statement affirming the member's understanding of the member's duties and responsibilities.

Texas Open Meetings and Public Information Training:

Each Board member, not later than the ninetieth (90th) day after taking the oath of office, must complete a course of training regarding the responsibilities of the Board and its members under the Open Meetings Act (OMA) and the Public Information Act (PIA). The Office of the Attorney General has developed a formal video training courses necessary to ensure that all Board members have a good command of both open records and open meetings laws. The Office of the Attorney General website at https://www.texasattorneygeneral.gov/open-government/governmental-bodies/pia-and-oma-training-resources contains the training resources required under state law including the PIA Handbook and the OMA Handbook.

Public Funds Investment Act Training**:**

Chapter 2256 of the Texas Government Code requires each Board member to attend at least one training session relating to their responsibilities under the Public Funds Investment Act within six (6) months after taking office or assuming duties. Public Funds Investment Act training must include education in investment controls, security risks, strategy risks, market risks, and diversification of investment portfolio. The University of North Texas Center for Public Management offers a free online training video entitled "Texas Public Funds Investment Act Compliance for Higher Education & State Agency Board Members" and it can be found at https://pahs.unt.edu/padm/cpm/pfia-training-video.html.

Training Required Annually - Cybersecurity and AI Training

At least once each year, each ~~Trustee~~board member ~~shall~~must: (i) complete a cybersecurity training program certified under Government Code §~~Government Code~~ 2054.519 or offered under Government Code §~~Section~~ 2054.519(f); and (ii) also complete an artificial intelligence (AI) training, as certified by the Department of Information Resources (DIR) under §2054.5193 of the Government Code. In addition, to the certified training programs provided by DIR, t~~T~~he College

District shall select ~~the~~ other~~most~~ appropriate ~~such~~ programs to satisfy these training requirements. The ~~and~~College District must verify, report, and periodically audit for compliance these Cybersecurity and AI Training requirements. ~~.~~

Public Information Coordinator

The Chancellor or designee shall fulfill the responsibilities of the public information coordinator and shall receive, on behalf of Board members, the training specified by Texas Government Code 552.012.

~~**Cybersecurity Training**~~

~~At least once each year, each Trustee shall complete a cybersecurity training program certified under Government Code 2054.519 or offered under Section 2054.519(f). The College District shall select the most appropriate such program and periodically audit compliance.~~

Legal Reference - TACC Policy Reference Manual
Texas Education Code Section 61.084
Texas Government Code Sections 551.005, 552.012, 2054.519, 2054.5191, 2054.5193 & 2256
BBD(LEGAL) - Board Members: Orientation and Training

Orientation

The Board and the Chancellor shall provide an orientation for new Board members promptly after their election to assist them in understanding the Board's function, policies, and procedures. Assistance given in the orientation of new Board members may include the following, as appropriate or available:

1. Selected materials on the responsibilities of being a contributing member of the Board.
2. Information regarding training needs of Board members including all training as required by state law.
3. Material pertinent to meetings and an explanation of its use.
4. Invitations to meet with the Chancellor and other administrative personnel designated by the Chancellor to discuss services the administration performs for the Board.
5. Access to a copy of the Board's policies and administrative regulations and other documents and information currently in use by other Board members.
6. Information regarding appropriate meetings and workshops.
7. A formal orientation on legal and budgetary oversight responsibilities of the Board.
8. Other information and activities as the Board or the Chancellor deems useful in fulfilling the role of Board member.
9. Texas Association of School Boards (TASB) Community College Conferences and Training

Board Self-Evaluation

The Chancellor shall work with the Board to develop and implement an annual plan to address the training needs of Board members, including all training as required by state law.

The Board shall conduct a self-evaluation in odd numbered years.

Training Required Upon First Joining Board

THECB Training:

The Texas Higher Education Coordinating Board (THECB), as required by Texas Education Code §61.084, conducts a training program seminar held annually in Austin for members of the governing boards of institutions of higher education. Each member of a governing board must attend, during the member's first (1st) year of service, at least one such training program. In the event a member of a governing board is unable to attend the annual Austin training program seminar due to a hardship, the THECB will offer an equivalent training program by electronic or other means.

Section 61.084(c) requires that a participant who attends the training pay for the training and any costs of travel, including transportation, lodging, and meals, from private funds or grants and donations of private funds. There shall be no reimbursement from appropriated funds, other than grants and donations of private funds available for that purpose.

The minutes of the last regular meeting held by the Board during a calendar year must reflect whether each member of the Board has completed any training required to be completed by the member under Section 61.084 of the Education Code, as of the meeting date. Upon completion of any training program(s) under Section 61.084 of the Education Code, a member of the Board shall provide a sworn statement affirming the member's understanding of the member's duties and responsibilities.

Texas Open Meetings and Public Information Training:

Each Board member, not later than the ninetieth (90th) day after taking the oath of office, must complete a course of training regarding the responsibilities of the Board and its members under the Open Meetings Act (OMA) and the Public Information Act (PIA). The Office of the Attorney General has developed a formal video training courses necessary to ensure that all Board members have a good command of both open records and open meetings laws. The Office of the Attorney General website at https://www.texasattorneygeneral.gov/open-government/governmental-bodies/pia-and-oma-training-resources contains the training resources required under state law including the PIA Handbook and the OMA Handbook.

Public Funds Investment Act Training**:**

Chapter 2256 of the Texas Government Code requires each Board member to attend at least one training session relating to their responsibilities under the Public Funds Investment Act within six (6) months after taking office or assuming duties. Public Funds Investment Act training must include education in investment controls, security risks, strategy risks, market risks, and diversification of investment portfolio. The University of North Texas Center for Public Management offers a free online training video entitled "Texas Public Funds Investment Act Compliance for Higher Education & State Agency Board Members" and it can be found at https://pahs.unt.edu/padm/cpm/pfia-training-video.html.

Training Required Annually - Cybersecurity and AI Training

At least once each year, each board member must: (i) complete a cybersecurity training program certified under Government Code §2054.519 or offered under Government Code §2054.519(f); and (ii) also complete an artificial intelligence (AI) training, as certified by the Department of Information Resources (DIR) under §2054.5193 of the Government Code. In addition, to the certified training programs provided by DIR, the College District shall select other appropriate programs to satisfy these training requirements. The College District must verify, report, and periodically audit for compliance these Cybersecurity and AI Training requirements.

ALAMO COLLEGES DISTRICT

Public Information Coordinator

The Chancellor or designee shall fulfill the responsibilities of the public information coordinator and shall receive, on behalf of Board members, the training specified by Texas Government Code 552.012.

Legal Reference - TACC Policy Reference Manual
Texas Education Code Section 61.084
Texas Government Code Sections 551.005, 552.012, 2054.519, 2054.5191, 2054.5193 & 2256
BBD(LEGAL) - Board Members: Orientation and Training

Discussion and Possible Action on Policy B.3.3 Board of Trustees Ethics

Presented to the Alamo Colleges District Board of Trustees as a Committee of the Whole on August 11, 2026, and for approval by the Board on August 18, 2026

MINUTE ORDER

"The Board of Trustees of the Alamo Colleges District approves a revision of Policy B.3.3 Board of Trustees Ethics substantially in the form attached."

PURPOSE

To approve a recommended revision of **Policy B.3.3 Board of Trustees Ethics**.

BACKGROUND

The recommended revision of policy B.3.3 updates the policy to require compliance with all ACD policies and procedures, when not definitively listed within a policy or procedure.

IMPLICATIONS

Financial:	None
Strategic Priority:	Performance Excellence
Human Resources:	N/A

ATTACHMENTS:

- Policy B.3.3 Board of Trustee Ethics REDLINE
- Policy B.3.3 Board of Trustees Ethics CLEAN

Dr. Daphene Carson Date
Director of Ethics, Compliance & Policy

Linda Boyer-Owens Date
Vice Chancellor for Talent, Organization & Policy

Ross Laughead Date
General Counsel

Dr. Mike Flores Date
Chancellor

ALAMO COLLEGES DISTRICT

B.03.03 Board of Trustees Ethics Policy
Responsible Department: Office of Legal Services
Board Adoption: 8-18-09
Last Board Action: 6-16-25, 8-18-26

ALAMO COLLEGES DISTRICT

As a Board member, I will strive toward the ideal of effective board service in a spirit of teamwork and commitment to the ideal that community college education is the greatest instrument for the preservation and the perpetuation of our representative democracy and will strive to:

1. Work with fellow Board members in a spirit of harmony and cooperation in spite of differences of opinion that arise during vigorous debates.
2. Bring about desired changes through legal and ethical procedures, upholding and enforcing all applicable statutes, regulations, and court decisions pertaining to community colleges.
3. Work with other Board members to establish effective policies and practices prohibiting unlawful discrimination, including conduct that constitutes sexual harassment.
4. Communicate with the public and provide access points for constituent voices to be heard, while maintaining the integrity of the Board's governance guidelines.
5. Base my personal decisions on all available facts in a situation; vote my honest conviction in every case, unswayed by partisan bias of any kind; and abide by the final decision of the Board.
6. Delegate authority to the Chancellor as the College District's chief executive officer and confine Board and Trustees' action to policy determination, planning, evaluation of the Chancellor, and maintaining the fiscal stability of the College District.
7. Recognize that it is as important for the Board to understand and plan for the educational mission of the community college as it is to understand and plan for the College District's business operations.
8. Devote time, thought, and study to the duties and responsibilities of a community college Trustee so that I may render more effective and credible service.
9. Remember at all times that, as an individual, I have no legal authority outside the meetings of the Board.
10. Resist every temptation and outside pressure to use my position as a community college Trustee to benefit either myself or any other individual or agency at the expense of the total interest of the College District.
11. Respect the influence of my authority as a Trustee and to communicate appropriately with all internal and external constituents.

12. Avoid any real or perceived conflict of interest.
13. Abstain from voting in matters involving a business entity in which I have substantial interest.
14. Disclose any conflicts with respect to a vendor if the vendor enters into a contract with the Alamo Colleges.
15. Not to intentionally or knowingly offer, confer, agree to confer on another, solicit, accept, or agree to accept any contribution in exchange for favorable treatment in the course of exercising my official duties.
16. Actively participate in appropriate training at the state and national level, including the Alamo Colleges District's annual ethics training.
17. Exercise its stewardship responsibilities to the public through its administrators and employees.
18. Uphold all policies and procedures in the official Alamo Colleges District Policy and Procedure Manual, including fiscal integrity.

BBFA(EXHIBIT) - Ethics: Conflict of Interest Disclosures
BBFB(LEGAL) - Ethics: Prohibited Practices

B.03.03 Board of Trustees Ethics Policy
Responsible Department: Office of Legal Services
Board Adoption: 8-18-09
Last Board Action: 6-16-25, 8-18-26

ALAMO COLLEGES DISTRICT

As a Board member, I will strive toward the ideal of effective board service in a spirit of teamwork and commitment to the ideal that community college education is the greatest instrument for the preservation and the perpetuation of our representative democracy and will strive to:

1. Work with fellow Board members in a spirit of harmony and cooperation in spite of differences of opinion that arise during vigorous debates.
2. Bring about desired changes through legal and ethical procedures, upholding and enforcing all applicable statutes, regulations, and court decisions pertaining to community colleges.
3. Work with other Board members to establish effective policies and practices prohibiting unlawful discrimination, including conduct that constitutes sexual harassment.
4. Communicate with the public and provide access points for constituent voices to be heard, while maintaining the integrity of the Board's governance guidelines.
5. Base my personal decisions on all available facts in a situation; vote my honest conviction in every case, unswayed by partisan bias of any kind; and abide by the final decision of the Board.
6. Delegate authority to the Chancellor as the College District's chief executive officer and confine Board and Trustees' action to policy determination, planning, evaluation of the Chancellor, and maintaining the fiscal stability of the College District.
7. Recognize that it is as important for the Board to understand and plan for the educational mission of the community college as it is to understand and plan for the College District's business operations.
8. Devote time, thought, and study to the duties and responsibilities of a community college Trustee so that I may render more effective and credible service.
9. Remember at all times that, as an individual, I have no legal authority outside the meetings of the Board.
10. Resist every temptation and outside pressure to use my position as a community college Trustee to benefit either myself or any other individual or agency at the expense of the total interest of the College District.
11. Respect the influence of my authority as a Trustee and to communicate appropriately with all internal and external constituents.

12. Avoid any real or perceived conflict of interest.
13. Abstain from voting in matters involving a business entity in which I have substantial interest.
14. Disclose any conflicts with respect to a vendor if the vendor enters into a contract with the Alamo Colleges.
15. Not to intentionally or knowingly offer, confer, agree to confer on another, solicit, accept, or agree to accept any contribution in exchange for favorable treatment in the course of exercising my official duties.
16. Actively participate in appropriate training at the state and national level, including the Alamo Colleges District's annual ethics training.
17. Exercise its stewardship responsibilities to the public through its administrators and employees.
18. Uphold all policies and procedures in the official Alamo Colleges District Policy and Procedure Manual, including fiscal integrity.

Legal Reference - TACC Policy Reference Manual
BBF(LEGAL) – Board Members: Ethics
BBFA(LEGAL) - Ethics: Conflict of Interest Disclosures
BBFA(EXHIBIT) - Ethics: Conflict of Interest Disclosures

Discussion and Possible Action on Policy B.5.1 Board Responsibilities

Presented to the Alamo Colleges District Board of Trustees as a Committee of the Whole on August 11, 2026, and for approval by the Board on August 18, 2026

MINUTE ORDER

"The Board of Trustees of the Alamo Colleges District approves a revision of Policy B.5.1 Board Responsibilities substantially in the form attached."

PURPOSE

To approve a recommended revision of **Policy B.5.1 Board Responsibilities**.

BACKGROUND

The recommended revision of policy B.5.1 clarifies the Board's role in monitoring budget-to-actual performance and reviewing/approving contracts as required by Policy C.1.5.

IMPLICATIONS

Financial:	None
Strategic Priority:	Performance Excellence
Human Resources:	N/A

ATTACHMENTS:

- Policy B.5.1 Board Responsibilities REDLINE
- Policy B.5.1 Board Responsibilities CLEAN

Dr. Daphene Carson Date
Director of Ethics, Compliance & Policy

Linda Boyer-Owens Date
Vice Chancellor for Talent, Organization & Policy

Ross Laughead Date
General Counsel

Dr. Mike Flores Date
Chancellor

B.5.1 (Policy) Board Responsibilities
Responsible Department: Office of the Chancellor Board
Adoption: 8-18-09
Last Board Action: 12-17-13
Last Amended: 11-18-16, 1-5-26, 8-18-26

Board responsibilities shall be to:

1. Adopt and periodically review a statement of philosophy which clarifies basic educational beliefs and educational responsibilities of the College District to the community.
2. Exercise its stewardship responsibilities to the public through its administrators and employees.
3. Enhance the public image of the Alamo Colleges.
4. Determine the quality of professional leadership needed to carry out the philosophy and objectives of the College District; select, appoint, and evaluate performance of the Chancellor in accordance with §51.913, and the District Director of Internal Audit. Consider and act upon administrative recommendations concerning appointment, reappointment or retention, of full-time regular status faculty in accordance with §51.9431.
5. Consider and act upon administrative recommendations concerning appointment, reappointment or retention, of administrators in accordance with §51.352.
6. Approve substantive changes to job descriptions for the chancellor and District Director for Internal Audit.
7. Establish clearly defined personnel policies for all employees of the College District.
8. Approve uniform policies regarding admission, retention, scholastic standards, record keeping, registration practices, and regulations for student conduct.
9. Review and take appropriate action on matters relating to site selection and physical plant development.
10. Provide ways and means of financial support; approve the annual budget; monitor budget-to-actual performance through monthly financial reports; review and approve proposed contracts presented in accordance with Policy C.1.5; ~~review and approve expenditures;~~ approve the tuition and fees schedule; and set the tax rate.
11. Approve courses and curricula for inclusion in educational programs of the colleges in accordance with § 51.315.
12. Formulate such additional policies as are necessary to promote the educational program of the colleges.
13. Review administrative recommendations and take action concerning employee compensation and benefit programs.
14. Consider communications and requests from citizens and organizations on matters of policy, administration, and other items of public concern affecting the College District.
15. Serve as a final adjudicating agency of the College District on matters of Board policy.
    Bear the legal responsibility for all aspects of the operation of the College District.

B.5.1 (Policy) Board Responsibilities
Responsible Department: Office of the Chancellor Board
Adoption: 8-18-09
Last Board Action: 12-17-13
Last Amended: 11-18-16, 1-5-26, 8-18-26

Legal Reference - TACC Policy Reference Manual

Legal Reference – Texas Education Code, including:

§51.913
§51.9431
§51.352
§51.315

BAA(LEGAL) - Board Legal Status: Powers, Duties, Responsibilities
BI(LEGAL) - Reports

B.5.1 (Policy) Board Responsibilities
Responsible Department: Office of the Chancellor Board
Adoption: 8-18-09
Last Board Action: 12-17-13
Last Amended: 11-18-16, 1-5-26, 8-18-26

Board responsibilities shall be to:

1. Adopt and periodically review a statement of philosophy which clarifies basic educational beliefs and educational responsibilities of the College District to the community.
2. Exercise its stewardship responsibilities to the public through its administrators and employees.
3. Enhance the public image of the Alamo Colleges.
4. Determine the quality of professional leadership needed to carry out the philosophy and objectives of the College District; select, appoint, and evaluate performance of the Chancellor in accordance with §51.913*,* and the District Director of Internal Audit. Consider and act upon administrative recommendations concerning appointment, reappointment or retention, of full-time regular status faculty in accordance with §51.9431.
5. Consider and act upon administrative recommendations concerning appointment, reappointment or retention, of administrators in accordance with §51.352.
6. Approve substantive changes to job descriptions for the chancellor and District Director for Internal Audit.
7. Establish clearly defined personnel policies for all employees of the College District.
8. Approve uniform policies regarding admission, retention, scholastic standards, record keeping, registration practices, and regulations for student conduct.
9. Review and take appropriate action on matters relating to site selection and physical plant development.
10. Provide ways and means of financial support; approve the annual budget; monitor budget-to-actual performance through monthly financial reports; review and approve proposed contracts presented in accordance with Policy C.1.5; approve the tuition and fees schedule; and set the tax rate.
11. Approve courses and curricula for inclusion in educational programs of the colleges in accordance with § 51.315.
12. Formulate such additional policies as are necessary to promote the educational program of the colleges.
13. Review administrative recommendations and take action concerning employee compensation and benefit programs.
14. Consider communications and requests from citizens and organizations on matters of policy, administration, and other items of public concern affecting the College District.
15. Serve as a final adjudicating agency of the College District on matters of Board policy.
    Bear the legal responsibility for all aspects of the operation of the College District.

B.5.1 (Policy) Board Responsibilities
Responsible Department: Office of the Chancellor Board
Adoption: 8-18-09
Last Board Action: 12-17-13
Last Amended: 11-18-16, 1-5-26, 8-18-26

Legal Reference - TACC Policy Reference Manual

Legal Reference – Texas Education Code, including:

§51.913
§51.9431
§51.352
§51.315

BAA(LEGAL) - Board Legal Status: Powers, Duties, Responsibilities
BI(LEGAL) - Reports