

Novi Board of Education Regular Meeting

Thursday, January 23, 2025 6:00 PM

Educational Services Building, 25345 Taft Road, Novi, MI 48374

I. CALL TO ORDER

II. PLEDGE OF ALLEGIANCE

III. APPROVAL OF THE AGENDA

IV. STUDENT BOARD REPRESENTATIVE REPORT

V. REPORTS TO THE BOARD

V.a. Thrun Law FOIA, FERPA, AND OMA Report

V.b. School Safety and Security Update

VI. CELEBRATIONS

VII. COMMENTS FROM THE AUDIENCE

VIII. CONSENT AGENDA

VIII.a. Approval of Bills

VIII.b. Approval of Minutes

VIII.c. Approval of Field Trips

IX. ACTION ITEMS

IX.a. Personnel Report A

IX.b. Personnel Report B

IX.c. Pursuit of a No-Increase 2025 Millage
Approval

X. INFORMATION AND DISCUSSION

X.a. 2025 Bond Program Construction Manager
Discussion

X.b. 2025 Bond Program Municipal Financial Advisor
Discussion

XI. SUPERINTENDENT'S REPORT

XII. ADMINISTRATIVE REPORTS

XIII. BOARD COMMUNICATION

XIV. CLOSED SESSION

XV. ADJOURNMENT

XVI. 2025 District Negotiation Team Resolution

**BOARD OF EDUCATION
NOVI COMMUNITY SCHOOL DISTRICT
NOVI, MICHIGAN
January 23, 2025**

SUPERINTENDENT OF SCHOOLS

TOPIC: FOIA, FERPA, and OMA

School board members are responsible for ensuring that they are knowledgeable of three important governmental and educational laws and guidelines. These are the Freedom of Information Act (FOIA), the Family Education Rights to Privacy Act (FERPA), and Open Meetings Act (OMA).

This board has had presentations on these topics at previous meetings. Tonight, Thrun Law will present information on these laws and guidelines to the Board as a review of responsibilities in that area.

No action is needed.

**APPROVED AND RECOMMENDED FOR
REPORT TO THE BOARD**


Ben Manika, Superintendent

OMA and FOIA Basics



Jennifer K. Starlin
January 18, 2024



Caution

- These slides reflect general legal standards for the related presentation and are not intended as legal advice for specific situations. Future legal developments may affect these topics.
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OMA Basics



Purpose

"To promote governmental accountability by facilitating public access to official decision making and to provide a means through which the general public may better understand the issues and decisions of public concern."

*Herald Co, Inc v Tax Tribunal,
258 Mich App 78, 83 (2003)*



Operative Language

"All meetings of a public body must be open to the public and must be held in a place available to the general public."

MCL 15.263 (1)



"Open to the Public"

- Proper notice/posting
- Held in a place available to the general public
- All persons permitted to attend except as otherwise provided in OMA
- Opportunity for public comment

MCL 15.263(1), (4) - (6)



What constitutes a “public body”?

“Public body” means “any state or local governing body, including a board ... committee, [or] subcommittee, ... that is empowered by state constitution, [or] statute, ... to exercise governmental or proprietary authority or perform a governmental or proprietary function...”

MCL 15.262(a)



Individual Acting in Executive Capacity....

An individual official acting in an executive capacity is not a “public body” subject to the OMA.

Herald Co, Inc v Bay City, 463 Mich 111 (2000)



.... Versus Delegation of Board Authority

Committees that exercise governmental authority delegated from a public body, such as a committee established to undertake a function traditionally performed by the board of education, must comply with the OMA and conduct meetings in public even if the committee lacks decision-making authority.

Federated Publ'g v Mich State Univ Bd of Trustees,
221 Mich App 103 (1997),
rev'd on other grounds, 460 Mich 75 (1999)



.... Versus Recommendation to Board

However, where the board asks for input or recommendations from someone not on the board, the OMA is not violated **so long as the board makes the decision at an open meeting.**



Conferences/Workshops

A public body may, without complying with the Open Meetings Act, attend a conference, workshop, seminar or informational gathering designed to focus upon issues of general concern and intended primarily to provide training and/or background information, provided that a public body may not, without complying with the Open Meetings Act, engage in discussions or deliberations during such a meeting or otherwise enter into the process of addressing or resolving issues of public policy.

OAG No 6074 (June 11, 1982)



“Meetings”

“The convening of a public body at which a quorum is present for the purpose of deliberating toward or rendering a decision on a public policy...”

MCL 15.262(b)



“Meetings”

Deliberations through multiple phone calls, e-mails, etc., where less than a quorum is present at any one time, but where a decision of the public body is made or deliberated upon will be deemed a meeting under the OMA.

Booth Newspapers v Bd of Regents of the Univ of Mich,
444 Mich 211 (1993)



Electronic Meetings

- Electronic meeting (wholly or partially) only permissible to accommodate member who is absent due to “military duty.”
 - Not defined
 - Commonly believed to include deployment, both domestic and international
 - Only absent member may attend remotely
 - OMA electronic meeting rules/procedures apply!



Public Rights

- Attend
- Tape record
- Videotape
- Broadcast
- Telecast

Public Comment

- “A person must be permitted to address a meeting of a public body under rules established and recorded by the public body.” MCL 15.263(5)
- MAY require *speaker* to register
- MAY place reasonable limits on the duration of each comment
- MAY determine when public comment occurs



Reasonable Limits

Rules regulating the right of public comment must be reasonable, flexible and designed to encourage public expression and not discourage or prohibit it.

OAG, 1977-1978, No 5183, pp 19, 26 (Mar 8, 1977)



Exclusion from Meetings

May NOT exclude a person from attending a meeting otherwise open to the public except for a *breach of the peace committed at the meeting*.

MCL 15.263(6)



Closed Session

All meetings of a public body must be open to the public unless a statutory exemption applies.



Deliberations vs. Decisions

Decisions of public bodies must be made at a meeting open to the public.

OAG, 1993-94, No 6817 at p 190



Pro-Disclosure Presumption

*"The FOIA **presumes** that **all records are subject to disclosure unless** the public body can show that the requested information falls within one of the statutory exemptions."*

Lepp v Cheboygan Area Schs
190 Mich App 726 (1991)



FOIA Request

"[U]pon providing a public body's FOIA coordinator with a written request that describes a public record sufficiently to enable the public body to find the public record, a person has a right to inspect, copy, or receive copies of the requested public record of the public body."

MCL 15.233(1)



Common Exemptions

- FERPA-protected information – MCL 15.243(2)
- Information subject to the attorney-client privilege – MCL 15.243(1)(g)
- Social security numbers – MCL 15.243(1)(w)
- Information of a personal nature if clearly unwarranted invasion of privacy that outweighs interest in disclosure – MCL 15.243(1)(a)
- Information exempt by statute – MCL 15.243(1)(d)
 - MCL 15.243 contains full list



FOIA and Exempt Information

- May exempt person's name/identity if:
 - Disclosure would provide "intimate, embarrassing, private, or confidential" information; and
 - Revealing the identity would fail to provide insight into government operations or activities
- A person's name, by itself, is not personal/private information

Blackwell v U of M (COA, 2023)



E-mail and FOIA

"[T]he statute was not intended to render all personal e-mails public records simply because they are captured by the computer system's storage mechanism as a matter of technological convenience."

Howell Educ Ass'n MEA/NEA v Howell Bd of Educ
287 Mich App 228 (2010)



FOIA and Personal Devices

- FOIA request for "all communications" including emails, texts, DMS, regardless of whether on government-provided or personal device, service, or account
- Court: use of personal devices, services, and accounts in conducting official business "*is inconsequential*" under FOIA.

Progress Michigan v Palmer
Mich App (COA, 2022)



Time for Response

*"[A] public body shall respond to a request for a public record within **5 business days** after the public body receives the request...."*

MCL 15.235(2)



Possible Responses to Request

1. Grant the request
2. Issue written notice *denying* the request
3. Grant request *in part* and issue notice *denying* request *in part*
4. Issue notice *extending* response period by not more than 10 business days

MCL 15.235(2)(a)-(d)



**BOARD OF EDUCATION
NOVI COMMUNITY SCHOOL DISTRICT
NOVI, MICHIGAN
January 23, 2025**

ASSISTANT SUPERINTENDENT OF TALENT MANAGEMENT & DEVELOPMENT

TOPIC: School Safety and Security Update

In June of 2023, Secure Education Consultants (SEC) conducted a site assessment of every building in the district. Tonight, Mr. Dennis Huisman, Supervisor of Safety and Security, will present their findings to the Board.

No action is needed.

**APPROVED AND RECOMMENDED FOR
REPORT TO THE BOARD**


Ben Mamka, Superintendent



Novi Community School District

School Safety and Security



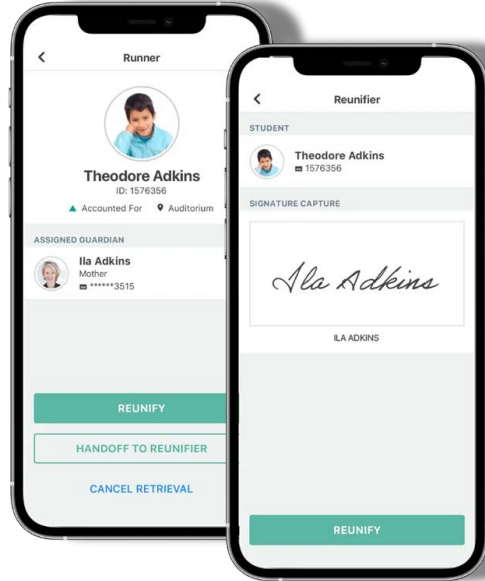


2023-2024 Initiatives



Raptor Emergency Management

In the spring of 2024, the Novi Community School District implemented Raptor Alert, Drill Manager, and Reunification to enhance emergency preparedness and response. Staff received comprehensive training during this time to ensure the effective use of these new systems. Additionally, these efforts ensured compliance with Alyssa's Law, reinforcing our commitment to improving communication and safety during emergencies.



Reunification

In June 2024, staff received training on the Standard Reunification Method (SRM) from the "I Love U Guys" Foundation. This training focused on effective strategies for safely reuniting students with their families during emergencies, further enhancing the district's preparedness and commitment to safety.



STANDARD™
REUNIFICATION METHOD

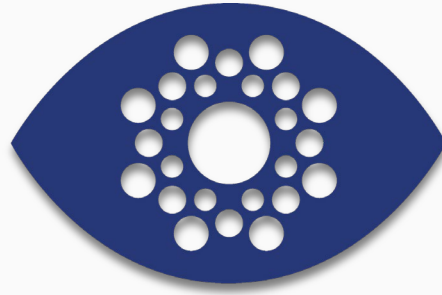


CSTAG for School Staff

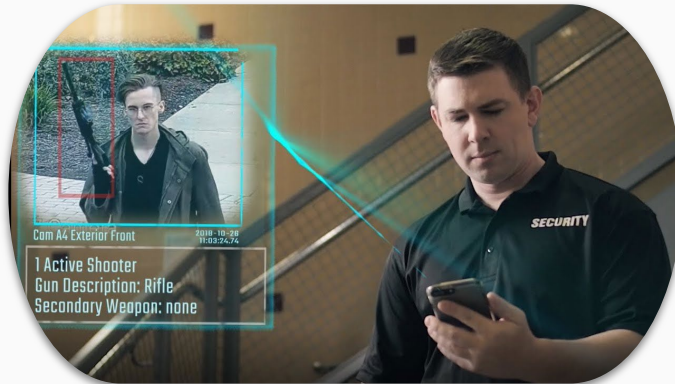


The at Assessment Training

In 2024, the district prioritized threat assessment training to enhance school safety. Ancillary staff completed their training in March, while administration finalized theirs in June, ensuring a well-rounded approach to identifying and addressing potential threats effectively.



ZEROEYES
SAVE TIME. SAVE **LIVES.**

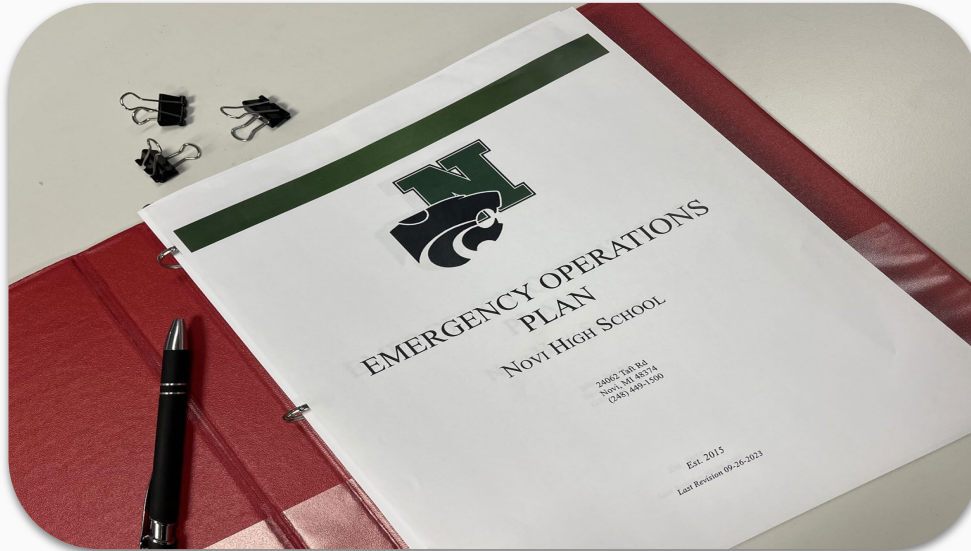


ZeroEyes

ZeroEyes was fully implemented in the fall of 2024, with a total of 625 views recorded to date. As we continue to expand the system, additional cameras and locations will be integrated to further enhance safety and security measures.

EOP Update

Emergency operations plans were updated and submitted to the State of Michigan in the winter of 2024, ensuring compliance with state law. A new update is currently underway to further refine and enhance our emergency preparedness efforts.





Camera Refresh

The district -wide camera refresh was completed prior to the 2023-2024 school year, upgrading all cameras to high-resolution imaging for improved clarity and coverage. With over 827 camera streams, this enhancement significantly strengthens our ability to monitor and maintain a safe environment.



Hanwha

Lockdown Buckets

In the fall of 2023, 500 emergency lockdown buckets were purchased, ensuring every classroom in the district is equipped with essential supplies to enhance safety and preparedness during emergencies.





Blocks i

Blocks i

The district began using Blocks i Student Safety in the fall of 2023. Since its implementation, over 380 students have flagged a total of 1,019 incidents, helping to identify and address potential safety concerns effectively. 85.7% of these incidents were related to mental health, emphasizing the critical need for proactive mental health support within the school environment. The remaining 14.3% pertained to threatening behavior, underscoring the importance of this technology in identifying and addressing potential risks effectively.

Critical response maps were completed before the 2023-2024 school year to ensure quick and efficient responses during emergencies. Updates to these maps are currently underway to further enhance their accuracy and effectiveness.





SALTO

HS4 Doors

The Novi Community School District fully transitioned to the HS4 door access system in the fall of 2024, significantly reducing the use of physical keys across the district. This implementation, which took over two years to complete, enhances security and streamlines access management.



2024-2025 Initiatives



**American
Red Cross**

MERT Teams

Each educational building in the district has established a Medical Emergency Response Team (MERT) and currently completing the necessary training. This initiative is in full compliance with MCL 29.19b, ensuring that staff are prepared to respond effectively to medical emergencies.





CSSRS Training

During spring professional development, all staff will receive suicide awareness training through The Columbia Lighthouse Project, focusing on identifying and responding to signs of suicide risk. Additionally, administrators and ancillary staff will undergo specialized training on completing suicide assessments, further enhancing the district's ability to address and prevent potential threats.



Raptor StudentSafe

Raptor StudentSafe enables the completion of threat and suicide assessments digitally, ensuring uniformity and accurate documentation across the district. This system streamlines the process, making it easier to track and respond to potential risks effectively.

Thank You

Dennis Huisman
Supervisor of Safety & Security
Novi Community School District
Phone: 810-748-7957



**BOARD OF EDUCATION
NOVI COMMUNITY SCHOOL DISTRICT
NOVI, MICHIGAN**

January 23, 2025

DIRECTOR OF FINANCE

TOPIC: Approval of Bills - November 2024

The monthly bills payable for November 2024 are submitted to the Novi Board of Education for review and approval:

Net payroll		\$3,231,592.80
Withheld and employer payroll taxes		\$1,222,447.10
Employer and employee ORS liability		\$1,923,283.90
Expenditures of accounts payable, comprised of:		
General Fund	\$1,597,544.93	
Special Revenue Funds	\$153,807.70	
Recreation Fund	\$24,740.61	
Food Service Fund	\$460,937.45	
Debt Funds	\$0.00	
Sinking Funds	\$47,999.05	
Capital Projects Fund	\$3,309,449.41	
PCard and EduStaff ACHs	<u>\$283,801.04</u>	
Total	\$5,878,280.19	<u>\$5,878,280.19</u>
Grand Total:		<u><u>\$12,255,603.99</u></u>

RECOMMENDATION:

That the Novi Community School Districts Board of Education approve the payment of bills for the month of November 2024 in the amount of \$12,255,603.99 , as presented.

**APPROVED AND RECOMMENDED
FOR BOARD ACTION**



Benjamin Mainka, Superintendent

January 23, 2025

Date

Check Register

Novi Community School District

Type of Checks: All

Date Range: 11/01/2024 to 11/30/2024

CheckNo	CkDate	Vendor	Name	PO #	AFC	Account	Description	Amount	CheckAmt
REGULAR CHECKS									
450152	11/21/24	10109	AMERICAN RED CROSS	10292 C	G	11-213-3220-000-000-0000	CHECK # 450152 VOIDED	(15.00)	(15.00)
451046	11/25/24	20014	VILLANUEVA, JENNIFER	11723 C	A	61-296-7920-022-827-0000	CHECK # 451046 VOIDED	(69.65)	(69.65)
451079	11/12/24	MSC21	CHECK # 451079 VOIDED	11684 C	A	61-296-7920-022-823-0000	CHECK # 451079 VOIDED	(215.17)	(215.17)
451178	11/06/24	06138	DIGITAL AGE TECHNOLOGIES INC	12027 C	G	11-225-4120-000-000-0000	Equipment Repairs &	490.00	490.00
451179	11/06/24	10164	AT&T	11998 C	G	11-225-3490-000-000-0000	Internet Fees	200.67	200.67
451180	11/06/24	10192	BARNES & NOBLE INC	11584 C	J	21-125-5110-000-000-3071	TEACHING SUPPLIES	547.92	547.92
451181	11/06/24	10591	AQUATIC SOURCE LLC	12050 C	G	11-261-4120-022-000-0000	Equipment Repairs &	2,750.00	3,310.00
				12052 C	G	11-261-4120-022-000-0000	Equipment Repairs &	560.00	
451182	11/06/24	11145	ESKO ROOFING & SHEET METAL	12046 C	S	41-261-4110-022-000-0000	Bldg & Land Repairs	401.50	401.50
451183	11/06/24	11435	COHN'S COMMERCIAL FLOOR	12039 C	S	41-261-4110-011-000-0000	Bldg & Land Repairs	5,975.00	5,975.00
451184	11/06/24	11508	DELTACOM INC	10862 C	G	11-111-5110-012-000-0000	TEACHING SUPPLIES	3,810.40	4,367.33
				11991 C	G	11-241-5910-011-000-0000	OFFICE SUPPLIES	272.00	
				12014 C	G	11-241-5910-011-000-0000	OFFICE SUPPLIES	95.00	
				12015 C	G	11-241-5910-011-000-0000	OFFICE SUPPLIES	189.93	
451185	11/06/24	11558	DTE ENERGY	10117 P	G	11-261-5520-001-000-0000	Electricity	625.66	47,899.88
				10117 P	G	11-261-5520-003-000-0000	Electricity	1,113.52	
				10117 P	G	11-261-5520-011-000-0000	Electricity	2,653.57	
				10117 P	G	11-261-5520-012-000-0000	Electricity	2,562.15	
				10117 P	G	11-261-5520-013-000-0000	Electricity	3,118.58	
				10117 P	G	11-261-5520-014-000-0000	Electricity	2,950.26	
				10117 P	G	11-261-5520-015-000-0000	Electricity	3,489.03	
				10117 P	G	11-261-5520-018-000-0000	Electricity	5,982.98	
				10117 P	G	11-261-5520-022-000-0000	Electricity	15,128.65	
				10117 P	G	11-261-5520-023-000-0000	Electricity	3,829.71	
				10117 P	G	11-261-5520-052-000-0000	Electricity	6,015.70	
				10117 P	G	11-261-5520-070-000-0000	Electricity	430.07	
451186	11/06/24	11610	FOLLETT SCHOOL SOLUTIONS INC	11987 C	G	11-222-5310-013-000-0000	EDUCATIONAL MEDIA	817.05	817.05
451187	11/06/24	11879	DTE ELECTRIC COMPANY	10526 P	G	11-261-4210-061-000-0000	Land & Building Rent	179.54	179.54
451188	11/06/24	12730	PRINTNOLOGY INC	12006 C	S	41-261-4110-011-000-0000	Bldg & Land Repairs	700.00	700.00
451189	11/06/24	12831	SCHOLASTIC CLASSROOM	10533 C	G	11-111-5110-013-000-9611	Teaching Supplies	3,719.46	3,719.46
451190	11/06/24	13038	TRANE U.S. INC	12003 C	G	11-261-4110-022-000-0000	Bldg & Land Repairs	1,313.00	1,313.00
451191	11/06/24	13125	WASTE MANAGEMENT OF	12018 C	G	11-261-3840-060-000-0000	Waste & Trash Dispos	3,172.61	4,230.15
				12018 C	R	21-261-3840-061-000-9200	Waste & Trash Dispos	1,057.54	
451192	11/06/24	13767	MKT DESIGNS LLC	11996 C	A	61-296-7920-018-616-0000	CAMP	1,096.00	1,096.00
451193	11/06/24	15519	DEINEK, KIMBERLY	12028 C	G	11-229-7910-001-000-0000	Therapy Dogs Exp NEF	27.00	27.00
451194	11/06/24	15698	ARMSTRONG, ROBERT	11982 C	G	11-127-3220-022-000-3440	CONFERENCES	173.66	173.66
451195	11/06/24	15724	FORSTER, JODI	11983 C	G	11-127-3220-022-000-3440	CONFERENCES	173.66	173.66

Check Register

Novi Community School District

Type of Checks: All

Date Range: 11/01/2024 to 11/30/2024

CheckNo	CkDate	Vendor	Name	PO #	AFC	Account	Description	Amount	CheckAmt
451196	11/06/24	15824	PENNYCUFF, LAURA	12017 C	G	11-111-5115-018-000-0000	TEACHING SUPPLIES -	26.96	26.96
451197	11/06/24	15878	SMITH, JENNIFER	11985 C	G	11-111-5111-011-000-0000	TEACHING SUPPLIES -	200.00	200.00
451198	11/06/24	16518	SUCH A VOICE LLC	11990 C	R	21-321-3110-000-000-9200	Prof/Tech Services	45.00	45.00
451199	11/06/24	17467	TUMBLE BUNNIES GYMNASTICS	12024 C	R	21-321-3110-000-000-9200	Prof/Tech Services	1,120.00	1,120.00
451200	11/06/24	17621	PAULY'S CHOP SHOP LAWN CARE	12045 C	G	11-261-4110-022-000-0000	Bldg & Land Repairs	1,687.50	2,250.00
				12045 C	R	21-261-4110-000-000-9200	Bldg & Land Repairs	562.50	
451201	11/06/24	17970	VALVONA, ANTHONY	12023 C	R	21-321-3110-000-000-9200	Prof/Tech Services	90.00	90.00
451202	11/06/24	18196	MICHIGAN EASY OVEN BAKE OFF	12026 C	R	21-321-3110-000-000-9200	Prof/Tech Services	75.00	75.00
451203	11/06/24	18221	BOLHOUSE LLC	12041 C	S	41-261-4110-022-000-0000	Bldg & Land Repairs	7,300.00	7,300.00
451204	11/06/24	18353	TAYLOR, ROBERT	11988 C	R	21-321-3110-000-000-9200	Prof/Tech Services	255.00	255.00
451205	11/06/24	18386	AETNA BEHAVIORAL HEALTH LLC	12032 C	G	11-283-2490-000-000-0000	Other Dist-Pd Emp Be	1,908.41	1,908.41
451206	11/06/24	18521	LEONARD'S SYRUPS	12047 C	G	11-261-5990-022-000-0000	MISCELLANEOUS SUPPLI	156.20	291.40
				12048 C	G	11-261-5990-022-000-0000	MISCELLANEOUS SUPPLI	135.20	
451207	11/06/24	18526	ARC DOCUMENT SOLUTIONS LLC	12005 C	G	11-261-3450-060-000-0000	SOFTWARE LICENSES	110.00	110.00
451208	11/06/24	18610	SLOAN, AMANDA	12019 C	G	11-111-5110-018-000-0000	TEACHING SUPPLIES -	49.99	49.99
451209	11/06/24	18820	ENVIRO-CLEAN SERVICES INC	10113 P	G	11-261-4116-000-000-0000	Contract Custodian	5,418.70	221,077.95
				10113 P	G	11-261-4116-001-000-0000	Contract Custodian	1,791.65	
				10113 P	G	11-261-4116-011-000-0000	Contract Custodian	13,580.62	
				10113 P	G	11-261-4116-012-000-0000	Contract Custodian	13,580.62	
				10113 P	G	11-261-4116-013-000-0000	Contract Custodian	12,165.26	
				10113 P	G	11-261-4116-014-000-0000	Contract Custodian	14,649.62	
				10113 P	G	11-261-4116-015-000-0000	Contract Custodian	14,649.62	
				10113 P	G	11-261-4116-018-000-0000	Contract Custodian	35,838.68	
				10113 P	G	11-261-4116-020-000-0000	Contract Custodian	29,991.94	
				10113 P	G	11-261-4116-022-000-0000	Contract Custodian	59,733.02	
				10113 P	G	11-261-4116-023-000-0000	Contract Custodian	9,304.61	
				10113 P	G	11-261-4116-052-000-0000	Contract Custodian	9,304.61	
				10113 P	G	11-261-4116-060-000-0000	Contract Custodian	534.50	
				10113 P	G	11-261-4116-070-000-0000	Contract Custodian	534.50	
451210	11/06/24	20278	KAUKAB LLC	12022 C	R	21-321-3110-000-000-9200	Prof/Tech Services	598.50	598.50
451211	11/06/24	20296	VIKING AUTOMATIC SPRINKLER	12009 C	G	11-261-4110-015-000-0000	Bldg & Land Repairs	2,035.00	4,865.00
				12013 C	G	11-261-4110-022-000-0000	Bldg & Land Repairs	2,830.00	
451212	11/06/24	20313	WOLSTENCROFT, HANNAH	11986 C	G	11-111-5110-013-000-0000	TEACHING SUPPLIES	128.21	128.21
451213	11/06/24	20598	LANDAU, DENISE	12033 C	G	11-283-7910-000-000-0000	Miscellaneous Expend	48.33	0.00
				12033 C	G	11-283-7910-000-000-0000	CHECK # 451213 VOIDED	(48.33)	
451214	11/06/24	20892	PRIYA PANCHOOI DAMAN DBA	12021 C	R	21-321-3110-000-000-9200	Prof/Tech Services	210.00	210.00
451215	11/06/24	21229	NEXT LEVEL KARATE	12025 C	R	21-321-3110-000-000-9200	Prof/Tech Services	829.50	829.50
451216	11/06/24	21330	HUNDLEY, JAYME	11984 C	G	11-111-5111-011-000-0000	TEACHING SUPPLIES -	200.00	200.00

Check Register

Novi Community School District

Type of Checks: All

Date Range: 11/01/2024 to 11/30/2024

CheckNo	CkDate	Vendor	Name	PO #	AFC	Account	Description	Amount	CheckAmt
451217	11/06/24	21533	FAARUP ENTERPRISES	11989 C	R	21-321-3110-000-000-9200	Prof/Tech Services	224.00	224.00
451218	11/06/24	21617	CHROMEBOOKPARTS.COM	11811 C	G	11-225-5990-000-000-0000	MISCELLANEOUS SUPPLI	472.64	472.64
451219	11/06/24	21641	LARKIN, BARBARA	12010 C	G	11-118-5110-000-000-9551	TEACHING SUPPLIES	43.46	43.46
451220	11/06/24	26761	BIOZONE CORPORATION	10530 C	G	11-113-5110-022-000-9614	TEACHING SUPPLIES -	49.90	
				10023 C	G	11-113-5110-022-000-9614	TEACHING SUPPLIES -	3,371.63	3,421.53
451221	11/06/24	26800	NOVI 26800 LLC	11544 C	Q	41-456-6225-018-000-9044	BUILDING IMPROVEMENT	5,175.00	5,175.00
451222	11/06/24	26859	INSTITUTE FOR MULTI SENSORY	11583 C	G	11-111-3450-011-000-9611	SOFTWARE LICENSES	125.00	
				11583 C	G	11-111-3450-012-000-9611	SOFTWARE LICENSES	250.00	
				11583 C	G	11-111-3450-014-000-9611	SOFTWARE LICENSES	125.00	
				11583 C	G	11-111-3450-015-000-9611	SOFTWARE LICENSES	125.00	625.00
451223	11/06/24	26886	METRO PROTECTIVE SERVICES	12051 C	G	11-261-4910-012-000-0000	Other Purchased Serv	336.00	336.00
451224	11/06/24	MSC21	ALEXANDRA WOJTOWICZ	12036 C	G	11-371-3210-030-000-9010	ALEXANDRA WOJTOWICZ	8.04	8.04
451225	11/06/24	MSC21	KENNEDY GILMORE	12011 C	G	11-351-4910-000-000-9551	KENNEDY GILMORE	66.25	66.25
451226	11/06/24	MSC21	SHAINA SIMMONS	12035 C	G	11-371-3210-030-000-9010	SHAINA SIMMONS	8.04	8.04
451227	11/08/24	10320	CHAPTER 13 TRUSTEE		G	12-451-0009-000-000-9451	24-47066-MLO Pietrzak, Nathan	108.06	108.06
451228	11/08/24	12461	MISDU		G	12-451-0009-000-000-0000	913920497 Carter, Nicole	501.75	
					G	12-451-0009-000-000-0000	913423821 Comb, Andrew	366.50	
					G	12-451-0009-000-000-0000	2020500186 Nuckolls, Korey	380.75	1,249.00
451229	11/08/24	16424	CHAPTER 13 TRUSTEE		G	12-451-0009-000-000-9451	23-41458-LSG Gresham, Michelle	595.00	595.00
451230	11/08/24	21739	TEAMSTERS LOCAL 214		G	12-451-0009-000-000-9451	Union Dues-Duquette, Edward	35.00	
					G	12-451-0009-000-000-9451	Union Dues-Fular, James	35.00	
					G	12-451-0009-000-000-9451	Union Dues-Glinski, Jason	35.00	
					G	12-451-0009-000-000-9451	Union Dues-Hurlburt, Thomas	35.00	
					G	12-451-0009-000-000-9451	Union Dues-Jordan, Christopher	35.00	
					G	12-451-0009-000-000-9451	Union Dues-Nesmith, Russell	35.00	
					G	12-451-0009-000-000-9451	Union Dues-Nowicki, Matthew	35.00	
					G	12-451-0009-000-000-9451	Union Dues-Poshadlo, Jeffrey	35.00	
					G	12-451-0009-000-000-9451	Union Dues-VanGieson, Robert	70.00	350.00
451231	11/13/24	10027	A PARTS WAREHOUSE	12069 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	149.52	
				12070 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	151.20	
				12071 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	342.40	643.12
451232	11/13/24	10109	AMERICAN RED CROSS	12062 C	G	11-213-3220-000-000-0000	Conferences/Workshop	5.00	5.00
451233	11/13/24	10237	BOCO ENTERPRISES INC	12108 C	A	61-296-7920-022-816-0000	SOCCER BOYS	3,350.35	3,350.35
451234	11/13/24	10307	CENGAGE LEARNING INC INFOSEC	12237 C	G	11-222-3450-022-000-0000	SOFTWARE LICENSES	6,259.33	6,259.33
451235	11/13/24	10324	CHET'S RENT-ALL	12181 C	G	11-293-7910-000-000-0000	Miscellaneous Expend	880.12	880.12
451236	11/13/24	10326	CINTAS CORPORATION #31	12138 C	G	11-261-5997-060-000-0000	Uniforms	141.76	
				12139 C	G	11-261-5997-060-000-0000	Uniforms	20.00	
				12073 C	G	11-271-5997-070-000-0000	Uniforms	119.53	281.29

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CheckNo	CkDate	Vendor	Name	PO #	AFC	Account	Description	Amount	CheckAmt
451237	11/13/24	10355	CONSUMERS ENERGY	10118 P	G	11-261-5510-001-000-0000	Natural Gas	143.58	
				10118 P	G	11-261-5510-003-000-0000	Natural Gas	186.66	
				10118 P	G	11-261-5510-011-000-0000	Natural Gas	660.49	
				10118 P	G	11-261-5510-012-000-0000	Natural Gas	684.42	
				10118 P	G	11-261-5510-013-000-0000	Natural Gas	373.32	
				10118 P	G	11-261-5510-014-000-0000	Natural Gas	478.62	
				10118 P	G	11-261-5510-015-000-0000	Natural Gas	502.55	
				10118 P	G	11-261-5510-018-000-0000	Natural Gas	1,914.46	
				10118 P	G	11-261-5510-020-000-0000	Natural Gas	1,914.46	
				10118 P	G	11-261-5510-022-000-0000	Natural Gas	4,480.44	
				10118 P	G	11-261-5510-023-000-0000	Natural Gas	1,914.46	
				10118 P	G	11-261-5510-052-000-0000	Natural Gas	335.03	
				10118 P	G	11-261-5510-060-000-0000	Natural Gas	201.02	
				10118 P	G	11-261-5510-060-000-0000	Natural Gas	67.88	
				10118 P	G	11-261-5510-070-000-0000	Natural Gas	335.03	14,192.42
451238	11/13/24	10362	CORRIGAN ENTERPRISES	12136 C	G	11-261-5710-060-000-0000	Fuel	357.24	
				12137 C	G	11-261-5710-060-000-0000	Fuel	200.32	
				12063 C	G	11-261-5710-060-000-0000	Fuel	479.65	
				12065 C	G	11-271-5710-070-000-0000	Fuel	2,330.89	
				12152 C	G	11-271-5710-070-000-0000	gas - ethanol	606.13	
				12163 C	G	11-271-5710-070-000-0000	Fuel	420.33	4,394.56
451239	11/13/24	10525	FLEETPRIDE INC	12076 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	109.38	109.38
451240	11/13/24	10537	RIDDELL ALL AMERICAN	12100 C	A	61-296-7920-022-810-0000	FOOTBALL	1,384.93	1,384.93
451241	11/13/24	11097	PHEIFFER, TODD ERIC	12102 C	G	11-293-5999-000-000-0000	Graduation Awards	63.90	63.90
451242	11/13/24	11502	NATIONAL BUSINESS SUPPLY INC	24216 C	Q	41-456-6225-000-000-9044	BUILDING IMPROVEMENT	46,743.13	46,743.13
451243	11/13/24	11508	DELTACOM INC	12075 C	G	11-271-3450-070-000-0000	SOFTWARE LICENSES	432.00	
				12074 C	G	11-271-7910-070-000-0000	Miscellaneous Expend	120.00	552.00
451244	11/13/24	11594	DIRECT ENERGY BUSINESS INC	10116 P	G	11-261-5520-001-000-0000	Electricity	471.53	
				10116 P	G	11-261-5520-003-000-0000	Electricity	735.14	
				10116 P	G	11-261-5520-011-000-0000	Electricity	2,491.80	
				10116 P	G	11-261-5520-012-000-0000	Electricity	2,400.65	
				10116 P	G	11-261-5520-013-000-0000	Electricity	2,954.97	
				10116 P	G	11-261-5520-014-000-0000	Electricity	2,787.44	
				10116 P	G	11-261-5520-015-000-0000	Electricity	3,324.14	
				10116 P	G	11-261-5520-018-000-0000	Electricity	5,186.67	
				10116 P	G	11-261-5520-020-000-0000	Electricity	11,987.61	
				10116 P	G	11-261-5520-022-000-0000	Electricity	31,193.30	63,533.25
451245	11/13/24	12003	FOWLerville HIGH SCHOOL	12208 C	G	11-293-7410-000-000-0000	DUES & FEES	150.00	150.00

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451246	11/13/24	12127	HOLLAND BUS COMPANY	12206 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	150.40	150.40
451247	11/13/24	12151	HURON BOOSTER CLUB	12112 C	G	11-293-7410-000-000-0000	DUES & FEES	300.00	300.00
451248	11/13/24	12191	J & K DIESEL SUPPLY INC	12064 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	166.08	166.08
451249	11/13/24	12211	JOHN'S SANITATION INC	12205 C	G	11-293-4220-000-000-0000	Equipment Rentals	690.00	690.00
451250	11/13/24	12216	JOSTENS INC	12239 C	G	11-249-3610-022-000-0000	PRITNING & BINDING	12.90	12.90
451251	11/13/24	12250	M-2 AUTO PARTS INC	12165 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	113.90	
				12166 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	50.06	163.96
451252	11/13/24	12287	LEGO EDUCATION	11297 P	A	61-296-7920-099-984-0000	UPPER ELEM - ROBOTIC	399.95	399.95
451253	11/13/24	12293	LIFE INSURANCE COMPANY OF	12146 C	G	12-451-0003-000-000-9451	Supp Life	20,173.19	20,173.19
451254	11/13/24	12346	MARSHALL MUSIC	12218 C	A	61-296-7920-018-675-0000	ADMIN NM	40.44	40.44
451255	11/13/24	12383	MICHIGAN EDUCATIONAL THEATRE	12242 C	A	61-296-7920-022-643-0000	DRAMA-THESPIANS	1,310.00	1,310.00
451256	11/13/24	12388	METRO ATHLETIC OFFICIALS	12209 C	G	11-293-4910-000-000-0000	Other Purchased Serv	400.00	400.00
451257	11/13/24	12421	MICHIGAN DECA	12224 C	A	61-296-7920-022-625-0000	DECA	2,450.00	2,450.00
451258	11/13/24	12441	MICHIGAN MATHEMATICS LEAGUE	12091 C	G	11-111-5113-018-000-0000	TEACHING SUPPLIES -	135.00	135.00
451259	11/13/24	12579	NOVI ICE ARENA	12204 C	G	11-293-4291-000-000-0000	Hockey Ice Rental	2,668.75	
				12204 C	A	61-296-7920-022-811-0000	ICE HOCKEY	4,175.75	6,844.50
451260	11/13/24	12681	PITSCO EDUCATION LLC	10650 P	A	61-296-7920-099-974-0000	ROBOTICS TEAM 23439	305.54	305.54
451261	11/13/24	12730	PRINTNOLOGY INC	12188 C	G	11-232-5990-001-000-0000	MISCELLANEOUS SUPPLI	317.50	
				12115 C	A	61-296-7920-022-809-0000	CROSS COUNTRY GIRLS	924.00	1,241.50
451262	11/13/24	12736	ASCENSION MICHIGAN EMPLOYER	12170 C	G	11-271-3195-070-000-0000	License Physicals	88.00	88.00
451263	11/13/24	12801	ROYAL OAK HIGH SCHOOL	12107 C	G	11-293-7410-000-000-0000	DUES & FEES	100.00	100.00
451264	11/13/24	12813	SAFEWAY SHREDDING LLC	12220 C	G	11-241-4910-022-000-0000	OTHER PURCHASED SERV	69.95	
				10090 P	G	11-261-3840-061-000-0000	Waste & Trash Dispos	69.95	139.90
451265	11/13/24	12828	SCHOLASTIC BOOK FAIRS	12226 C	A	61-296-7920-018-617-0000	BOOK FAIR	5,174.90	5,174.90
451266	11/13/24	13018	THRUN LAW FIRM P.C.	12130 C	G	11-231-3170-000-000-0000	Legal Services	8,961.48	
				12133 C	G	11-231-3170-000-000-0000	Legal Services	3,900.00	
				12134 C	G	11-231-3170-000-000-0000	Legal Services	97.50	12,958.98
451267	11/13/24	13023	TIME FOR KIDS	11446 C	J	21-125-3450-000-000-3071	SOFTWARE LICENSE	165.00	165.00
451268	11/13/24	13041	POMPS TIRE SERVICE INC	12077 C	G	11-271-5720-070-000-0000	Tire,Tubes And Batte	748.60	748.60
451269	11/13/24	13070	UNITY SCHOOL BUS PARTS INC	12078 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	438.66	438.66
451270	11/13/24	13086	US GAMES (DIVISION OF BSN	12097 C	G	11-293-5990-000-000-0000	MISCELLANEOUS SUPPLI	2,494.18	
				12245 C	G	11-293-5997-000-000-0000	Uniforms	669.55	
				12095 C	G	11-293-5997-000-000-0000	Uniforms	4,525.42	
				12098 C	A	61-296-7920-022-808-0000	CROSS COUNTRY BOYS	5,712.00	
				12094 C	A	61-296-7920-022-810-0000	FOOTBALL	1,390.47	
				12096 C	A	61-296-7920-022-810-0000	FOOTBALL	73.70	
				12099 C	A	61-296-7920-022-811-0000	ICE HOCKEY	1,453.20	16,318.52
451271	11/13/24	13096	MATHESON TRI-GAS INC	12238 C	G	11-113-5111-022-000-0000	TEACHING SUPPLIES -	4,553.70	4,553.70

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451272	11/13/24	13118	WAGeworks INC	12128 C	G	11-283-3190-000-000-0000	Other Professional &	877.68	877.68
451273	11/13/24	13135	WAYNE STATE UNIVERSITY	12168 C	A	61-296-7920-011-675-0000	VO ADMIN	400.00	400.00
451274	11/13/24	15444	SCHILLING, HEATHER	12135 C	G	11-111-5990-011-000-0000	MISCELLANEOUS SUPPLI	125.75	125.75
451275	11/13/24	15629	KERBRAT, JENNIFER	12244 C	J	21-127-3220-022-000-9349	CONFERENCES	28.73	28.73
451276	11/13/24	15860	EBEL, SHEILA	12227 C	A	61-296-7920-022-679-0000	S.A.D.D.	159.92	159.92
451277	11/13/24	15965	DIDIO, JAMES	12232 C	A	61-296-7920-022-734-0000	SCIENCE CLUB	150.00	150.00
451278	11/13/24	16184	SORENSEN, MARY	12126 C	G	11-221-3220-018-000-9611	CONFERENCES	25.06	25.06
451279	11/13/24	16514	LAPORTE, LISA	12140 C	G	11-221-3210-001-000-9611	LOCAL MILEAGE	69.22	69.22
451280	11/13/24	16586	WILSON, KAREN	12178 C	G	11-118-5110-000-000-9551	TEACHING SUPPLIES	69.45	69.45
451281	11/13/24	16654	ZASKI, CHRISTINA	12199 C	G	11-118-5110-000-000-9551	TEACHING SUPPLIES	192.78	192.78
451282	11/13/24	16658	VERITIV OPERATING COMPANY	12192 C	G	11-112-7410-020-000-0000	DUES & FEES	7.50	7.50
451283	11/13/24	16673	BUDLONG, KRISTIN	12194 C	G	11-241-3210-011-000-0000	LOCAL MILEAGE	10.14	10.14
451284	11/13/24	17000	MCEVERS, NIKKI	12213 C	A	61-296-7920-001-739-0000	NEF EDUCATOR FELLOWS	250.00	250.00
451285	11/13/24	17300	SMITH, COLLEEN	12241 C	G	11-221-3220-001-000-9614	CONFERENCES - IB	32.16	32.16
451286	11/13/24	17606	SAMULSKI, BRIAN	12106 C	G	11-293-7410-000-000-0000	DUES & FEES	150.00	150.00
451287	11/13/24	17673	MCCURDY, RONALD	12147 C	A	61-296-7920-015-675-0000	DF GENERAL	51.96	51.96
451288	11/13/24	17878	OAKLAND SCHOOLS	12191 C	G	11-113-3710-024-000-9411	Tuition	550.00	550.00
451289	11/13/24	18005	REV ROBOTICS LLC	10651 P	A	61-296-7920-099-976-0000	ROBOTICS TEAM 23445	379.02	379.02
451290	11/13/24	18176	DIGITAL SIGNUP	12082 C	R	21-321-3110-000-000-9200	Prof/Tech Services	881.80	881.80
451291	11/13/24	18177	GENITTI'S	12114 C	A	61-296-7920-022-809-0000	CROSS COUNTRY GIRLS	2,097.60	2,097.60
451292	11/13/24	18206	WILKINS, RENEE	12129 C	I	21-214-3210-000-021-9300	LOCAL MILEAGE	18.72	18.72
451293	11/13/24	18285	ZUK, GARRETT	12116 C	A	61-296-7920-022-809-0000	CROSS COUNTRY GIRLS	275.48	275.48
451294	11/13/24	18304	RUTKOWSKI, MELANIE	12131 C	G	11-221-3210-001-000-9611	LOCAL MILEAGE	14.28	697.93
				12131 C	G	11-221-3220-001-000-9611	CONFERENCES	412.97	
				12131 C	G	11-221-3229-001-000-9611	Out of State Travel	270.68	
451295	11/13/24	18418	ENGEL, JENNA	12122 C	G	11-221-3210-001-000-9611	LOCAL MILEAGE	46.04	76.93
				12122 C	G	11-221-3220-001-000-9611	CONFERENCES	30.89	
451296	11/13/24	18637	FINALFORMS	12211 C	G	11-293-7410-000-000-0000	DUES & FEES	7,381.00	7,381.00
451297	11/13/24	18670	JEYABAL, VIJAYBABU	12231 C	A	61-296-7920-099-958-0000	ROBOTICS TEAM 10477	73.95	73.95
451298	11/13/24	18721	STITCH & SCRIBE INC.	12202 C	A	61-296-7920-022-836-0000	FIELD HOCKEY	425.00	425.00
451299	11/13/24	19456	KAJEET INC	12054 P	G	11-225-3450-000-000-0000	SOFTWARE LICENSES	1,628.63	7,600.28
				12054 P	G	12-192-0000-000-000-0000	Prepaid Exps	5,971.65	
451300	11/13/24	19541	IMPACT SPORTS PERFORMANCE	12111 C	G	11-293-4910-000-000-0000	Other Purchased Serv	2,820.00	2,820.00
451301	11/13/24	19861	LOGAN, JENNIFER	12207 C	A	61-296-7920-022-805-0000	CHEER	656.14	656.14
451302	11/13/24	19984	SWANSON, RUTHANN	12121 C	A	61-296-7920-022-810-0000	FOOTBALL	803.67	803.67
451303	11/13/24	20014	VILLANUEVA, JENNIFER	12113 C	A	61-296-7920-022-827-0000	VOLLEYBALL	18.99	18.99
451304	11/13/24	20056	SUBRAMANIAM, PARVATHEE	12236 C	A	61-296-7920-099-972-0000	ROBOTICS TEAM 21790	1,399.16	1,399.16
451305	11/13/24	20069	LOWERY CORP. DBA APPLIED	12079 C	G	11-111-4222-011-000-0000	COPIER EXPENSE	376.10	

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				12080 C	G	11-111-4222-011-000-0000	COPIER EXPENSE	376.10	
				12081 C	G	11-111-4222-011-000-0000	COPIER EXPENSE	376.10	
				12081 C	G	11-111-4222-012-000-0000	COPIER EXPENSE	245.55	
				12080 C	G	11-111-4222-012-000-0000	COPIER EXPENSE	245.55	
				12079 C	G	11-111-4222-012-000-0000	COPIER EXPENSE	245.55	
				12079 C	G	11-111-4222-013-000-0000	COPIER EXPENSE	276.36	
				12080 C	G	11-111-4222-013-000-0000	COPIER EXPENSE	276.36	
				12081 C	G	11-111-4222-013-000-0000	COPIER EXPENSE	276.36	
				12081 C	G	11-111-4222-014-000-0000	COPIER EXPENSE	333.10	
				12080 C	G	11-111-4222-014-000-0000	COPIER EXPENSE	333.10	
				12079 C	G	11-111-4222-014-000-0000	COPIER EXPENSE	333.10	
				12079 C	G	11-111-4222-015-000-0000	COPIER EXPENSE	267.77	
				12081 C	G	11-111-4222-015-000-0000	COPIER EXPENSE	267.77	
				12080 C	G	11-111-4222-015-000-0000	COPIER EXPENSE	267.77	
				12080 C	G	11-111-4222-018-000-0000	COPIER EXPENSE	661.15	
				12081 C	G	11-111-4222-018-000-0000	COPIER EXPENSE	661.15	
				12079 C	G	11-111-4222-018-000-0000	COPIER EXPENSE	661.15	
				12079 C	G	11-112-4222-020-000-0000	COPIER EXPENSE	664.88	
				12081 C	G	11-112-4222-020-000-0000	COPIER EXPENSE	664.88	
				12080 C	G	11-112-4222-020-000-0000	COPIER EXPENSE	664.88	
				12080 C	G	11-113-4222-022-000-0000	COPIER EXPENSE	1,233.36	
				12081 C	G	11-113-4222-022-000-0000	COPIER EXPENSE	1,233.36	
				12079 C	G	11-113-4222-022-000-0000	COPIER EXPENSE	1,233.36	
				12079 C	G	11-113-4222-024-000-9411	COPIER EXPENSE	70.11	
				12080 C	G	11-113-4222-024-000-9411	COPIER EXPENSE	70.11	
				12081 C	G	11-113-4222-024-000-9411	COPIER EXPENSE	70.11	
				12080 C	G	11-261-4222-000-000-0000	COPIER EXPENSE	2.37	
				12081 C	G	11-261-4222-000-000-0000	COPIER EXPENSE	2.37	
				12079 C	G	11-261-4222-000-000-0000	COPIER EXPENSE	2.37	
				12079 C	G	11-271-4222-000-000-0000	COPIER EXPENSE	4.65	
				12081 C	G	11-271-4222-000-000-0000	COPIER EXPENSE	4.65	
				12080 C	G	11-271-4222-000-000-0000	COPIER EXPENSE	4.65	
				12081 C	G	11-289-4222-000-000-0000	COPIER EXPENSE	229.61	
				12080 C	G	11-289-4222-000-000-0000	COPIER EXPENSE	229.61	
				12079 C	G	11-289-4222-000-000-0000	COPIER EXPENSE	229.61	
				12080 C	G	11-293-4222-000-000-0000	COPIER EXPENSE	20.90	
				12079 C	G	11-293-4222-000-000-0000	COPIER EXPENSE	20.90	
				12081 C	G	11-293-4222-000-000-0000	COPIER EXPENSE	20.90	

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				12081 C	G	11-311-4222-000-000-9551	COPIER EXPENSE	79.15	
				12080 C	G	11-311-4222-000-000-9551	COPIER EXPENSE	79.15	
				12079 C	G	11-311-4222-000-000-9551	COPIER EXPENSE	79.15	13,395.18
451306	11/13/24	20111	KRUEGER INTERNATIONAL INC	11449 C	Q	41-456-6225-018-000-9044	BUILDING IMPROVEMENT	978.56	978.56
451307	11/13/24	20121	CONSTELLATION NEWENERGY INC	12148 C	G	11-261-5520-060-000-0000	Electricity	425.15	425.15
451308	11/13/24	20296	VIKING AUTOMATIC SPRINKLER	12144 C	G	11-261-4110-022-000-0000	Bldg & Land Repairs	3,600.00	3,600.00
451309	11/13/24	20299	ACCO BRANDS CORPORATION DBA	12093 C	G	11-241-5910-023-000-0000	OFFICE SUPPLIES	173.50	
				12093 C	I	21-219-5990-026-000-9300	MISCELLANEOUS SUPPLI	173.50	347.00
451310	11/13/24	20319	KARIA, AMIT	12229 C	A	61-296-7920-099-950-0000	ROBOTICS TEAM 6134	409.02	
				12230 C	A	61-296-7920-099-950-0000	ROBOTICS TEAM 6134	371.02	780.04
451311	11/13/24	20346	LAFORCE HOLDINGS INC	12193 C	Q	41-456-6225-018-000-9044	BUILDING IMPROVEMENT	5,320.00	5,320.00
451312	11/13/24	20423	GEERS, ANTHONY A	12173 C	G	11-271-3330-000-000-0000	Pupil Transp-Private	1,650.00	1,650.00
451313	11/13/24	20591	SWANCUTT, STACEY	12150 C	G	11-241-4910-020-000-0000	OTHER PURCHASED SERV	220.00	220.00
451314	11/13/24	20596	KURTZ, ASHLEY	12124 C	G	11-221-3210-001-000-9611	LOCAL MILEAGE	51.09	
				12124 C	G	11-221-3220-001-000-9611	CONFERENCES	52.26	103.35
451315	11/13/24	20705	BLUE OUTDOOR HOLDINGS LLC	12180 C	J	21-282-3510-025-000-3310	Advertisement	2,200.00	2,200.00
451316	11/13/24	20815	TRIPLE R UPHOLSTERY LCC DBA	12183 C	G	11-293-7910-000-000-0000	Miscellaneous Expend	786.00	786.00
451317	11/13/24	20824	HOPSKIPDRIVE INC	12175 C	I	21-271-3310-000-000-9300	Pupil Tran/Carrier/F	5,071.62	5,071.62
451318	11/13/24	20850	SCHOOL DISTRICT OF THE CITY OF	12240 C	G	11-293-7410-000-000-0000	DUES & FEES	300.00	300.00
451319	11/13/24	20853	CARR, SARAH J	12171 C	G	11-271-3330-000-000-0000	Pupil Transp-Private	550.00	550.00
451320	11/13/24	20909	KAMBHAM, SHIRISHA	12177 C	G	11-271-3330-000-000-0000	Pupil Transp-Private	550.00	550.00
451321	11/13/24	20974	DSJAX LLC DBA JAX 60	12117 C	G	11-293-7410-000-000-0000	DUES & FEES	240.00	240.00
451322	11/13/24	21051	BUSINESS PROFESSIONALS OF	12214 C	A	61-296-7920-022-753-0000	BUSINESS PROF OF AME	720.00	720.00
451323	11/13/24	21058	1ST QUALITY TRANSPORTATION	12072 C	G	11-271-3330-000-000-0000	Pupil Transp-Private	825.00	
				12169 C	G	11-271-3330-000-000-0000	Pupil Transp-Private	495.00	1,320.00
451324	11/13/24	21089	TRANSFINDER CORPORATION	12066 C	G	11-271-3450-070-000-0000	SOFTWARE LICENSES	3,160.00	3,160.00
451325	11/13/24	21186	AKUTSU, SEIJI	12172 C	G	11-271-3330-000-000-0000	Pupil Transp-Private	500.00	500.00
451326	11/13/24	21279	OPTAVISE LLC	12127 C	G	11-283-3450-000-000-0000	SOFTWARE LICENSES	4,879.80	4,879.80
451327	11/13/24	21334	CARROLL, MARTINA	12187 C	J	21-221-3220-000-000-3071	CONFERENCES	82.41	82.41
451328	11/13/24	21393	JHO, JUNE YOUNG	12217 C	A	61-296-7920-022-756-0000	NOVI E-SPORTS	100.00	100.00
451329	11/13/24	21394	FRICK, JUSTIN	12216 C	A	61-296-7920-022-756-0000	NOVI E-SPORTS	100.00	100.00
451330	11/13/24	21438	WANKS, JULIE	12176 C	G	11-271-3330-000-000-0000	Pupil Transp-Private	550.00	550.00
451331	11/13/24	21544	CIGNA HEALTH AND LIFE	12145 C	G	12-451-0003-000-000-9451	Supp Life	5,531.81	5,531.81
451332	11/13/24	21562	VALLURPALLI,	12197 C	A	61-296-7920-099-980-0000	LOWER ELEM - ROBOTIC	46.21	46.21
451333	11/13/24	21724	SCHERER, AARON	12109 C	G	11-293-4910-000-000-0000	Other Purchased Serv	312.00	
				12203 C	G	11-293-4910-000-000-0000	Other Purchased Serv	48.00	360.00
451334	11/13/24	21749	GUMUS, GOKHAN	12198 C	A	61-296-7920-099-958-0000	ROBOTICS TEAM 10477	38.66	38.66
451335	11/13/24	21798	GREAT LAKES HOTEL SUPPLY	12142 C	C	21-297-4120-000-000-9251	EFB Equipment Repair	79,512.04	79,512.04

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451336	11/13/24	26763	PROPIO LS LLC	12143 C	A	61-296-7920-084-790-0000	JAPANESE GRANT	104.55	104.55
451337	11/13/24	26793	BASE10ASSETS LLC	10645 P	A	61-296-7920-099-960-0000	ROBOTICS TEAM 11129	716.81	716.81
451338	11/13/24	26845	PATRICIA YOSHIKAWA TACAOCA	12092 C	A	61-296-7920-084-790-0000	JAPANESE GRANT	170.00	170.00
451339	11/13/24	26863	GRAPHIC GEAR INC	12195 C	A	61-296-7920-099-980-0000	LOWER ELEM - ROBOTIC	317.50	317.50
451340	11/13/24	26874	BOOKPAL	11810 C	A	61-296-7920-015-675-0000	DF GENERAL	2,205.75	2,205.75
451341	11/13/24	26880	KIMBERLY ROLAND	12174 C	G	11-271-3330-000-000-0000	Pupil Transp-Private	450.00	450.00
451342	11/13/24	26882	RAGHAVENDER MADASU	12196 C	A	61-296-7920-099-984-0000	UPPER ELEM - ROBOTIC	43.71	43.71
451343	11/13/24	26887	SARA HAMMELEF	12186 C	A	61-296-7920-020-639-0000	BAND	250.00	250.00
451344	11/13/24	26889	PRATHIMA ANDRA	12234 C	A	61-296-7920-099-980-0000	LOWER ELEM - ROBOTIC	83.94	83.94
451345	11/13/24	26890	DEEPA MANIK	12235 C	A	61-296-7920-099-984-0000	UPPER ELEM - ROBOTIC	202.00	202.00
451346	11/13/24	26891	MICHIGAN HS GYMNASTIC	12212 C	G	11-293-7410-000-000-0000	DUES & FEES	40.00	40.00
451347	11/13/24	26892	GREG BENNICK	12246	A	61-296-7920-022-671-0000	MODEL UN	2,846.21	2,846.21
451348	11/13/24	MSC21	ADRION CHADLER	12123 C	A	61-296-7920-022-805-0000	ADRION CHADLER	47.94	47.94
451349	11/13/24	MSC21	JEREMY BON	12151 C	G	11-112-5119-020-000-0000	JEREMY BON	359.95	359.95
451350	11/13/24	MSC21	KATHLEEN GRISA	12090 C	G	11-111-5111-014-000-0000	KATHLEEN GRISA	34.95	34.95
451351	11/13/24	MSC21	KAVIN KUKUNOOR	12215 C	A	61-296-7920-022-756-0000	KAVIN KUKUNOOR	100.00	100.00
451352	11/13/24	MSC21	RAVIT CHANDRA	12219 C	A	61-296-7920-022-756-0000	RAVIT CHANDRA	100.00	100.00
451353	11/13/24	MSC21	SARAH DAVID	12167 C	G	11-112-5990-020-000-0000	SARAH DAVID	22.50	22.50
451354	11/13/24	MSC21	SHANOON HADLEY	12228 C	A	61-296-7920-022-614-0000	SHANOON HADLEY	95.72	95.72
451355	11/13/24	MSC21	TODD KUZMA	12101 C	A	61-296-7920-022-801-0000	TODD KUZMA	76.95	76.95
451356	11/13/24	MSC21	VENKATA RAJA	12233 C	A	61-296-7920-099-984-0000	VENKATA RAJA	121.50	121.50
451357	11/20/24	10109	AMERICAN RED CROSS	12334 C	G	11-213-3220-000-000-0000	CONFERENCES	5.00	5.00
451358	11/20/24	10144	ARCH ENVIRONMENTAL GROUP	12346 C	G	11-261-4910-022-000-0000	Other Purchased Serv	955.00	955.00
451359	11/20/24	10165	AT&T MOBILITY	12268 C	G	11-261-3410-061-000-0000	Telephone	1,379.02	
				12269 C	G	11-261-3410-061-000-0000	Telephone	1,378.34	2,757.36
451360	11/20/24	10305	CDW GOVERNMENT INC	10660 C	G	11-225-3450-000-000-0000	SOFTWARE LICENSES	360.00	360.00
451361	11/20/24	10326	CINTAS CORPORATION #31	12295 C	G	11-261-5997-060-000-0000	Uniforms	47.88	
				12305 C	G	11-271-5997-070-000-0000	Uniforms	157.53	
				12308 C	G	11-271-5997-070-000-0000	Uniforms	119.53	
				12424 C	G	11-271-5997-070-000-0000	Uniforms	157.53	
				12425 C	G	11-271-5997-070-000-0000	Uniforms	119.53	
				12426 C	G	11-271-5997-070-000-0000	Uniforms	157.53	759.53
451362	11/20/24	10355	CONSUMERS ENERGY	12327 C	G	11-261-5510-003-000-0000	Natural Gas	69.89	69.89
451363	11/20/24	10362	CORRIGAN ENTERPRISES	12310 C	G	11-261-5710-060-000-0000	Fuel	497.18	
				12270 C	G	11-271-5710-070-000-0000	Fuel	15,521.09	
				12306 C	G	11-271-5710-070-000-0000	Fuel	735.69	
				12307 C	G	11-271-5710-070-000-0000	Fuel	958.44	17,712.40
451364	11/20/24	10501	STEVE WEISS MUSIC	12265 C	G	11-113-5111-022-000-9122	TEACHING SUPPLIES -	1,781.94	

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				12385 C	G	11-113-5111-022-000-9122	TEACHING SUPPLIES -	345.07	2,127.01
451365	11/20/24	10883	ALLIED INC	12298 C	G	11-261-4110-022-000-0000	Bldg & Land Repairs	475.35	475.35
451366	11/20/24	11110	ST. MATTHEW LUTHERAN SCHOOL	12361 C	G	11-111-3113-032-000-0000	EDUSTAFF - TEACHERS	85.50	85.50
451367	11/20/24	11348	VISUAL SPORTS NETWORK	12420 C	A	61-296-7920-022-821-0000	SWIM & DIVE GIRLS	378.00	378.00
451368	11/20/24	11407	CHARTWELLS DINING SERVICES	12410 C	C	21-297-3150-000-000-9251	EFB - Team Bonus	42,085.84	42,085.84
451369	11/20/24	11407	CHARTWELLS DINING SERVICES	12257 C	C	21-297-3150-000-000-9250	Contract Management	13,411.56	
				12257 C	C	21-297-3151-000-000-9250	Contract Supervisor	22,155.62	
				12257 C	C	21-297-3190-000-000-9250	Other Professional &	129,017.54	
				12257 C	C	21-297-3210-000-000-9250	LOCAL MILEAGE	490.20	
				12257 C	C	21-297-3410-000-000-9250	Telephone	79.88	
				12257 C	C	21-297-3610-000-000-9250	Printing & Binding	136.48	
				12257 C	C	21-297-4120-000-000-9250	Equipment Repairs &	905.21	
				12257 C	C	21-297-5610-000-000-9250	Food Supplies/Materi	143,756.92	
				12257 C	C	21-297-5640-000-000-9250	Non Food Items	15,408.68	
				12257 C	C	21-297-5910-000-000-9250	OFFICE SUPPLIES	283.00	
				12257 C	C	21-297-5990-000-000-9250	MISCELLANEOUS SUPPLI	4,435.71	
				12257 C	C	21-297-5995-000-000-9250	Cleaning Supplies	767.92	330,848.72
451370	11/20/24	11426	DETROIT METRO SKATE COUNCIL	12352 C	A	61-296-7920-022-864-0000	FIGURE SKATING	840.00	840.00
451371	11/20/24	11441	HOSA INC	12359 C	A	61-296-7920-022-690-0000	HOSA	7,380.00	7,380.00
451372	11/20/24	11610	FOLLETT SCHOOL SOLUTIONS INC	12347 C	A	61-296-7920-013-675-0000	ADMIN NW	22.52	22.52
451373	11/20/24	12044	GRAINGER	12333 C	G	11-261-5980-060-000-0000	Miscellaneous Hardwa	497.90	497.90
451374	11/20/24	12124	H-O-H CHEMICALS INC	12355 C	G	11-261-4110-022-000-0000	Bldg & Land Repairs	917.00	917.00
451375	11/20/24	12250	M-2 AUTO PARTS INC	12256 C	G	11-261-5730-060-000-0000	Vehicle Repair Parts	152.00	
				12302 C	G	11-261-5730-060-000-0000	Vehicle Repair Parts	229.47	
				12303 C	G	11-261-5730-060-000-0000	Vehicle Repair Parts	368.33	
				12311 C	G	11-261-5730-060-000-0000	Vehicle Repair Parts	21.99	
				12313 C	G	11-261-5730-060-000-0000	Vehicle Repair Parts	261.68	
				12337 C	G	11-261-5730-060-000-0000	Vehicle Repair Parts	310.78	
				12342 C	G	11-261-5730-060-000-0000	Vehicle Repair Parts	199.39	
				12343 C	G	11-261-5730-060-000-0000	Vehicle Repair Parts	15.98	
				12344 C	G	11-261-5730-060-000-0000	Vehicle Repair Parts	92.94	
				12357 C	G	11-261-5730-060-000-0000	Vehicle Repair Parts	17.52	
				12312 C	G	11-261-5730-060-000-0000	Vehicle Repair Parts	433.64	
				12311	G	11-271-5730-070-000-0000	Vehicle Repair Parts	(8.12)	2,095.60
451376	11/20/24	12346	MARSHALL MUSIC	10114 P	G	11-111-4121-018-000-0000	EQUIPMENT REPAIRS -	30.00	30.00
451377	11/20/24	12394	STATE OF MICHIGAN	12317 C	G	11-261-4966-022-000-0000	Permit Inspection Fe	81.00	81.00
451378	11/20/24	12445	NOVI HIGH SCHOOL ATHLETIC	12363 C	A	61-296-7920-022-612-0000	CATRACK	2,157.00	2,157.00
451379	11/20/24	12579	NOVI ICE ARENA	12435 C	G	11-293-4291-000-000-0000	Hockey Ice Rental	459.00	459.00

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451380	11/20/24	12681	PITSCO EDUCATION LLC	10650 P	A	61-296-7920-099-972-0000	ROBOTICS TEAM 21790	83.06	83.06
451381	11/20/24	12813	SAFEWAY SHREDDING LLC	12321 C	G	11-261-4910-023-000-0000	Other Purchased Serv	49.95	49.95
451382	11/20/24	13011	THERMAL NETICS	12318 C	S	41-261-4110-022-000-0000	Bldg & Land Repairs	5,370.38	5,370.38
451383	11/20/24	13086	US GAMES (DIVISION OF BSN	12267 C	G	11-293-5997-000-000-0000	Uniforms	6,226.15	6,226.15
451384	11/20/24	13106	VARSITY SPIRIT FASHIONS	12431 C	A	61-296-7920-022-805-0000	CHEER	11,200.02	11,200.02
451385	11/20/24	15417	KARBOUSKY, KATHLEEN	12284 C	G	11-111-5110-013-000-0000	TEACHING SUPPLIES	24.74	24.74
451386	11/20/24	15629	KERBRAT, JENNIFER	12384 C	J	21-212-3220-022-000-9349	CONFERENCES	25.00	25.00
451387	11/20/24	15789	LATHAM, ERIN	12283 C	G	11-111-5110-013-000-0000	TEACHING SUPPLIES	17.88	17.88
451388	11/20/24	16163	PFM FINANCIAL ADVISORS LLC	12320 C	G	11-252-3150-001-000-0000	Contract Management	1,200.00	1,200.00
451389	11/20/24	16965	RYAN, NICHOLAS	12369 C	G	11-113-3210-022-000-0000	LOCAL MILEAGE	177.55	177.55
451390	11/20/24	16968	ELLIS, KATHERINE	12324 C	G	11-111-5111-011-000-0000	TEACHING SUPPLIES -	54.00	54.00
451391	11/20/24	17637	JARJIS, LUMA	12323 C	G	11-111-5110-013-000-0000	TEACHING SUPPLIES	193.41	193.41
451392	11/20/24	17731	JODOIN, DEBRA	12266 C	A	61-296-7920-020-734-0000	SCIENCE OLYMPIAD	17,087.04	17,087.04
451393	11/20/24	18009	PREMIER PEST MANAGEMENT	12319 C	G	11-261-4110-001-000-0000	Bldg & Land Repairs	43.00	
				12319 C	G	11-261-4110-003-000-0000	Bldg & Land Repairs	28.00	
				12319 C	G	11-261-4110-011-000-0000	Bldg & Land Repairs	35.00	
				12319 C	G	11-261-4110-012-000-0000	Bldg & Land Repairs	28.00	
				12319 C	G	11-261-4110-013-000-0000	Bldg & Land Repairs	28.00	
				12319 C	G	11-261-4110-014-000-0000	Bldg & Land Repairs	28.00	
				12319 C	G	11-261-4110-015-000-0000	Bldg & Land Repairs	28.00	
				12319 C	G	11-261-4110-018-000-0000	Bldg & Land Repairs	251.00	
				12319 C	G	11-261-4110-020-000-0000	Bldg & Land Repairs	37.00	
				12319 C	G	11-261-4110-022-000-0000	Bldg & Land Repairs	33.00	
				12319 C	G	11-261-4110-023-000-0000	Bldg & Land Repairs	40.00	
				12319 C	G	11-261-4110-052-000-0000	Bldg & Land Repairs	37.00	616.00
451394	11/20/24	18022	GFL ENVIRONMENTAL USA INC.	12301 C	G	11-261-3840-022-000-0000	Waste & Trash Dispos	487.50	
				12301 C	R	21-261-3840-061-000-9200	Waste & Trash Dispos	162.50	650.00
451395	11/20/24	18037	JOHNSON CONTROLS FIRE	12335 C	S	41-261-4110-022-000-0000	Bldg & Land Repairs	5,599.79	5,599.79
451396	11/20/24	18050	FAMBRO MANAGEMENT LLC	12419 C	R	21-321-3110-000-000-9200	Prof/Tech Services	585.00	585.00
451397	11/20/24	18082	NAGLE PAVING COMPANY	12316 C	S	41-261-4110-012-000-0000	Bldg & Land Repairs	2,950.00	
				12316 C	S	41-261-4110-014-000-0000	Bldg & Land Repairs	7,656.00	10,606.00
451398	11/20/24	18161	BEGONIA BROTHERS	12354 C	S	41-261-4110-012-000-0000	Bldg & Land Repairs	4,780.00	4,780.00
451399	11/20/24	18229	LOWERY, TAMMIE	12348 C	G	11-293-7410-000-000-0000	DUES & FEES	53.00	
				12349 C	A	61-296-7920-022-864-0000	FIGURE SKATING	74.00	127.00
451400	11/20/24	18285	ZUK, GARRETT	12433 C	A	61-296-7920-022-809-0000	CROSS COUNTRY GIRLS	668.79	668.79
451401	11/20/24	18523	KEIMIG, ELIZABETH	12280 C	G	11-229-7910-001-000-0000	Therapy Dogs Exp NEF	36.33	36.33
451402	11/20/24	18625	NOVI MEADOWS PTO	12362 C	A	61-296-7920-022-686-0000	STUDENT COUNCIL	500.00	500.00
451403	11/20/24	18697	ULTCH, LORI	12281 C	G	11-241-5990-020-000-0000	MISCELLANEOUS SUPPLI	119.92	119.92

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CheckNo	CkDate	Vendor	Name	PO #	AFC	Account	Description	Amount	CheckAmt
451404	11/20/24	18745	V2U SYSTEMS LLC	12421 C	R	21-321-3110-000-000-9200	Prof/Tech Services	280.00	280.00
451405	11/20/24	20047	UTICA COMMUNITY SCHOOLS	12432 C	G	11-293-7410-000-000-0000	DUES & FEES	350.00	350.00
451406	11/20/24	20121	CONSTELLATION NEWENERGY INC	10119 P	G	11-261-5510-001-000-0000	Natural Gas	26.36	
				10119 P	G	11-261-5510-003-000-0000	Natural Gas	9.91	
				10119 P	G	11-261-5510-011-000-0000	Natural Gas	254.19	
				10119 P	G	11-261-5510-012-000-0000	Natural Gas	227.68	
				10119 P	G	11-261-5510-013-000-0000	Natural Gas	1,141.07	
				10119 P	G	11-261-5510-014-000-0000	Natural Gas	655.21	
				10119 P	G	11-261-5510-015-000-0000	Natural Gas	866.60	
				10119 P	G	11-261-5510-018-000-0000	Natural Gas	1,580.13	
				10119 P	G	11-261-5510-020-000-0000	Natural Gas	2,404.65	
				10119 P	G	11-261-5510-022-000-0000	Natural Gas	5,953.24	
				10119 P	G	11-261-5510-023-000-0000	Natural Gas	181.35	
				10119 P	G	11-261-5510-052-000-0000	Natural Gas	220.48	
				10119 P	G	11-261-5510-060-000-0000	Natural Gas	9.91	
				10119 P	G	11-261-5510-070-000-0000	Natural Gas	161.10	13,691.88
451407	11/20/24	20236	MIDWEST MOTOR SUPPLY CO INC	12271 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	38.90	
				12272 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	19.32	58.22
451408	11/20/24	20272	STACER, DANIELLE	12263 C	G	11-213-3210-000-000-0000	LOCAL MILEAGE	148.67	148.67
451409	11/20/24	20367	HAN, MINJUNG	12437 C	G	11-271-3330-000-000-0000	Pupil Transp-Private	1,350.00	
				12438 C	G	11-271-3330-000-000-0000	Pupil Transp-Private	1,275.00	
				12439 C	G	11-271-3330-000-000-0000	Pupil Transp-Private	975.00	3,600.00
451410	11/20/24	20370	JOIS, DEEPAK	12408 C	A	61-296-7920-099-960-0000	ROBOTICS TEAM 11129	251.56	251.56
451411	11/20/24	20401	BUSINESS PROFESSIONALS OF	12379 C	J	21-127-7410-022-593-3440	DUES & FEES - FINANC	28.00	
				12379 C	A	61-296-7920-022-753-0000	BUSINESS PROF OF AME	532.00	
				12382 C	A	61-296-7920-022-753-0000	BUSINESS PROF OF AME	56.00	
				12360 C	A	61-296-7920-022-753-0000	BUSINESS PROF OF AME	14.00	630.00
451412	11/20/24	20573	MARTYNENKO, MARINA	12414 C	A	61-296-7920-099-984-0000	UPPER ELEM - ROBOTIC	154.06	154.06
451413	11/20/24	20770	CUMMINS SALES AND SERVICE	12287 C	G	11-261-4110-003-000-0000	Bldg & Land Repairs	281.28	
				12285 C	G	11-261-4110-011-000-0000	Bldg & Land Repairs	998.84	
				12293 C	G	11-261-4110-012-000-0000	Bldg & Land Repairs	998.84	
				12291 C	G	11-261-4110-013-000-0000	Bldg & Land Repairs	281.28	
				12292 C	G	11-261-4110-020-000-0000	Bldg & Land Repairs	270.61	
				12288 C	G	11-261-4110-022-000-0000	Bldg & Land Repairs	999.14	
				12289 C	G	11-261-4110-022-000-0000	Bldg & Land Repairs	283.98	
				12286 C	G	11-261-4110-023-000-0000	Bldg & Land Repairs	998.28	
				12309 C	G	11-261-4110-023-000-0000	Bldg & Land Repairs	297.05	
				12290 C	G	11-261-4110-052-000-0000	Bldg & Land Repairs	288.36	5,697.66

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451414	11/20/24	20794	TIMBADIA, HETAL	12417 C	A	61-296-7920-099-984-0000	UPPER ELEM - ROBOTIC	87.36	87.36
451415	11/20/24	20805	KEDIA, ABHISHEK	12416 C	A	61-296-7920-099-972-0000	ROBOTICS TEAM 21790	125.25	125.25
451416	11/20/24	20864	JULIA IRENE KEIDER KEIDER	12259 C	G	11-283-3190-000-000-0000	Other Professional &	10,450.00	10,450.00
451417	11/20/24	20958	CRITICAL RESPONSE GROUP INC	12380 C	G	11-266-3190-000-000-0000	Other Professional &	4,815.00	4,815.00
451418	11/20/24	21058	1ST QUALITY TRANSPORTATION	12428 C	G	11-271-3330-000-000-0000	Pupil Transp-Private	825.00	825.00
451419	11/20/24	21149	KAKISH, KELLY	12436 C	A	61-296-7920-022-816-0000	SOCCER BOYS	71.92	71.92
451420	11/20/24	21174	IMPERIAL DADE DBA NICHOLS	11978 C	G	11-261-5991-013-000-0000	Custodial Supplies	1,479.45	
				11975 C	G	11-261-5991-015-000-0000	Custodial Supplies	1,243.08	
				11973 P	G	11-261-5991-018-000-0000	Custodial Supplies	2,682.88	
				11972 C	G	11-261-5991-018-000-0000	Custodial Supplies	46.13	
				11971 C	G	11-261-5991-020-000-0000	Custodial Supplies	46.13	
				11974 C	G	11-261-5991-020-000-0000	Custodial Supplies	2,238.40	
				11979 P	G	11-261-5991-022-000-0000	Custodial Supplies	3,543.18	
				11977 P	G	11-261-5991-023-000-0000	Custodial Supplies	533.40	
				11976 P	G	11-261-5991-052-000-0000	Custodial Supplies	1,779.84	
				11976 C	G	11-261-5991-052-000-0000	Custodial Supplies	236.52	13,829.01
451421	11/20/24	21179	MEHRA, LOKESH	12412 C	A	61-296-7920-099-974-0000	ROBOTICS TEAM 23439	1,203.39	1,203.39
451422	11/20/24	21339	SINGHAL, SHALU	12258 C	G	11-351-4910-000-000-9551	Other P/S CARE	17.50	17.50
451423	11/20/24	21362	WELCH, CLAUDIA	12332 C	G	11-111-5111-011-000-0000	TEACHING SUPPLIES -	200.00	200.00
451424	11/20/24	21389	FREEMAN, LAURIE	12378 C	R	21-321-3110-000-000-9200	Prof/Tech Services	627.90	627.90
451425	11/20/24	21472	RONEY, MARY ANN	12440 C	G	11-231-3220-000-000-0000	CONFERENCES	474.06	474.06
451426	11/20/24	21562	VALLURPALLI,	12411 C	A	61-296-7920-099-980-0000	LOWER ELEM - ROBOTIC	23.27	23.27
451427	11/20/24	21582	SPIKER, BLANE	12282 C	A	61-296-7920-001-739-0000	NEF EDUCATOR FELLOWS	250.00	250.00
451428	11/20/24	21592	ALEENA MARKOWICZ	12427 C	A	61-296-7920-022-805-0000	CHEER	6,480.00	6,480.00
451429	11/20/24	21682	RATHOD, HARINKUMAR	12406 C	A	61-296-7920-099-960-0000	ROBOTICS TEAM 11129	134.74	134.74
451430	11/20/24	21686	SMITH, HALLIE	12372 C	J	21-127-3210-022-593-3440	LOCAL MILEAGE - FINA	35.11	
				12367 C	J	21-127-3220-022-593-3440	CONFERENCES - FINANC	90.72	125.83
451431	11/20/24	21840	KINGSCOTT ASSOCIATES INC	12260 C	Q	41-456-3190-000-000-9044	Other Professional &	23,237.50	23,237.50
451432	11/20/24	26769	IMAGINE LEARNING LLC	12304 C	G	11-113-3710-022-000-9611	TUITION - VIRTUAL CO	7,440.00	7,440.00
451433	11/20/24	26793	BASE10ASSETS LLC	10645 P	A	61-296-7920-099-964-0000	ROBOTICS TEAM 11254	1,217.15	
				10645 P	A	61-296-7920-099-964-0000	ROBOTICS TEAM 11254	304.14	
				10645 P	A	61-296-7920-099-964-0000	ROBOTICS TEAM 11254	400.04	
				10645 P	A	61-296-7920-099-964-0000	ROBOTICS TEAM 11254	240.18	
				10645 P	A	61-296-7920-099-964-0000	ROBOTICS TEAM 11254	428.57	
				10645 P	A	61-296-7920-099-964-0000	ROBOTICS TEAM 11254	392.62	2,982.70
451434	11/20/24	26819	DATA DELIVERY SERVICES	12338 C	C	21-297-4120-000-000-9251	EFB Equipment Repair	8,121.29	8,121.29
451435	11/20/24	26823	HALLET, HANNAH	12279 C	I	21-219-3210-022-000-9300	LOCAL MILEAGE	95.14	95.14
451436	11/20/24	26836	BARRY KARAS	12336 C	G	11-261-4110-012-000-0000	Bldg & Land Repairs	415.00	415.00

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451437	11/20/24	26854	QUALTRICS INTERNATIONAL INC	11809 C	G	11-221-3450-001-000-9611	SOFTWARE LICENSES	10,331.80	10,331.80
451438	11/20/24	26871	UMA SARWANI BOMMIREDDIPALLI	12407 C	A	61-296-7920-099-984-0000	UPPER ELEM - ROBOTIC	163.50	163.50
451439	11/20/24	26893	LAURENCE WYATT	12434 C	A	61-296-7920-022-827-0000	VOLLEYBALL	2,400.00	2,400.00
451440	11/20/24	26895	KEMPER SPORTS MANAGEMENT	12429 C	A	61-296-7920-022-827-0000	VOLLEYBALL	2,956.80	2,956.80
451441	11/20/24	26897	DONNA LIM	12373 C	R	21-321-3110-000-000-9200	Prof/Tech Services	396.00	396.00
451442	11/20/24	26901	FERRIS STATE UNIVERSITY	12326 C	G	11-113-3720-022-000-0000	Dual Enrollment Tuit	762.50	762.50
451443	11/20/24	26904	KRYSTLE TROIA-ALVARADO	12415 C	A	61-296-7920-099-980-0000	LOWER ELEM - ROBOTIC	109.12	109.12
451444	11/20/24	26906	JASHMITA KASHAT	12418 C	A	61-296-7920-099-984-0000	UPPER ELEM - ROBOTIC	326.87	326.87
451445	11/20/24	26907	DANIELLE POTEAT	12409 C	A	61-296-7920-099-984-0000	UPPER ELEM - ROBOTIC	327.40	327.40
451446	11/20/24	26908	SITARAM KANUPARTHI	12413 C	A	61-296-7920-099-984-0000	UPPER ELEM - ROBOTIC	246.94	246.94
451447	11/20/24	MSC21	ALLIE COSTA	12376 C	A	61-296-7920-022-646-0000	ALLIE COSTA	70.00	70.00
451448	11/20/24	MSC21	AMY WATKINS	12368 C	A	61-296-7920-022-611-0000	AMY WATKINS	24.92	24.92
451449	11/20/24	MSC21	ANN HANSEN	12381 C	G	11-351-4910-000-000-9551	ANN HANSEN	69.98	69.98
451450	11/20/24	MSC21	ELIZABETH GEORGE	12261 C	A	61-296-7920-018-616-0000	ELIZABETH GEORGE	45.00	45.00
451451	11/20/24	MSC21	GREG BENNICK	12377 C	A	61-296-7920-022-671-0000	GREG BENNICK	168.86	168.86
451452	11/20/24	MSC21	HARITHA ALAHARI	12262 C	A	61-296-7920-018-616-0000	HARITHA ALAHARI	45.00	45.00
451453	11/20/24	MSC21	JENNA GRUNDSTROM	12366 C	I	21-218-3210-000-063-9300	JENNA GRUNDSTROM	18.59	18.59
451454	11/20/24	MSC21	KETAKI APTE	12350 C	G	10-173-0000-000-000-0000	KETAKI APTE	175.00	175.00
451455	11/20/24	MSC21	MEGAN SUST	12399 C	G	11-118-5110-000-000-9551	MEGAN SUST	22.00	22.00
451456	11/20/24	MSC21	MODEL UN	12246 C	A	61-296-7920-022-671-0000	MODEL UN	2,846.21	2,846.21
451457	11/20/24	MSC21	MURUGAPRIYA SUBRAMAN	12374 C	A	61-296-7920-022-690-0000	MURUGAPRIYA SUBRAMAN	73.00	73.00
451458	11/20/24	MSC21	NIDHI BAJPAI	12375 C	A	61-296-7920-022-690-0000	NIDHI BAJPAI	73.00	73.00
451459	11/20/24	MSC21	SAMPILNOROV SARUUL	12339 C	C	22-471-0000-000-000-9250	SAMPILNOROV SARUUL	78.25	78.25
451460	11/20/24	MSC21	SHANIKA MCKINNON	12351 C	G	10-173-0000-000-000-0000	SHANIKA MCKINNON	175.00	175.00
451461	11/20/24	MSC21	SHIVANI GARG	12423 C	G	10-181-0002-000-000-0000	SHIVANI GARG	446.16	446.16
451462	11/20/24	MSC21	TODOR TOROMANOVSKI	12370 C	C	22-471-0000-000-000-9250	TODOR TOROMANOVSKI	35.75	35.75
451463	11/25/24	10320	CHAPTER 13 TRUSTEE		G	12-451-0009-000-000-9451	24-47066-MLO PIETRZAK, NATHAN	108.06	108.06
451464	11/25/24	12461	MISDU		G	12-451-0009-000-000-0000	913920497 CARTER, NICOLE	501.75	
					G	12-451-0009-000-000-0000	2020500186 NUKOLLS, KOREY	380.75	
					G	12-451-0009-000-000-0000	913919326 SCICLUNA, REBECCA	51.75	934.25
451465	11/25/24	16424	CHAPTER 13 TRUSTEE		G	12-451-0009-000-000-9451	23-41458-LSG GRESHAM, MICHELLE	595.00	595.00
451466	11/26/24	06068	TMP ARCHITECTURE INC	12511 C	Q	41-456-3190-018-000-9044	Other Professional &	726.95	
				12512 C	Q	41-456-3190-018-000-9044	Other Professional &	53,936.63	
				12512 C	Q	41-456-3190-022-000-9044	Other Professional &	33,678.00	
				12511 C	Q	41-456-3190-022-000-9044	Other Professional &	2,101.70	90,443.28
451467	11/26/24	06130	STRUCTURE TEC CORPORATION	12497 C	Q	41-456-3190-000-000-9044	Other Professional &	4,087.54	4,087.54
451468	11/26/24	06132	INTEGRATED DESIGN SOLUTIONS	24238 P	Q	41-456-6225-000-000-9044	BUILDING IMPROVEMENT	12,434.91	12,434.91
451469	11/26/24	10362	CORRIGAN ENTERPRISES	12449 C	G	11-261-5710-060-000-0000	Fuel	454.62	

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				12522 C	G	11-271-4910-070-000-0000	Other Purchased Serv	1,082.00	
				12521 C	G	11-271-5710-070-000-0000	Fuel	1,489.68	
				12446 C	G	11-271-5710-070-000-0000	Fuel	2,024.29	5,050.59
451470	11/26/24	10399	DATA IMAGE LLC	12253 C	Q	41-456-6225-000-000-9044	BUILDING IMPROVEMENT	13,800.00	13,800.00
451471	11/26/24	10954	ADN ADMINISTRATORS INC	12476 C	G	12-451-0001-000-000-9451	Dental	4,309.70	4,309.70
451472	11/26/24	11508	DELTACOM INC	12450 C	G	11-241-5910-015-000-0000	OFFICE SUPPLIES	150.78	150.78
451473	11/26/24	11546	ALPINE VALLEY SKI AREA	12462 C	G	11-293-7410-000-000-0000	DUES & FEES	1,000.00	1,000.00
451474	11/26/24	11558	DTE ENERGY	10117 P	G	11-261-5520-001-000-0000	Electricity	529.44	
				10117 P	G	11-261-5520-003-000-0000	Electricity	922.53	
				10117 P	G	11-261-5520-011-000-0000	Electricity	2,580.39	
				10117 P	G	11-261-5520-012-000-0000	Electricity	2,589.71	
				10117 P	G	11-261-5520-013-000-0000	Electricity	3,018.04	
				10117 P	G	11-261-5520-014-000-0000	Electricity	2,777.60	
				10117 P	G	11-261-5520-015-000-0000	Electricity	3,323.33	
				10117 P	G	11-261-5520-018-000-0000	Electricity	6,170.27	
				10117 P	G	11-261-5520-020-000-0000	Electricity	7,530.90	
				10117 P	G	11-261-5520-052-000-0000	Electricity	5,535.12	
				10117 P	G	11-261-5520-070-000-0000	Electricity	492.11	35,469.44
451475	11/26/24	11565	JACKSON TRUCK SERVICE INC	12560 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	5,435.00	5,435.00
451476	11/26/24	11671	DEAF COMMUNITY ADVOCACY	12531 C	A	61-296-7920-084-790-0000	JAPANESE GRANT	120.00	120.00
451477	11/26/24	11684	MICHIGAN HEALTH COUNCIL	12471 C	A	61-296-7920-022-690-0000	HOSA	12,705.00	12,705.00
451478	11/26/24	11938	EA GRAPHICS	12552 C	A	61-296-7920-022-810-0000	FOOTBALL	1,246.74	1,246.74
451479	11/26/24	12124	H-O-H CHEMICALS INC	12528 C	G	11-261-4110-022-000-0000	Bldg & Land Repairs	339.00	339.00
451480	11/26/24	12211	JOHN'S SANITATION INC	12556 C	G	11-271-4910-070-000-0000	Other Purchased Serv	150.00	150.00
451481	11/26/24	12250	M-2 AUTO PARTS INC	12529 C	G	11-261-5730-060-000-0000	Vehicle Repair Parts	549.14	
				12448 C	G	11-261-5730-060-000-0000	Vehicle Repair Parts	400.32	
				12561 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	222.00	1,171.46
451482	11/26/24	12567	NOVI CHAMBER OF COMMERCE	12000 C	G	11-232-7410-001-000-0000	DUES & FEES	792.00	792.00
451483	11/26/24	12642	PAPER EXPRESS INC	12538 C	G	11-111-5110-014-000-0000	TEACHING SUPPLIES	1,532.00	1,532.00
451484	11/26/24	12696	PLYMOUTH PT SPECIALISTS	12559 C	G	11-293-4910-000-000-0000	Other Purchased Serv	4,776.00	4,776.00
451485	11/26/24	12916	SEMSL-ALPINE VALLEY DIVISION	12461 C	G	11-293-7410-000-000-0000	DUES & FEES	600.00	600.00
451486	11/26/24	13110	VESCO OIL CORPORATION	12504 C	G	11-271-4910-070-000-0000	Other Purchased Serv	123.75	
				12517 C	G	11-271-4910-070-000-0000	Other Purchased Serv	818.28	
				12520 C	G	11-271-4910-070-000-0000	Other Purchased Serv	123.75	1,065.78
451487	11/26/24	15671	ZIMMERMAN, BARBARA	12545 C	A	61-296-7920-011-675-0000	VO ADMIN	15.00	15.00
451488	11/26/24	16676	HORIZON ENGINEERING	12508 C	Q	41-456-3190-000-000-9044	Other Professional &	1,972.32	1,972.32
451489	11/26/24	18684	WATERMARK APPAREL LLC	12464 C	A	61-296-7920-022-690-0000	HOSA	6,762.00	6,762.00
451490	11/26/24	18769	MUNUM	12465 C	A	61-296-7920-022-671-0000	MODEL UN	2,460.00	2,460.00

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451491	11/26/24	19662	AURILLIA, CAROL	12554 C	A	61-296-7920-022-810-0000	FOOTBALL	703.03	703.03
451492	11/26/24	20069	LOWERY CORP. DBA APPLIED	12514 C	G	11-111-4223-011-000-0000	Printer Expense	227.34	
				12515 C	G	11-111-4223-011-000-0000	Printer Expense	227.34	
				12515 C	G	11-111-4223-012-000-0000	Printer Expense	249.65	
				12514 C	G	11-111-4223-012-000-0000	Printer Expense	249.65	
				12514 C	G	11-111-4223-013-000-0000	Printer Expense	35.96	
				12515 C	G	11-111-4223-013-000-0000	Printer Expense	35.96	
				12515 C	G	11-111-4223-014-000-0000	Printer Expense	218.53	
				12514 C	G	11-111-4223-014-000-0000	Printer Expense	218.53	
				12514 C	G	11-111-4223-015-000-0000	Printer Expense	155.86	
				12515 C	G	11-111-4223-015-000-0000	Printer Expense	155.86	
				12515 C	G	11-111-4223-018-000-0000	Printer Expense	429.86	
				12514 C	G	11-111-4223-018-000-0000	Printer Expense	429.86	
				12514 C	G	11-112-4223-020-000-0000	Printer Expense	152.71	
				12515 C	G	11-112-4223-020-000-0000	Printer Expense	152.71	
				12519 C	G	11-113-4222-022-000-0000	COPIER EXPENSE	69.55	
				12515 C	G	11-113-4223-022-000-0000	Printer Expense	533.09	
				12514 C	G	11-113-4223-022-000-0000	Printer Expense	533.09	
				12514 C	G	11-113-4223-024-000-9411	Printer Expense	1.09	
				12515 C	G	11-113-4223-024-000-9411	Printer Expense	1.09	
				12515 C	G	11-289-4223-000-000-0000	Printer Expense	440.86	
				12514 C	G	11-289-4223-000-000-0000	Printer Expense	440.86	
				12514 C	G	11-311-4223-000-000-9551	Printer Expense	233.05	
				12515 C	G	11-311-4223-000-000-9551	Printer Expense	233.05	5,425.55
451493	11/26/24	20305	SPARKS, JIM	12553 C	A	61-296-7920-022-810-0000	FOOTBALL	69.17	69.17
451494	11/26/24	20575	MOSS AUDIO CORPORATION	12255 C	Q	41-456-6225-018-000-9044	BUILDING IMPROVEMENT	13,130.00	13,130.00
451495	11/26/24	20770	CUMMINS SALES AND SERVICE	12562 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	120.97	
				12563 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	53.84	
				12564 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	284.55	
				12565 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	121.13	
				12566 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	25.08	605.57
451496	11/26/24	21030	DIVINE CHILD HIGH SCHOOL	11672 C	G	11-293-7410-000-000-0000	Dues And Fees	150.00	150.00
451497	11/26/24	21058	1ST QUALITY TRANSPORTATION	12547 C	G	11-271-3330-000-000-0000	Pupil Transp-Private	825.00	
				12490 C	G	11-271-3330-000-000-0000	Pupil Transp-Private	825.00	1,650.00
451498	11/26/24	21153	SWEETFLOUR LLC	12480 C	R	21-321-3110-000-000-9200	Prof/Tech Services	165.00	165.00
451499	11/26/24	21252	JAPAN SOCIETY OF DETROIT	12466 C	A	61-296-7920-022-659-0000	JAPANESE CLUB	22.50	22.50
451500	11/26/24	21429	EMANUEL, ANNA	12558 C	A	61-296-7920-022-821-0000	SWIM & DIVE GIRLS	307.96	307.96
451501	11/26/24	10027	A PARTS WAREHOUSE	12068 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	428.00	428.00

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CheckNo	CkDate	Vendor	Name	PO #	AFC	Account	Description	Amount	CheckAmt
451502	11/26/24	10144	ARCH ENVIRONMENTAL GROUP	12451 C	G	11-261-4910-070-000-0000	Other Purchased Serv	432.50	432.50
451503	11/26/24	20711	CHINN, REBECCA	12467 C	J	21-212-7910-022-000-2830	Miscellaneous Expend	880.33	880.33
451504	11/26/24	26896	CHIPPEWA VALLEY SCHOOLS	12459 C	G	11-293-7410-000-000-0000	DUES & FEES	320.00	320.00
451505	11/26/24	26911	DANCE TEAM UNION LLC	12470 C	A	61-296-7920-022-629-0000	DANCE COMPANY	3,070.00	3,070.00
451506	11/26/24	15519	DEINEK, KIMBERLY	12557 C	G	11-229-7910-001-000-0000	Therapy Dogs Exp NEF	36.72	36.72
451507	11/26/24	26909	DIANA MALCZEWSKI	12453 C	G	11-111-5111-011-000-0000	TEACHING SUPPLIES -	10.00	10.00
451508	11/26/24	18022	GFL ENVIRONMENTAL USA INC.	12540 C	G	11-241-4910-014-000-0000	OTHER PURCHASED SERV	79.52	79.52
451509	11/26/24	21174	IMPERIAL DADE DBA NICHOLS	12059 C	G	11-261-5991-011-000-0000	Custodial Supplies	1,224.25	5,349.86
				12061 C	G	11-261-5991-012-000-0000	Custodial Supplies	1,325.72	
				12060 C	G	11-261-5991-014-000-0000	Custodial Supplies	2,296.09	
				11979 C	G	11-261-5991-022-000-0000	Custodial Supplies	503.80	
451510	11/26/24	17018	JOHNSON, MICHELLE	12454 C	I	21-122-3210-052-271-9300	LOCAL MILEAGE	87.97	218.25
				12503 C	I	21-213-3220-000-000-9300	CONFERENCES	130.28	
451511	11/26/24	17870	KURUP, JEYESHKUMAR	12524 C	A	61-296-7920-099-958-0000	ROBOTICS TEAM 10477	1,074.66	1,074.66
451512	11/26/24	12425	MESSA (MICHIGAN EDUCATION	12477 C	G	12-451-0006-000-000-9451	MESSA	794,186.57	794,186.57
451513	11/26/24	12456	MICHIGAN SCHOOL BAND &	12481 C	G	11-113-7410-022-000-0000	DUES & FEES	240.00	240.00
451514	11/26/24	20236	MIDWEST MOTOR SUPPLY CO INC	12548 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	1,157.06	1,157.06
451515	11/26/24	MSC21	BEN WILSON	12463 C	A	61-296-7920-022-882-0000	BEN WILSON	76.95	76.95
451516	11/26/24	MSC21	CHRIS HAYWARD	12525 C	A	61-296-7920-022-823-0000	CHRIS HAYWARD	215.17	215.17
451517	11/26/24	MSC21	JEAN FOERG	12523 C	G	10-181-0000-000-000-0000	JEAN FOERG	75.00	75.00
451518	11/26/24	MSC21	KALMER URM	12456 C	A	61-296-7920-022-821-0000	KALMER URM	1,246.14	1,246.14
451519	11/26/24	MSC21	KRISTY BARANIK	12501 C	I	21-215-3210-000-031-9300	KRISTY BARANIK	308.20	308.20
451520	11/26/24	MSC21	KRISTY BARANIK	12502 C	I	21-215-3220-011-031-9300	KRISTY BARANIK	700.05	700.05
451521	11/26/24	MSC21	MARLIA PANOVA	12555 C	A	61-296-7920-022-821-0000	MARLIA PANOVA	15.99	15.99
451522	11/26/24	MSC21	ROBERT BAKER	12500 C	A	61-296-7920-020-675-0000	ROBERT BAKER	500.52	500.52
451523	11/26/24	MSC21	SHERRI JOHNSON	12460 C	G	10-173-0000-000-000-0000	SHERRI JOHNSON	175.00	175.00
451524	11/26/24	26869	NATIONAL ENERGY CONTROL	12550 C	G	11-261-5992-014-000-0000	Maintenance Supply	276.65	1,286.04
				12549 C	G	11-261-5992-060-000-0000	Maintenance Supply	812.01	
				12549 C	S	41-261-4110-020-000-0000	Bldg & Land Repairs	197.38	
451525	11/26/24	12684	PITNEY BOWES GLOBAL	12513 C	G	11-289-3430-000-000-0000	POSTAGE	690.48	690.48
451526	11/26/24	13041	POMPS TIRE SERVICE INC	12493 C	G	11-271-5720-070-000-0000	Tire,Tubes And Batte	960.10	960.10
451527	11/26/24	11126	PRECISION CONCRETE INC	12526 C	S	41-261-4110-012-000-0000	Bldg & Land Repairs	376.50	1,764.00
				12526 C	S	41-261-4110-014-000-0000	Bldg & Land Repairs	1,387.50	
451528	11/26/24	26910	SEMMUNA	12494 C	A	61-296-7920-022-671-0000	MODEL UN	5,000.00	5,000.00
451529	11/26/24	19984	SWANSON, RUTHANN	12551 C	A	61-296-7920-022-810-0000	FOOTBALL	92.25	92.25
451530	11/26/24	20536	SWEENEY, SABRINA	12527 C	G	11-221-3220-014-000-9611	CONFERENCES	25.46	25.46
451531	11/26/24	13086	US GAMES (DIVISION OF BSN	12458 C	G	11-293-5998-000-000-0000	ATHLETIC BALLS	1,199.85	1,199.85
451532	11/26/24	20014	VILLANUEVA, JENNIFER	12496 C	A	61-296-7920-022-827-0000	VOLLEYBALL GIRLS	69.95	69.95

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CheckNo	CkDate	Vendor	Name	PO #	AFC	Account	Description	Amount	CheckAmt
451533	11/26/24	20308	XU, BO	12468 C	A	61-296-7920-022-734-0000	SCIENCE CLUB	135.20	
				12469 C	A	61-296-7920-022-734-0000	SCIENCE CLUB	26.48	161.68
Sub Total:								\$2,380,391.39	
ACH CHECKS									
A00021	11/06/24	10748	MCCARTHY & SMITH INC	12037 C	Q	41-456-6225-022-000-9044	BUILDING IMPROVEMENT	601,206.03	601,206.03
A00022	11/06/24	10915	LOGISTICS INC DBA RELIABLE	10654 P	G	11-261-3430-000-000-0000	POSTAGE	2,756.78	2,756.78
A00023	11/06/24	11392	ENVIRO-CLEAN SERVICES INC	12043 C	G	11-261-4116-063-000-0000	Contract Custodian	3,407.61	
				12044 C	G	11-261-4116-063-000-0000	Contract Custodian	5,849.17	
				10115 P	R	21-261-4116-063-000-9200	Contract Custodian I	9,785.62	19,042.40
A00024	11/06/24	12219	J.W. PEPPER & SON INC	11992 C	A	61-296-7920-020-752-0000	ORCHESTRA	127.99	127.99
A00025	11/06/24	12977	PENCHURA LLC	12038 C	Q	41-456-6225-012-000-9044	BUILDING IMPROVEMENT	41,762.00	
				12040 C	Q	41-456-6225-012-000-9044	BUILDING IMPROVEMENT	139,090.00	
				11993 C	Q	41-456-6225-018-000-9044	BUILDING IMPROVEMENT	11,888.00	192,740.00
A00026	11/06/24	13092	VSC INC	11450 C	G	11-225-5990-000-000-0000	MISCELLANEOUS SUPPLI	380.91	380.91
A00027	11/06/24	18607	AMAZON CAPITAL SERVICES INC.	12004	G	11-111-5110-011-000-9611	TEACHING SUPPLIES	53.85	
				12004	G	11-111-5110-011-000-9611	CREDIT MEMO 1w1g-4kmt-rmvc	(17.49)	
				12001 C	G	11-111-5110-013-000-0000	TEACHING SUPPLIES	28.06	
				11995 C	G	11-111-5110-018-000-0000	TEACHING SUPPLIES -	17.47	
				11994 C	G	11-111-5110-018-000-0000	TEACHING SUPPLIES -	97.14	
				11997 C	G	11-111-5990-015-000-0000	MISCELLANEOUS SUPPLI	32.58	
				12012 C	G	11-118-5110-000-000-9551	TEACHING SUPPLIES	48.57	
				12030 C	G	11-125-5110-001-000-9611	TEACHING SUPPLIES -	169.94	
				12031 C	G	11-125-5110-001-000-9611	TEACHING SUPPLIES -	53.99	
				12034 C	G	11-229-7910-001-000-0000	Therapy Dogs Exp NEF	35.62	
				12049 C	G	11-261-5910-060-000-0000	OFFICE SUPPLIES	134.99	
				12007	G	11-261-5980-060-000-0000	Miscellaneous Hardwa	880.12	
				12053 C	G	11-261-5992-015-000-0000	Maintenance Supply	28.99	
				12007	G	11-261-5992-015-000-0000	CREDIT MEMO 1CT1-HKCF-GCY1	(36.99)	
				12007	G	11-261-5992-015-000-0000	CREDIT MEMO 1RVP-WKTC-GKKH	(36.99)	
				12008 C	G	11-261-5992-022-000-0000	Maintenance Supply	76.18	
				11980 C	J	21-118-5990-051-000-3430	Miscellaneous Suppli	9.99	
				11981 C	F	21-125-5110-011-000-6010	TEACHING SUPPLIES	104.23	
				12029 C	J	21-221-5110-000-000-3071	TEACHING SUPPLIES	33.94	
				11999 C	A	61-296-7920-015-621-0000	DF ART	92.38	
				12002 C	A	61-296-7920-015-621-0000	DF ART	198.32	2,004.89
A00028	11/06/24	18683	DABERKO LLC	12020 C	R	21-321-3110-000-000-9200	Prof/Tech Services	2,779.00	2,779.00
A00029	11/06/24	20462	ENTECH MEDICAL STAFFING	12042 C	I	21-213-3130-000-000-9300	Contracted Services	1,944.00	1,944.00
A00030	11/13/24	12219	J.W. PEPPER & SON INC	12153 C	G	11-112-5119-020-000-0000	TEACHING SUPPLIES -	49.59	

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				12154 C	G	11-112-5119-020-000-0000	TEACHING SUPPLIES -	57.50	
				12155 C	G	11-112-5119-020-000-0000	TEACHING SUPPLIES -	86.99	
				12156 C	G	11-112-5119-020-000-0000	TEACHING SUPPLIES -	12.50	
				12157 C	G	11-112-5119-020-000-0000	TEACHING SUPPLIES -	10.75	
				12158 C	G	11-112-5119-020-000-0000	TEACHING SUPPLIES -	11.50	
				12159 C	G	11-112-5119-020-000-0000	TEACHING SUPPLIES -	68.05	
				12160 C	G	11-112-5119-020-000-0000	TEACHING SUPPLIES -	110.49	
				12161 C	G	11-112-5119-020-000-0000	TEACHING SUPPLIES -	107.00	
				12162 C	G	11-112-5119-020-000-0000	TEACHING SUPPLIES -	90.69	
				12164 C	G	11-112-5119-020-000-0000	TEACHING SUPPLIES -	6.30	611.36
A00031	11/13/24	16574	PREMIER RELOCATIONS LLC	12149 C	Q	41-456-6225-018-000-9044	BUILDING IMPROVEMENT	450.00	450.00
A00032	11/13/24	18607	AMAZON CAPITAL SERVICES INC.	12067 C	G	11-111-5110-011-000-9611	TEACHING SUPPLIES	22.21	
				12067 C	G	11-111-5110-012-000-9611	TEACHING SUPPLIES	27.15	
				12120 C	G	11-111-5110-013-000-0000	TEACHING SUPPLIES	16.87	
				12067 C	G	11-111-5110-013-000-9611	TEACHING SUPPLIES	14.81	
				12067 C	G	11-111-5110-014-000-9611	TEACHING SUPPLIES	12.34	
				12067 C	G	11-111-5110-015-000-9611	TEACHING SUPPLIES	4.94	
				12084 C	G	11-111-5110-018-000-0000	TEACHING SUPPLIES -	106.04	
				12222 C	G	11-111-5110-018-000-0000	TEACHING SUPPLIES -	109.47	
				12067 C	G	11-111-5110-018-000-9611	TEACHING SUPPLIES	7.40	
				12088 C	G	11-111-5111-014-000-0000	TEACHING SUPPLIES -	8.99	
				12089 C	G	11-111-5111-014-000-0000	TEACHING SUPPLIES -	20.79	
				12221 C	G	11-111-5114-018-000-0000	TEACHING SUPPLIES -	43.29	
				12223 C	G	11-111-5119-018-000-0000	TEACHING SUPPLIES -	86.35	
				12067 C	G	11-112-5110-020-000-9611	TEACHING SUPPLIES	9.87	
				12179 C	G	11-118-5110-000-000-9551	TEACHING SUPPLIES	99.62	
				12189 C	G	11-213-5990-001-000-0000	MISCELLANEOUS SUPPLI	64.64	
				12086 C	G	11-222-5310-018-000-0000	EDUCATIONAL MEDIA	38.90	
				12087 C	G	11-241-5910-014-000-0000	OFFICE SUPPLIES	44.95	
				12016 C	G	11-261-5992-015-000-0000	Maintenance Supply	71.98	
				12110 C	G	11-293-5990-000-000-0000	MISCELLANEOUS SUPPLI	17.99	
				12210 C	G	11-293-5990-000-000-0000	MISCELLANEOUS SUPPLI	19.98	
				12247 C	G	11-293-5990-000-000-0000	MISCELLANEOUS SUPPLI	92.48	
				12248 C	G	11-293-5990-000-000-0000	MISCELLANEOUS SUPPLI	71.98	
				12182 C	J	21-132-5110-025-000-3310	TEACHING SUPPLIES	134.41	
				12141 C	C	21-297-5640-000-000-9250	Non Food Items	28.61	
				12200 C	C	21-297-5640-000-000-9250	Non Food Items	160.38	
				12225 C	C	21-297-5640-000-000-9250	Non Food Items	28.44	

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				12132 C	A	61-296-7920-014-675-0000	ADMIN PV	14.80	
				12243 C	A	61-296-7920-015-621-0000	DF ART	28.98	
				12118 C	A	61-296-7920-015-621-0000	DF ART	29.97	
				12119 C	A	61-296-7920-015-621-0000	DF ART	63.05	
				12085 C	A	61-296-7920-018-616-0000	CAMP	80.80	
				12083 C	A	61-296-7920-018-675-0000	ADMIN NM	35.07	
				12103 C	A	61-296-7920-022-814-0000	V POM PON	136.42	
				12104 C	A	61-296-7920-022-814-0000	V POM PON	316.80	
				12105 C	A	61-296-7920-022-814-0000	V POM PON	174.91	
				12184 C	A	61-296-7920-025-607-0000	ADULT ED TUITION	126.93	2,372.61
A00033	11/13/24	20462	ENTECH MEDICAL STAFFING	12190 C	I	21-213-3130-000-000-9300	Contracted Services	1,296.00	1,296.00
A00034	11/13/24	21451	MICHAEL LANCE DBA EXCELANCE	12125 C	G	11-221-3190-001-000-9611	Other Professional &	2,083.33	2,083.33
A00035	11/13/24	21521	PEOPLE DRIVEN TECHNOLOGY	11033 P	G	11-225-7910-000-000-0000	Miscellaneous Expend	905.00	
				11033 C	G	11-225-7910-000-000-0000	Miscellaneous Expend	1,904.71	2,809.71
A00036	11/13/24	21687	SECOND TRILOGY LLC	12201 C	G	11-293-3310-000-000-0000	Pupil Tran/Carrier/F	5,670.00	5,670.00
A00037	11/20/24	11145	ESKO ROOFING & SHEET METAL	12294 C	S	41-261-4110-011-000-0000	Bldg & Land Repairs	5,305.00	5,305.00
A00038	11/20/24	12219	J.W. PEPPER & SON INC	12264 C	G	11-113-5111-022-000-9122	TEACHING SUPPLIES -	74.90	
				12388 C	G	11-113-5111-022-000-9122	TEACHING SUPPLIES -	55.00	
				12389 C	G	11-113-5111-022-000-9122	TEACHING SUPPLIES -	103.20	
				12390 C	G	11-113-5111-022-000-9122	TEACHING SUPPLIES -	91.00	324.10
A00039	11/20/24	12416	THE BEST DEALS FOR YOU LLC	12422 C	R	21-321-3110-000-000-9200	Prof/Tech Services	3,000.00	3,000.00
A00040	11/20/24	12656	PEDIATRIC HEALTH CONSULTANTS	12371 C	I	21-213-3131-000-000-9300	Contracted Services	41,407.48	41,407.48
A00041	11/20/24	17621	PAULY'S CHOP SHOP LAWN CARE	12315 C	G	11-261-4110-022-000-0000	Bldg & Land Repairs	1,837.50	
				12315 C	R	21-261-4110-000-000-9200	Bldg & Land Repairs	612.50	2,450.00
A00042	11/20/24	18004	SONITROL GREAT LAKES -	12296 C	G	11-261-4120-011-000-0000	Equipment Repairs &	1,295.00	
				12297 C	G	11-261-4120-011-000-0000	Equipment Repairs &	2,145.00	
				12299 C	G	11-261-4120-012-000-0000	Equipment Repairs &	1,550.00	4,990.00
A00043	11/20/24	18607	AMAZON CAPITAL SERVICES INC.	12325 C	G	11-111-5110-011-000-9611	TEACHING SUPPLIES	24.12	
				12325 C	G	11-111-5110-012-000-9611	TEACHING SUPPLIES	24.12	
				12325 C	G	11-111-5110-013-000-9611	TEACHING SUPPLIES	24.12	
				12325 C	G	11-111-5110-014-000-9611	TEACHING SUPPLIES	24.12	
				12325 C	G	11-111-5110-015-000-9611	TEACHING SUPPLIES	24.12	
				12325 C	G	11-111-5110-018-000-9611	TEACHING SUPPLIES	24.12	
				12322 C	G	11-111-5110-023-000-0000	TEACHING SUPPLIES	103.95	
				12278 C	G	11-111-5111-015-000-0000	TEACHING SUPPLIES -	56.71	
				12300 C	G	11-111-5111-015-000-0000	TEACHING SUPPLIES -	41.40	
				12356 C	G	11-111-5111-015-000-0000	TEACHING SUPPLIES -	85.02	
				12391 C	G	11-113-5110-022-000-0000	TEACHING SUPPLIES -	30.08	

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				12395 C	G	11-113-5112-022-000-0000	TEACHING SUPPLIES -	192.60	
				12393 C	G	11-113-5112-022-000-0000	TEACHING SUPPLIES -	53.95	
				12392 C	G	11-113-5116-022-000-0000	TEACHING SUPPLIES- C	68.82	
				12396 C	G	11-113-5118-022-000-0000	TEACHING SUPPLIES -	43.39	
				12397 C	G	11-113-5118-022-000-0000	TEACHING SUPPLIES -	86.78	
				12402 C	G	11-118-5110-000-000-9551	TEACHING SUPPLIES	68.94	
				12394 C	G	11-118-5110-000-000-9551	TEACHING SUPPLIES	89.94	
				12387 C	G	11-118-5110-000-000-9551	TEACHING SUPPLIES	61.65	
				12441 C	G	11-232-5990-001-000-0000	MISCELLANEOUS SUPPLI	263.50	
				12341 C	G	11-252-5910-001-000-0000	OFFICE SUPPLIES	5.97	
				12430 C	G	11-252-5910-001-000-0000	OFFICE SUPPLIES	15.58	
				12345 C	G	11-261-5980-060-000-0000	Miscellaneous Hardwa	557.53	
				12358 C	G	11-283-5910-000-000-0000	OFFICE SUPPLIES	18.81	
				12404 C	G	11-299-5990-000-000-0000	MISCELLANEOUS SUPPLI	44.49	
				12386 C	J	21-118-5990-051-000-3430	MISCELLANEOUS SUPPLI	23.36	
				12275 C	I	21-122-5110-011-194-9300	TEACHING SUPPLIES	142.62	
				12274 C	I	21-122-5110-018-194-9300	TEACHING SUPPLIES	96.04	
				12273 C	I	21-122-5110-026-194-9300	TEACHING SUPPLIES	50.96	
				12277 C	I	21-122-5110-026-194-9300	TEACHING SUPPLIES	55.53	
				12276 C	I	21-122-5110-052-191-9300	TEACHING SUPPLIES	95.08	
				12330 C	J	21-125-5110-000-000-3071	TEACHING SUPPLIES	20.78	
				12331 C	J	21-125-5110-000-000-3071	TEACHING SUPPLIES	357.76	
				12364 C	J	21-132-5110-025-000-3310	TEACHING SUPPLIES	16.99	
				12365 C	J	21-132-5110-025-000-3310	TEACHING SUPPLIES	206.68	
				12329 C	J	21-221-5110-000-000-3071	TEACHING SUPPLIES	13.95	
				12340 C	C	21-297-5640-000-000-9250	Non Food Items	23.14	
				12328 C	A	61-296-7920-015-621-0000	DF ART	14.43	
				12398 C	A	61-296-7920-022-623-0000	NOVI 4 ALL	37.95	
				12400 C	A	61-296-7920-022-623-0000	NOVI 4 ALL	64.05	
				12353 C	A	61-296-7920-022-637-0000	CLUB FEES	505.25	
				12401 C	A	61-296-7920-022-646-0000	FALL DRAMA	6.99	
				12403 C	A	61-296-7920-022-646-0000	FALL DRAMA	28.99	3,794.38
A00044	11/20/24	20382	ADVANCED TURF SOLUTIONS INC	12314 C	G	11-261-5993-018-000-0000	Grounds Supplies	338.25	
				12314 C	G	11-261-5993-020-000-0000	Grounds Supplies	338.25	
				12314 C	G	11-261-5993-022-000-0000	Grounds Supplies	338.25	
				12314 C	R	21-261-5993-060-000-9200	Grounds Supplies	338.25	1,353.00
A00045	11/20/24	21521	PEOPLE DRIVEN TECHNOLOGY	12383 C	G	11-225-4120-000-000-0000	Equipment Repairs &	435.29	435.29
A00046	11/20/24	21687	SECOND TRIOLGY LLC	12405 C	G	11-293-3310-000-000-0000	Pupil Tran/Carrier/F	1,250.00	1,250.00

Check Register

Novi Community School District

Type of Checks: All

Date Range: 11/01/2024 to 11/30/2024

CheckNo	CkDate	Vendor	Name	PO #	AFC	Account	Description	Amount	CheckAmt
A00047	11/26/24	13070	UNITY SCHOOL BUS PARTS INC	12487 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	172.17	626.36
				12488 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	91.80	
				12489 C	G	11-271-5730-070-000-0000	Vehicle Repair Parts	362.39	
A00048	11/26/24	18607	AMAZON CAPITAL SERVICES INC.	12537 C	G	11-111-5110-011-000-0000	TEACHING SUPPLIES	18.99	3,486.15
				12541 C	G	11-111-5110-011-000-0000	TEACHING SUPPLIES	194.04	
				12539 C	G	11-111-5110-011-000-0000	TEACHING SUPPLIES	16.99	
				12479 C	G	11-111-5110-013-000-0000	TEACHING SUPPLIES	16.65	
				12473 C	G	11-111-5110-014-000-0000	TEACHING SUPPLIES	31.98	
				12447 C	G	11-111-5110-015-000-0000	TEACHING SUPPLIES	255.77	
				12533 C	G	11-111-5111-011-000-0000	TEACHING SUPPLIES -	89.99	
				12534 C	G	11-111-5111-011-000-0000	TEACHING SUPPLIES -	71.71	
				12535 C	G	11-111-5111-011-000-0000	TEACHING SUPPLIES -	14.99	
				12530 C	G	11-111-5111-011-000-0000	TEACHING SUPPLIES -	121.27	
				12543 C	G	11-111-5111-011-000-0000	TEACHING SUPPLIES -	18.98	
				12452 C	G	11-111-5111-015-000-0000	TEACHING SUPPLIES -	19.50	
				12472 C	G	11-113-5110-022-000-0000	TEACHING SUPPLIES -	31.53	
				12474 C	G	11-113-5118-022-000-0000	TEACHING SUPPLIES -	86.78	
				12455 C	G	11-221-5110-001-000-9611	TEACHING SUPPLIES -	232.30	
				12544 C	G	11-241-5910-011-000-0000	OFFICE SUPPLIES	142.72	
				12542 C	G	11-241-5910-011-000-0000	OFFICE SUPPLIES	122.26	
				12486 C	I	21-122-5110-011-194-9300	TEACHING SUPPLIES	26.68	
				12491 C	I	21-122-5110-011-194-9300	TEACHING SUPPLIES	119.62	
				12507 C	I	21-122-5110-011-194-9300	TEACHING SUPPLIES	61.98	
				12484 C	I	21-122-5110-014-194-9300	TEACHING SUPPLIES	74.78	
				12507 C	I	21-122-5110-014-194-9300	TEACHING SUPPLIES	61.98	
				12485 C	I	21-122-5110-018-194-9300	TEACHING SUPPLIES	369.99	
				12495 C	I	21-122-5110-018-194-9300	TEACHING SUPPLIES	40.54	
				12483 C	I	21-122-5110-026-194-9300	TEACHING SUPPLIES	295.34	
				12492 C	I	21-122-5110-052-191-9300	TEACHING SUPPLIES	313.24	
				12546 C	F	21-125-5110-011-000-6010	TEACHING SUPPLIES	129.98	
				12536 C	F	21-125-5110-011-000-6010	TEACHING SUPPLIES	109.22	
				12478 C	C	21-297-5640-000-000-9250	Non Food Items	14.99	
				12516 C	A	61-296-7920-015-621-0000	DF ART	94.40	
				12475 C	A	61-296-7920-022-690-0000	HOSA	214.18	
				12457 C	A	61-296-7920-022-801-0000	STATE TOURNAMENT	72.78	
A00049	11/26/24	20462	ENTECH MEDICAL STAFFING	12518 C	I	21-213-3130-000-000-9300	Contracted Services	1,944.00	1,944.00
A00050	11/26/24	12219	J.W. PEPPER & SON INC	12509 C	G	11-112-5119-020-000-0000	TEACHING SUPPLIES -	210.15	246.39
				12510 C	G	11-112-5119-020-000-0000	TEACHING SUPPLIES -	36.24	

Check Register

Type of Checks: All

Date Range: 11/01/2024 to 11/30/2024

CheckNo	CkDate	Vendor	Name	PO #	AFC	Account	Description	Amount	CheckAmt
A00051	11/26/24	10748	MCCARTHY & SMITH INC	12505 C	Q	41-456-6225-018-000-9044	BUILDING IMPROVEMENT	922,814.28	
				12506 C	Q	41-456-6225-018-000-9044	BUILDING IMPROVEMENT	996,377.34	
				12498 C	Q	41-456-6225-022-000-9044	BUILDING IMPROVEMENT	92,501.82	
				12499 C	Q	41-456-6225-022-000-9044	BUILDING IMPROVEMENT	286,037.70	2,297,731.14
A00052	11/26/24	21474	MULTILANGUAGE SERVICES INC	12532 C	A	61-296-7920-084-790-0000	JAPANESE GRANT	7,409.46	7,409.46
A00053	11/26/24	18353	TAYLOR, ROBERT	12482 C	R	21-321-3110-000-000-9200	Prof/Tech Services	60.00	60.00
Sub Total:								\$3,214,087.76	
Register Total:								\$5,594,479.15	

JP MORGAN/CHASE	PCARD CYCLE 11/1/24-11/29/2024				
NAME	ACCOUNT	AMOUNT	DATE	MERCHANT	DESCRIPTION
ABRAHAM, JACQUELINE	11-221-3220-001-000-9611	-17.04	11/15/2024	SHANTY CREEK RESORTS -	LODGING ADJUSTMENT
ABRAHAM, JACQUELINE Total		-17.04			
ABRAHAM, MARY	11-241-3190-020-000-0000	21.19	11/08/2024	ADOBE *ADOBE	RENEWAL
ABRAHAM, MARY	11-241-4910-020-000-0000	49.95	11/13/2024	SAFeway SHREDDING	SHREDDING-PURCHASED SERVICES
ABRAHAM, MARY Total		71.14			
ADER, KATHLEEN	61-296-7920-022-690-0000	435.00	11/27/2024	GRAND TRAV RESORT	DEPOSIT FOR HOSA STATES GRAND TRAVERSE
ADER, KATHLEEN Total		435.00			
BAKER, ROBERT	11-241-7410-020-000-0000	60.00	11/01/2024	OAKLAND SCHOOLS	FEE FOR TRAINING
BAKER, ROBERT Total		60.00			
BOBOIGE, JACQUELINE	11-221-3220-001-000-9611	175.00	11/13/2024	EB *THE IMPACT OF AI A	EMILY P CONFERENCE: MERA THE IMPACT OF AI,
BOBOIGE, JACQUELINE	11-221-3220-001-000-9611	335.96	11/21/2024	BAV INN LODGE-HOTEL	HOTEL FOR MERA CONFERENCE
BOBOIGE, JACQUELINE	11-221-7910-001-000-9611	145.90	11/27/2024	MARIA S ITALIAN BAKERY	LUNCH - OAKLAND SCHOOL COACHELLA
BOBOIGE, JACQUELINE Total		656.86			
BOOTZ, ASHLEY	61-296-7920-022-801-0000	611.77	11/01/2024	MARIA S ITALIAN BAKERY	FOOTBALL TEAM DINNER
BOOTZ, ASHLEY	61-296-7920-022-801-0000	98.80	11/01/2024	SAMS CLUB #6657	DESSERT AND WATERS FOR FOOTBALL DINNER
BOOTZ, ASHLEY	11-293-3220-000-000-0000	115.45	11/04/2024	SUPER 8 MOTELS	BOYS CROSS COUNTRY STATE FINALS STAY
BOOTZ, ASHLEY	11-293-3220-000-000-0000	115.45	11/04/2024	SUPER 8 MOTELS	BOYS CROSS COUNTRY STATE FINALS STAY
BOOTZ, ASHLEY	11-293-3220-000-000-0000	115.45	11/04/2024	SUPER 8 MOTELS	BOYS CROSS COUNTRY STATE FINALS STAY
BOOTZ, ASHLEY	61-296-7920-099-956-0000	700.00	11/13/2024	FIRST FOR INSPIRATION	TEAM REGISTRATION
BOOTZ, ASHLEY	61-296-7920-099-958-0000	136.74	11/25/2024	COURTYARD BY MARRIOTT	TEAM 10477 OVERNIGHT STAY
BOOTZ, ASHLEY	61-296-7920-099-958-0000	136.74	11/25/2024	COURTYARD BY MARRIOTT	TEAM 10477 OVERNIGHT STAY
BOOTZ, ASHLEY	61-296-7920-099-958-0000	136.74	11/25/2024	COURTYARD BY MARRIOTT	TEAM 10477 OVERNIGHT STAY
BOOTZ, ASHLEY	61-296-7920-099-958-0000	136.74	11/25/2024	COURTYARD BY MARRIOTT	TEAM 10477 OVERNIGHT STAY
BOOTZ, ASHLEY	61-296-7920-099-964-0000	911.52	11/25/2024	HOLIDAY INNS	TEAM 11254 OVERNIGHT STAY FOR COMPETITION
BOOTZ, ASHLEY	11-293-3220-000-000-0000	2060.10	11/25/2024	HOLIDAY INNS	GIRLS SWIM STATE MEET OVERNIGHT TRIP
BOOTZ, ASHLEY	61-296-7920-099-960-0000	75.00	11/25/2024	SUPER 8 MOTELS	11/22-11/23 TOURNAMENT OVERNIGHT STAY FEES TEAM 11129
BOOTZ, ASHLEY	61-296-7920-099-960-0000	75.00	11/25/2024	SUPER 8 MOTELS	11/22-11/23 TOURNAMENT OVERNIGHT STAY FEES TEAM 11129
BOOTZ, ASHLEY	61-296-7920-099-960-0000	75.00	11/25/2024	SUPER 8 MOTELS	11/22-11/23 TOURNAMENT OVERNIGHT STAY FEES TEAM 11129
BOOTZ, ASHLEY	61-296-7920-099-960-0000	75.00	11/25/2024	SUPER 8 MOTELS	11/22-11/23 TOURNAMENT OVERNIGHT STAY FEES TEAM 11129
BOOTZ, ASHLEY	61-296-7920-099-960-0000	75.00	11/25/2024	SUPER 8 MOTELS	11/22-11/23 TOURNAMENT OVERNIGHT STAY FEES TEAM 11129
BOOTZ, ASHLEY	61-296-7920-099-960-0000	75.00	11/25/2024	SUPER 8 MOTELS	11/22-11/23 TOURNAMENT OVERNIGHT STAY FEES TEAM 11129
BOOTZ, ASHLEY	61-296-7920-099-960-0000	75.00	11/25/2024	SUPER 8 MOTELS	11/22-11/23 TOURNAMENT OVERNIGHT STAY FEES TEAM 11129
BOOTZ, ASHLEY	61-296-7920-099-960-0000	75.00	11/25/2024	SUPER 8 MOTELS	11/22-11/23 TOURNAMENT OVERNIGHT STAY FEES TEAM 11129
BOOTZ, ASHLEY	61-296-7920-099-960-0000	75.00	11/25/2024	SUPER 8 MOTELS	11/22-11/23 TOURNAMENT OVERNIGHT STAY FEES TEAM 11129
BOOTZ, ASHLEY	61-296-7920-099-960-0000	75.00	11/25/2024	SUPER 8 MOTELS	11/22-11/23 TOURNAMENT OVERNIGHT STAY FEES TEAM 11129
BOOTZ, ASHLEY	61-296-7920-099-954-0000	1308.30	11/27/2024	HAMPTON INN HOTELS	TEAM 6294 OVERNIGHT STAY FOR COMPETITION
BOOTZ, ASHLEY	61-296-7920-099-958-0000	135.45	11/29/2024	COURTYARD BY MARRIOTT	TEAM 10477 OVERNIGHT STAY FOR COMPETITION
BOOTZ, ASHLEY Total		7544.25			
BRASIL, SANDRA	11-112-5110-020-000-0000	19.75	11/11/2024	THERAPRO	PAPER FOR MS
BRASIL, SANDRA	61-296-7920-020-675-0000	184.50	11/12/2024	CARD MY YARD	MS WELCOME BACK SIGNS
BRASIL, SANDRA	11-282-7410-000-000-0000	1950.00	11/15/2024	GIPPER MEDIA, INC.	SIPPLE YEARLY FEE
BRASIL, SANDRA	11-112-5119-020-000-0000	118.91	11/15/2024	KAZOOBIE KA	MS VOCAL MUSIC KAZOOS
BRASIL, SANDRA	11-241-4910-022-000-0000	135.00	11/27/2024	FEDERAL LICENSING INC	WOVI-FCC FEE
BRASIL, SANDRA Total		2408.16			
BRATNEY, BETHANY	11-222-5310-022-00-0000	706.87	11/05/2024	THRIFT BOOKS GLOBAL, L	NEW MATERIALS FOR LIBRARY
BRATNEY, BETHANY	11-222-5310-022-00-0000	138.32	11/06/2024	BOOK OUTLET	NEW MATERIALS FOR LIBRARY
BRATNEY, BETHANY	11-222-5310-022-00-0000	46.50	11/07/2024	BOOKSAMILLION.COM	NEW MATERIALS FOR LIBRARY
BRATNEY, BETHANY	11-222-5310-022-00-0000	131.92	11/07/2024	BOOKSAMILLION.COM	NEW MATERIALS FOR LIBRARY
BRATNEY, BETHANY	11-222-5310-022-00-0000	13.59	11/08/2024	BOOKSAMILLION.COM	NEW MATERIALS FOR LIBRARY
BRATNEY, BETHANY	11-222-5310-022-00-0000	31.34	11/08/2024	BOOKSAMILLION.COM	NEW MATERIALS FOR LIBRARY
BRATNEY, BETHANY	11-222-5310-022-00-0000	37.98	11/08/2024	BOOKSAMILLION.COM	NEW MATERIALS FOR LIBRARY
BRATNEY, BETHANY	11-222-5310-022-00-0000	92.94	11/08/2024	BOOKSAMILLION.COM	NEW MATERIALS FOR LIBRARY

BRATNEY, BETHANY	11-222-5310-022-00-0000	290.06	11/13/2024	FOLLETT CONTENT SOLUTI	NEW MATERIALS FOR LIBRARY
BRATNEY, BETHANY	11-222-5990-022-000-0000	26.32	11/20/2024	SP DYNAMICLAMPS	SUPPLIES FOR THE LIBRARY
BRATNEY, BETHANY	11-222-5990-022-000-0000	51.95	11/21/2024	ARKON RESOURCES INC	SUPPLIES FOR THE LIBRARY
BRATNEY, BETHANY	11-222-5990-022-000-0000	236.60	11/25/2024	DEMCO INC	SUPPLIES FOR THE LIBRARY
BRATNEY, BETHANY	11-222-5990-022-000-0000	231.46	11/25/2024	STAPLS7909096536000002	SUPPLIES FOR THE LIBRARY
BRATNEY, BETHANY	11-222-5990-022-000-0000	26.59	11/29/2024	STAPLS7909096536000003	SUPPLIES FOR THE LIBRARY
BRATNEY, BETHANY Total		2062.44			
BROWN, ALAINA	61-296-7920-022-605-0000	25.00	11/19/2024	NYTIMES*	AP LANG RESOURCE
BROWN, ALAINA Tota		25.00			
BYRON, KACY	11-113-5117-022-000-0000	7.87	11/01/2024	IC* INSTACART*161	GROCERIES FOR CULINARY CLASS
BYRON, KACY	11-113-5117-022-000-0000	59.98	11/01/2024	IC* INSTACART*161	GROCERIES FOR CULINARY CLASS
BYRON, KACY	11-113-5119-022-000-9122	111.98	11/08/2024	IC* INSTACART	GROCERIES FOR CULINARY CLASS
BYRON, KACY	61-296-7920-022-748-0000	18.93	11/08/2024	IC* INSTACART*161	GROCERIES FOR CULINARY CLASS
BYRON, KACY	61-296-7920-022-748-0000	79.08	11/08/2024	IC* INSTACART*161	GROCERIES FOR CULINARY CLASS
BYRON, KACY	11-113-5117-022-000-0000	267.97	11/08/2024	SHIPT* ORDER	GROCERIES FOR CULINARY CLASS
BYRON, KACY	11-113-5117-022-000-0000	139.25	11/13/2024	SHIPT* ORDER	GROCERIES FOR CULINARY CLASS
BYRON, KACY	61-296-7920-022-748-0000	47.18	11/14/2024	SHIPT* ORDER	EQUIPMENT FOR CULINARY CLASS
BYRON, KACY	61-296-7920-022-748-0000	5.00	11/15/2024	SHIPT* TIP 329900383	EQUIPMENT FOR CULINARY CLASS
BYRON, KACY	11-113-5117-022-000-0000	138.01	11/19/2024	SHIPT* ORDER	GROCERIES FOR CULINARY CLASS
BYRON, KACY	11-113-5117-022-000-0000	241.83	11/19/2024	SHIPT* ORDER	GROCERIES FOR CULINARY CLASS
BYRON, KACY	61-296-7920-022-748-0000	90.67	11/22/2024	SHIPT* ORDER	GROCERY ORDERS FOR CULINARY CLASS
BYRON, KACY	11-113-5117-022-000-0000	44.47	11/27/2024	IC* INSTACART	GROCERIES FOR CULINARY CLASS
BYRON, KACY	11-113-5117-022-000-0000	206.61	11/27/2024	SHIPT* ORDER	GROCERIES FOR CULINARY CLASS
BYRON, KACY Tota		1458.83			
CARINO, LAURA	11-283-3220-001-000-0000	95.00	11/25/2024	MSU PAYMENT ONLINE	SHRLR PROFESSIONAL DEVELOPMENT
CARINO, LAURA	11-283-7410-000-000-0000	140.00	11/26/2024	FSP*MASPA	2024-2025 MASPA MEMBERSHIP DUES
CARINO, LAURA	11-283-3220-001-000-0000	325.00	11/26/2024	FSP*MASPA	2024 51ST ANNUAL MASPA WINTER CONFERENCE
CARINO, LAURA Tota		560.00			
CHARFI, HANA	61-296-7920-025-607-0000	144.15	11/01/2024	BENITO S CAFE	STUDENTS LUNCHES
CHARFI, HANA	61-296-7920-025-607-0000	73.36	11/25/2024	TIM HORTON'S #914221	STUDENTS BREAKFAST
CHARFI, HANA Tota		217.51			
COOLMAN, ROBERT	11-261-5992-060-000-0000	858.36	11/04/2024	SQ *BRIGHTSOURCE LIGHT	MTCE ELECTRICAL STOCK - LAMPS
COOLMAN, ROBERT	11-261-5992-020-000-0000	296.20	11/06/2024	SQ *BRIGHTSOURCE LIGHT	MS ELECTRICAL CAFETERIA LAMPS
COOLMAN, ROBERT	41-261-4110-060-000-0000	260.19	11/15/2024	SQ *BRIGHTSOURCE LIGHT	MTCE EXTERIOR LED LIGHTS ON BUILDING WO 35171 SF PG 43
COOLMAN, ROBERT	11-261-5992-060-000-0000	71.64	11/26/2024	SQ *BRIGHTSOURCE LIGHT	MTCE ELECTRICAL STOCK LAMP STOCK
COOLMAN, ROBERT	11-261-5992-060-000-0000	187.80	11/26/2024	SQ *BRIGHTSOURCE LIGHT	MTCE ELECTRICAL STOCK HEAT LAMPS
COOLMAN, ROBERT Tota		1674.19			
DIROFF, MATTHEW	11-113-5111-022-000-9122	737.99	11/08/2024	SWEETWATER SOUND	REPLACEMENT HARMONY DIRECTOR CLASSROOM KEYBOARD
DIROFF, MATTHEW	11-113-7410-022-000-0000	25.00	11/11/2024	BOX5 MEDIA	STREAMING FEES FOR BANDS OF AMERICA CHAMPIONSHIPS
DIROFF, MATTHEW	11-113-5111-022-000-9122	950.16	11/12/2024	SWEETWATER SOUND	BASS GUITAR FOR JAZZ BAND
DIROFF, MATTHEW	11-113-7410-022-000-0000	20.00	11/14/2024	BOX5 MEDIA	STREAMING FEES FOR BANDS OF AMERICA CHAMPIONSHIPS
DIROFF, MATTHEW	11-113-7410-022-000-0000	20.00	11/14/2024	BOX5 MEDIA	STREAMING FEES FOR BANDS OF AMERICA CHAMPIONSHIPS
DIROFF, MATTHEW	11-113-7410-022-000-0000	27.00	11/18/2024	BOX5 MEDIA	STREAMING FEES FOR BANDS OF AMERICA CHAMPIONSHIPS
DIROFF, MATTHEW	11-113-7410-022-000-0000	32.00	11/18/2024	BOX5 MEDIA	STREAMING FEES FOR BANDS OF AMERICA CHAMPIONSHIPS
DIROFF, MATTHEW	11-113-5111-022-000-9122	6.99	11/19/2024	AMAZON MKTPL*L88WZ66A3	OBOE WATER CUPS
DIROFF, MATTHEW Total		1819.14			
DRAGOO, MICHAEL	11-261-4910-060-000-0000	204.24	11/13/2024	WILLSCOT MOBILE MINI	DISTRICT POD RENTAL FOR JSD
DRAGOO, MICHAEL	11-261-5990-060-000-0000	80.47	11/19/2024	AMAZON MKTPL*P009R1433	PERSONAL PURCHASE SEE CHECK ATTACHED TO STATEMENT
DRAGOO, MICHAEL Tota		284.71			
DUQUETTE, EDWARD	41-261-4110-011-000-0000	387.66	11/01/2024	IDN HARDWARE SALES-INC	VO EXIT OVERHEAD GYM DOOR HOLDER SF PG 34 AND 24
DUQUETTE, EDWARD	11-261-5992-011-000-0000	101.94	11/04/2024	THE HOME DEPOT #2737	VO ART ROOM CARPET PROTECTION FOR CLAY PROJECTS
DUQUETTE, EDWARD	11-261-5992-013-000-0000	162.96	11/06/2024	THE HOME DEPOT #2737	NW ENTRY REPAIR PAINT AND PVC SHEET
DUQUETTE, EDWARD	11-261-5980-060-000-0000	173.97	11/11/2024	ROCKLER WW HDWE 08	MTCE TOOLS TABLE SAW
DUQUETTE, EDWARD	11-261-5992-014-000-0000	6.19	11/11/2024	THE HOME DEPOT #2737	PV SIGNS HARDWARE TO POST SIGNS
DUQUETTE, EDWARD	11-261-5992-022-000-0000	35.74	11/11/2024	THE HOME DEPOT #2737	HS LIBRARY ALARM 9 VOLT BATTERIES

DUQUETTE, EDWARD	11-261-5992-060-000-0000	81.84	11/11/2024	THE HOME DEPOT #2737	MTCE TOOL LADDER JACK REPAIR
DUQUETTE, EDWARD	11-261-5992-060-000-0000	8.60	11/12/2024	FASTENAL COMPANY 01MID	DISTRICT WIDE DOOR HARDWARE FOR NEW LOCKS
DUQUETTE, EDWARD	11-261-5992-011-000-0000	88.15	11/15/2024	DECKER EQUIP SCHOOL FI	VO BATHROOM STAHL LATCH REPAIR
DUQUETTE, EDWARD	11-261-5993-020-000-0000	4.48	11/15/2024	THE HOME DEPOT #2737	MS STOP SIN QUIKRETE CONCRETE
DUQUETTE, EDWARD	41-261-4110-052-000-0000	259.92	11/21/2024	IDN HARDWARE SALES-INC	ECEC DOOR HOLD ARM FOR GYM DOOR SF PG 24 AND 34
DUQUETTE, EDWARD	11-261-5992-060-000-0000	8.54	11/22/2024	GREAT LAKES ACE HDWE	MTCE SUPPLIES ELECTRICAL TAPE
DUQUETTE, EDWARD	11-261-5992-060-000-0000	11.39	11/22/2024	GREAT LAKES ACE HDWE	MTCE SUPPLIES GORILLA CLEAR GLUE
DUQUETTE, EDWARD	11-261-5992-022-000-0000	15.93	11/25/2024	THE HOME DEPOT #2737	HS EJECTION PUMP DOOR
DUQUETTE, EDWARD Total		1347.31			
ERICKSON, TODD	11-222-5310-018-000-0000	130.30	11/04/2024	DEMCO INC	BOOK SUPPLIES.
ERICKSON, TODD	11-222-5310-018-000-0000	159.99	11/07/2024	LIBRARYJOURNALS LLC	PROFESSIONAL JOURNAL FOR LIBRARY.
ERICKSON, TODD	11-222-5310-018-000-0000	36.96	11/14/2024	SCHOLASTIC BOOK FAIRS	BOOKS FOR LIBRARY.
ERICKSON, TODD	11-222-5310-018-000-0000	125.31	11/22/2024	OTC BRANDS *OTC BRAND	PRIZES FOR LIBRARY
ERICKSON, TODD	11-222-5310-018-000-0000	21.64	11/25/2024	OTC BRANDS *OTC BRAND	PRIZES FOR LIBRARY
ERICKSON, TODD	11-222-5310-018-000-0000	39.95	11/25/2024	SCHOLASTIC BOOK FAIRS	BOOKS FOR LIBRARY
ERICKSON, TODD Total		514.15			
EVANS, KELLY	11-229-7910-001-000-0000	131.97	11/15/2024	HILLS PET H	FOOD FOR OUR DISTRICT'S THERAPY DOGS
EVANS, KELLY Total		131.97			
FULAR, JAMES	11-261-4120-060-000-0000	374.00	11/12/2024	COUGAR SALES AND RENTA	WINTERIZE IRRIGATION AND BATHRM AT CONCESSION STANDS
FULAR, JAMES	21-261-5993-060-000-9200	45.00	11/13/2024	TARGET SPECIALTY PRODU	RF GROUNDS STADIUM FERTILIZER
FULAR, JAMES	11-261-5993-018-000-0000	135.00	11/13/2024	TARGET SPECIALTY PRODU	NM GROUNDS STADIUM FERTILIZER
FULAR, JAMES	11-261-5993-060-000-0000	902.20	11/15/2024	MARKS OUTDOOR PWR EQUI	MTCE GROUND MOWERS - TORO MOWER PARTS
FULAR, JAMES	11-261-5993-060-000-0000	14.09	11/19/2024	MARKS OUTDOOR PWR EQUI	MTCE BACKPACK BLOWER REPLACEMENT STRAP
FULAR, JAMES	11-261-4130-060-000-0000	19.99	11/22/2024	FIRESTONE795267	MTCE GROUND GATOR TIRE REPAIR
FULAR, JAMES	11-261-5730-060-000-0000	59.60	11/22/2024	HUTSON OF MI SOUTH LYO	MTCE GATOR PARTS
FULAR, JAMES	11-261-5993-060-000-0000	568.08	11/22/2024	MARKS OUTDOOR PWR EQUI	MTCE GROUNDS MOWER PARTS WHEEL AND AXLE ASM
FULAR, JAMES	11-261-5993-060-000-0000	75.96	11/22/2024	WEINGARTZ	MTCE SHOULDER STRAPS FOR BACK PACK BLOWERS
FULAR, JAMES	11-261-5993-060-000-0000	70.27	11/25/2024	MARKS OUTDOOR PWR EQUI	MTCE GROUNDS MOWER PARTS BOLTS
FULAR, JAMES Total		2264.19			
GLINSKI, JASON	41-261-4110-022-000-0000	45.82	11/04/2024	THE HOME DEPOT #2737	HS RUNTAL INSTALLATION SF PG 37
GLINSKI, JASON	11-261-5992-014-000-0000	19.93	11/11/2024	GRAINGER	PV NORTH BOILER RM THERMOSTAT
GLINSKI, JASON	11-261-5992-022-000-0000	250.47	11/21/2024	GRAINGER	HS HVAC AHU K2 COGGED V BELT
GLINSKI, JASON	41-261-4110-022-000-0000	64.65	11/27/2024	THE HOME DEPOT #2737	HS RUNTAL INSTALLATION SF PG 37
GLINSKI, JASON Total		380.87			
GORNY, KIMBERLY	61-296-7920-013-675-0000	544.61	11/15/2024	SCHOLASTIC, INC.	LIBRARY BOOKS
GORNY, KIMBERLY	11-111-5110-013-000-0000	39.00	11/26/2024	TEACHERSPAYTEACHERS.CO	CLASSROOM MATERIALS
GORNY, KIMBERLY Total		583.61			
GREAVES, JASON	11-261-5992-060-000-0000	356.89	11/01/2024	THE HOME DEPOT #2737	DISTRICT WIDE MOUSE TRAPS
GREAVES, JASON	11-261-5992-060-000-0000	260.34	11/07/2024	CASTERDEPOT	MTCE CASTOR REPLACEMENT FOR SHOP CART
GREAVES, JASON	11-293-4220-000-000-0000	500.00	11/08/2024	SUNBELT RENTALS #0237	GENIE RENTAL FOR LIGHT REPAIR ON TENNIS COURTS
GREAVES, JASON	11-261-5990-060-000-0000	10.00	11/13/2024	REDFORD LOCK COMPANY	MTCE COMPUTER RM CABINET KEYS
GREAVES, JASON	11-261-5992-060-000-0000	35.46	11/25/2024	THE HOME DEPOT #2737	MTCE SHOP SUPPLIES RAGS AND TOWELS
GREAVES, JASON	11-261-5730-060-000-0000	101.04	11/25/2024	THE HOME DEPOT #2737	MTCE TRAILER PARTS
GREAVES, JASON	11-261-5992-060-000-0000	323.28	11/25/2024	THE HOME DEPOT #2737	MTCE SHELF PARTS
GREAVES, JASON	11-261-5980-060-000-0000	605.00	11/25/2024	THE HOME DEPOT #2737	HS POWER OUTDOOR HEATER
GREAVES, JASON	11-261-4220-060-000-0000	187.00	11/26/2024	COUGAR SALES AND RENTA	HS EQUIPMENT RENTAL TO WINTERIZE WATERLINES
GREAVES, JASON	11-261-7410-060-000-0000	4.16	11/27/2024	ELAVON *SERVICE FEE	PROCESSING FEE FOR TRAILER WEIGHT REG FEE
GREAVES, JASON	11-261-7410-060-000-0000	200.00	11/27/2024	SEC OF STATE BRANCH 12	MTCE STATE OF MI TRAILER WEIGHT REG FEE
GREAVES, JASON	11-261-5992-022-000-0000	17.64	11/27/2024	THE HOME DEPOT #2737	HS WELL PARTS FOR SOUTH SPORTS FIELD
GREAVES, JASON Total		2600.81			
HARBAR, ERIN	11-113-5112-022-000-0000	550.56	11/18/2024	DBC*BLICK ART MATERIAL	PENCILS, PAINT, AND PAPER
HARBAR, ERIN	11-113-5112-022-000-0000	48.18	11/19/2024	GREAT LAKES ACE HDWE	JEWELRY CLASS SUPPLIES
HARBAR, ERIN	11-113-5112-022-000-0000	534.06	11/26/2024	JERRY'S ARTARAMA	PAINT FOR PAINTING CLASSES
HARBAR, ERIN Total		1132.80			
HARRIS, CHRISTINE	61-296-7920-022-775-0000	106.32	11/07/2024	SAMSClub.COM	STAFF SNACKS PARENT/TEACHER CONFERENCES

HARRIS, CHRISTINE	11-241-5910-022-000-0000	77.78	11/07/2024	WM SUPERCENTER #5048	ADMINISTRATION OFFICE SUPPLIES
HARRIS, CHRISTINE Total		184.10			
HENDERSON, BETH	11-252-5910-001-000-0000	42.67	11/11/2024	STAPLS7645249632000001	BUSINESS OFFICE SUPPLIES
HENDERSON, BETH	11-252-5910-001-000-0000	100.18	11/18/2024	STAPLS7645592419000001	BUSINESS OFFICE SUPPLIES
HENDERSON, BETH Total		142.85			
HERTRICH, MARINA	11-111-5118-018-000-0000	169.62	11/08/2024	GOPHER FAMILY BRANDS	PE SUPPLIES
HERTRICH, MARINA	11-111-5118-018-000-0000	1020.86	11/08/2024	PHYSICAL EDUCATION EQU	PE SUPPLIES
HERTRICH, MARINA	11-241-4910-018-000-0000	49.95	11/13/2024	SAFEWAY SHREDDING	SHREDDING
HERTRICH, MARINA	11-111-5111-018-000-0000	390.18	11/22/2024	DBC*BLICK ART MATERIAL	ART SUPPLIES
HERTRICH, MARINA	61-296-7920-018-616-0000	129.63	11/25/2024	BENITO S CAFE	LUNCH FOR 5TH GRADE CAMP HAT SEWERS
HERTRICH, MARINA	61-296-7920-018-752-0000	662.25	11/27/2024	IMAGE MARKET	ORCHESTRA CLUB T-SHIRTS
HERTRICH, MARINA Total		2422.49			
HETTEL, ERIC	11-261-5992-060-000-0000	41.06	11/12/2024	BEL-METRIC INC	DISTRICT WIDE SPARE PARTS FOR DOOR LOCKS
HETTEL, ERIC Total		41.06			
HOLLY, SHEILA	11-232-7410-001-000-0000	14.99	11/04/2024	AMAZON PRIME*PH50Y88K3	ONLINE AUTO-RENEWAL MEMBERSHIP
HOLLY, SHEILA	11-232-7410-001-000-0000	-14.99	11/06/2024	AMAZON PRIME	ONLINE AUTO-RENEWAL MEMBERSHIP REIMBURSEMENT
HOLLY, SHEILA	11-231-5910-000-000-0000	81.37	11/11/2024	STAPLS7908803595000001	COMMUNITY TOWN HALL MEETING (FIELDING INT.) SUPPLIES
HOLLY, SHEILA	11-231-3220-000-000-0000	45.00	11/12/2024	OAKLAND SCHOOLS	OCSBA/OCSA MEETING REGISTRATION, PAUL COOK
HOLLY, SHEILA	11-231-7910-000-000-0000	14.95	11/13/2024	WWW.DOODLE.COM	ONLINE AUTO-RENEWAL SUBSCRIPTION
HOLLY, SHEILA	11-231-5990-000-000-0000	97.00	11/15/2024	CONTEMPORARY INDUSTRIE	BOARD MEETING NAMEPLATE WEDGES
HOLLY, SHEILA	11-231-3220-000-000-0000	198.00	11/19/2024	MASB	MASB CBA ONLINE COURSES 343 & 345, MARY ANN RONEY
HOLLY, SHEILA	11-231-3220-000-000-0000	198.00	11/19/2024	MASB	MASB CBA COURSE 101: JAMIE KLIBERT
HOLLY, SHEILA	11-231-3220-000-000-0000	297.00	11/19/2024	MASB	MASB WINTER INSTITUTE CBA COURSES, MARY ANN RONEY
HOLLY, SHEILA Total		931.32			
HOSKINS, DIANE	21-131-5210-025-000-3310	49.00	11/04/2024	AMAZON MKTPL*9F9T39CM3	ESL BOOK
HOSKINS, DIANE	21-131-5210-025-000-3310	49.00	11/04/2024	AMAZON MKTPL*MF5A473C3	ESL BOOK
HOSKINS, DIANE	61-296-7920-025-607-0000	129.14	11/07/2024	BENITO S CAFE	STUDENT DINNER
HOSKINS, DIANE	61-296-7920-025-607-0000	106.22	11/14/2024	MARIA S ITALIAN BAKERY	STAFF MEETING
HOSKINS, DIANE	61-296-7920-025-607-0000	678.04	11/14/2024	SAMSLUB.COM	CHILL ZONE SUPPLY, VENDING, ESL BREAK ROOM SUPPLY
HOSKINS, DIANE	61-296-7920-025-607-0000	-5.28	11/18/2024	SAMS CLUB #6657	CREDIT FOR ORDER ERROR FROM REIMBURSED CHARGE
HOSKINS, DIANE	61-296-7920-025-607-0000	38.20	11/18/2024	SAMSLUB.COM	TO BE REIMBURSED LESS CREDIT 5.28
HOSKINS, DIANE	21-131-5110-025-000-3310	48.24	11/18/2024	STAPLS7645481873000001	ESL TEACHER SUPPLY
HOSKINS, DIANE	61-296-7920-025-607-0000	84.24	11/20/2024	COOKIES BY DESIGN # 17	FLOWERS FOR STAFF MEMBER
HOSKINS, DIANE	21-132-5110-025-000-3310	119.88	11/20/2024	CRICUT	CRICUT MEMBERSHIP FOR ART
HOSKINS, DIANE	61-296-7920-025-607-0000	603.04	11/22/2024	SAMSLUB.COM	ESL HOLIDAY SUPPLIES
HOSKINS, DIANE	21-226-5910-025-000-3310	244.62	11/22/2024	STAPLS7646054403000001	OFFICE SUPPLIES
HOSKINS, DIANE	61-296-7920-025-607-0000	238.50	11/25/2024	EZCATER*BIG TOMMYS PAR	STUDENT DINNER
HOSKINS, DIANE	61-296-7920-025-607-0000	189.75	11/26/2024	EZCATER*HONEY BAKED HA	ESL HOLIDAY PARTY
HOSKINS, DIANE	61-296-7920-025-607-0000	1442.10	11/26/2024	EZCATER*HONEY BAKED HA	ESL HOLIDAY PARTY
HOSKINS, DIANE	61-296-7920-025-607-0000	219.01	11/26/2024	SAMSLUB.COM	STUDENT THANKSGIVING DINNER CHILL ZONE SUPPLIES
HOSKINS, DIANE Total		4233.70			
HURLBURT, THOMAS	11-271-5790-070-000-0000	79.44	11/11/2024	THE HOME DEPOT #2737	STEPSTOOL FOR GARAGE
HURLBURT, THOMAS Total		79.44			
JARVIS, JUSTIN	11-299-5990-000-000-0000	5810.00	11/01/2024	4WALL ENTERTAINMENT, I	QT.10 NEW ETC D20 DIMMER MODULES FOR LIGHTING
JARVIS, JUSTIN	11-299-4120-000-000-0000	29.99	11/08/2024	BEST BUY 00004176	OLD TV RECYCLING
JARVIS, JUSTIN	11-299-5990-000-000-0000	109.99	11/08/2024	BEST BUY 00004176	REPLACEMENT TV FOR AUD
JARVIS, JUSTIN	11-299-4120-000-000-0000	643.10	11/08/2024	PURELAND SUPPLY LLC	REPLACEMENT PROJECTOR BULB FOR LECTURE AREA A
JARVIS, JUSTIN	11-299-5990-000-000-0000	32.76	11/11/2024	MENARDS WIXOM MI	7 BAGS OF PEA GRAVEL
JARVIS, JUSTIN Total		6625.84			
JORDAN, CHRISTOPHER	41-261-4110-022-000-0000	114.64	11/04/2024	THE HOME DEPOT #2737	HS RUNTAL INSTALLATION OF RADIANT HEATERS
JORDAN, CHRISTOPHER	41-261-4110-022-000-0000	118.49	11/06/2024	THE HOME DEPOT #2737	HS RUNTAL INSTALLATION OF RADIANT HEATERS
JORDAN, CHRISTOPHER	11-261-5992-022-000-0000	776.38	11/19/2024	ETNA DISTRIBUTORS, LLC	HS POOL BOILER SPEARS BALL VALVE SKT
JORDAN, CHRISTOPHER	11-261-5992-022-000-0000	83.51	11/22/2024	ETNA DISTRIBUTORS, LLC	HS POOL BOILER PINT PLUMBING CLEAR HVY BODIED CEMENT
JORDAN, CHRISTOPHER Total		1093.02			
KAREN, DENNETT	11-271-7910-070-000-0000	77.55	11/01/2024	PENN STATION - 205 - I	LUNCH FOR STATE POLICE INSPECTIONS

KAREN, DENNETT Total		77.55			
KERR, MAKAYLA	11-111-5110-012-000-0000	7.19	11/11/2024	DBC*BLICK ART MATERIAL	ART MATERIALS
KERR, MAKAYLA	11-111-5110-012-000-0000	105.16	11/15/2024	FITNESS FINDERS INC	GYM INCENTIVES
KERR, MAKAYLA Total		112.35			
KRAEMER, SARAH	21-221-3220-025-000-3310	60.00	11/13/2024	TST* MUSKEGON BREWING	DINNER AT MACAE CONFERENCE
KRAEMER, SARAH	21-221-3220-025-000-3310	6.63	11/15/2024	DELTA HOTELS	COFFEE AT MACAE CONFERENCE
KRAEMER, SARAH	21-221-3220-025-000-3310	44.95	11/15/2024	SPO*UNRULYKITCHEN	DINNER AT MACAE CONFERENCE
KRAEMER, SARAH	21-221-3220-025-000-3310	6.78	11/18/2024	DELTA HOTELS	COFFEE AT MACAE CONFERENCE
KRAEMER, SARAH	21-221-3220-025-000-3310	454.53	11/18/2024	DELTA HOTELS	HOTEL FOR MACAE CONFERENCE
KRAEMER, SARAH	21-221-3220-025-000-3310	55.58	11/18/2024	TURKS INN INC	LUNCH AT MACAE CONFERENCE
KRAEMER, SARAH Total		628.47			
LANDAU, DENISE	11-283-5610-000-000-0000	48.33	11/05/2024	KROGER #619	TREATS FOR ADMINISTRATIVE ASSISTANT TRAINING
LANDAU, DENISE	11-283-3220-001-000-0000	119.80	11/11/2024	PAYPAL *QPRINSTITUT	QPR ONLINE GATEKEEPER TRAINING
LANDAU, DENISE	11-283-5610-000-000-0000	205.03	11/18/2024	JETS PIZZA - MI-046	NW "PIZZA PARTY" ONLINE TRAINING INCENTIVE
LANDAU, DENISE	11-283-3220-001-000-0000	95.00	11/19/2024	MSU PAYMENT ONLINE	SHRLR PROFESSIONAL DEVELOPMENT TRAINING
LANDAU, DENISE Total		468.16			
LAUER, KELLI	21-221-3220-000-000-7660	125.00	11/26/2024	OAKLAND SCHOOLS	MTSS TITLE II CONFERENCE REG.
LAUER, KELLI Total		125.00			
MAINKA, BENJAMIN	11-232-5410-001-000-0000	35.00	11/06/2024	GAN*DETNEWS/FREE PRESS	ONLINE AUTO-RENEW SUBSCRIPTION
MAINKA, BENJAMIN	11-231-7910-000-000-0000	47.79	11/11/2024	BREAKFAST CLUB OF NOVI	BREAKFAST MEETING WITH BOE PRESIDENT
MAINKA, BENJAMIN	11-231-7910-000-000-0000	35.68	11/12/2024	TST*CHOPPED OLIVE	DINNER MEETING WITH BOE VICE-PRESIDENT
MAINKA, BENJAMIN	11-231-7910-000-000-0000	66.01	11/14/2024	CHEESECAKE TWELVE OAKS	LUNCH MEETING WITH BOE SECRETARY
MAINKA, BENJAMIN	11-232-5990-001-000-0000	20.00	11/19/2024	OPENAI *CHATGPT SUBSCR	ONLINE AUTO-RENEWAL SUBSCRIPTION
MAINKA, BENJAMIN	11-231-7910-000-000-0000	49.29	11/20/2024	JOE KOOLS OF NOVI	LUNCH MEETING WITH BOE TREASURER
MAINKA, BENJAMIN Total		253.77			
MCDUGALL, BARBARA	61-296-7920-022-801-0000	457.66	11/04/2024	BENITO S CAFE	PIZZA BAR FOR 1ST ROUND OF FOOTBALL PLAYOFFS
MCDUGALL, BARBARA	61-296-7920-022-810-0000	1088.25	11/04/2024	EA GRAPHICS	FOOTBALL
MCDUGALL, BARBARA	11-293-3220-000-000-0000	125.00	11/04/2024	PAYPAL *CCCAM	COMPET. CHEER COACHES ASSOC. FEE
MCDUGALL, BARBARA	61-296-7920-022-801-0000	292.49	11/06/2024	BENITO S CAFE	HOCKEY MEDIA DAY
MCDUGALL, BARBARA	61-296-7920-022-81-0000	561.55	11/11/2024	DEES SPORTS SHOP INC	HOCKEY
MCDUGALL, BARBARA	61-296-7920-022-801-0000	49.99	11/14/2024	MARIA S ITALIAN BAKERY	DESSERTS FOR FOOTBALL GAME
MCDUGALL, BARBARA	61-296-7920-022-828-0000	599.00	11/14/2024	MATBOSS	WRESTLING
MCDUGALL, BARBARA	61-296-7920-022-801-0000	29.88	11/22/2024	WAL-MART #5893	THANKSGIVING DINNER @ OFFICE
MCDUGALL, BARBARA	61-296-7920-022-801-0000	765.45	11/25/2024	GUS WORLD FAMOUS FRIED	LUNCH FOR PLAYOFF FOOTBALL GAME
MCDUGALL, BARBARA	61-296-7920-022-801-0000	29.61	11/25/2024	HOBBY-LOBBY #645	ITEMS FOR THANKSGIVING @ OFFICE
MCDUGALL, BARBARA	61-296-7920-022-81-0000	148.24	11/25/2024	HOME2 SUITES BY HILTON	HOCKEY
MCDUGALL, BARBARA	61-296-7920-022-801-0000	111.60	11/25/2024	MARIA S ITALIAN BAKERY	DESSERTS FOR FOOTBALL
MCDUGALL, BARBARA Total		4258.72			
NESMITH, RUSSELL	11-261-5993-013-000-0000	14.95	11/04/2024	THE HOME DEPOT #2737	NW PLAYGROUND REPAIR
NESMITH, RUSSELL	11-261-5992-060-000-0000	110.39	11/11/2024	BEST PLUMBING SPECIALT	MTCE PLUMBING STOCK - CHECK REPAIR KIT
NESMITH, RUSSELL	11-261-5992-060-000-0000	581.10	11/13/2024	BEST PLUMBING SPECIALT	MTCE PLUMBING STOCK HYDRANT REPAIR KIT
NESMITH, RUSSELL	11-261-4130-060-000-0000	70.00	11/13/2024	FIRESTONE795267	MTCE 2015 GMC SAVANNA WHEEL ALIGNMENT
NESMITH, RUSSELL	11-261-5992-022-000-0000	12.57	11/13/2024	THE HOME DEPOT #2737	HS WELL PUMP REPAIR
NESMITH, RUSSELL	11-261-5992-060-000-0000	78.96	11/18/2024	BEST PLUMBING SPECIALT	MTCE PLUMBING STOCK TRAP REPLACEMENT O-RING
NESMITH, RUSSELL	11-261-5992-022-000-0000	22.56	11/18/2024	THE HOME DEPOT #2737	HS STAFF BATHROOM SUPPLY LINE
NESMITH, RUSSELL	11-261-5992-060-000-0000	178.54	11/25/2024	BEST PLUMBING SPECIALT	MTCE PLUMBING STOCK VACUUM BREAKER REPAIR KIT
NESMITH, RUSSELL	11-261-5980-060-000-0000	41.00	11/25/2024	GRAINGER	SHOP TOOLS WIRE STRIPPER AND WRENCH SET
NESMITH, RUSSELL	11-261-5992-060-000-0000	103.03	11/27/2024	BEST PLUMBING SPECIALT	MTCE PLUMBING STOCK REFILL BOTTLE FOR TRAP
NESMITH, RUSSELL	11-261-5992-060-000-0000	62.92	11/29/2024	BEST PLUMBING SPECIALT	MTCE PLUMBING STOCK FLOOR TROUGH AND DRAIN STRAINER
NESMITH, RUSSELL	11-261-5992-070-000-0000	42.04	11/29/2024	GRAINGER	TRANSPR SPICOT HOSE BIB
NESMITH, RUSSELL Total		1318.06			
PARK, CATHRYN	11-111-5110-012-000-9611	209.25	11/05/2024	MCGRW-HILL K-12	OH TEACHING SUPPLIES -EDM TEMPLATES
PARK, CATHRYN	11-111-5110-013-000-9611	209.25	11/05/2024	MCGRW-HILL K-12	NW TEACHING SUPPLIES - EDM TEMPLATES
PARK, CATHRYN	11-221-7910-001-000-9611	7.98	11/11/2024	SAMSClub #6657	WATER BOTTLES FOR ALL DAY MEETING
PARK, CATHRYN	11-221-7910-001-000-9611	232.70	11/13/2024	APPLE SPICE	LUNCH FOR ALL DAY MEETING

PARK, CATHRYN	11-221-7910-001-000-9611	2.99	11/13/2024	SUNOCO 0444934400 QPS	ICE FOR ALL DAY MEETING
PARK, CATHRYN	11-221-7910-001-000-9611	46.62	11/14/2024	PANERA BREAD #608009 O	COFFEE AND BAGELS FOR ALL DAY MEETING
PARK, CATHRYN Total		708.79			
PATEL, SHAILEE	21-226-3220-000-081-9300	47.31	11/08/2024	HOBBY-LOBBY #645	NATC SUPPLIES
PATEL, SHAILEE	21-226-3220-000-081-9300	1710.00	11/11/2024	LRP PUBLICATIONS	CONFERENCE RESERVATIONS-PATEL/SQUIRES
PATEL, SHAILEE	21-226-3220-000-081-9300	42.92	11/12/2024	PAPPASITO'S CANTINA #7	CONFERENCE EXP
PATEL, SHAILEE	21-226-3220-000-081-9300	7.42	11/13/2024	HILTON STARBUCKS	CONFERENCE EXP
PATEL, SHAILEE	21-226-3220-000-081-9300	15.16	11/14/2024	HILTON LOBBY BAR	CONFERENCE EXP
PATEL, SHAILEE	21-226-3220-000-081-9300	52.00	11/15/2024	AIRLINES PARKING	CONFERENCE EXP
PATEL, SHAILEE	21-226-3220-000-081-9300	20.25	11/15/2024	TST* TOM'S WATCH BAR -	CONF EXPENSE
PATEL, SHAILEE	21-226-3220-000-081-9300	12.94	11/18/2024	BLAZE PIZZA A IAH	CONFERENCE EXP
PATEL, SHAILEE Total		1908.00			
PIRRIE, MARYANNE	11-241-5910-023-000-0000	60.05	11/21/2024	SCHOOL SPECIALTY ECOMM	LAMINATOR FILM
PIRRIE, MARYANNE	21-219-5110-026-000-9300	60.05	11/21/2024	SCHOOL SPECIALTY ECOMM	LAMINATOR FILM
PIRRIE, MARYANNE Total		120.10			
POHLONSKI, EMILY	11-221-3220-001-000-9611	151.58	11/22/2024	CROWNE PLAZA HOTELS	HOTEL CONTINUOUS IMPROVEMENT CONFERENCE
POHLONSKI, EMILY	11-221-3220-001-000-9611	31.56	11/22/2024	CROWNE PLAZA LANSING	DINNER AT MDE CONTINUOUS IMPROVEMENT CONFERENCE
POHLONSKI, EMILY	11-221-3220-001-000-9611	22.39	11/26/2024	OMAS RESTAURANT	DINNER AT THE MERA CONFERENCE NIGHT 1
POHLONSKI, EMILY	11-221-3220-001-000-9611	32.65	11/27/2024	DAVINCIS	DINNER AT THE MERA CONFERENCE NIGHT 2
POHLONSKI, EMILY Total		238.18			
POSHADLO, JEFFREY	11-261-5980-060-000-0000	229.02	11/07/2024	THE HOME DEPOT #2737	MTCE TOOLS
POSHADLO, JEFFREY	11-261-5992-022-000-0000	9.75	11/11/2024	THE HOME DEPOT #2737	HS DOORS REPAIR
POSHADLO, JEFFREY Total		238.77			
RONNING, ADAM	11-112-5119-020-000-0000	68.00	11/14/2024	BOX5 MEDIA	BAND
RONNING, ADAM Total		68.00			
RUTKOWSKI, MELANIE	21-371-3220-000-000-7660	295.00	11/29/2024	BUREAU OF EDUCATION AN	CONFERENCE REGISTRATION FOR REBECCA MULROONEY
RUTKOWSKI, MELANIE Total		295.00			
SCHURIG, CLAIRE	11-113-5116-022-000-9122	12.00	11/08/2024	J.W. PEPPER	MUSIC FOR CONCERT.
SCHURIG, CLAIRE	61-296-7920-022-620-0000	101.60	11/15/2024	AMAZON MKTPL*KZ46T9SJ3	TIES FOR CARNEGIE HALL.
SCHURIG, CLAIRE	61-296-7920-022-620-0000	260.00	11/20/2024	MSVMA	SOLO & ENSEMBLE REGISTRATION - KIDS PAID THEIR OWN.
SCHURIG, CLAIRE Total		373.60			
SCHYPINSKI, RACHEL	61-296-7920-022-686-0000	994.47	11/25/2024	KOHL'S #0323	ADOPT-A-CHILD
SCHYPINSKI, RACHEL	61-296-7920-022-686-0000	383.60	11/25/2024	TARGET 00008722	ADOPT-A-CHILD
SCHYPINSKI, RACHEL Total		1378.07			
SCICLUNA, REBECCA	11-252-3220-001-000-0000	405.00	11/18/2024	MSBO	CONFERENCE MSBO
SCICLUNA, REBECCA Total		405.00			
SHAFFER, RACHELLE	11-118-4910-000-000-9551	49.95	11/13/2024	SAFEWAY SHREDDING	SHREDDING
SHAFFER, RACHELLE	11-351-5110-000-000-9551	68.75	11/18/2024	STAPLS7645438868000001	KATY-CAT DEN SUPPLIES
SHAFFER, RACHELLE	11-351-5110-000-000-9551	106.37	11/18/2024	STAPLS7645790913000001	CHRISTINE STRICKER'S CARE SUPPLIES
SHAFFER, RACHELLE	11-118-5110-000-000-9551	342.48	11/25/2024	STAPLS7909084856000001	BLUE POD-TEACHING SUPPLIES
SHAFFER, RACHELLE	11-118-5110-000-000-9551	-16.15	11/25/2024	STAPLS7909084856001001	DAMAGED GLUE CONTAINER
SHAFFER, RACHELLE	11-118-5110-000-000-9551	31.20	11/29/2024	SCHOLASTIC, INC.	LAUREN MILLER'S CLASSROOM
SHAFFER, RACHELLE Total		582.60			
SINANIS, HEATHER	11-111-5110-015-000-0000	1077.50	11/22/2024	STAPLS7645918933000001	PAPER ORDER
SINANIS, HEATHER Total		1077.50			
SIPPLE, GEORGE	11-282-7410-000-000-0000	20.00	11/29/2024	OPENAI *CHATGPT SUBSCR	SUBSCRIPTION-RENEWAL
SIPPLE, GEORGE Total		20.00			
SQUIRES, AMANDA	21-215-5111-000-031-9300	1453.32	11/06/2024	ULTIMATE SLP	SPEECH THERAPY MATERIALS
SQUIRES, AMANDA	21-216-5110-000-041-9300	21.00	11/06/2024	WESTERN PSYCHOLOGICAL	TESTING
SQUIRES, AMANDA Total		1474.32			
TURNER, NANCY	11-261-5991-052-000-0000	84.44	11/18/2024	STAPLS7645595100000001	ECEC BATTERIES FOR PAPER TOWEL MACHINES
TURNER, NANCY Total		84.44			
VALENTINE, CYNTHIA	11-271-7910-070-000-0000	46.92	11/01/2024	LYFT *RIDE THU 9AM	REIMBURSE
VALENTINE, CYNTHIA	11-271-7410-070-000-0000	75.00	11/15/2024	SQ *OAKLAND COUNTY TRA	TRANS SUP DUES
VALENTINE, CYNTHIA	11-271-5790-070-000-0000	455.37	11/29/2024	AMAZON MKTPL*BC7ZC6IW3	MOBILE DESKS FOR GARAGE

VALENTINE, CYNTHIA Total		577.29			
VANGIESON, ROBERT	11-261-5992-018-000-0000	23.39	11/01/2024	THE HOME DEPOT #2737	NM ART KILN PULLEY SUPPORT
VANGIESON, ROBERT	11-261-5992-022-000-0000	148.80	11/04/2024	SHERWIN-WILLIAMS701790	HS PAINT FOR STAIR RAILS AND BASE BOARDS NEAR DOOR 42
VANGIESON, ROBERT	11-261-5992-022-000-0000	150.53	11/05/2024	SHERWIN-WILLIAMS701197	HS PAINT FOR BASEBOARD STAIRWELL NEAR DOOR 42
VANGIESON, ROBERT	41-261-4110-013-000-0000	89.22	11/07/2024	SITEONE LANDSCAPE SUPP	NW SIDEWALK REPAIRS SF PG 70
VANGIESON, ROBERT	41-261-4110-013-000-0000	143.14	11/07/2024	SITEONE LANDSCAPE SUPP	NW SIDEWALK REPAIRS SF PG 70
VANGIESON, ROBERT	41-261-4110-013-000-0000	144.28	11/07/2024	SITEONE LANDSCAPE SUPP	NW SIDEWALK REPAIRS SF PG 70
VANGIESON, ROBERT	41-261-4110-013-000-0000	147.70	11/07/2024	SITEONE LANDSCAPE SUPP	NW SIDEWALK REPAIRS SF PG 70
VANGIESON, ROBERT	11-261-5992-018-000-0000	26.43	11/19/2024	FASTENAL COMPANY 01MID	NM HANG OUTDOOR AWNING ABOVE SOUTHWEST DOOR
VANGIESON, ROBERT	11-261-5992-022-000-0000	22.47	11/21/2024	THE HOME DEPOT #2737	HS EAST BOILER DRAIN HEAVY DUTY DRAIN OPENER
VANGIESON, ROBERT	11-261-5992-020-000-0000	24.96	11/22/2024	THE HOME DEPOT #2737	MS EIFS
VANGIESON, ROBERT	11-261-5992-020-000-0000	74.88	11/22/2024	THE HOME DEPOT #2737	MS EIFS
VANGIESON, ROBERT	41-261-4110-011-000-0000	103.34	11/27/2024	CONTRACTORS PIPE&SUPPL	VO BOYS BATHROOM MADERA ADA WHITE BOWL SF
VANGIESON, ROBERT Total		1099.14			
WARRA, MARY	11-113-5116-022-000-0000	287.76	11/01/2024	HOMEDPOT.COM	SUPPLIES FOR CAREER TECH CLASSROOMS
WARRA, MARY	11-113-5110-022-000-0000	27.94	11/04/2024	STAPLS7644507950000001	SUPPLIES FOR SUPPLY ROOME
WARRA, MARY	61-296-7920-022-671-0000	447.28	11/06/2024	TST*NEW YORK BAGEL - F	CONCESSION ITEMS FOR SEMMUNA EVENT
WARRA, MARY	21-271-3310-022-593-3440	800.00	11/07/2024	CARRS MOTORCOACH LLC	BPA TRANSPORTATION
WARRA, MARY	61-296-7920-022-671-0000	504.14	11/07/2024	SAMS CLUB #6657	CONCESSION ITEMS FOR SEMMUNA EVENT
WARRA, MARY	11-113-5116-022-000-0000	2292.35	11/08/2024	IDEAL SHIELD LLC	CAREER TECH CLASSROOM SUPPLIES
WARRA, MARY	61-296-7920-022-642-0000	150.00	11/08/2024	MICHIGAN DEBATE INSTIT	DEBATE ENTRY FEES
WARRA, MARY	11-113-7410-022-000-0000	49.00	11/11/2024	COURSERA.ORG	PROJECT MANAGEMENT FEE
WARRA, MARY	61-296-7920-022-680-0000	73.00	11/11/2024	SQ *NATIONAL ACADEMIC	INVITATIONAL FEES
WARRA, MARY	11-113-5110-022-000-0000	1409.60	11/11/2024	STAPLS7645003219000001	COPY PAPER
WARRA, MARY	11-113-5119-022-000-9122	38.19	11/11/2024	STAPLS7645067100000001	SUPPLIES FOR SPECIAL ED.
WARRA, MARY	61-296-7920-022-671-0000	1474.91	11/12/2024	BENITO S CAFE	TEAM MEAL AND CONCESSION ITEMS FOR SEMMUNA EVENT
WARRA, MARY	11-241-3610-022-000-0000	45.00	11/13/2024	IN *AR2 ENGINEERING LL	ADMIN BUSINESS CARDS
WARRA, MARY	11-113-5118-022-000-9122	13.25	11/13/2024	SP ARBOR SCIENTIFIC	SUPPLY FOR SCIENCE CLASSROOM
WARRA, MARY	11-113-5118-022-000-9122	25.00	11/13/2024	SP ARBOR SCIENTIFIC	SUPPLY FOR SCIENCE CLASSROOM
WARRA, MARY	61-296-7920-022-776-0000	4525.00	11/13/2024	UNITED IMAGE GROUP	DOOR SIGNS FOR ENHANCING SECURITY AT ENTRANCES
WARRA, MARY	61-296-7920-022-671-0000	135.00	11/14/2024	OAKLAND COUNTY BAR ASS	CONFERENCE ENTRY FEES
WARRA, MARY	11-113-5116-022-000-0000	578.05	11/14/2024	SP PITSCO EDUCATION L	CAREER TECH CLASSROOM SUPPLIES
WARRA, MARY	11-113-7410-022-000-0000	4020.00	11/15/2024	MI SCHOOL BAND & ORCHE	MSBOA REGISTRATION FEES
WARRA, MARY	61-296-7920-022-673-0000	969.00	11/20/2024	PAPERPIE	GREETING CARDS FOR FUNDRAISER
WARRA, MARY	61-296-7920-022-776-0000	2194.23	11/20/2024	SWEETWATER SOUND	REPLACE PICCOLO INSTRUMENT
WARRA, MARY	11-113-5110-022-000-0000	646.30	11/20/2024	ULINE *SHIP SUPPLIES	BIN CART FOR ART ROOM
WARRA, MARY	61-296-7920-022-671-0000	2500.05	11/22/2024	PAYPAL *ONEHUNDREDF	DONATION FROM SEMMUNA EVENT
WARRA, MARY	61-296-7920-022-608-0000	144.81	11/25/2024	MEIJER # 122	SNACKS FOR STAFF EVENT
WARRA, MARY	11-113-5110-022-000-0000	44.60	11/25/2024	STAPLS7646227073000001	SUPPLIES FOR SUPPLY ROOM
WARRA, MARY	11-113-5110-022-000-0000	42.16	11/25/2024	STAPLS7909095269000001	CLASSROOM SUPPLIES
WARRA, MARY	11-113-5116-022-000-0000	-38.25	11/25/2024	THE HOME DEPOT #2737	RETURN SUPPLY FOR CAREER TECH CLASSROOM
WARRA, MARY	11-241-3610-022-000-0000	45.00	11/26/2024	IN *AR2 ENGINEERING LL	TEACHER BUSINESS CARDS
WARRA, MARY	11-113-5110-022-000-0000	61.60	11/26/2024	WAL-MART #5893	LOST AND FOUND BINS
WARRA, MARY	61-296-7920-022-776-0000	3450.00	11/27/2024	BAM MASCOTS INC.	DEPOSIT ON HS MASCOT
WARRA, MARY	61-296-7920-022-686-0000	900.47	11/27/2024	TARGET 00014654	ADOPT-A-CHILD GIFTS
WARRA, MARY	11-113-5110-022-000-9614	82.04	11/29/2024	CAROLINA BIOLOGIC SUPP	IB BIO SUPPLIES
WARRA, MARY	11-113-5110-022-000-9614	182.82	11/29/2024	FLINN SCIENTIFIC INC	IB BIO SUPPLIES
WARRA, MARY	11-113-5110-022-000-0000	-22.54	11/29/2024	STAPLS7646227073001001	REFUND
WARRA, MARY	61-296-7920-022-734-0000	246.48	11/29/2024	UM GEN ACCT REC	UOFM SCIOLY EVENT
WARRA, MARY Tota		28344.24			
WATCHOWSKI, DONALD	11-293-5997-000-000-0000	2895.00	11/04/2024	VERTICAL DROP SKI SHOP	SKI- UNIFORMS
WATCHOWSKI, DONALD	11-293-7410-000-000-0000	75.00	11/06/2024	MHSAA	MHSAA BOYS TENNIS FINALS- BALL FEE
WATCHOWSKI, DONALD	11-293-7410-000-000-0000	150.00	11/11/2024	GRCS	BOYS VOLLEYBALL LEAGUE DUES
WATCHOWSKI, DONALD	11-293-5990-000-000-0000	7022.43	11/15/2024	TUMBL TRAK	NEW CHEERLEADING COMPETITION MATS
WATCHOWSKI, DONALD	11-293-5990-000-000-0000	60.00	11/21/2024	MHSAA	MHSAA CHEER MANUALS (3)

WATCHOWSKI, DONALD	61-296-7920-022-805-0000	4079.60	11/21/2024	NFINITY CHEERLEADING	COMPETITIVE CHEER SHOES
WATCHOWSKI, DONALD	61-296-7920-022-801-0000	18.63	11/25/2024	KNAPPS DONUTS INC	MHSAA FOOTBALL- GAME WORKER BREAKFAST
WATCHOWSKI, DONALD	61-296-7920-022-801-0000	212.98	11/25/2024	MEIJER # 057	NOVI ATHLETICS THANKSGIVING APPRECIATION LUNCHEON
WATCHOWSKI, DONALD	61-296-7920-022-801-0000	74.52	11/26/2024	KNAPPS DONUTS INC	STUDENT ATHLETE LEADERSHIP TEAM SOPHOMORE MEETING
WATCHOWSKI, DONALD	61-296-7920-022-801-0000	20.37	11/29/2024	BUSCH'S #1205	NOVI ATHLETICS THANKSGIVING APPRECIATION LUNCHEON
WATCHOWSKI, DONALD	61-296-7920-022-801-0000	15.00	11/29/2024	NOVI ICE ARENA	HOCKEY GAME OFFICIALS HYDRATION
WATCHOWSKI, DONALD Total		14623.53			
WHITESIDE, LISA	11-225-5990-000-000-0000	491.00	11/08/2024	AMZN MKTP US*QR1300YL3	STREAMING/RECORDING CAMERA FOR TOWN HALL
WHITESIDE, LISA	11-225-5990-000-000-0000	54.06	11/12/2024	AMAZON.COM*EK1725S23	SD CARD FOR CAMERA FOR TOWN HALL
WHITESIDE, LISA	11-225-5990-000-000-0000	121.73	11/13/2024	AMAZON MKTPL*GG7QF6Y23	EXTENSION CORD AND CORD COVER
WHITESIDE, LISA	11-225-3490-000-000-0000	200.67	11/13/2024	ATT*BILL PAYMENT	ATT BILL FOR MEADOWBROOK OFFICE
WHITESIDE, LISA	11-225-5990-000-000-0000	960.00	11/15/2024	CDW GOVT #AB5RX6G	PROJECTOR BULBS
WHITESIDE, LISA	11-225-3450-000-000-0000	51.80	11/15/2024	TELZIO* TELZIO 242570	MONTHLY TELZIO BILL
WHITESIDE, LISA	11-225-5990-000-000-0000	36.90	11/22/2024	AMAZON MKTPL*X07F668Z3	XLR SPEAKER CABLES
WHITESIDE, LISA	11-225-3450-000-000-0000	241.70	11/22/2024	DNH*GODADDY#339167760	GO DADDY WEBSITE DOMAIN RENEWAL
WHITESIDE, LISA	11-225-3490-000-000-0000	3.24	11/25/2024	ATT*BILL PAYMENT	ATT BILL FOR MEADOWBROOK OFFICE
WHITESIDE, LISA Total		2161.10			
WILLIAMS, LAKEISA	11-241-5990-011-000-0000	84.07	11/08/2024	STERICYCLE INC/SHRED-I	MAIN OFFICE -SHRED-INC
WILLIAMS, LAKEISA	11-241-5990-011-000-0000	620.92	11/18/2024	ACCO BT USA	MAIN OFFICE - LAMINATOR RENEWAL 10/25 EXPIRES.
WILLIAMS, LAKEISA	61-296-7920-011-675-0000	1692.00	11/22/2024	THE HENRY FORD RETAIL	3RD GRADE FIELD TRIP.
WILLIAMS, LAKEISA Total		2396.99			
WINKLER, LEANN	11-112-5117-020-000-0000	59.90	11/21/2024	WM SUPERCENTER #5048	GROCERIES
WINKLER, LEANN	11-112-5117-020-000-0000	3.13	11/26/2024	WM SUPERCENTER #5048	GROCERIES
WINKLER, LEANN Total		63.03			
ZARDUS, ASHLEY	61-296-7920-022-629-0000	102.55	11/11/2024	DOMINO'S 1260	DINNER ON HOPE TRIP
ZARDUS, ASHLEY	61-296-7920-022-629-0000	1149.50	11/11/2024	DOUBLETREE	HOPE TRIP HOTEL
ZARDUS, ASHLEY	61-296-7920-022-631-0000	480.00	11/13/2024	IN *PARAMOUNT SIGNS &	MIDDLE SCHOOL UNIFORMS
ZARDUS, ASHLEY	61-296-7920-022-629-0000	27.44	11/13/2024	SP EDIKTED	REPLACEMENT UNIFORM
ZARDUS, ASHLEY	61-296-7920-022-631-0000	99.10	11/15/2024	WEISSMAN'S THEATRICAL	SOCKS AND REPLACEMENT UNIFORM
ZARDUS, ASHLEY	11-113-5111-022-000-9123	30.00	11/22/2024	LS TUTUS AND TENDUS	BODY GLUE AND SPRAY ROSIN
ZARDUS, ASHLEY Total		1888.59			
Grand Total		\$ 111,338.08			



Minutes of a Regular Board Meeting, January 9, 2025
Novi Community School District
Board of Education

A Regular Meeting of the Novi Community School District Board of Education was held Thursday, January 9, 2025 beginning at 6:02 PM, at the Educational Services Building.

Present: Mr. Cook, President; Dr. Ruskin, Vice-President; Mr. Mena, Secretary; Mrs. Roney, Treasurer; Mrs. Beaudoin, Trustee; Mr. Michener, Trustee; and Mrs. Kliebert, Trustee

Absent:

PLEDGE OF ALLEGIANCE

Members of the audience joined with the Board in the Pledge of Allegiance.

APPROVAL OF THE AGENDA

A motion was made by Mrs. Beaudoin to move the Washington DC Trip from the Consent Agenda to information and discussion.

It was moved by Mrs. Beaudoin and supported by Mr. Michener that the Novi Community School District Board of Education that approve the agenda as amended.

Ayes 7 Mr. Cook, Dr. Ruskin, Mr. Mena, Mrs. Roney, Mrs. Beaudoin, Mr. Michener, and Mrs. Kliebert

Nays: 0

MOTION CARRIED

NEW BOARD MEMBER OATH OF OFFICE

We have received from the Board of County Canvassers, for the County of Oakland, the Certificate of Determination of the election results of the Novi Community School District. The official document states that it has been determined that at the regular election held on November 5, 2024, that Mary Ann Roney and Jamie Kliebert were elected to six-year terms of office, expiring December 31, 2030.

The Revised School Code provides within 10 business days after notification of election or appointment to the board, each person shall file with the secretary of the board an acceptance of the office to which the person has been elected or appointed. Prior to the member-elect performing the duties of office, the Oath of Office must be administered within ten days after they have been notified of election results. This activity has already been completed for both individuals. Tonight, the Oath of Office will publically and ceremoniously be administered to the newly elected Board members.

The oath is as follows:

"I do solemnly swear (or affirm) that I will support the Constitution of the United States and the Constitution of this State and that I will faithfully discharge the duties of the office of Member of the Board of Education of Novi Community School District, Michigan, according to the best of my ability."

Mrs. Mary Ann Roney was sworn into office by the Mayor of the City of Novi, Justin Fisher.
Mrs. Jamie Kliebert was sworn into office by the Superintendent of the Novi Community School District, Mr. Benjamin Mainka.

ELECTION OF OFFICERS

The Board of Education elects officers annually not earlier than January 1st immediately following an election held on a November regular election date and not later than the first meeting in January. The Board met in December to see who might have an interest in these positions.

Tonight the Board took nominations for each office then recommended and voted on the officer positions of the Board.

Recommendation for President:

Mr. Mena nominated Danielle Ruskin as Board President. The Novi Board of Education elects Danielle Ruskin as the President of the Novi Community School District Board of Education for the 2025 Calendar Year, so be it resolved.

Ayes 7 Mr. Cook, Dr. Ruskin, Mr. Mena, Mrs. Roney, Mrs. Beaudoin, Mr. Michener, and Mrs. Kliebert

Nays: 0

By Roll Call Vote

MOTION CARRIED

Recommendation for Vice President:

Mr. Mena nominated Mr. Paul Cook as Board Vice-President. The Novi Board of Education elects Paul Cook as the Vice-President of the Novi Community School District Board of Education for the 2025 Calendar Year, so be it resolved.

Ayes 7 Mr. Cook, Dr. Ruskin, Mr. Mena, Mrs. Roney, Mrs. Beaudoin, Mr. Michener, and Mrs. Kliebert

Nays: 0

By Roll Call Vote

MOTION CARRIED

Recommendation for Secretary:

Mrs. Beaudoin nominated Mr. Michener as Board Secretary. The Novi Board of Education elects Jason Michener as the Secretary of the Novi Community School District Board of Education for the 2025 Calendar Year, so be it resolved.

Ayes 7 Mr. Cook, Dr. Ruskin, Mr. Mena, Mrs. Roney, Mrs. Beaudoin, Mr. Michener, and Mrs. Kliebert

Nays: 0

By Roll Call Vote

MOTION CARRIED

Recommendation for Treasurer:

The Novi Board of Education elects Mary Ann Roney as the Treasurer of the Novi Community School District Board of Education for the 2025 Calendar Year, so be it resolved.

Ayes 7 Mr. Cook, Dr. Ruskin, Mr. Mena, Mrs. Roney, Mrs. Beaudoin, Mr. Michener, and Mrs. Kliebert

Nays: 0

By Roll Call Vote

MOTION CARRIED

CELEBRATIONS

Michigan State Fair Donation

Blair Bowman, Sr., of the Suburban Collection Showplace, is here tonight on behalf of the Michigan State Fair, to make a donation to the Novi Youth Assistance. Novi Youth Assistance has been helping Novi families for over 22 years and the Michigan State Fair would like to recognize and celebrate them, by presenting a check in the amount of \$10,000 to Mr. Greg Coke, the Chairperson of Novi Youth Assistance.

National Local School Board Month Resolution

Whereas, Michigan is home to more than 600 locally elected school board of educations that work to enrich the lives of Michigan's students through education and directly influence instruction in Michigan's public schools; and,

Whereas, Article VIII, Section 2 of the Michigan Constitution of 1963 states that providing for the education of Michigan's children is a fundamental duty of state government; and,

Whereas, local school board members represent their community to ensure that educational opportunities are provided to the children and young adults in their community that will advance student achievement in the schools and communities in which they serve; and,

Whereas, during this month, we join with the Michigan Association of School Boards, Michigan Department of Education, local school districts and community organizations to recognize and raise awareness of the countless efforts and contributions of local school boards and school board members throughout Michigan;

NOW, THEREFORE, be it resolved that we, the Novi Community School District, do hereby proclaim the month of January 2025 as Local School Board Month; and honor the contribution of Novi Community School District school board members:

- a) Danielle Ruskin
- b) Paul Cook
- c) Mary Ann Roney
- d) Jason Michener
- e) Willy Mena
- f) Betsy Beaudoin
- g) Jamie Kliebert

Members of the district's administration expressed their appreciation and gratitude to the Board and presented tokens of their appreciation to the Board members.

COMMENTS FROM THE AUDIENCE

There were no comments from that audience.

CONSENT AGENDA

Items included in the Consent Items are those which have previously been considered by the Board in committee or at a prior meeting, or of such a routine nature, that discussion is not required. Board members may request that any items be removed from Consent Items for further discussion, if additional information is needed or available.

It was moved by Mr. Cook and supported by Mr. Mena that the Novi Community School Board of Education approve the Consent Item(s) as amended.

Ayes 7 Mr. Cook, Dr. Ruskin, Mr. Mena, Mrs. Roney, Mrs. Beaudoin, Mr. Michener, and Mrs. Kliebert

Nays: 0

MOTION CARRIED

ACTION ITEMS

Personnel Report A

Dr. Laura Carino, Assistant Superintendent of Talent Management and Development, presented the personnel changes for the Board's consideration.

It was moved by Mrs. Roney and supported by Mrs. Beaudoin that the Novi Community School Board of Education adopts the personnel report recommendations as presented.

Ayes 7 Mr. Cook, Dr. Ruskin, Mr. Mena, Mrs. Roney, Mrs. Beaudoin, Mr. Michener, and Mrs. Kliebert

Nays: 0

MOTION CARRIED

Board Meeting Calendar Approval

A tentative 2025-2026 Board of Education Meeting schedule is presented tonight for review and discussion with these meetings being held at the Educational Services Building, located at 25345 Taft Road, Novi Michigan 48374. The tentative schedule includes proposed dates for the Board Workshops.

It was moved by Mr. Michener and supported by Mrs. Roney that the Novi Community School District Board of Education approves the tentative 2025-2026 Board of Education Meeting schedule as presented.

Ayes 7 Mr. Cook, Dr. Ruskin, Mr. Mena, Mrs. Roney, Mrs. Beaudoin, Mr. Michener, and Mrs. Kliebert

Nays: 0

MOTION CARRIED

Designate Depositories for School Funds

The Board shall, at the organizational meeting:

A. Designate depositories for school funds:

The Novi Community School District currently has accounts and investments with the following banks:

BANK

Fifth Third Bank

MILAF/Fifth Third

ACCOUNT

General Fund Checking

2020 Bond Fund

2022 Bond Fund

Sinking Fund

Debt Fund

Money Market Account

The Novi Community School District currently uses the following banks for purchase of investments and the ability to wire money to and from the following banks:

Fifth Third Bank

MILAF

JP Morgan Chase Bank

B. Designate those persons authorized to sign checks, contracts, agreements, and purchase orders:

The Novi Community School District Board of Education currently authorizes the Assistant Superintendent of Business and Operations to sign checks; the Superintendent or designee to sign contracts, and agreements; and the Assistant Superintendent of Business and Operations to sign purchase orders.

- C. Designate those persons authorized to use the safe deposit box:
The Novi Community School District Board of Education currently does not have a safe deposit box.
- D. Determine fee charged to individuals who request notice of Board meetings:
The Novi Community School District Board of Education currently does not charge a fee.
- E. Designate an administrator to assume the specified responsibilities of the Treasurer and/or of the Secretary:
The Novi Community School District Board of Education currently designates the Assistant Superintendent of Business and Operations to assume the specified responsibilities of the Treasurer.
The Novi Community School District Board of Education currently designates the Executive Assistant to the Superintendent to assume the specified responsibilities of the Recording Secretary.
- F. Designate the Electronic Transfer Officer (ETO):
The Novi Community School District Board of Education currently designates the Assistant Superintendent of Business and Operations as the Electronic Transfer Officer (ETO).
- G. Designate a law firm to represent the School Board:
The Novi Community School District Board of Education designates Thrun Law Firm to represent the District.
- H. Designate a day, place and time for regular meetings which shall be held at least once every month:
The Novi Community School District Board of Education currently designates a minimum of one (1) Thursday a month for their regular meetings of the Board to be held at the Educational Services Building, located at 25345 Taft Road, Novi, Michigan 48374, at 6:00 PM. All dates and times are posted on the Novi Community School District website.

It was moved by Mr. Cook and supported by Mrs. Kliebert that the Novi Community School District Board of Education accept designate depositories for school funds as presented.

Ayes 7 Mr. Cook, Dr. Ruskin, Mr. Mena, Mrs. Roney, Mrs. Beaudoin, Mr. Michener, and Mrs. Kliebert

Nays: 0

MOTION CARRIED

Construction Contingency Increase – Structural Steel and Fire Safety

The Capital Projects Committee met on December 12, 2024 to discuss the 6th Grade House Renovations. There were unforeseen conditions that were found where an absence of structural steel was uncovered when walls were removed that jeopardized the structural integrity of the roof structure according to the structural engineer. Additionally, fire safety requirements related to wall widths and fire blocking that were originally unknown create the need for additional measures to be installed. The assessment indicates that the project will require additional project contingency funds of \$875,000 to be funded from the owner contingency budget to address multiple change orders that keep the building safe and up to code. The demolition phase has now sufficiently exposed the unknown conditions and moving forward our contingency use will now be minimal.

The initial notification came to the Board at the December 19, 2024 regular board meeting. This comes to the Board tonight for approval.

It was moved by Mrs. Beaudoin and supported by Mrs. Roney that the Novi Community School District Board of Education approve the structural steel and fire safety measure change orders through funding \$875,000 of additional project contingency from the owner contingency fund as presented

Ayes 7 Mr. Cook, Dr. Ruskin, Mr. Mena, Mrs. Roney, Mrs. Beaudoin, Mr. Michener, and Mrs. Kliebert

Nays: 0

MOTION CARRIED

INFORMATION AND DISCUSSION

District Negotiation Team Members

WHEREAS, Novi Community School District, the District, forms negotiation teams, as needed, for its collective bargaining in the 2025 calendar year; and

WHEREAS, it has been determined that Cabinet members and administrators are present at all negotiations; and

WHEREAS, it has been determined the Novi Community School District lists the team members for Board approval; then

LET IT BE KNOWN, that the District is naming the individuals for the negotiations in the 2025 calendar year as follows:

Cabinet members to be present at all negotiation sessions:

- Superintendent, Ben Mainka;
- Assistant Superintendent of Talent Management and Development, Dr. Laura Carino;
- Assistant Superintendent of Business and Operations, Rebecca Scicluna.

Administrators to be present at the named bargaining units:

Teamsters Maintenance Bargaining Unit

- Director of Maintenance, Mike Dragoo;
- Assistant Director of Maintenance, Eric Hettel;
- Director of Transportation, Cindy Valentine;
- Director of Employee Relations, Jeff Dinkelmann.

Novi Transportation Association (NTA)

- Director of Transportation, Cindy Valentine;
- Director of Employee Relations, Jeff Dinkelmann;
- Director of Special Education, Amanda Squires.

The suggestion was made to remove the names and only have the title of the position in case there is a change. so the resolution will be changed to reflect this suggestion.

Washington DC Trip

The Washington DC trip was moved from the Consent Agenda to Information and Discussion on the regular agenda. Board members entered into a robust discussion around the cost of the field trip pointing out that the cost has been rising substantially each year and it may be a burden on some families who would like their child to attend. It was suggested getting rid of the travel agency and appointing a teacher to handle the travel details in order to save money. It was pointed out that there are scholarships and grants from various agencies and groups. It was mentioned that there is a payment plan as well. There was substantial discussion around fundraising and “pooling” all of the money to offset the cost for all students.

Administration pointed out that there is not enough time to bring this trip back as an action item due to the early bird registration date of January 30, 2025.

It was moved by Mrs. Beaudoin and supported by Mr. Mena that the Novi Community School District Board of Education approve the Washington DC Field trip as presented.

Ayes 7 Mr. Cook, Dr. Ruskin, Mr. Mena, Mrs. Roney, Mrs. Beaudoin, Mr. Michener, and Mrs. Kliebert

Nays: 0

MOTION CARRIED

SUPERINTENDENT’S REPORT

Mr. Ben Mainka, Superintendent of Schools, expressed a Happy New Year to everyone and thanked them for their support. He stated that he hoped the Board could feel the love and appreciation from our kids and staff tonight through the Schoolboard Appreciation Month.

Mr. Mainka reported that the year started off with a lot of excitement and not in a good way, when a vehicle literally crashed through some aluminum glass in one of our buildings. He stated that it was interesting because it was a spot in the building where there were no structural beams or pillars. Mr. Mainka expressed his appreciation to the staff that came in over break and did a lot of great work to get things cleaned up and sorted. He said that this incident led to a lot of different discussion about the usage of our parking lots and all sorts of things. Mr. Mainka mentioned that there will be more to come from the fallout from that. Mr. Mainka reported that he visited a couple of times during the week and the kiddos were attending art classes in alternate locations, right next to where their old classrooms were.

Mr. Mainka reported that he had a great opportunity to visit and conduct a walkthrough of the Wit and Wisdom program at Village Oaks. He stated that there is a process the staff is going through in Mike’s department. Mr. Mainka said that they have to do a protocol where they go and observe other teachers while they are teaching their lessons and he had the chance to sit in. He expressed his appreciation of Ms. Dinkelmann wanting to do this within her own building and just watching the teachers have discussion with each other about their different practices has been amazing to see. Mr. Mainka mentioned that there are a few things that need to be tweaked and adjusted, but the way they are being reflective and thinking about their practices has been really cool.

Mr. Mainka reported that he hoped he would not steal any of Dr. Carino’s thunder, but they had a really great administrative meeting today. He stated that seeing all that our staff are bringing into play like Rosa Leigh Johnson who was talking about a partnership with New Hope, which is an area that we do not think a lot about. Mr. Mainka said that this is a local nonprofit organization that helps to provide grief support for our staff and students. He mentioned that they run groups, free of charge, and are able

to have experts available to meet with kids who are grieving through different experiences. Mr. Mainka stated that grief show itself in a lot of different ways.

Mr. Mainka reported to hear Dennis Huisman talk about his organization of our crisis teams and all the medical emergency response teams and a lot of systems that have been built over the last couple of years are important to keep our kids, staff, and school safe. H stated that this is all great work that is going on and he really appreciates it.

Mr. Mainka reported that he is going to send out a message to families regarding the PowerSchool, our student information system, received a Cyber Attack. He stated that it seems like this has become more common with a lot of big institutions. Mr. Mainka said that there was nothing in our internal frameworks that failed or any of our protocols, but our data was compromised along with thousands and thousands of other school districts across the country and world. He mentioned that PowerSchool is working through that and he will keep us posted an any additional updates. Mr. Mainka said that it is never good when you hear about cyber security threats and things like that. He reported that aside from those things, it has been a really great start to the year, 2025. Mr. Mainka stated that people came back with good energy this week and he appreciates all of the support.

ADMINISTRATIVE REPORTS

Ms. Rebecca Scicluna, Assistant Superintendent of Business and Operations, updated the Board on the Transportation Team. She reported that they finished training six of our bus drivers this week, on Stop Finder. Ms. Scicluna stated that they still need nine tablet mounts in the buses, which requires a lot of lead time to have them built out and permanently affixed to the buses, so they have those buses operating without the tablets. She said that they missed the mark on achieving that promise to parents. Ms. Scicluna mentioned that our divers are ready once they get the equipment installed and up and running.

Ms. Scicluna reported that right now we ae using two (2) of our spare buses due to a collision between those buses in our parking lot, last year. She stated that fortunately no children were on the bus at the time of the collision. Ms. Scicluna said unfortunately, we have two (2) damaged buses and are now using two (2) spare buses without tablet mounts. She mentioned that we will get over this hump and we will get there. Ms. Scicluna reported that students are safe and this is new innovation that we are trying to get off the ground and follow the requirements of the Michigan State Police. She stated that they do not allow nay modifications once the buses pass inspection, so they have to go through another round of inspections. Ms. Scicluna said that they are highly regulated.

Dr. Carino, Assistant Superintendent of Talent Management and Development, reported that as Mr. Mainka shared, we are doing a lot of great work in the Talent Management and Development Department. She stated that RosaLeigh and Dennis Huisman have been doing a lot of great things.

Dr. Carino reported that there is an upcoming event on Saturday, January 25 from 9:00 AM until noon, at Novi High School. She stated that it is our Third Annual Parent Camp, a partnership between our district and the Novi Mental Health Alliance. Dr. Carino said that they are very excited to be able to offer breakfast and child care. She mentioned that they have a keynote speaker, Dominic Frisina, from the Positivity Project. Dr. Carino reported that RosaLeigh presented the Positivity Project to the Board and the District has been doing a slow rollout within our district. She stated that Mr. Frisina will talk

about fostering positive character and resilience in children. Dr. Carino said that there will be breakout session about raising resilient kids and supporting your child's mental well-being.

Dr. Carino thanked the Board for all of their support in our district stating that sometimes it is a thankless job and she is grateful for all that the board does.

Dr. Carino reported for Mr. Giromini, Assistant Superintendent of Teaching and Learning, who was unable to attend this evening. She reported that the mid-year diagnostic assessment is underway and he is looking forward to celebrating the students' progress and identifying areas of focus and growth in the winter. Dr. Carino stated that WIDA testing is coming up on February 11th, so just a reminder that all of our English Language Learners will be in district for those assessments and any non-English Language Learner will have a virtual day from home. She said the Mr. Giromini wanted to extend his gratitude to the board for their service and support of our work. Dr. Carino mentioned that as the semester concludes, teachers will complete grades and progress reporting and the report cards will be available on the PowerSchool Parent Portal after the conclusion of the semester.

BOARD COMMUNICATION

Mrs. Roney, Board Treasurer, reminded her fellow Board members that the Oakland County School Board Association meeting is on the 29th of this month. She stated that we can still register for that dinner meeting. Mrs. Beaudoin said that it brings her so much joy, the little presents and stuff are lovely and it is absolutely wonderful when we have the notes for the kids. She mentioned that sometimes this job can be hard and a lot of work and it is just absolutely invaluable to have that nice reminder of why we are all here. Mrs. Beaudoin reported all the wonderful new things that we will all be wearing around the district. She expressed her appreciation and said that it was an honor to serve.

Mrs. Beaudoin, Board Trustee, thanked all of the directors, principals, and everyone else who showered the board with love this evening. She reported that she affectionately refers to this as swag day, the last couple of years.

Mrs. Kliebert, Board Trustee, reported that she likes swag day. She publicly thanked the community for the opportunity to sit at this table and all of the people in the boardroom. Mrs. Kliebert stated that she is really excited to have this opportunity and to hopefully make a positive impact on the district. She thanked everyone for their support through her campaign and her husband and kids. Mrs. Kliebert gave a shout out to her mom and dad, if they are still watching. She said that she is looking forward to working with the 10 of you and working with everybody over the next six (6) years.

Mr. Cook, Board Vice-President, welcomed Jamie and Mary Ann back. He inquired about the E-Vans and if they were being used. The response was that the administrators created a procedures document and worked on protocol that have to be followed and looked at Board Policy as it relates to our requirements. It was stated that Mr. Dragoo is working closely with the company to get them wrapped with the Novi Wildcat and one of them to be outfitted with a lift.

ADJOURNMENT

It was moved by Mr. Michener and supported by Mrs. Roney that the Novi Community School District Board of Education Regular Board meeting be adjourned.

Ayes 7 Mr. Cook, Dr. Ruskin, Mr. Mena, Mrs. Roney, Mrs. Beaudoin, Mr. Michener, and Mrs. Kliebert

Nays: 0

MOTION CARRIED

The meeting adjourned at 7:49 p.m. The next regular meeting of the Board is scheduled for January 23, 2025 at 6:00 p.m., at the Educational Services Building.

Jason Michener, Board of Education Secretary

DRAFT

**BOARD OF EDUCATION
NOVI COMMUNITY SCHOOL DISTRICT
NOVI, MICHIGAN
January 23, 2025**

ASSISTANT SUPERINTENDENT FOR ACADEMIC SERVICES

TOPIC: First Robotics World Championship

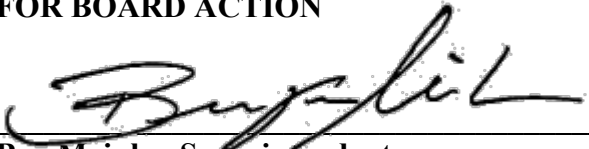
The Novi Robotics Team is requesting approval to attend the FIRST Robotics World Championship on Houston, Texas. This event is being held in the George RR Brown Convention Center from April 15, 2025 through April 20, 2025.

Approximately 36 students will be traveling to attend the event. The cost to students is approximately \$1,300.00 to cover food, transportation, and a portion of the lodging. Robotics will pay an additional \$1,450.00 to cover registration, transportation, and the other portion of the lodging.

RECOMMENDATION:

That the Novi Community Schools Board of Education approve the First Robotics World Championship to Houston, Texas from April 15, 2025 through April 20, 2025.

**APPROVED AND RECOMMENDED
FOR BOARD ACTION**



Ben Mainka, Superintendent



SY 24-25

0000037

NCSD OVERNIGHT, OUT-OF-STATE OR COUNTRY FIELD TRIP REQUEST FORM

Date Request Submitted (auto-populated) 12 weeks prior minimum	Date of Request 01/07/2025	Type of Trip: Out of State & Overnight
Dates of Trip	Leave 04/15/2025	Return 04/20/2025
Number of School Days Missed by Students	4	

TRIP INFORMATION

Requester's Name	Tom Pospeshil
Requester's Building	Novi High School
Group/Class Traveling	Robotics
Title of Field Trip	FIRST Robotics World Championship
Primary Destination	George RR Brown Convention Center
Expected Chaperone Numbers	NCSD Staff Chaperones 2 Non-Staff Chaperones 2

Summary of Trip:

The robotics team will attend the FIRST Robotics Competition World Championship. The team will leave DTW approximately 6pm Tuesday, April 15, 2025, arriving at Houston International Airport. A local charter bus will transport the team to the hotel, and return them to the airport Sunday morning to arrive at DTW in the afternoon/early evening. The competition venue is within walking distance of the hotel.

CURRICULUM (Required for Curricular Trips)

1.) What are the state standards and/or learning targets that tie into the proposed trip?

2.) Describe the class activities prior to the field trip that will integrate the field trip with the curriculum

3.) Why is the field trip the best way to achieve/reinforce the class learning targets?

4.) What follow-up activities will be used in the classroom/curriculum to assist the students in applying the knowledge gained on this trip?

OVERNIGHT, OUT OF STATE, OR OUT OF COUNTRY FIELD TRIPS

Have you coordinated this trip in the past?

Yes

If yes, when:

04/16/2024

If not, what is the most recent overnight trip you have coordinated? Please describe the destination, group traveling, and date.

If you have never coordinated an overnight trip, it is required that a chaperone accompanying your group has done so.

Which chaperone has this experience?

HOTEL ACCOMMODATIONS

Hotel Name
If applicable

JW Marriott Downtown

Address 806 Main St., Houston, TX
77002

Contact Name

Phone # 713-237-1111

Link to Hotel: https://jwmarriotthouston downtown.reservationstays.com/hotels/4jA1mDQj?utm_source=bing_semro&utm_campaign=B%3ARS%3AUS%3APPC%3ANB%3AProp%3AUS-US%3AEN%3A5-Star&msclkid=0184162cfc7b166ba05671506afee845&utm_medium=cpc&utm_term=jw%20marriott%20downtown%20houston&utm_content=jwmarriotthouston downtown.reservationstays.com%2Fhotels%2F4jA1mDQj&expand_params=false

***DETAILED ITINERARY REQUIRED TO BE ATTACHED-(WILL COVER IF MORE THAN 1 HOTEL)**

TRANSPORTATION DETAILS

Must be contacted for pre-arrangements. Requirements: 12 weeks prior	Date contacted/prearranged	11/25/2024
	Transportation Provider If charter bus, confirm on MDOT approved list	
	Contact Person	
	Contact Phone Number	
	Email Address	
Does the bus need to stay?		No
Lift Bus Required?		No
Special Equipment Required:		No
Number of Students Attending		36

TRAVEL FROM SCHOOL TO FIELD TRIP DESTINATION			
Departure Location Building Name & Address	Detroit Metro Airport	Departure Date & Time	04/15/2025 6:00 PM
Destination Location Building Name & Address	George RR Brown Convention Center	Arrival Time	1:00 AM
RETURN TRAVEL FROM FIELD TRIP TO SCHOOL			
Departure Location Building Name & Address	JW Marriott Downtown	Departure Date & Time	04/20/2025 7:15 AM
Destination Location Building Name & Address	Detroit Metro Airport	Arrival Time	2:15 PM
Notes: Team will transport themselves to the airport for departure at 7:45pm, April 15th. Local charter bus (contract not finalized yet) will transport team from airport to hotel. Same charter bus will return team from the hotel to the airport at 4:30am April 20th, arriving at the Detroit airport at 2:15			

FIELD TRIP COST SUMMARY **PER STUDENT**

Total Estimated Cost Per Student		\$ 1,300.00
Estimated Total Per Student		Expense Description (what is included)
Paid by Students & Families	1,300.00	Food, partial lodging and transportation
Supplied by Students During the Trip	0.00	Spending money
Covered By Other Funding Sources*	1,450.00	registration, partial lodging and transportation
*List other funding sources (grant names etc.)	Robotics	

NCSD BUSINESS OFFICE INFO NEEDED:	Expense Item	Account Name to be charged	Account Number	Amount
	Registration	Robotics	61-296-7920-099-978-0000	52000

Notes: The team pays for event registration and partial lodging and transportation. Students pay for food and partial lodging & transportation, as well as any spending money

APPROVAL TO COLLECT FUNDS

Anticipated participants (qty)	Amt. Collected per participant (\$)	Expected Total Collected
36	1300	\$ 46,800.00
Account Name Where Funds will be Deposited		Account Number
Novi High School Robotics - Frog Force		61-296-7920-099-978-0000
Name of Adult(s) present and responsible for collecting, counting, and turning in money to the school's financial secretary the day of sale.		Estimated Date (s) Money will be Collected
Preetha Selvam		4/11/25

By submitting this field trip form you agree to collect these funds in compliance with district policies and acknowledge all District policies and procedures will be followed for cash handling and cash procedures.

- I understand that I am personally responsible for all funds collected and for keeping accurate records.
- I will provide all money received along with the name and amount turned in by the student [parent] to the financial secretary daily for deposits.
- I will provide all money received along with the name and amount turned in by the student [parent] to the financial secretary daily for deposits.
- I am responsible for completing the [Event Balance Sheet](#) and will turn in all records to the financial secretary within 5 school days of the money collection date.
- Collected monies to be deposited a minimum of 5 business days prior to expenditures being paid out.

LINKS / ITEMS NEEDED TO PROCESS

Links / Documents	When Needed	Process
NCSD Field Trip Permission Form - TP	Required for • <u>All</u> field trips. Completed, unsigned version required to process this request.	1. Choose a form option a. Digital Form b. Paper Form 2. Update with event details. 3. Attach an unsigned, updated form at the end of this process (scroll all the way to the bottom). If using the digital form, simply upload a document with the link you are sharing with families.
Detailed Itinerary TP	Required for: • All overnight, out of state or out of country field trips.	No required format. Must be attached at the end of this process (scroll all the way to the bottom).
Chaperone & Volunteer Non-Employment Background Request (ICHAT) TP	Required for: • <u>All</u> NON-NCSD chaperones	Please follow district guidelines found at link including allow 3 business days for your submission to be processed.
NCSD Health Forms TP	Required for all students: • Emergency Medical Release Form • Authorization for Administering Over-The-Counter Medication Required for students bringing Medications: • Medication Authorization Form • Medication Form- Self Administer	Medication Instructions for Overnight Field Trips
Student & Chaperone Rules and Responsibilities TP	Required for: • All overnight, out of state or out of country field trips.	Attach the NCSD Overnight, Out of State or Out of Country Rules and Responsibilities to the permission slip when distributing. (already linked in the digital form). Ensure that all chaperones have reviewed the chaperone responsibilities.
For More Details Please Review the NCSD Overnight, Out of State, Out of Country Field Trip Procedure		

APPROVAL PROCESS

Staff Member	Signature	Date	Action
Requester's Signature	<u>Tom Pospeshil</u> Tom Pospeshil [01/07/2025 4:07pm PST]	01/07/2025	Submitted
Sponsoring Administrator of Trip	<u>Dan Tobis</u> Dan Tobis [01/08/2025 5:22am PST]	01/08/2025	Reviewed, okay to proceed.
Notes:			
Building Administrator	<u>Nicole Carter</u> Nicole Carter [01/08/2025 5:31am PST]	01/08/2025	Reviewed, okay to proceed
Notes:			
Building Budget Admin. Asst. Review	<u>Ashley Bootz</u> Ashley Bootz [01/08/2025 6:41am PST]	01/08/2025	Reviewed, okay to proceed.
Account number(s) provided have been reviewed and are accurate. Yes Notes:			
Director of Transportation Only if NCSD Bus used			
Notes: Dir. of Transp. Will be cc'd after board review if request is denied and using NCSD Bus.			
Director of Instruction	<u>Emily Parker Pohlonski</u> Emily Parker Pohlonski [01/08/2025 8:51am PST]	01/08/2025	Reviewed, okay to proceed
Notes:			
Asst. Superintendent Teaching & Learning	<u>Michael Giromini</u> Michael Giromini [01/09/2025 6:50am PST]	01/09/2025	Reviewed, okay to proceed
Notes:			
Proposed Overnight, Out of State/Country Trip Executive Assistant, Superintendent & Board of Education	<u>Sheila Holly</u> Sheila Holly [01/09/2025 6:51am PST]	01/09/2025	Expected Board Review Date 01/09/2025
Notes:			
Board of Ed Decision			Remember to CC Director of Transportation if Denied & Using NCSD Bus.
All completed forms automatically cc'd to: SUPERVISOR OF MEDICAL SERVICES		Board of Education Decision:	

**BOARD OF EDUCATION
NOVI COMMUNITY SCHOOL DISTRICT
NOVI, MICHIGAN
January 23, 2025**

ASSISTANT SUPERINTENDENT FOR ACADEMIC SERVICES

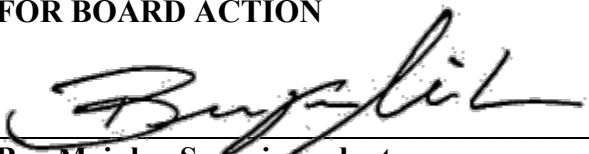
TOPIC: Novi Winter 2025 MHSAA Tournaments (possible Overnight Field Trips)

Novi Athletics would like to bring to your attention the prospective MHSAA state tournament dates and sites below for our Winter sports. If we continue to move on during tournament play, we may move forward with the overnight trips.

RECOMMENDATION:

That the Novi Community Schools Board of Education approve the Novi Athletics Winter 2025 MHSAA Tournaments as presented.

**APPROVED AND RECOMMENDED
FOR BOARD ACTION**



Ben Mainka, Superintendent

**BOARD OF EDUCATION
NOVI COMMUNITY SCHOOL DISTRICT
NOVI, MICHIGAN**

Out of State/Overnight Field Trip Approval Form

Novi Winter 2025 MHSAA Tournaments (possible Overnight Field Trips)

Field Trip Title: See below **Group:** See below
Dates of Trip: See below **Sponsor:** Head Coach & Athletic Department

Summary:

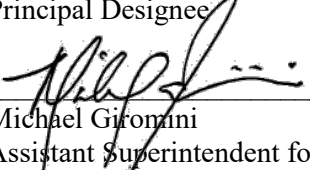
Novi Athletics would like to bring to your attention the prospective MHSAA state tournament dates and sites below for our Winter sports. If we continue to move on during tournament play, we may move forward with the overnight trips.

Sport	Head Coach & Asst. Coach/s	Regionals/ Semifinals Date/s	Regionals/ Semifinal Location	Finals Date/s	Finals Location
Boys Basketball	Chris Housey	March 4 & 6	Local	March 15	Breslin Center East Lansing, MI
Girls Basketball	Kelsey Masserant	March 10 & 12	Local	March 22	Breslin Center East Lansing, MI
Boys & Girls Bowling	Mike Scopone	Feb 19-22	Local	Feb 28-March 1	Thunderbird Lanes Allen Park, MI
Competitive Cheer	Brianna Cummings	Feb 22	Local	Feb 28 - March 1	McGuirk Arena Mt. Pleasant, MI
Girls Gymnastics	Leslie Bowers	March 1	Local	March 7-8	Kenowa Hills HS Grand Rapids, MI
Hockey	Anthony Lietz	Feb 17 - 26	Local	March 6-8	USA Hockey Arena Plymouth, MI
Pom	Morgan Homan	Jan 18	Local	Feb 9	Eastern Michigan University Ypsilanti, MI
Ski- Boys & Girls	Ben Fisher	Feb 10-14	Local	Feb 24	Nubs Nob Harbor Springs, MI
Swim & Dive- Boys	Ken Stark	N/A	N/A	March 14-15	Holland Aquatic Center Holland, MI
Wrestling- Indiv.	Curtis Blackwell	Boys- Feb 15 Girls- Feb 16	Local	Feb 28 - March 1	Ford Field Detroit, MI
Wrestling- Team	Curtis Blackwell	Feb 12	Local	Feb 21-22	Wings Event Center Kalamazoo, MI

The attached Field Trip form has been reviewed and approved by:

Don Watchowski- Athletic Director Date: 1-17-25

Principal Designee


 Michael Giromini
 Assistant Superintendent for Academic Services

BOARD OF EDUCATION
NOVI COMMUNITY SCHOOL DISTRICT
NOVI, MICHIGAN
January 23, 2025

ASSISTANT SUPERINTENDENT OF TALENT MANAGEMENT AND DEVELOPMENT

TOPIC: Personnel Recommendations

Dr. Laura Carino, Assistant Superintendent of Talent Management and Development, presents for your consideration the following personnel changes:

A. New Hires

<u>Name</u>	<u>Bldg.</u>	<u>Assignment</u>	<u>Reason</u>	<u>Rate</u>	<u>Effective</u>
NEA:					
Deinek, Samantha	OH	4 th Grade Teacher	New Hire	BA	01-16-25

NESPA:

Washington, Hailey	DF	CARE Leader	New Hire	Hourly	01-23-25
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B. Leaves of Absence

<u>Name</u>	<u>Bldg.</u>	<u>Assignment</u>	<u>Reason</u>	<u>Effective</u>
Brown, Amy	OH	1 st Grade Teacher	Child Care #1	01-20-25

RECOMMENDATION: That the Novi Community School District Board of Education adopts the personnel report recommendations as presented.

**APPROVED AND RECOMMENDED
FOR BOARD ACTION**


Benjamin Mainka, Superintendent

**BOARD OF EDUCATION
NOVI COMMUNITY SCHOOL DISTRICT
NOVI, MICHIGAN
January 23, 2025**

SUPERINTENDENT OF SCHOOLS

TOPIC: Administrative Hire

Mr. Ben Mainka, Superintendent, presents for your consideration the following administrative hire:

Name: Heidi Phelps

Building: ESB

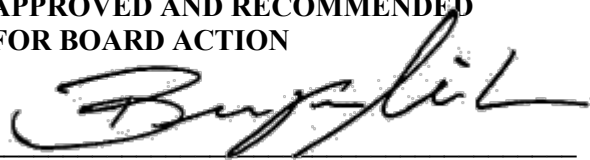
Assignment: Coordinator of Special Education Transition Services

Reason: Replacement for Andrew Saari

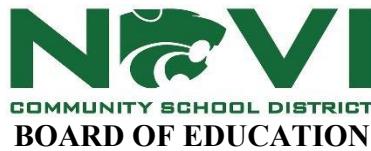
Effective Date: January 20, 2025

RECOMMENDATION: That the Novi Community School District Board of Education approve the hire as noted above.

**APPROVED AND RECOMMENDED
FOR BOARD ACTION**

A handwritten signature in black ink, appearing to read 'Ben Mainka', written over a horizontal line.

Ben Mainka, Superintendent



**NOVI COMMUNITY SCHOOL DISTRICT
RESOLUTION OF INTENT TO REQUEST A NOVEMBER 2025 MILLAGE**

WHEREAS, the Novi Community School District Board of Education (the "Board") is committed to providing the highest quality education and facilities for its students and ensuring that resources are available to meet the evolving needs of the district; and

WHEREAS, the Board recognizes the importance of maintaining fiscal responsibility and transparency in its operations and financial planning to serve the community effectively; and

WHEREAS, the Board is grateful for the ongoing support of the Novi Community School District community, which has consistently prioritized investment in education and the well-being of its students; and

WHEREAS, the district has identified critical needs to ensure the continued success and safety of its schools, including facility upgrades, infrastructure improvements, and technology enhancements; and

WHEREAS, the Board has conducted a thorough review of current and future financial needs, funding options, and potential impacts on taxpayers, concluding that these critical needs can be addressed without increasing the current tax rate; and

WHEREAS, the Board intends to propose a millage in November 2025 that will enable the district to fund these essential initiatives while maintaining the current tax rate being levied; and

NOW, THEREFORE, BE IT RESOLVED:

1. **Intent to Request a Millage:** The Novi Community School District Board of Education formally declares its intent to request a millage in November 2025 that will address the district's critical needs without increasing the current tax rate being levied.
2. **Commitment to Fiscal Responsibility:** The Board reaffirms its dedication to responsible fiscal management, ensuring that all funds derived from the millage will be allocated efficiently and transparently to meet the district's priorities.
3. **Community Engagement:** The Board will actively engage with the community through informational sessions, public meetings, and other outreach efforts to provide details on the proposed millage, its purposes, and its alignment with the district's strategic goals.
4. **Future Action:** The Board directs the administration to prepare all necessary materials and actions required to place the proposed millage on the November 2025 ballot and to work collaboratively with stakeholders to build understanding and support for this initiative.

BE IT FURTHER RESOLVED, that this resolution is adopted by the Novi Community School District Board of Education on this 23 day of January, 2025.

Adopted by the Board of Education:

Dr. Danielle Ruskin, President of the Board of Education

Jason Michener, Secretary of the Board of Education

**BOARD OF EDUCATION
NOVI COMMUNITY SCHOOL DISTRICT
NOVI, MICHIGAN
January 23, 2025**

ASSISTANT SUPERINTENDENT OF BUSINESS & OPERATIONS

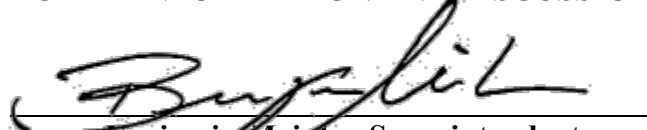
TOPIC: 2025 Bond Program Construction Manager Discussion

On October 1, 2024, documents were formally issued and made available. Four (4) firms were solicited and invited to provide proposals. The proposals were received on October 22, 2024. Upon receipt, The Project Team reviewed the submissions and conducted interviews with the four (4) firms.

On Thursday, January 16, 2025, a team consisting of members from Plante Moran Realpoint, the Novi Community School District Administration (The Project Team), and the Kingscott/Fielding International conducted second interviews for the selection of a Construction Management team (CM) for the 2025 Bond. Two companies presented renderings to the interview panel for their consideration. Both companies had wonderful concepts and ideas for our district, but one stood out above the rest.

After the interview, the interview team conducted in-depth discussions and are presenting their recommendation tonight. The Project Team would like to recommend The Christman Company (Construction Management Services) for the 2025 Bond Program.

**APPROVED AND RECOMMENDED FOR
BOARD INFORMATION AND DISCUSSION**



Benjamin Mainka, Superintendent

January 23, 2025

Mr. Ben Mainka
Superintendent of Schools
Novi Community School District
25345 Taft Rd.
Novi, MI 48374

RE: NCSD 2025 Bond Program
Contract Award Recommendation for Construction Management Services

Dear Mr. Mainka:

This letter transmits an update from Plante Moran Realpoint (PMR) as it relates to the assignment to assist and advise the Novi Community School District (NCSD) in the procurement of Construction Management Services for the NCSD 2025 (Project). This update represents the mutual efforts of PMR and NCSD Administration (The Project Team) to present a framework to identify, evaluate and recommend a Firm for this Project.

SELECTION PROCESS

On October 01, 2024 RFP documents were formally issued and made available. Four (4) firms were solicited and invited to provide proposals. These four firms included: McCarthy and Smith, Clark Construction Company, Granger Construction Company, and The Christman Company. All four firms attended the mandatory pre-proposal meeting on October 08, 2024 and proposals were received on October 22, 2024.

Upon receipt of proposals, the Project Team reviewed each firms submission and conducted interviews with all (4) firms on November 21, 2024. These initial interviews allowed the Project Team to identify a short list of firms to conduct additional follow up and interviews. The firms shortlisted for a follow up interview included Granger Construction Company and The Christman Company. These follow up interviews were conducted on January 16, 2025. Concluding the interviews with these (2) firms, the Project Team consisting of representatives from PMR, NCSD, and Kingscott conducted discussions that led to the Project Team arriving at a recommendation which comes to the board for consideration tonight.

RECOMMENDATION

Upon completion of the interviews and after subsequent discussions, the Project Team is recommending The Christman Company (Construction Management Services) for the 2025 Bond Program. The Project Team recommends the Board of Education approves to enter into a standard Form of Agreement Between Owner and Construction Manager as Constructor (AIA Document A133 – 2019, as amended) with The Christman Company. Terms and conditions negotiated by the Project Team, NCSD Administration, PMR, and the

Districts legal counsel. The Christman Company's construction management fee will be set at 2.0% of the cost of work with all other fee's being negotiated such as general conditions and personnel costs.

Should you have any questions regarding this recommendation, or the selection process described above, please do not hesitate to contact me at 586-703-1044 or kevin.donnelly@plantemoran.com.

Sincerely,

Plante Moran Realpoint



Kevin Donnelly
Senior Vice President

Enclosures: The Christman Company Proposal Dated October 22, 2024

Cc: Rebecca Scicluna, NCSD
Michael Dragoo, NCSD
Greg VanKirk, PMR
Lisa Pitt, PMR



2025 BOND PROGRAM

NOVI COMMUNITY SCHOOL DISTRICT



PROPOSAL FOR
**CONSTRUCTION
MANAGEMENT
SERVICES**



October 22, 2024

October 22, 2024

Mr. Ben Mainka, Superintendent
Novi Community School District
25345 Taft Road
Novi, MI 48474

**RE: 2025 Bond Program – Construction Management Services
Novi Community School District**

Dear Superintendent Ben Mainka and Members of the Selection Committee,

Consistently rated as one of the top public schools in Michigan, the Novi Community School District has a reputation for excellence. The Christman Company shares your passion for excellence and looks forward to the opportunity to help you continue to further your vision of “Limitless Potential: Excellence and Equity in Education, Leadership in Learning, Constant Curiosity” on behalf of your students. An industry leader in K-12 bond program construction, Christman has worked alongside numerous districts throughout Michigan and the United States, putting our expertise to work to help them achieve their unique vision. Christman is working with 53 Michigan school districts on projects totaling more than \$1.2 Billion. Our team of Southeast Michigan builders is extremely excited at the opportunity to partner with your district while also understanding the challenges associated with K-12 bond program design and construction. Our team includes multiple residents of Novi and proud parents of children currently enrolled in your district who will bring best practices and lesson learned to mitigate risks and successfully deliver the 2025 Novi Community School District’s bond program on time and within budget.

We have structured our team for Novi Community Schools to provide the district with maximum value and highly experienced personnel who bring K-12 experience, knowledge of construction in elite school districts, previous success with planning and passing bond campaigns, a deep understanding of how to successfully execute transformational projects in and around occupied schools, and expertise to maximize the potential of a Construction Manager as Agent delivery method. Together, our two independent project teams will deliver the following value to Novi Community Schools:

- **Optimized design and construction solutions:** We will leverage our K-12 expertise with best practices gained from our work across numerous K-12 sites to identify opportunities to maximize budget, schedule, and quality objectives. Our project teams will regularly review the ongoing designs and will work to understand the functional requirements and needs of your schools, athletic facilities and performing arts spaces. We will conduct informed design reviews to seek value enhancements and quantifiable savings that maximize flexibility for future technology upgrades and scalability.
- **Maximized Construction Manager as Advisor (CMa) contributions:** Our team is well versed in managing the nuances of the CMa delivery methodology. We will use proven tactics for astute management of the trade contracts while facilitating a collaborative approach that maximizes the input of all parties to optimize the design and construction process. We understand the variables involved with CMa delivery and will help you capitalize on opportunities to maximize the effectiveness of this delivery method while minimizing risks associated with construction of these complex projects on occupied campuses.
- **Reduced risk through institutional knowledge of K-12 project execution:** Through our past and ongoing work for school districts nationwide, we bring firsthand knowledge of the risk factors associated with executing construction projects in the current market. Those risks include longer lead times for material delivery, availability of skilled labor, and rising prices of construction goods. We will apply a rigorous risk management methodology for identifying and mitigating risks before they affect the project’s schedule or budget. Our internal community of practice distributes knowledge and best practices across our K-12 delivery teams to identify shared risks that can be mitigated early on and create lessons for added value.
- **Reach-back support to respond to all project needs, both known and unforeseen:** With more than 554 construction professionals nationwide, 104 of which are located within the Southeast Michigan Region, we are uniquely positioned to respond to virtually any project need, both known and unforeseen. With a deep understanding of the requirements for an elite school district,

we have a deep bench of K-12 experts that would love the opportunity to support this transformational bond program and can be called upon to immediately assist should the need arise. Our team of experts is highly experienced in the construction of K-12 facilities and well versed in the compliance requirements of the state of Michigan.

Our recent experience, proposed team and approach for the Novi Community Schools 2025 bond are presented in the following pages, along with our commitment to deliver the highest level of construction management services and support as your trusted advisor throughout the program. Although we believe our team is an ideal fit for your program, we urge you to reach out to the references

CLIENT	NAME	ROLE	PHONE NUMBER
Mason Public Schools	Gary Kinzer	Superintendent	517-676-6489
Clawson Public Schools	Billy Shellenbarger	Superintendent	248-655-4448
Okemos Public Schools	John Hood	Superintendent	517-798-5007
Dundee Community Schools	Scott Leach	Superintendent	734-529-2350

provided in this proposal as we believe they can accurately convey the value that Christman can bring to Novi Community School District. Below is a reference table of select school superintendents for your use as you evaluate Christman to be your next partner on the 2025 bond program.

We look forward to your review of our qualifications and would be honored to have the opportunity to form a partnership with Novi Community Schools. Should you have any questions or require any further information, please feel free to contact us.

Sincerely,
The Christman Company



Jason Ide
Project Executive
jason.ide@christmanco.com
312-405-9544



Joe Luther
Senior Vice President
joe.luther@christmanco.com
248-431-8154

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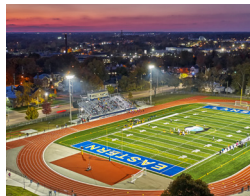
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SECTION 1: PROJECT APPROACH NARRATIVE

SECTION 1 - PROJECT APPROACH NARRATIVE

Novi Community School District (NCSD) has set a clear vision for the elite learning environment you want to provide for your students through the improvements you will be making to your facilities over the coming years. Your commitment to creating an environment where students thrive is inspiring. **The Christman Company would be proud to partner with you** and help deliver spaces that will positively impact students for generations to come. Our exceptional group of K-12 construction professionals is eager to join your team to provide construction management services and support you, Plante Moran Realpoint, Kingscott Associates and Fanning Howey in identifying the best solutions for your district. Your success will be the highest priority for our entire staff. NCSD can have complete confidence in working with Christman as your uniquely qualified construction management partner.

K-12 MICHIGAN TEAM AND EXPERIENCE

Christman has the pleasure of currently working with 53 school districts across the state to improve the educational facilities they provide for their students. Our teams have experience in everything from significant renovations to an existing campus, construction of brand-new buildings, improvements to athletic facilities, updates to performing arts spaces and critical infrastructure improvements. We have both the capacity and sincere desire to serve Novi Community School District. Our proposed project team has experience working in more than 100 K-12 buildings combined.

What does that mean for NCSD?

Our team members have spent their careers delivering safe, elite, high-quality learning environments on time and within budget. Not only does the team we are proposing have K-12 experience necessary to deliver a successful outcome for Novi Community School District, but they also have a passion for building facilities they know will serve the next generation of leaders. Novi can rest assured that the staff assigned to your projects will share best practices and lessons learned from prior K-12 projects and will ensure student and staff safety is a constant priority.

EXCEPTIONAL CLIENT SERVICE

Christman's approach to K-12 construction management services is built on trusted relationships. Our goal is to partner with Novi Community School District, Plante Moran Realpoint, the design teams and community stakeholders to support your vision for the students and community. We have an in-depth understanding of the sensitivity of providing construction operations in and around occupied educational facilities and campuses, and we encourage you to contact our clients for a testament of our abilities. As you upgrade systems and construct and renovate your buildings in a way that best suits your student population, we can be your trusted advisor by providing fiscal stewardship to assure your community investment is maximized.

Our K-12 Philosophy

Standing at the core of our communities, local K-12 schools are more than just classrooms, athletic facilities, libraries and cafeterias. School campuses are life-altering institutions that inspire imaginations, build character and guide our children to understand the benefits of responsibility and focus.

As part of our values, The Christman Company strives to honor all of our commitments with integrity. This is a philosophy employed by many educational leaders today. The ultimate goal for a Christman project is to reach excellence in understanding, as a teacher would in their classroom. Christman does this while allowing you to fulfill your mission in education, because we know that children are your first concern.

Christman can remove the stress of bond campaign organization, managing construction, providing safety and more. As your partner, we will first listen to your goals and develop a plan to meet them.

This K-12 philosophy lets the teachers teach, administrators lead and offers an experience where school construction feels more like recess than a test.



What does that mean for NCSD?

NCSD will find that the **Christman team truly becomes an extension of your staff**. We will always operate with the best interests of NCSD, your staff, students and community in mind. Our team will help remove the stress of managing construction, allowing you to focus on the education of your students. At Christman we have a deep passion for Construction, Engineering and Architecture careers. We will champion direct placement of graduating seniors from NCSD to skilled trades careers and actively recruit prior NCSD graduates for internship opportunities in the Construction, Engineering and Architecture industries. In addition to job placement support for NCSD students, we will visit schools and participate in presentations to students to ignite their interest in related careers. We are firm believers that the 2025 Bond Program is not just about bricks and mortar, it is about improving the future of students and expanding their opportunities to learn.

SOUTHEAST MICHIGAN PRESENCE

Christman has had a presence in Southeast Michigan for more than 100 years. Our longevity has allowed us to build an unparalleled knowledge of the Oakland County market and strong relationships with trade contractors. Christman's business structure and depth of resources should assure you that in a longer duration bond program such as this, **your level of service will never be interrupted by unforeseen changes in staff** or advancement within the industry. We have a deep bench of K12 construction leadership and staff resources for each role that could support this program.

What does that mean for NCSD?

As you are well aware, the current trade contractor market is very busy, and they are pursuing work selectively. Our excellent relationships with Oakland County contractors, coupled with our purchasing power, allows us to attract and obtain significant bid coverage at the most competitive pricing while keeping the bond dollars within the greater Novi area as much as possible. Getting the most competitive pricing from the market will allow Novi to optimize every bond dollar.

BOND CAMPAIGN SUPPORT SERVICES

The Christman Company offers comprehensive bond campaign support services and is available to work alongside Novi Community School District and Plante Moran Realpoint to help implement strategies to create a successful bond campaign for a November 2025 election. We are willing to contribute to this effort as much or as little as the team would like. Please reference Section 7 – Additional Information for an overview of our services.

MANAGING THE BUDGET

Christman's systematic approach to effective financial management will be integrated within every stage of the project - from design, pre-construction planning and execution through turnover, commissioning, warranty and beyond, including performance through the life of the building. Our orchestration of this complex process, supported by meticulous planning, team leadership and aggressive management of project controls, ensures Novi Community School District will realize maximum value for every construction dollar spent.

Christman is prepared to manage the overall project budget. We will track both construction costs and owner-direct costs during planning and implementation. Christman utilizes a budget status report that we continually update and provide weekly to the project team for review. Along with reporting the status of the budget, we will also use a project issues log to identify cost decision points on the project and clearly communicate the implication to the project budget and timeline.

Cost leadership and communication are the keys to controlling costs and managing a budget during a construction project. Our team works hard during pre-construction to address constructability issues, phasing concerns, and proper material selection that not only have an impact on the original cost, but also the field issues that arise if not planned out. Outlined in this section are the tools we use to effectively manage the budget and control costs.

Christman's approach to K-12 construction management services is built on partnerships. We will partner with Novi Community School District to support your vision for the students and community. As we move through the phases of design and construction, Christman will work with Novi Community School District, Plante Moran Realpoint and the design partners to deliver on the promises made to the community during the bond campaign. The team will use detailed project planning, streamlined communications channels, and a system of rigid safety, quality assurance and other controls to proactively manage the projects from concept to construction. Christman's proven processes as outlined in the following pages apply to all projects and will be tailored to each project's unique set of circumstances, combined with project teams that have the appropriate experience to ensure success for Novi Community School District.

TOOLS FOR COMMUNICATION

Effective communication and extensive record-keeping are Christman standards. We assume the responsibility of keeping the project team completely informed from start to finish and beyond. Sharing the best possible cost and other data in a timely, real-time, manner is a trademark of every Christman project. We are committed to providing Novi Community School District, Plante Moran Realpoint and the entire team with the most up-to-date and accurate project information always—**with no surprises.**

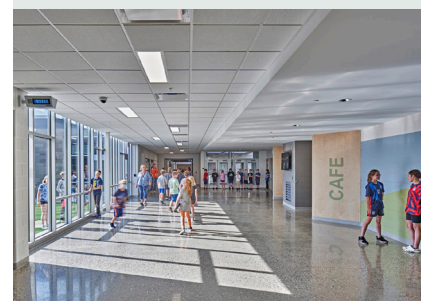
We can tailor our communications methods and tools to best meet the needs of the district. We will work closely with your owner's representative, superintendent, director of maintenance, and other designated team members to tailor a communications plan that meets the information needs of building principals, district office administrators, members of the school board and other stakeholders in a way that makes the most sense for the district.

The following is an overview of the tools we typically use to keep the team informed throughout the project.

- **Procore:** An efficient, real-time, collaborative records management tool, providing enhanced information flow between all team members and increased overall efficiency through storage of all project-related information in a central, online database.
- **Viewpoint:** Used for all our financial and construction cost control needs. This tool tracks potential cost issues as soon as they arise, ensuring no surprises.
- **Monthly Reports:** We report progress through monthly construction management reports, team meetings and trade contractor meetings. We use every meeting with the project team as an opportunity to communicate important decision-aiding information.
- **Construction Management Reports:** These chronicle the cash flows and costs, schedule, upcoming activities and noteworthy elements of the project. They provide an executive overview of the project that can be reviewed quickly and easily.
- **Owner Architect Contractor (OAC) Meetings:** Christman will conduct meetings with Novi Community School District, Plante Moran Realpoint, the design teams, and any other consultants. At these meetings, we inform the team of schedule status, review outstanding decisions remaining and resolve open issues. The cadence of these meetings will be adjusted as appropriate to meet the current needs of the project, but are generally held at least bi-weekly
- **Trade Contractor Coordination Meetings:** These weekly meetings will be used to coordinate daily work activities on site, gather information on potential upcoming impacts to owner activities, and review on-site progress to date. This information will be used to effectively and efficiently manage the project.

Unique Expertise

- National resources and local presence
- Dedicated K-12 Business Unit
- Deep bench of K-12 leadership and builders
- Best-in-class Project Planning and Preconstruction services
- 100-year presence in Southeast Michigan
- Comprehensive services, including facility assessments and campaign support
- Time tested project management systems, tools and standard operation procedures
- Vast regional purchasing power to ensure excellent trade contractor bid coverage and competitive pricing
- Strong understanding of the sensitivity of providing construction services in and around occupied educational facilities and campuses
- Uncompromised safety to ensure on-going school operations are not disrupted
- Effective communications with project stakeholders, including parents and students, as well as local municipalities
- Capability to build 21st Century, best-in-class facilities offering advanced technology, modularity and collaboration
- Critical schedule maintenance and site utilization planning/implementation, combined with the awareness of K12 school calendar and key needs throughout the academic year



- **Daily Report:** The field superintendent will issue a daily report detailing that day's planning and construction activities of Christman, the architects, various consultants, and our trade contractors. These reports will include material deliveries, quantities installed, and any problems encountered, or decisions needed by noted parties.
- **Monthly Summary Report:** This outlines the current and forecasted activities along with photo documentation of progress on site to keep the team up to date regarding the ongoing work. We will also provide monthly cost reports and change management details at a cost control meeting.

If desired by the district, Christman can also provide or support other project communications for those impacted by the work but who are not directly involved in the project, such as building principals, the Board of Education, teachers and parents. This could include providing construction status information for websites, news bulletins, social media or other uses and providing site tours as requested.

SAFETY AS THE TOP PRIORITY

Christman's top priority is the safety and security of the Novi Community School District students and staff, which is evident in our staffing plan that provides full-time supervision and multiple onsite team members to manage the projects. All Christman personnel receive extensive training and education on job site safety. In addition to our safety program, Christman requires that all trade contractors have safety programs that address the unique safety needs of the project.

The high school scope will be a combination of new construction and renovations. Each will have unique circumstances and potential hazards that our team will identify in our scope specific safety plans.

For our projects to be successful, it will be imperative that we work with the administrators and principals to ensure that we have safe routes that are clearly marked during the construction phase. As construction sites are constantly evolving, we will communicate daily with the Novi Community School District staff to ensure all safety measures are in place.

Preparation of the Project Safety Program begins during the planning phase with an identification of needs and requirements. The implementation of the program continues throughout the entire project.

Supervising all aspects of project site safety and compliance will be the responsibility of the project team. They will:

- Ensure careful coordination with Novi Community School District daily operations; safety of students, faculty and visitors is our top priority.
- Continuously monitor the job site for unsafe acts and conditions.
- Perform inspections of the work site both alone and in cooperation with the trade contractors' safety representatives and supervisors.
- Ensure that weekly safety meetings are conducted.
- Meet with new trade contractors coming on site to explain safety goals, the safety plan, and complete a site orientation.
- Prepare orientation and safety talks for the supervisors' safety and health meetings.
- Report the classifications of injuries most often occurring on the site and identify any injury trends that need to be reversed.
- Prepare and distribute safety statistics, injury rates, and National Rates for comparison and evaluation.
- Arrange safety publicity, and coordinate safety incentive and achievement programs.



Safety: It's How We Live.

Christman brings industry leadership and a strong commitment to safety to the Novi Community School District project.

Our safety culture is one where everyone shares in the goal of no injuries, shortcuts or distractions so everyone makes it home safely every day.



- Advise on the safety and health regulations, inspections and activities that require governmental compliance.
- Foster and maintain good relations with governmental and local safety officers.
- Provide safety coordination, leadership, and safety advice to line management and trade contractors, and organize training programs.
- Perform accident investigations on all incidents of sufficient gravity.
- Coordinate the accident reporting system.
- Exercise the authority to halt any operation being performed in a hazardous manner.
- Develop accident prevention and loss control methods, procedures, and programs.
- Maintain, monitor, analyze, and coordinate all accident reports.
- Compile, analyze, interpret, and disseminate reports on loss control activities.

TECHNOLOGY AND EQUIPMENT COORDINATION

The classroom environment has evolved over time by incorporating more technology in everyday use. From one-to-one devices, interactive smart boards, voice lift systems, and video-based collaborations, the classroom infrastructure needs to be carefully reviewed and coordinated. Christman has substantial experience with working with the owner's contractors and consultants, regardless of contractual obligation, to ensure that the systems have the power and raceway components needed, as well as the architectural support required for a complete installation. We will facilitate on-site pre-construction conferences with the owner, electrical contractor and other key stakeholders to ensure all details are coordinated in order to execute the vision for the district.

In addition to technology, Christman is well versed in coordinating with other key vendors such as food service, moving, furniture, fixtures and equipment, security, telecom, and encompass all areas of a project. Our team desires to be involved early in the design process to provide important feedback so the infrastructure needs are coordinated and installed properly, resulting in schedule and cost efficiencies in the field.

PRECONSTRUCTION PHASE: BEFORE THE FIRST SHOVEL HITS THE GROUND

The Christman approach to planning focuses heavily on the Schematic and Design Development phases. This is intentional and assists the project team in making informed design decisions early on in order to reduce the design cycle. Reducing or eliminating redesigns will save Novi Community School District time and money over the course of the project.

To achieve cost certainty and a high-level of value creation, Christman will prepare detailed estimates for the project, starting with a Schematic Design estimate, which will serve as our baseline for value analysis. We can achieve granularity at Schematic Design because we are a full-service planning group which includes mechanical, electrical, civil, architectural and structural cost estimators, value engineers, and building information modeling (BIM) specialists. Christman's project planning group is a differentiator for us in the industry and will be an asset for Novi Community School District. Our wide range of expertise will provide the district with cost certainty on a group of projects that range from major new construction to renovations, improvements and infrastructure upgrades. In any scenario, Christman has the in-house expertise.



"In addition to the bond work Steve [Vaquera] is here to do, he often lends a hand in areas not covered by the bond. I cannot count the number of additional items Steve has repaired, replaced, or fixed when a situation has occurred. He is a great asset to our District, and at the end of our project it will be sad to see him move on."

Miles Tomasaitis
Director Buildings, Grounds and
Transportation
Redford Union School District

At the early stages of design, including Schematic Design and Design Development, many aspects of the overall design are not yet shown in the documents. To ensure a high level of accuracy, our planning team will lay out systems in our estimating software, which allows our team to review our assumptions with the designers and Owner, including details such as pipe sizing, routing, and configuration. Again, this granularity at Schematic Design will benefit NCSD by reducing or eliminating assumptions, thereby increasing accuracy. Additionally, these detailed reviews prompt early conversations that will help ensure the project is designed with constructability and serviceability in mind.

As mentioned above, Christman has in-house estimating expertise across all disciplines, and while other construction managers may simply rely on trade contractors for mechanical, electrical and plumbing (MEP) budget pricing, having MEP preconstruction professionals on staff allows us to both estimate the MEP systems internally and provide alternative Value Analysis solutions for the district's consideration. This is of the utmost importance as MEP systems will represent 40 percent of your project costs. Our in-house MEP team gives us a much greater level of control of the preconstruction phase, to the benefit of NCSD.

During preconstruction, we will circulate project planning reports to the team at each design stage. After initial reviews, we will lead meetings with the entire project team, so everyone is aware of the current scope of the project and associated costs at each stage of Design Development.

Christman has made a substantial investment in people, training and technology in order to achieve a high level of performance during preconstruction. The investment has paid off. When comparing our last detailed estimate to bids, K-12 projects are coming in 4.6% under budget on average over the last 12 months.

By providing accurate and current cost information, your stakeholders can fully appreciate the current state of facilities, and the cost of key issues tied to the bond funds. Christman has experience helping school districts across the state to understand all of their options and **provide creative solutions to optimize the taxpayers' dollars** and ensure that the district's vision becomes a reality.

Cost Certainty

Christman's full-service Project Planning Group specializes in developing cost models for your program as well as an overall project budget to ensure all project scope is covered (e.g., major client equipment, technology, furnishings, etc.). The result - no surprises for the project team and the avoidance of negative iteration. Christman is actively monitoring market data and industry trends and will incorporate this data into our forecasting. **Novi Community School District can count on Christman as a leader in cost estimating that will protect the district from unexpected budget concerns.**

Proven methods Christman will provide on this project include:

- Real-Time Cost Information
- Historical Cost Data
- Cost Modeling
- Data for Effective Decision-Making
- Constructability Feedback
- Intelligent Trade Contracts (Packaging of Work Scopes)

Christman Value Analysis Process

Between the milestone cost estimates, we provide industry-leading Value Analysis services. At Christman, we take a holistic approach to the Value Analysis process in which we look not only at first costs, but also at other ways in which NCSD defines value - such as sustainability, low-carbon design practices, ongoing operational costs, and contemporary K-12 design practices. We believe in the power of using the expertise of the entire project team to generate value enhancing concepts. As such, we will work closely with Kingscott and Fanning Howey to brainstorm value analysis concepts at all stages of design. To manage the Value Analysis process, Christman will employ a Value Creation Log (VCL) which identifies all potential cost-saving ideas developed by the project team.



Christman worked closely with Sparta Area Schools to implement effective planning and proper management of the district's bond projects, which led to room in the budget for additional project scope. The team was able to bring over \$3 million in savings to the bond program, which meant that Sparta could add an award winning tennis complex and renovations to the old athletic stadium, which were not part of the original scope.

Virtual Constructability Reviews During Planning

In addition to our in-house mechanical planning expertise, Christman also has a team dedicated to Virtual Design and Construction (VDC). Our VDC team works closely with our Project Planning Group during pre-construction, utilizing Building Information Modeling (BIM), a 3D building systems technology, to identify any potential constructability issues prior to construction. The use of BIM allows our team to see where all of the existing building systems (e.g., piping, ductwork) are located in comparison with the architect's design for the new space. If our team sees that the existing systems will clash with structural plans of the new space, the architect can make adjustments to the design before construction has started. If an issue like this were to be identified after construction began, it could negatively impact the project's budget and schedule.

Notably, our team's virtual constructability review process during the design phase is an inherently sustainable practice and one that contributes to a significant reduction of waste in the construction process. By catching mechanical, electrical, and structural design clashes during pre-construction and prior to bid, NCSD will not only realize cost savings but will also materially reduce rework in the field that is typical of traditional processes.

SEEING YOUR VISION COME TO LIFE: CONSTRUCTION PHASE

Christman understands that projects of this nature require careful attention to the mission and vision of Novi Community School District, and our role on the team is not to simply construct the facilities, but to work collaboratively with the district and the design teams to develop creative solutions and cost certainty. We also understand that the 2025 Bond Program will include multiple phases and have active construction simultaneously across multiple buildings in the district. We know that Novi Community School District will manage some of the vendors independently, and Christman will work to coordinate seamlessly across all projects and with all partners.

We promote both transparency and accountability, and we will take a "no surprises" approach to communications and reporting. On a Christman project, dialogue among the team is constant, information is readily available to everyone, and the team proactively identifies challenges and then tackles them together. We will work closely with Plante Moran Realpoint and Novi Community School District to ensure our daily operations are carefully coordinated.

Our strong leadership and desire to promote teamwork will drive the construction process toward established project goals.

Document Review Process

Quality control begins long before the crews arrive in the field. Christman will perform quality and constructability checks of the construction documents through design with our team of experts ensuring that the high-performance envelopes and building systems being specified are adequately detailed and understood by the bidders. Every minute spent on up-front planning pays dividends in the field and for the life of the building. This effort ensures clarity on bid day for the contractors and reduces change orders during construction.

Our teams are experienced with the nuances of bidding, buying and executing complex building management systems. These systems continue to evolve over time and are being used far beyond the simple scheduling of a unit. These systems are now being utilized to maximize operational savings, improve facility control and extend life expectancy. It is critical that we understand these complexities in order to hold our trade partners accountable to deliver our clients not only the best project, but the best building for years to come.



"Brad [Anderson] is the Project Manager and his leadership in developing and implementing a project-specific approach has been invaluable. Not only is he a technically sound professional, but he is also a trusted team member. His attention to detail is appropriate and appreciated. Despite the wide-ranging and numerous challenges that we encounter, I have full confidence that those challenges will be resolved due to Brad's experience, communication skills and positive demeanor."

Ahmed Beasley
Senior Vice President
Plante Moran Realpoint

Mock-ups

Christman highly encourages the addition of building mock-ups to be included in the specifications. These are a prudent way to engage the different trade contractors, systems engineers and design team to ensure that the systems come together as intended for both functional and aesthetic purposes. Mock-ups serve as a last review that the systems meet the expectations of the design team, owner and CM prior to outfitting on the entire building. This fosters a better understanding for all stakeholders and provides much higher quality in the field.



Contractor Selection Process

Christman bids over \$500M in trade contractor work each year in Southeast Michigan alone. Therefore, we have created a robust method of helping us with contractor selection. We understand the nuances to K-12 bidding; however, we remain diligent in review of the trade contractor's financial strengths, safety records, current work in progress, work-force depth and references. This effort is the same for each project, regardless of the trade partner, even if they have a long-standing working relationship with Christman. In today's market, the strength of a trade contractor can change overnight, therefore, no short-cuts are made while determining the contractor selection.



In addition to a thorough background review of the contractors, we conduct an in-depth post-bid interview with the bidders prior to the award. This helps to confirm that the bidder has a clear understanding of the scope and schedule and that they have the capability to successfully complete the work.



Christman's Commitment to Quality

Since 1894, Christman has had a reputation for constructing buildings of the highest quality and lasting impact. Christman's QA/QC program is intentionally designed to go beyond the basic expectation of achieving the quality requirements specified in the contract documents. Novi Community School District can rest assured Christman will work to exceed quality expectations on the 2025 Bond Program project.

Our proven process combines experienced construction management leadership with the talent and expertise of our skilled trade contractor partners. With an unwavering commitment to quality, NCSD can rest assured your completed project will serve as a dependable facility for years to come.

Christman's QA/QC program utilizes industry-leading quality tools and resources to proactively recognize your project's unique QA/QC risks and identify solutions. The very core of our QA/QC philosophy includes the following guiding principles to ensure quality standards are met or exceeded. Christman will:

- Thoroughly review the work and develop an efficient sequence of work that maximizes quality and adheres to the project budget
- Clearly communicate QA/QC expectations upfront to all team members and prospective bidders
- Conduct thorough post-bid interviews to confirm thorough scope coverage
- Require a pre-installation meeting for every trade to reinforce quality expectations
- Mandate reviews for mock-ups and for all first in place work
- Manage recurring inspections of work in progress at predetermined intervals
- Document deficiencies and the timely resolution of any issues
- Leverage performance data for future projects

New elementary classrooms and hallways at Lansing School District will show floor patterns illustrating geothermal bores and lines—a great opportunity to teach the next generation about renewable energy in their own school!

After a thorough review of the contract documents and input from all stakeholders, Christman will create a project-specific Quality Action Plan (QAP) that will span the entire project. The creation of the QAP is a collaborative process that will be led by Christman and will include input from NCSD, Plante Moran Realpoint, Kingscott and Fanning Howey. Our unique process prioritizes a focus on quality in the earliest stages of planning, during procurement and coordination efforts, and continues well beyond the construction stage even into the warranty period. It considers constructability review comments, project-specific quality risks, intended use of the facility, and occupancy during construction (where applicable).

The project-specific QAP involves six key stages:

1. Evaluation - Stage 1 focuses on analyzing the contract documents to fully understand NCSD's expectations, anticipate potential quality issues, and plan the work accordingly. Christman analyzes constructability with a thorough and systematic review of the project specifications and drawings. This stage helps to identify critical needs for coordination of equipment, materials and trades to execute a quality project from the beginning.

2. Preparation - In Stage 2, we will carefully select trade contractors capable of meeting the demands of the project to fine-tune our approach to quality challenges. This includes pre-qualifying trades, ensuring a clear understanding of the project scope after investigating each trade contractor's capabilities to achieve quality standards. We can get the right partners for the job, including highly skilled craftsmen specializing in product knowledge and application to ensure assemblies are installed and perform as designed. We discuss the operating characteristics and use of each space within the facility before procuring any products or coordinating systems.

3. Confirmation - During Stage 3, we will finalize the project-specific QA/QC plan that guides our team's quality leadership efforts. Post-bid interviews are conducted and allow us to ensure the project scope is adequately covered and each trade contractor's price yields optimal value to achieve the performance required by the construction documents. We will ensure the quality standards are clear to each trade contractor, taking care to thoroughly answer all their questions. By effectively preparing each trade contractor, we reduce the risk of costly interruptions and rework during construction, and pave the way for on-time delivery of your project with no rework.

4. Execution - During Stage 4, which covers the physical construction period, Christman will lead cross-trade coordination efforts to ensure compatibility and momentum are maximized during construction. Pre-installation meetings are required for each definable feature of work, again to reinforce the quality expectations. In addition to confirming products intended for use match the approved submittals, we confirm environmental factors are conducive to installation and then monitor installation activities daily to ensure high standards of quality are met in both the construction process and the finished product.

5. Validation - In stage 5, Christman will manage predetermined testing and inspections to provide assurance that all building components and systems are compliant, durable and performing to the expectation of NCSD and the design team. Unique to our approach is the use of Procore to perform quality inspections for each trade, making it possible for Christman team leaders to record observations, assign responsibility and track the timely resolution of any deficiencies.



6. Reflection – As the project nears completion, Stage 6 involves a comprehensive review of the QAP’s effectiveness, including the processes, challenges and successes throughout the lifecycle of the project. This comprehensive analysis includes tangible, meaningful outcomes and key metrics that become valuable for our continuous improvement. We utilize custom reports in PowerBI software to track lessons learned on quality on projects company-wide.

WRAPPING UP: PROJECT CLOSEOUT

Christman understands that the completion and turnover phase of a project is just as important as the actual construction. As the memory of the construction process fades, it is the proper functioning and durability of the building components, and the operational understanding of those systems and their continuing maintenance needs, that quickly become one of the most important aspects of the facility to its users. We start our closeout process on day one.

The following list is a summary of the services we will provide to ensure the successful turnover and closeout of the project:

- Implement and maintain a rolling punch list process for each trade, minimizing the items required on the final punch list.
- Finalize detailed commissioning plan and schedule.
- Identify all commissioning submittals and obtain them from the responsible party as early as possible.
- Integrate the owner Furniture, Fixtures and Equipment (FFE), and relocation of existing items.
- Compile warranties, maintenance and operations manuals, final as-built drawings, trade contractor guarantees, project directories, etc. into an organized and comprehensive manual. Walk through with the district to establish final master punch list and punch list completion schedule prior to material completion.
- Conduct training sessions for operation and maintenance of technical equipment to facilitate seamless move-in.
- Document start-up/maintenance instruction for the district’s future use.
- Administer and coordinate individual warranties for equipment and materials.
- During break-in period, continuously monitor facility performance.
- Complete final project / bond issue accounting.
- Ten months (and twenty-two months for two-year warranties) after project completion, perform end-of-warranty inspection program.
- Assist Novi Community School District with any manufacturer warranty problems and questions relating to materials and equipment.



Redford Union School District

“The new [Redford Union] Bob Atkins Field is about the closest thing you could get to a Taj Mahal in Division 4 football in Michigan.”

Brandon Folsom, Hometown Life, September 19, 2024

The background image shows a spacious, modern library or study area. The ceiling is high with exposed wooden beams and large circular cutouts. Large windows on the left and right sides offer views of a green landscape. In the center, there are white bookshelves filled with books, some with colorful displays. In the foreground, there are several study tables with blue chairs. The overall atmosphere is bright and open.

SECTION 2: RELEVANT FIRM EXPERIENCE

SECTION 2 - RELEVANT FIRM EXPERIENCE



2019 AND 2022 BOND PROGRAM Okemos, MI

The Okemos Public Schools Bond Program is a comprehensive initiative aimed at enhancing educational facilities across the district through new construction, renovations, and infrastructure upgrades. The program’s three major projects focus on Chippewa Middle School, Cornell Elementary, and Kinawa Middle School, along with significant site work and athletic facility improvements.

Chippewa Middle School is receiving a 160,000-square-foot addition and a renovation of 60,000 square feet, along with 43 acres of site work, including a new track and field. Cornell Elementary is being replaced with an 84,000-square-foot facility, built on a 10-acre site with new playgrounds and landscaping. Kinawa Middle School will have a 100,000-square-foot addition, with demolition and site work covering 15 acres.

In addition to these primary projects, the bond program addresses district-wide needs, including remodels and additions at the high school, four elementary schools, and an early childcare center. Upgrades include secure vestibules, front office rebuilds, high school pool renovations, classroom and bathroom remodels, and mechanical, electrical, and plumbing (MEP) system upgrades.

Athletic facilities are also being modernized with utility upgrades, paving, bleacher improvements, turf work, fencing, and landscaping at the district’s football and soccer stadiums. Overall, the Okemos Public Schools Bond Program is focused on creating safer, more efficient, and future-ready facilities for students, staff, and the community.

Client
John Hood
Superintendent
Okemos Public Schools
517-798-5007

Date Completed
2019: Completed August 2021
2022: Ongoing

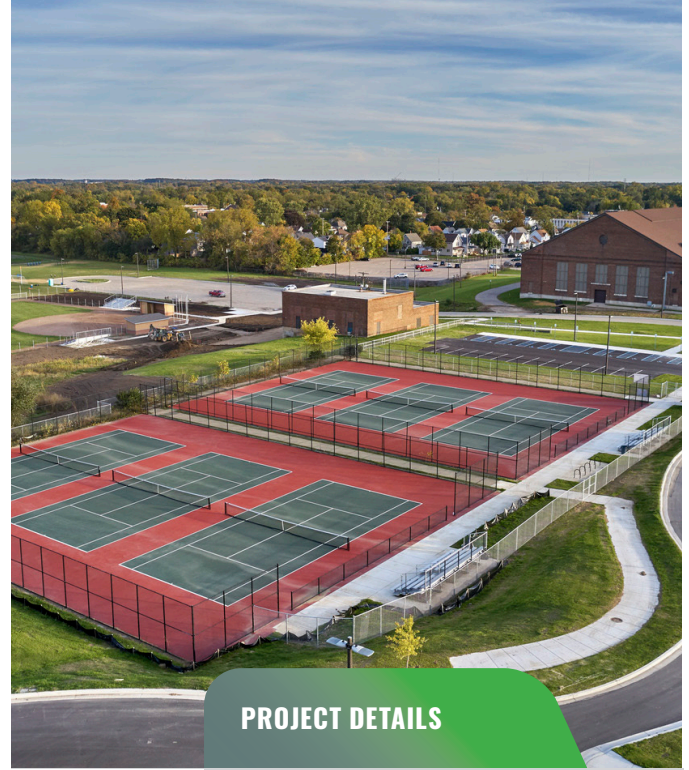
Value of Construction
2019: \$11,740,000
2022: \$220,000,000

Role
Construction Manager
Bond Campaign Support Services

Renovation Value
\$10,000,000+

Bond Program
2019: \$24,900,000
2022: \$275,000,000

PROJECT 2



PROJECT DETAILS

2016 AND 2022 BOND PROGRAM

Lansing, MI

The Lansing School District's 2016 and 2022 bond programs are improving school facilities to provide enhanced educational environments, upgraded infrastructure, and expanded facilities for athletics and performing arts. These multi-phased programs include renovations, new construction, and systems upgrades designed to support the district's long-term growth and sustainability and combat challenges common to urban districts in Michigan, including declining enrollment and competition from suburban schools.

Thanks to the passage of a \$120 million bond in 2016, the district was able to complete additions and renovations to 12 schools, including MEP systems upgrades, food service, a new performing arts center and new athletic facilities, as well as site, roofing and security improvements. These improvements allowed the district to implement its Pathway Promise academic plan, which allows students to select from educational tracks such as biotechnology, visual and performing arts, or science, technology, engineering and math (STEM), beginning in elementary school.

In 2022, the district successfully passed a second bond, this time for \$129 million. This bond program includes complete reconstruction of four elementary schools, improvements to Sexton High School, mechanical system upgrades so all classrooms district-wide will have air conditioning and improved air quality, as well as geothermal heating and cooling systems. The first new elementary school is slated to be completed in the summer of 2025 and will welcome students beginning in the 2025-2026 school year.

Client

Jon Laing
Director of Procurement and Risk
Management
Lansing School District
517-455-5856

Date Completed

2016: August 2021
2022: Ongoing

Value of Construction

2016: \$111,487,000
2022: \$100,000,000

Role

Construction Manager
Bond Campaign Support Services

Renovation Value

\$10,000,000+

Bond Program

2016: \$120,000,000
2022: \$129,700,000

PROJECT 3



PROJECT DETAILS

Client

Moe Nagpal
Manager, Construction Projects
Ann Arbor Public Schools
734-474-0998

Date Completed

Ongoing

Value of Construction

\$120,000,000

Role

Construction Manager as Agent

Bond Program

\$1,000,000,000+

NEW LOGAN AND THURSTON ELEMENTARY SCHOOLS

Ann Arbor, MI

As part of its 2019 Bond Program, Ann Arbor Public School is constructing two 95,000-square-foot, two-story buildings with a heavy focus on sustainable design and green initiatives. Key strategies include the use of geothermal energy, with 150 wells, and solar panels to reduce the buildings' environmental impact. The buildings will feature high-performing building envelopes, which will undergo thorough commissioning to ensure energy efficiency and durability. Significant attention has also been given to acoustics, particularly in classroom spaces, to enhance the overall learning environment.

Each building site presents unique challenges. At the Logan site, construction will occur alongside the occupied Clague Middle School, with the new building being erected less than a soccer field away. At Thurston, the new elementary school will be built on the same location as the old one. Once the new building is completed and occupied, the old Thurston Elementary will be demolished to make way for additional parking, play fields, and geothermal fields.

The school district is adhering to the CHPS (Collaborative for High Performance Schools) performance specifications, which emphasize the creation of high-performing spaces. These include maximizing sight lines to the outdoors, improving interior air quality, and optimizing acoustics. Outdoor spaces will be treated as extensions of the learning environment, blurring the line between indoor and outdoor education. Furthermore, the building design will include features that serve as "teaching moments," demonstrating how building and mechanical systems function, allowing students to observe sustainable practices in action.

PROJECT 4



PROJECT DETAILS

Client

Billy Shellenbarger
Superintendent
Clawson Public Schools
248-655-4448

Date Completed

2021 Bond Completed August 2024
2023 Bond Ongoing

Value of Construction

2021: \$42,000,000
2023: \$18,000,000

Role

Construction Manager
Bond Campaign Support Services

Renovation Value

\$10,000,000+

Bond Program

2021: \$54,000,000
2023: \$25,000,000

2021 AND 2023 BOND PROGRAMS

Clawson, MI

Clawson Public Schools made a long-term investment in safe, secure, 21st century learning with the passage of two zero-mill proposals in 2021 and 2023. The bonds allowed the district to create a central campus for all K-12 facilities and a dedicated early childhood center to service the district's 1,300 students.

The project included significant renovations to the early childhood center and high school, conversion of the existing middle school to an elementary school, construction of a new middle school between the elementary and high school, and demolition of two elementary schools. Improvements focused on safety and security, cost-saving infrastructure and energy upgrades, enhanced learning spaces, improved traffic flow and parking, expanded physical education and instruction space, as well as athletics.

The \$63 million project was funded through two bond proposals and is being completed in 8 phases between 2021 and 2025. All schools received new classroom technology and furnishings, secure entrances, STEAM labs, remodeled media centers, upgraded bathrooms, new or refreshed cabinetry, new windows, replacement of LED lighting, and new energy-efficient mechanical and electrical systems.

Enhancements at the high school included a new entrance, gymnasium expansion, outdoor education space, collaboration and dining area, and expanded parking. The new 2-story, 28,800-square-foot middle school features secure corridor connections to the elementary and high schools. To adapt the middle school for elementary use, 30 classrooms were renovated with private restrooms with age-appropriate fixtures for kindergarten and 1st grade classrooms. The playgrounds were upgraded at the elementary and early childhood center, the latter of which also received dedicated gross motor skills development spaces.

PROJECT 5



PROJECT DETAILS

Client

Jasen Witt
Superintendent
Redford Union School District
313-242-6000

Date Completed

September 2024

Value of Construction

\$57,000,000

Role

Construction Manager

Renovation Value

\$10,000,000+

Bond Program

2021: \$59,270,000

2021 BOND PROGRAM

Redford, MI

This \$57,000,000 2021 Bond Program involved the renovation of 460,000 square feet across five existing buildings and the addition of 50,000 square feet of new space, designed by French Associates. The project aimed to significantly improve the learning environment and facilities within the district, aligning with the goals set forth by the bond.

One of the most prominent improvements included within the 2021 bond program was to Redford Union High School's facilities for Performing Arts. The existing auditorium was underutilized and not optimized for the current & future needs of the district. Renovations that were included as part of this project included expanding the seat count with brand new theatrical style seating, installation of a new stage floor with a stage expansion, replacement of theatrical lighting and rigging systems, new sound equipment, and visual monitors. In addition to improvements in the immediate auditorium space, work also included creating support spaces for the performing arts. These support spaces included dressing rooms and a functional scene shop for students to build props for theater events. The renovations allowed the existing auditorium to be more versatile and support not only theater events but also better host general assemblies, orientations, and trainings.

Another key objective was to enhance the learning environment by focusing on updating finishes in corridors, classrooms and group spaces such as libraries and media centers, fostering improved learning conditions for students. Additionally, outdated mechanical and electrical systems were replaced to ensure safety, efficiency, and modernization throughout the campus.

A major goal of the project was to centralize junior high and high school students at one "Secondary Campus." This included building a new football field, athletic plaza, bleachers, press box, gymnasium, and concessions area. The new campus streamlined operations and created a cohesive learning environment for students.

In addition, the project included the creation of a new facility to support an early college program, offering students advanced learning opportunities. The bond also addressed the restoration of a historical two-room schoolhouse. Once unused, this building was revitalized and given a functional purpose within the district.

PROJECT 6



PROJECT DETAILS

Client

Scott Leach
Superintendent
Dundee Community Schools
734-529-2350

Date Completed

MEP Upgrades/Athletics: August
2023
Bond Program: August 2024

Value of Construction

\$31,000,000

Role

Construction Manager Agent
Bond Campaign Support Services

Renovation Value

\$10,000,000+

Bond Program

2022: \$21,780,000

MULTIPLE PROJECTS

Dundee, MI

The 2022 Bond Program, along with ESSR funded MEP upgrades and donor financed athletics was a comprehensive initiative aimed at improving school facilities across the district, focusing on enhancing educational environments, upgrading infrastructure, and expanding athletic amenities. Spanning multiple phases, the program included a combination of renovations, new construction, and essential system upgrades designed to support the district's long-term growth and sustainability.

In the first phase, air quality improvements and new air conditioning systems were installed in 44 first-floor classrooms across both middle and elementary schools, creating healthier learning environments. The second phase introduced the construction of 11 new classrooms to accommodate increasing student enrollment. The elementary school cafeteria and kitchen were also expanded, including further upgrades to the food service equipment to meet the demands of a growing student body.

The fourth phase focused on infrastructure improvements to the middle school pool, including pool treatment and filtration system upgrades and the installation of a dehumidification system to address air quality and humidity issues in the pool area.

In addition, a new athletic complex was constructed, involving the demolition of the existing natural playing surface and the installation of a new subsurface drainage system and artificial turf field. The track surface and perimeter fence were removed and replaced, while home bleachers were expanded to three times their original size. A new prefabricated press box was installed, and bleachers from the middle school were relocated to the sports complex to serve as visitor seating. A full-service concession building, complete with restrooms, and a new ticket booth were also built. Site improvements, including new concrete walkways and landscaping, enhanced the overall functionality and aesthetic appeal of the sports complex.



PROJECT DETAILS

Client

Brian Bowers
Senior Vice President, American
Campus Communities
The University of Michigan
512-673-6555

Date Completed

Ongoing

Value of Construction

\$550,000,000

Role

Construction Manager

CENTRAL CAMPUS HOUSING PHASE 1

Ann Arbor, MI

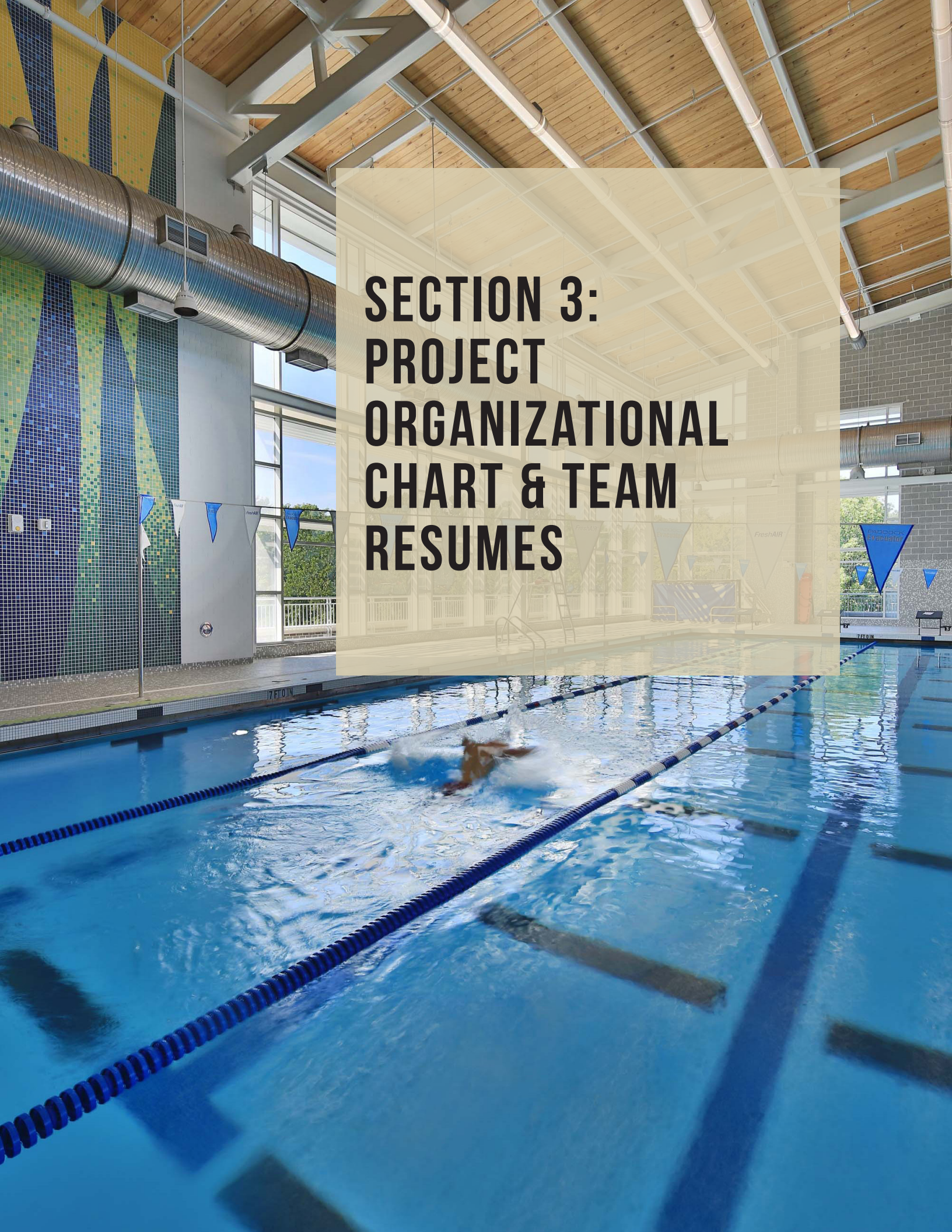
While not a public school program, we feel the size of this project shows our depth. The Central Campus Housing Phase 1 project for the University of Michigan, located at the old Elbel Field site on UM's central campus, helps the university address a major shortage of beds for undergraduates. This will be the first undergraduate housing development the university has built since 1968 and is currently the largest project of its kind in the country.

This project provides 2,300 beds spread over 5 buildings ranging from 5 to 7 stories tall, maxing out at 110 feet tall. This 715,000 sf development includes a 900-seat state-of-the-art dining facility. The site is only 8 acres, which given there are 5 separate buildings on site creates numerous logistical challenges for site access and material storage.

The building structure is cold-formed metal framing with a structural steel podium at the ground level. To keep with the current look and feel of campus, the building facades are primarily brick and cast stone, with various ornamental masonry features that decorate the buildings.

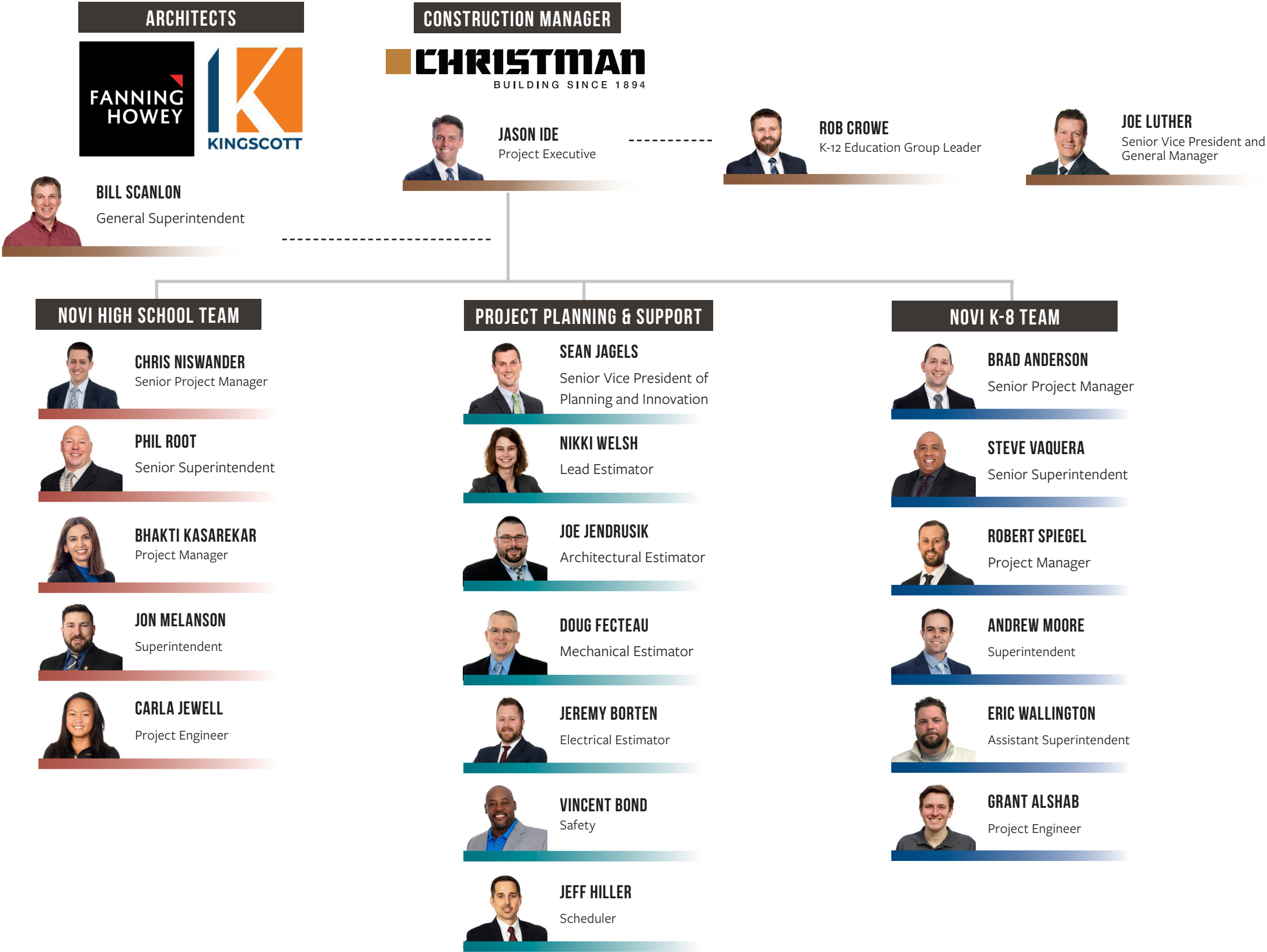
Schedule is one of the primary concerns on this project for the university, so the bidding process started at 50% design development documents. We then worked with select trade contractors to reconcile their pricing as design documents were completed. This allowed us to start work on site while design was still being finalized.

Construction started in September 2023, and all 5 buildings will start a phased turnover in January of 2026. The project was developed to align with the university's carbon neutrality goals and includes a geothermal field, photovoltaic panels, and green roofs. The complex is also designed to be all-electric and earn LEED Platinum certification.

A large indoor swimming pool with a swimmer in the water, a mosaic wall, and a wooden ceiling. The pool is divided into lanes by blue and white lane lines. A swimmer is visible in the middle of the pool, creating a splash. The ceiling is made of light-colored wood planks. A large, curved, metallic duct runs along the left wall. The wall on the left is covered in a colorful mosaic of blue, green, and yellow tiles. Large windows are visible in the background, showing a view of the outdoors. The text "SECTION 3: PROJECT ORGANIZATIONAL CHART & TEAM RESUMES" is overlaid in the center of the image.

SECTION 3: PROJECT ORGANIZATIONAL CHART & TEAM RESUMES

SECTION 3 - PROJECT ORGANIZATIONAL CHART AND TEAM RESUMES





JOE LUTHER

A.C., LEED AP

Senior Vice President and General Manager

19 YEARS IN CONSTRUCTION

PROFESSIONAL BIO

Joe will provide leadership and oversight, ensuring fulfillment of all commitments made by Christman and complete satisfaction for Novi Community School District on this project. He will maintain communication with the project team and be a resource for helping to solve particularly complex problems.

EDUCATION AND TRAINING

- MBA, Northwood University
- BS, Construction Management, Michigan State University
- AS, Math and Science, Washtenaw Community College
- 30-Hour Safety Training, OSHA
- Asbestos and Lead Awareness Certification
- Associate Constructor, American Institute of Constructors
- LEED Accredited Professional
- Licensed Builder, State of Michigan

SELECTED RELEVANT EXPERIENCE



University of Michigan

South 5th Avenue Student Housing and Dining Facility

\$550,000,000

Ann Arbor, Michigan



Redford Union School District

2021 Bond Program

\$57,000,000

Redford, Michigan



Clawson Public Schools

2021 and 2023 Bond Program

\$63,000,000

Clawson, Michigan



Detroit Public Schools

Amelia Earhart and Gompers Elementary-Middle Schools

\$46,700,000



ROB CROWE

K-12 Education Group Leader

20 YEARS IN CONSTRUCTION

PROFESSIONAL BIO

Rob joined Christman in 2011 and has become a go-to expert for delivering high-profile and complex projects with repeat clients. His passion is partnering with K-12 school districts to help support their strategic goals and develop and execute community supported facility improvement programs. Rob will bring his experience and energy to reinforce the vision of the district. Prior to joining Christman, he spent eight years in the U.S. Army, where he was commander of the only Technical Rescue Engineer Company in the Department of Defense. Rob thrives in an ever-changing environment and can make decisions quickly to keep projects moving forward.

EDUCATION AND TRAINING

- MBA, Michigan State University
- MS, Civil Engineering, Missouri University of Science and Technology
- BS, Civil Engineering, United States Military Academy at West Point
- US Army Engineer School, Captain's Career Course
- US Army Engineer School, Officer Basic Course
- Registered Professional Engineer, State of Michigan
- Registered Professional Engineer, State of Missouri

SELECTED RELEVANT EXPERIENCE

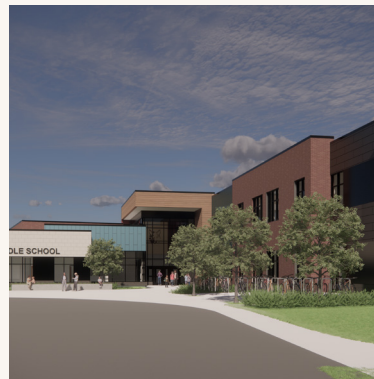


Lansing School District

2016 and 2022 Bond Program

\$249,700,000

Lansing, Michigan



Okemos Public Schools

2019 and 2022 Bond Program

\$299,900,000

Okemos, Michigan



Mason Public Schools

Bond Projects

\$25,500,000

Mason, Michigan



Williamston Community Schools

2024 Bond Program

\$38,500,000

Williamston, Michigan



JASON IDE

CCM, LEED AP

Project Executive

20 YEARS IN CONSTRUCTION

PROFESSIONAL BIO

Christman's project executives provide high-level oversight of the project. Jason will maintain communication with the project manager and serve as a resource for helping to solve particularly complex problems, as necessary, or to provide solutions to other issues that may develop during a project.

EDUCATION AND TRAINING

- MS, Construction Management and Planning, Michigan State University
- BS, Construction Management, Michigan State University
- Certified Construction Manager, Construction Management Association of America
- LEED Accredited Professional

SELECTED RELEVANT EXPERIENCE



Ann Arbor Public Schools

2019 Bond Program
\$120,000,000+
Ann Arbor, Michigan



University of Michigan

South 5th Avenue Student Housing and Dining Facility
\$550,000,000
Ann Arbor, Michigan



Chicago Public Schools

Multiple Schools
\$1,000,000,000+
Chicago, IL



Goose Creek Consolidated Independent School District

Bond Program
\$22,000,000
Baytown, TX



BRAD ANDERSON

Senior Project Manager

12 YEARS IN CONSTRUCTION

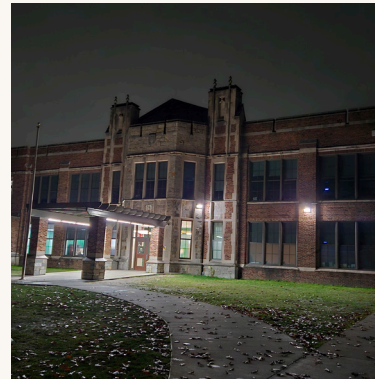
PROFESSIONAL BIO

Christman's senior project managers are seasoned veterans of the construction industry and are skilled at running projects in a variety of target markets. Brad is an expert at managing large and complex projects and at managing many team members both internally and externally. Additionally, he can foresee project challenges and leadership needs and will work to address them before they become an issue onsite. Brad will also act as an expert resource for the project manager to help resolve issues that may arise.

EDUCATION AND TRAINING

- BS, Construction Management, Michigan State University
- 30-Hour Safety Training, OSHA
- Concrete Field Testing Technician, American Concrete Institute
- 40-Hour HAZWOPER Training, OSHA
- CPR/AED Certification
- Confined Space Entry and Rescue
- Respirable Crystalline Silica in Construction for the Exposed Worker
- Lock Out Tag Out Training, OSHA
- Crane Training
- Resource Conservation and Recovery Act

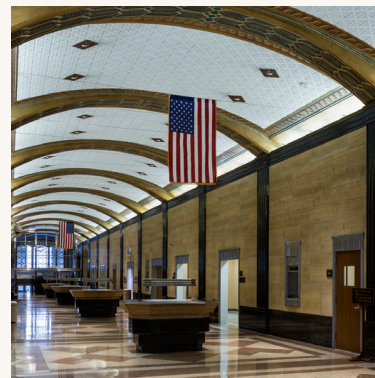
SELECTED RELEVANT EXPERIENCE



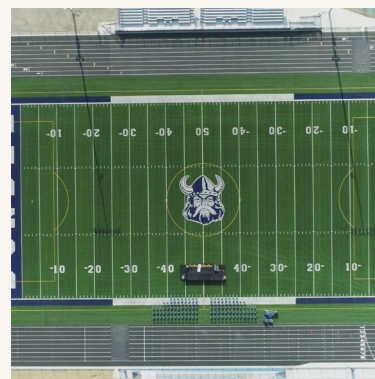
Detroit Public Schools
2022 Capitol Improvement
Project Series 2 and Series 5
\$129,000,000
Detroit, MI



Redford Union School District
2021 Bond Program
\$57,000,000
Redford, Michigan



General Services Administration
Theodore Levin U.S.
Courthouse Renovation
\$130,000,000
Detroit, Michigan



Dundee Community Schools
2022 Bond Program
\$31,000,000
Dundee, Michigan



CHRIS NISWANDER

A.C.

Senior Project Manager

Proud Parent of a Novi Woods Elementary Student

14 YEARS IN CONSTRUCTION

PROFESSIONAL BIO

Christman's senior project managers are seasoned veterans of the construction industry and are skilled at running projects in a variety of target markets. Chris is an expert at managing large and complex projects and at managing many team members both internally and externally. Additionally, he can foresee project challenges and leadership needs and will work to address them before they become an issue onsite. Chris will also act as an expert resource for the project manager to help resolve issues that may arise.

EDUCATION AND TRAINING

- MS, Construction Management, Michigan State University
- BS, Architecture, University of Michigan
- 30-Hour Safety Training, OSHA
- Associate Constructor, American Institute of Constructors
- LEED Green Associate

SELECTED RELEVANT EXPERIENCE



Caledonia Community Schools

Bond Program

\$129,000,000

Caledonia, Michigan

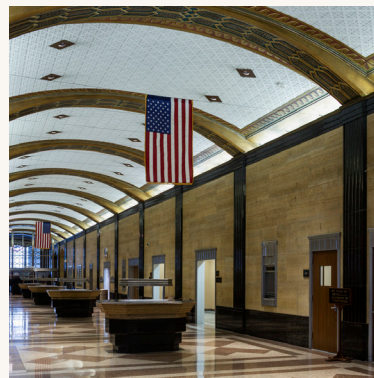


University of Michigan

South 5th Avenue Student Housing and Dining Facility

\$550,000,000

Ann Arbor, Michigan



General Services Administration

Theodore Levin U.S. Courthouse Renovation

\$130,000,000

Detroit, Michigan



Redford Union School District

2021 Bond Program

\$57,000,000

Redford, Michigan



SEAN JAGELS

LEED AP BD+C

Senior Vice President of Project Planning

20 YEARS IN CONSTRUCTION

PROFESSIONAL BIO

Sean brings insight to the business and technical sides of commercial construction, allowing him to see the big picture and help clients meet their program goals. As senior vice president of planning & innovation, Sean leads Christman's preconstruction, virtual design & construction, scheduling, IT and application development teams. Sean's teams thrive on leveraging data and construction technologies to innovatively allow our clients to make informed decisions during the planning stages of construction. Sean maintains risk management oversight on projects and coordinates the planning and staffing for preconstruction assignments across all regions. As a project lifecycle continues, Sean will offer preemptive solutions to challenges and monitor the progress of project planning, mentoring the team through best practices and innovations. Sean guides all mitigation strategies and resolution identification if project schedule or budget is not aligned to the target, seeking to create client focused solutions at each phase of planning.

EDUCATION AND TRAINING

- MBA, University of Michigan - Dearborn
- BBA, Western Michigan University
- LEED Accredited Professional, Building Design and Construction

SELECTED RELEVANT EXPERIENCE



University of Michigan

South 5th Avenue Student Housing and Dining Facility

\$550,000,000

Ann Arbor, Michigan



Lansing School District

2016 and 2022 Bond Program

\$249,700,000

Lansing, Michigan



Wyoming Public Schools

2017 Bond Program

\$80,000,000

Wyoming, Michigan



Battle Creek Public Schools

Bond Issue and ESSR Fund Projects

\$67,800,000

Battle Creek, Michigan



NICOLE WELSH

Director of Project Planning / Lead Estimator

14 YEARS IN CONSTRUCTION

PROFESSIONAL BIO

Nikki uses her organizational skills to keep projects within the desired budget and schedule and coordinates the trade contractors, so they perform their tasks in support of the schedule and goals established by the client, architect and project team. Throughout preconstruction, Nikki is responsible for value management and creation of project specific phasing, scheduling, quality, safety and site management plans with the project manager, superintendent and project engineer. She also assists the Christman operations team in developing trade contract bid scopes to ensure alignment as decisions are made.

EDUCATION AND TRAINING

- MS, Construction Management, Michigan State University
- BS, Urban and Regional Planning, Michigan State University
- 30-Hour Safety Training, OSHA
- Michigan Real Estate Salesperson Training

SELECTED RELEVANT EXPERIENCE



Wyoming Public Schools

2017 Bond Program

\$80,000,000

Wyoming, Michigan



Battle Creek Public Schools

Bond Issue and ESSR Fund Projects

\$67,800,000

Battle Creek, Michigan



Clawson Public Schools

2021 and 2023 Bond Program

\$63,000,000

Clawson, Michigan



Redford Union School District

2021 Bond Program

\$57,000,000

Redford, Michigan



JOE JENDRUSIK

Architectural Estimator

13 YEARS IN CONSTRUCTION

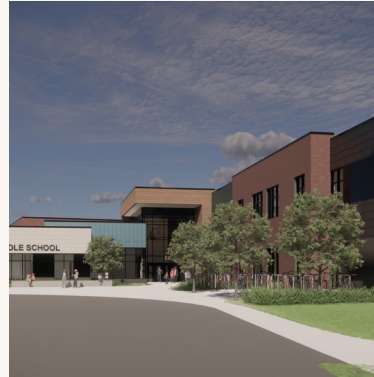
PROFESSIONAL BIO

Joe will support the efforts of the project planning team with architectural estimating. Conceptualizing building systems during the early stages to design to ensure that all costs are accounted for. He will review applicable cost factors, drivers, current market conditions, and general conditions and staffing that will impact the actual cost of the work on bid day and throughout construction. He is adept at communicating project cost estimates and analytics and connecting with the trade contracting community. Additionally, Joe will lead value engineering and inform operations teams on project-specific planning concepts..

EDUCATION AND TRAINING

- BS, Construction Management, Eastern Michigan University
- Health and Safety Certification, OSHA
- Licensed Builder, State of Michigan

SELECTED RELEVANT EXPERIENCE



Okemos Public Schools

2022 Bond Program

\$275,000,000

Okemos, Michigan



University of Michigan

South 5th Avenue Student Housing and Dining Facility

\$550,000,000

Ann Arbor, Michigan



Wyoming Public Schools

2017 Bond Program

\$80,000,000

Wyoming, Michigan



Mason Public Schools

Bond Projects

\$25,500,000

Mason, Michigan



DOUGLAS FECTEAU

Mechanical Estimator

31 YEARS IN CONSTRUCTION

PROFESSIONAL BIO

Prior to joining Christman, Doug was employed with a major mechanical contractor in southeast Michigan and brings a wealth of information for impact to all project teams he works with. Doug supports project planning by forecasting costs, with little or no graphic design information, that take into account applicable cost factors, drivers, current market conditions, and general conditions and staffing that will impact the actual cost of the work on bid day and throughout construction. Doug is adept at communicating project cost estimates and analytics and connecting with the trade contracting community. Additionally, he coordinates with operations teams to stay in touch with project-specific planning concepts as drawings are being developed, capture historical cost data for future projects and coordinate with project management and total cost of ownership functions.

EDUCATION AND TRAINING

- AAS, Construction Technology (2002)
- Sheet Metal Workers' Local Union 80 Apprenticeship (1994)
- Value Methodology Fundamentals Training, SAVE International

SELECTED RELEVANT EXPERIENCE



Wyoming Public Schools

2017 Bond Program

\$80,000,000

Wyoming, Michigan

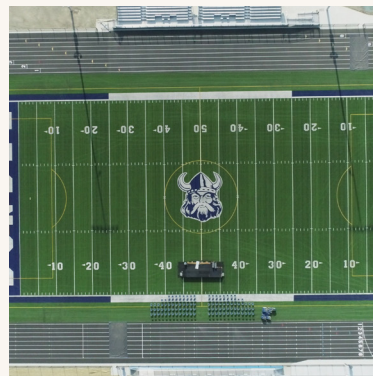


Redford Union School District

2021 Bond Program

\$57,000,000

Redford, Michigan



Dundee Community Schools

2022 Bond Program

\$31,000,000

Dundee, Michigan



Lansing School District

2016 and 2022 Bond Program

\$249,700,000

Lansing, Michigan



JEREMY BORTEN

Electrical Estimator

11 YEARS IN CONSTRUCTION

PROFESSIONAL BIO

Jeremy is Christman's senior project planning leader for electrical preconstruction. He leads the electrical estimating and value analysis on our most technically challenging projects. His expansive knowledge of electrical systems makes him a valuable resource. Jeremy has extensive experience working on mission critical projects and complex MEP systems.

EDUCATION AND TRAINING

- BS, Mechanical Engineering, Pennsylvania State University
- 10-Hour Safety Training, OSHA
- Value Methodology Fundamentals Training, SAVE International

SELECTED RELEVANT EXPERIENCE

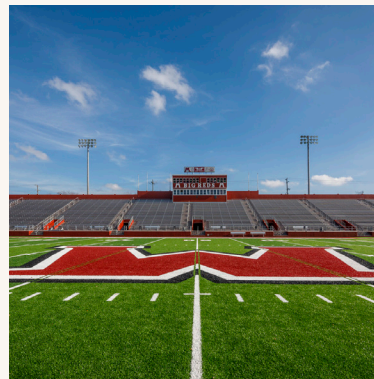


Ludington Area Schools

Bond Program

\$101,000,000

Ludington, Michigan



Muskegon Public Schools

Bond Program

\$134,700,000

Muskegon, Michigan

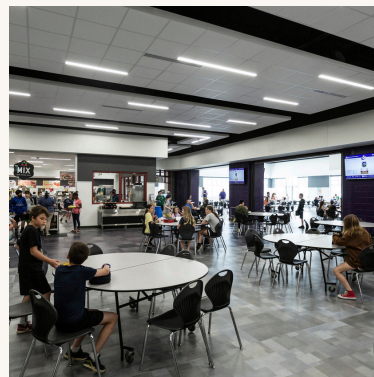


Clawson Public Schools

2021 and 2023 Bond Program

\$63,000,000

Clawson, Michigan



Caledonia Community Schools

Bond Program

\$129,000,000

Caledonia, Michigan



BILL SCANLON

LEED AP BD+C

General Superintendent

36 YEARS IN CONSTRUCTION

PROFESSIONAL BIO

As general superintendent, Bill is responsible for executing on site field supervision for large, complex projects. He brings excellent leadership and communication skills, as well as an understanding of design and the ability to conceptualize large scale projects in regard to scheduling, logistics and staffing/ resourcing. With a focus on ensuring all construction activities fulfill project performance requirements, Bill will lead the team with excellent problem-solving and risk management skills while promoting a strong quality and safety culture amongst all team members.

EDUCATION AND TRAINING

- 30-Hour Safety Training, OSHA
- Asbestos and Lead Awareness Training
- Certified Competent Person, Fall Protection
- Construction Safety Training:
- Aerial Lift, Concrete and Masonry, Electrical
- Evacuations, Trenches and Shoring, Fire, Mobile Crane, Personal Protective Equipment, Scaffolding, Stairways and Ladders, Steel Erection
- CPR and First Aid Certification
- LEED Accredited Professional
- Residential Builders License, State of Michigan

SELECTED RELEVANT EXPERIENCE



Detroit Public Schools

2022 Capitol Improvement
Project Series 2

\$26,000,000



Fowler Public Schools

Bond Program

\$16,600,000

Fowler, Michigan



University of Michigan

South 5th Avenue Student
Housing and Dining Facility

\$550,000,000

Ann Arbor, Michigan



Cranbrook Educational Community

Multiple Projects

\$11,900,000

Birmingham, Michigan



STEPHEN VAQUERA

Senior Project Superintendent

28 YEARS IN CONSTRUCTION

PROFESSIONAL BIO

Project superintendents are an integral part of all Christman project teams. As senior project superintendent, Steve will lead the project team and organize the project site for success by developing team expertise into practical solutions for the client and design team. He will establish high standards for trade contractors as they prepare for and complete installations and will consistently enforce safety standards. Ultimately, the senior project superintendent's goal is to unite teammates in support of a constructible plan that will successfully achieve client goals and ensure that all commitments are honored among team members through closeout.

EDUCATION AND TRAINING

- 30-Hour Safety Training, OSHA
- CPR and First Aid Certification
- Aerial Lift Training
- Fall Protection Certification
- Abbestos and Lead Awareness Certification

SELECTED RELEVANT EXPERIENCE



Lansing School District

2016 Bond Program

\$120,000,000

Lansing, Michigan



Redford Union School District

2021 Bond Program

\$57,000,000

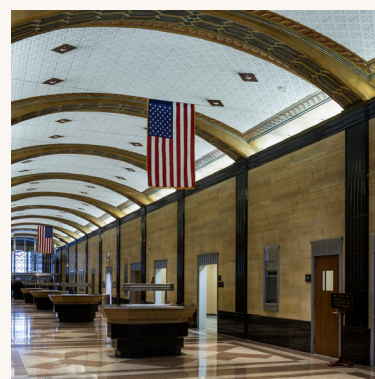
Redford, Michigan



Detroit Public Schools

Amelia Earhart and Gompers Elementary-Middle Schools

\$46,700,000



General Services Administration

Theodore Levin U.S. Courthouse Renovation

\$130,000,000

Detroit, Michigan



PHIL ROOT

Senior Project Superintendent

43 YEARS IN CONSTRUCTION

PROFESSIONAL BIO

Project superintendents are an integral part of all Christman project teams. As senior project superintendent, Phil will lead the project team and organize the project site for success by developing team expertise into practical solutions for the client and design team. He will establish high standards for trade contractors as they prepare for and complete installations and will consistently enforce safety standards. Ultimately, the senior project superintendent's goal is to unite teammates in support of a constructible plan that will successfully achieve client goals and ensure that all commitments are honored among team members through closeout.

EDUCATION AND TRAINING

- Supervisory Training Program, Construction Education Foundation
- 30-Hour Safety Training, OSHA
- First Aid, CPR and AED Certified
- Certified Construction Site Storm Water Operator, Michigan Department of Environment, Great Lakes and Energy (EGLE)
- Homeland Security Clearances - GSA
- Silicas Competent Person
- Certified Rigger

SELECTED RELEVANT EXPERIENCE

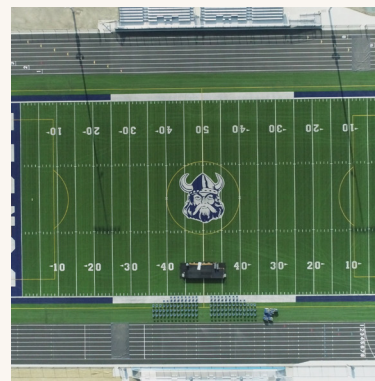


Clawson Public Schools

2021 and 2023 Bond Program

\$63,000,000

Clawson, Michigan



Dundee Community Schools

2022 Bond Program

\$31,000,000

Dundee, Michigan



Toledo Public Schools

Toledo Public Schools

\$60,000,000+

Toledo, OH



Sylvania Public Schools

Central Trail Elementary School

\$20,000,000

Sylvania, OH



BHAKTI KASAREKAR

Project Manager

*Proud Parent of Novi High School
and Novi Meadows Elementary
School students*

EDUCATION AND TRAINING

Post Graduate Programme in
Construction Management,
National Institute of Construction
Management and Research

BArch, Marathwada Mitra Mandal's
College of Architecture

Project Management Professional,
Project Management Institute

6 Years in Construction

SELECTED RELEVANT EXPERIENCE



University of Michigan

South 5th Avenue Student Housing and
Dining Facility

\$550,000,000

Ann Arbor, Michigan



FedEx DTWR Expansion Project

DTWR Expansion Project

\$243,000,000

Romulus, Michigan



JON MELANSON

Project Superintendent

EDUCATION AND TRAINING

Journeyman Carpenter, Detroit
Joint Apprentice Training Center

30-Hour Safety Training, OSHA

Smart Mark

Welding (3G) Metal Cutting

10 Years in Construction

SELECTED RELEVANT EXPERIENCE

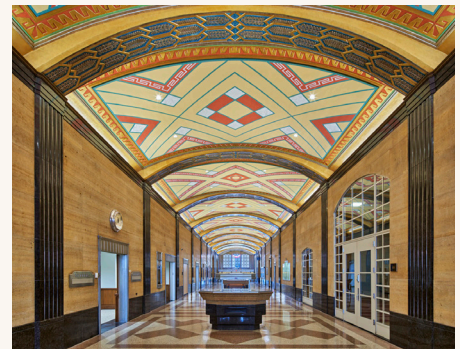


Ford Motor Company

Michigan Central Station

\$ confidential

Detroit, Michigan



General Services Administration

Theodore Levin U.S. Courthouse

Security Improvement

\$9,300,000

Detroit, Michigan



CARLA JEWELL

Project Engineer

EDUCATION AND TRAINING

BS, Civil Engineering, Wayne State University

2 Years in Construction

SELECTED RELEVANT EXPERIENCE



Clawson Public Schools

2021 and 2023 Bond Programs

\$63,000,000

Clawson, Michigan



Bedrock Real Estate Services

Book Tower Restoration

\$206,000,000

Detroit, Michigan



JEFF HILLER

Scheduling Manager

EDUCATION AND TRAINING

MBA, Walsh College (2012)

BS, Construction Management, Michigan State University (2005)

19 Years in Construction

SELECTED RELEVANT EXPERIENCE



Detroit Public Schools

Capital Improvement Projects

\$129,000,000

Detroit, Michigan



Clawson Public Schools

2021 and 2023 Bond Programs

\$63,000,000

Clawson, Michigan



ROBERT SPIEGEL

Project Manager

EDUCATION AND TRAINING

BS, Construction Management,
Michigan State University

9 Years in Construction

SELECTED RELEVANT EXPERIENCE



Redford Union School District

2021 Bond Program

\$57,000,000

Redford, Michigan



Bedrock Detroit

Hudson Site Redevelopment

\$1,000,000,000+

Detroit, Michigan



ANDREW MOORE

Project Superintendent

EDUCATION AND TRAINING

BS, Construction Management,
Michigan State University

30-Hour Safety Training, OSHA

CPR and First Aid Certification

LEED Accredited Professional
Building

Design and Construction

24 Years in Construction

SELECTED RELEVANT EXPERIENCE



Redford Union School District

2021 Bond Program

\$57,000,000

Redford, Michigan



Mason Public Schools

Bond Projects

\$25,500,000

Mason, Michigan



ERIC WALLINGTON

*Assistant Project
Superintendent*

EDUCATION AND TRAINING

11 Years in Construction

SELECTED RELEVANT EXPERIENCE



Redford Union School District
2021 Bond Program
\$57,000,000
Redford, Michigan



State of Michigan
New Psychiatric Hospital
\$270,000,000
Northville, Michigan



GRANT ALSHAB

Project Engineer

EDUCATION AND TRAINING

BS, Construction Management,
Michigan State University
30-Hour Safety Training, OSHA
Project Manager Certified, Procore
1 Year in Construction

SELECTED RELEVANT EXPERIENCE



Redford Union School District
2021 Bond Program
\$57,000,000
Redford, Michigan



Farmington Public Schools
Bond Projects
\$30,000,000
Farmington Hills, Michigan



SECTION 4: PROPOSAL FORMS

SECTION 4 - PROPOSAL

CONTRACTOR RFP PROPOSAL FORM

BIDDER:

The Christman Company

BIDDER'S ADDRESS:

3011 W. Grand Boulevard, Suite 2600 Detroit, MI 48202

BIDDER'S MAIN CONTACT FOR PROPOSAL:

Jason Ide

MAIN CONTACT'S PHONE NUMBER:

312-405-9544

MAIN CONTACT'S EMAIL ADDRESS:

jason.ide@christmanco.com

All proposals submitted may not be withdrawn and shall be irrevocable for a minimum period as defined in this RFP.

A. COST PROPOSAL

- a. Proposes to provide preconstruction and construction services for the construction project as follows:
- For preconstruction services, provide an hourly rate matrix as part of this submission. Please Reference Hourly Rate Matrix and Page 38

• For construction personnel costs, provide an hourly rate matrix as part of this submission. Please Reference Hourly Rate Matrix and Page 38

• For construction services, at a cost plus a fee basis:

○ Construction manager's overhead & profit (fee) is: 2.15% of the cost of the work

B. ADDENDA

- a. This proposal includes information for the following addenda:

ADDENDA NO.	<u>1</u>	DATED	<u>10/7/2024</u>
ADDENDA NO.	<u>2</u>	DATED	<u>10/15/2024</u>
ADDENDA NO.	<u> </u>	DATED	<u> </u>



ADDENDA NO. _____

DATED _____

C. CONTRACTUAL TERMS

a. If selected as general contractor/construction manager (GC/CM), I agree to the contractual terms as provided in the RFP as noted below:

- ☐ AIA C132 - 2019, as amended
- ☐ AIA A232 - 2019, as amended
- ☒ Exceptions to amended AIA C132 CMA and A232 -2019*

*Attach SPECIFIC proposed alternate contract language in Section 6

Contract Reference	Description
C132 8.1.2 Waiver of Subrogation	Christman requests the AIA standard mutual waiver of subrogation be added back to this contract.
C132 8.1.4 Waiver of Consequential Damages	Christman requests the AIA standard mutual waiver of consequential damages be added back to this contract.
C132 10.8 Confidentiality	Christman requests the AIA standard mutual confidentiality clause be added back to this contract.
C132 11.8.2.2 Withholding	It does not appear liquidated damages apply to this project, Christman requests the words "or liquidated damages" be added back to the clause.
A232 11.3.1 Waiver of Subrogation	Christman would suggest the addition of a one sided waiver of subrogation in favor of Owner, Architect, and Construction Manager as Advisor.
A232 15.1.7 Waiver Of Consequential Damages	Christman would suggest the addition of a one sided waiver of consequential in favor of Owner, Architect, and Construction Manager as Advisor.





Hourly Rate Matrix

	Project Year 2025	Project Year 2026	Project Year 2027	Project Year 2028	Project Year 2029	Project Year 2030	Project Year 2031	Project Year 2032
Staff Title	Rate (\$/hour)	Rate (\$/hour)	Rate (\$/hour)	Rate (\$/hour)	Rate (\$/hour)	Rate (\$/hour)	Rate (\$/hour)	Rate (\$/hour)
Senior VP - Principle-in-Charge	with CM fee	with CM fee	with CM fee	with CM fee	with CM fee	with CM fee	with CM fee	with CM fee
Project Director	\$145	\$149	\$154	\$158	\$163	\$168	\$173	\$178
General Superintendent	\$135	\$139	\$143	\$148	\$152	\$157	\$161	\$166
Senior Project Manager	\$120	\$124	\$127	\$131	\$135	\$139	\$143	\$148
Senior Superintendent	\$120	\$124	\$127	\$131	\$135	\$139	\$143	\$148
Project Manager	\$99	\$102	\$105	\$108	\$111	\$115	\$118	\$122
Superintendent	\$99	\$102	\$105	\$108	\$111	\$115	\$118	\$122
Assistant Project Manager	\$85	\$88	\$90	\$93	\$96	\$99	\$101	\$105
Assistant Superintendent	\$85	\$88	\$90	\$93	\$96	\$99	\$101	\$105
Project Engineer	\$75	\$77	\$80	\$82	\$84	\$87	\$90	\$92
Senior VP of Project Planning	with CM fee	with CM fee	with CM fee	with CM fee	with CM fee	with CM fee	with CM fee	with CM fee
Lead Estimator	\$115	\$118	\$122	\$126	\$129	\$133	\$137	\$141
MEP Estimator	\$110	\$113	\$117	\$120	\$124	\$128	\$131	\$135
ASC Estimator	\$95	\$98	\$101	\$104	\$107	\$110	\$113	\$117
Safety	\$85	\$88	\$90	\$93	\$96	\$99	\$101	\$105
Clerical Support	\$55	\$57	\$58	\$60	\$62	\$64	\$66	\$68
Accounting	\$70	\$72	\$74	\$76	\$79	\$81	\$84	\$86
Schedule Manager	\$90	\$93	\$95	\$98	\$101	\$104	\$107	\$111
BIM Support	\$90	\$93	\$95	\$98	\$101	\$104	\$107	\$111
General Labor	\$85	\$88	\$90	\$93	\$96	\$99	\$101	\$105

Note: Rates are escalated 3% per year starting in 2026

I understand that the initial engagement is for preconstruction services only. The GC/CM agrees to hold its fee firm through the establishment of the GMP. Owner reserves the right to negotiate with the selected GC/CM at the end of the preconstruction phase for subsequent construction services or terminate the GC/CM service and solicit proposals from other construction management firms for construction services. I have read and I understand the responsibilities required of the GC/CM under the *Agreement between the Owner and Construction Manager* and *General Conditions of the Contract for Construction*, which are provided with the RFP. If selected, our firm will be able to fulfill the requirements.

SIGNATURE

Dated this 22 day of October 2024 .

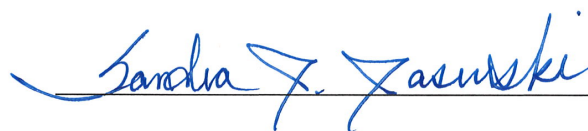
FIRM NAME: The Christman Company

BY: 
Signature

Senior Vice President and General Manager
Position/Title

Joe Luther, being duly sworn, deposes and says that the information provided herein is complete so as not to be misleading.

Subscribed and sworn before me this 22nd day of October, 2024.

NOTARY PUBLIC: 

MY COMMISSION EXPIRES: December 30, 2029

Sandra J. Jasinski
NOTARY PUBLIC - STATE OF MICHIGAN
COUNTY OF EATON
My Commission Expires December 30, 2029
Acting in the County of Ingham



Proposal Checklist

- ☒ Bid Proposal Form (this document)
- ☒ Familial Disclosure Statements
- ☒ Iran Disclosure Statement
- ☒ Non-Collusive Affidavit
- ☒ Equal Opportunity Form
- ☒ Criminal Background Disclosure Affidavit



Familial Disclosure Affidavit

The undersigned, the owner or authorized officer of the below named firm (the "Firm"), pursuant to the familial disclosure requirement provided in the Novi Community School District (the "School District") request for proposals for Construction Management service, hereby represents and warrants that, except as provided below, no familial relationships exist between the owner or any employee of the Firm, and any member of the Board of Education of the School District or the Superintendent of the School District. A list of the School District's Board of Education Members and its Superintendent may be found at <https://www.novi.k12.mi.us>.

LIST OF ANY FAMILIAL RELATIONSHIPS

N/A

SIGNATURE

Dated this 22 day of October 2024 .

FIRM NAME: The Christman Company

BY: 
Signature

Senior Vice President and General Manager
Position/Title

Joe Luther, being duly sworn, deposes and says that the information provided herein is complete so as not to be misleading.



Subscribed and sworn before me this 22nd day of October, 2024, in the county
of Ingham and the state of Michigan.

NOTARY PUBLIC:

Sandra J. Jasinski

MY COMMISSION EXPIRES:

December 30, 2029

Sandra J Jasinski
NOTARY PUBLIC - STATE OF MICHIGAN
COUNTY OF EATON
My Commission Expires December 30, 2029
Acting in the County of Ingham



Iran Disclosure Affidavit

AFFIDAVIT OF COMPLIANCE - IRAN ECONOMIC SANCTIONS ACT

MICHIGAN PUBLIC ACT NO. 517 OF 2012

The undersigned, the owner or authorized officer of the below named firm (the "Firm"), pursuant to the compliance certification requirement provided in the Novi Community School District (the "School District") request for proposals for Construction Management services (the "RFP"), hereby certifies, represents, and warrants that the Firm (including its officers, directors, and employees) is not an "Iran linked business" within the meaning of the Iran Economic Sanctions Act, Michigan Public Act No. 517 of 2012 (the "Act"), and that in the event Firm is awarded a contract as a result of the aforementioned RFP, the Firm will not become an "Iran linked business" at any time during the course of performing the scope of work or any services under the contract.

The Firm further acknowledges that any person who is found to have submitted a false certification is responsible for a civil penalty of not more than two hundred fifty thousand dollars (\$250,000.00) or two (2) times the amount of the contract or proposed contract for which the false certification was made, whichever is greater, the cost of the School District's investigation, and reasonable attorney fees, in addition to the fine. Moreover, any person who submitted a false certification shall be ineligible to bid on a request for proposal for three (3) years from the date it is determined that the person has submitted the false certification.

SIGNATURE

Dated this 22 day of October, 2024 .

FIRM NAME: The Christman Company

BY:


Signature



Senior Vice President and General Manager

Position/Title

Joe Luther, being duly sworn, deposes and says that the information provided herein is complete so as not to be misleading.

Subscribed and sworn before me this 22nd day of October, 2024, in the county of Ingham and the state of Michigan.

NOTARY PUBLIC:

Sandra J. Jasinski

MY COMMISSION EXPIRES:

December 30, 2029

Sandra J Jasinski
NOTARY PUBLIC - STATE OF MICHIGAN
COUNTY OF EATON
My Commission Expires December 30, 2029
Acting in the County of Ingham



Non-Collusive Affidavit

Joe Luther, being duly sworn, deposes and says that:

1. The proposal has been arrived at by the firm independently and has been submitted without collusion with, and without any agreement, understanding, or planned common course of action with, any other vendor of materials, supplies, equipment, or services described in the request for proposals, designed to limit independent bidding or competition; and,
2. The contents of the proposal have not been communicated by the firm or its employees or agents to any person not an employee or agent of the firm or its surety on any bond furnished with the proposal and will not be communicated to any such person prior to the official opening of the proposal.

Joe Luther

Signature of

Firm

STATE OF Michigan)

)ss.

COUNTY OF Ingham)

This instrument was acknowledged before me on the 22nd day of Oct., ²⁰²⁴~~2023~~, by

_____.



Sandra J Jasinski
NOTARY PUBLIC - STATE OF MICHIGAN
COUNTY OF EATON
My Commission Expires December 30, 2029
Acting in the County of Ingham

Sandra J. Jasinski
Sandra J. Jasinski Notary Public
EATON County, Michigan
My Commission Expires: December 30, 2029
Acting in the County of: Ingham

Equal Opportunity Form

It is the publicly stated policy of The Christman Company not to discriminate against any employee, applicant for employment, contractor, or material supplier, because of race, religion, national origin, ancestry, or sex. With regard to employment, such non-discrimination includes, but is not limited to, our (my) policies of recruitment, recruitment advertising, selection for apprenticeships or other training, rates of pay, promotion, transfer, lay-off, or termination.

In all advertising for employment, subcontractors, or suppliers we (I) shall state all applicants or respondents will receive consideration without regard to race, religion, color, national origin, ancestry, or sex.

We (I) understand that any contract for Novi Community School District shall be in consideration of our maintaining the above-mentioned non-discrimination policy.

We (I) understand that we (I) may be required to submit further information covering the race, color, and work classification for our employees and those of subcontractors to be employed on this project.

SIGNATURE

Dated this 22 day of October 2024.

FIRM NAME: The Christman Company



BY:

Joe Luther

Name (printed)

Joe Luther
Signature

Senior Vice President and General Manager

Position/Title



Criminal Background Affidavit

The undersigned, the owner or authorized officer of the below-named firm (the "Firm"), pursuant to the criminal background compliance certification requirements of Novi Community School District (the "School District") hereby represents and warrants that the Firm has performed and/or will perform sufficient criminal background checks, including at a minimum, an Internet Criminal History Tool ("ICHAT") (or equivalent for non-Michigan residents) for all of its owners, employees, agents, representatives, contractors, and/or other personnel who will be on any School District premises to carry out the services contemplated by the contract documents. The Firm further hereby certifies that no owner, employee, agent, representative, contractor, and/or other personnel of the Firm will be on any School District premises if they are a registered criminal sexual offender under the Sex Offenders Registration Act, Public Act 295 of 1994, or have been convicted of "Listed Offense" as defined under Section 722 of the Sex Offenders Registration Act, MCL 28.722.

The Firm further acknowledges that if it is found to have submitted a false certification or otherwise fails to comply with the requirements of this certification, the School District may immediately terminate the contract.

SIGNATURE

Dated this 22 day of October, 2024 .

FIRM NAME: The Christman Company

BY: 
Signature

Senior Vice President and General Manager
Position/Title



Joe Luther, being duly sworn, deposes and says that the information provided herein is complete so as not to be misleading.

Subscribed and sworn before me this 22nd day of Oct., 2024, in the county of Ingham and the state of Michigan.

NOTARY PUBLIC:

MY COMMISSION EXPIRES:

Sandra J. Jasinski
December 30, 2029



Sandra J Jasinski
NOTARY PUBLIC - STATE OF MICHIGAN
COUNTY OF EATON
My Commission Expires December 30, 2029
Acting in the County of Ingham





SECTION 5: PROJECT IMPLEMENTATION SCHEDULE

SECTION 5 - PROJECT IMPLEMENTATION SCHEDULE

IMPLEMENTING EFFECTIVE SCHEDULES

The schedule will be a powerful driving force behind the Novi Community School District's projects, and Christman will proactively manage its many dimensions from planning through execution to ensure we achieve our time commitment to the district. Christman is committed to creating and managing a project schedule that keeps the district's milestones as top priority, ensuring work is completed in a timely and effective manner so that students and staff can not only maintain normal operations during construction but also safely return to their learning environments upon completion. This will take place through a series of well-defined steps. Prior to the development of the final construction schedule, our operations staff ensures the schedule is based on information that is factual, realistic, relevant, and complete. Christman does this by collecting and analyzing a variety of data, including:

- Identification of special district requirements
- Identification of site conditions and constraints
- Identification of major project activities, milestones and other considerations
- Development of basic construction logic
- Evaluation of constructability details
- Determination of schedule format/requirements

The next step will be to integrate the planning data with project team input to create a master schedule that meets project timeline goals and stimulates buy-in and ownership by team members who have had direct impact on its development. This consensus-type management technique solidifies the intentions and commitments of team members and builds a spirit of cooperation and open communications.

SCHEDULE MANAGEMENT

Christman will develop a series of detailed, short-term look-ahead schedules in conjunction with the master schedule. These will help plan the work in shorter time periods as required, such as week-by-week, day-by-day or even hour-by-hour when sensitivity of work, such as critical system tie-ins, requires it. We will also use a comprehensive system of expediting critical path items to ensure materials are fabricated and shipped on time, long-lead orders are placed when necessary, and all process-related documentation and decision-making is completed within the scheduled time frames. Schedule data will be updated continuously in the field by our project team, working closely with the trades. We will publish progress updates weekly and issue a full update at least monthly. The schedule is a comprehensive tool for planning and management of the construction phase. We will:

- Implement and strictly enforce the schedule during the weekly foreman's meeting, where the project manager and the project superintendent work out the short-term look-ahead schedules with each of the trade contractors.
- Develop breakout schedules when required for specialty work.
- Require trade contractors to come prepared with labor projections and finish dates for interim completion items so that, if necessary, minor re-sequencing of the work can be accomplished without delaying the major milestone dates.
- Be responsible for developing courses of action to mitigate or correct any problems, with emphasis on developing an alternate plan to avoid potential delays. In addition, prior to beginning a particular phase of work, Christman will coordinate a pre-installation meeting for an even more detailed review of critical timelines and requirements.

Christman's strength and resources in the construction industry provide us with a keen awareness of the market conditions, and we will work closely with the entire team to leverage marketing conditions for the benefit of Novi Community School District. For instance, adjusting the time frame of the design and bidding process to align with trade contractor workloads and resources can provide a tremendous financial benefit to NCSD. Christman will coordinate with the district, Plante Moran Realpoint, and the design team to align design and bid schedules accordingly.

We fully understand that constraints may exist that are driving the milestone dates in the Request for Proposal and we look forward to discussing these with Novi Community School District and Plante Moran Realpoint.

HIGH SCHOOL PHASE ONE ACTIVITY CENTER

Using the dates provided in the RFP, our team was able to conceptualize a schedule for the new Novi High School Activity Center. It is our understanding that this will be the first project undertaken as part of the 2025 Bond Program.

As with all construction projects on an occupied school campus, our number one priority is the safety of the students and staff. Our team will develop a site plan with input from Ms. Carter and the administration at the High School, identifying the extents of our construction fence, contractor parking areas, portable restroom and dumpster locations, and delivery routes. Each facet of our plan will be considered to minimize the impact of our operations on the learning environment.

Our approach to building your facility will be to construct as much of the shell as possible prior to the interior features. This will allow our trade contractors to work out of the weather, which will maximize production and minimize the effects of mother nature on our schedule. Our analysis assumes construction of the building shell will consist of continuous footings with structural bearing masonry, and a joist/deck system for the roof.

We will begin by establishing a site fence and signage around the perimeter of the site, followed by installation of soil erosion measures. Grading will commence around the first of June, 2026 and will run simultaneously with installation of underground utilities. Foundations will follow in August of 2026, and the building will be “enclosed” before spring of 2027. In order to maximize production of the features inside the addition, all overhead work (lighting, mechanical and plumbing lines, and paint) would be completed while the building is still empty and the trades have a nice flat working surface free of obstacles for their lifts and other equipment.

Our analysis assumes that the interior features of the new activity center will include a natatorium, turf field, locker and weight rooms, and an indoor track. Assuming that the Natatorium will be at the North end of the complex, the locker and weight rooms in the center, and the track/turf field in the south, we would build an access point for materials and equipment on both ends of the building. Construction on the Natatorium, turf field, and locker/weight rooms would commence simultaneously and would be underway from the summer through fall of 2027. Work on the track would not be started until after the rough MEP work has been completed in the central locker and weight rooms, and the turf field carpet would not be placed until after the subgrade is completed on the track to minimize the dust settling in the new carpet.

Only after all features have been completed in the building, the last activity to occur will be the final connection and portal to the existing High School. To this point, there will be no access from the interior of the existing school to the construction zone, keeping students and staff out of harms way. This work will be coordinated with Ms. Carter to ensure that there is minimal disruption to the learning environment.



We quickly establish the “heart” of the schedule by gathering the project team for an interactive scheduling meeting where we map out critical activities and durations together.

Novi Community School District 2025 Bond Program Conceptual Project Implementation Schedule Bond Campaign through High School Phase 1

ID	Task Name	Start	Finish	Duration	2021	2022	2023	2024	2025	2026	2027	2028
					Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
0	NCSD - 2025 Bond Program	Mon 6/3/24	Wed 3/22/28	966 d								5%
1	High School Phase 1 Schedule	Mon 6/3/24	Wed 3/22/28	966 d								5%
2	RFP Milestones	Mon 6/3/24	Wed 3/22/28	966 d								21%
3	Award AE Services for 2025 Bond Program	Mon 6/3/24	Fri 6/28/24	20 d								
4	Kick-Off AE Services	Mon 7/1/24	Fri 8/30/24	44 d								
5	Visioning and Planning Phase	Tue 9/3/24	Tue 12/31/24	83 d								
6	Community and Stakeholder Meetings - HS	Tue 10/1/24	Tue 12/31/24	63 d								
7	Conceptual and Schematic Design	Thu 1/2/25	Wed 4/30/25	85 d								
8	Schematic Design and Design Development	Thu 5/1/25	Fri 8/29/25	85 d								
9	Construction Drawings Phase I Activity Center	Tue 9/2/25	Fri 1/30/26	105 d								
10	Bid and Award Phase I Activity Center	Mon 2/2/26	Thu 4/30/26	64 d								
11	Prepare Bid Package Documents	Mon 2/2/26	Fri 2/20/26	15 d								
12	Bidding Period	Mon 2/23/26	Fri 3/13/26	15 d								
13	Post Bid Interviews	Mon 3/16/26	Fri 3/27/26	10 d								
14	Review Bids & Award Recommendation	Mon 3/30/26	Fri 4/3/26	5 d								
15	Board Review and Approval	Mon 4/6/26	Thu 4/23/26	14 d								
16	Assign Subcontracts	Fri 4/24/26	Thu 4/30/26	5 d								
17	Construction Start Date Phase 1 Activity Center	Fri 5/1/26	Fri 5/1/26	0 d								
18	Construction Completion Phase 1 Activity Center	Wed 3/22/28	Wed 3/22/28	0 d								
19	Preconstruction	Mon 2/2/26	Wed 7/7/27	364 d								
20	Permits	Mon 2/2/26	Fri 4/24/26	60 d								
21	BCC Plan Review	Mon 2/2/26	Fri 4/24/26	60 d								
22	FBS Plan Review	Mon 2/2/26	Fri 4/24/26	60 d								
23	City of Novi Plan Review	Mon 2/2/26	Fri 4/24/26	60 d								
24	Oakland County Plan Review	Mon 2/2/26	Fri 4/24/26	60 d								
25	Submittals & Material Procurement (Long Lead)	Fri 5/1/26	Wed 7/7/27	300 d								
26	Electrical Equipment Procurement	Fri 5/1/26	Wed 7/7/27	300 d								
27	Mechanical Equipment Procurement	Fri 5/1/26	Mon 4/12/27	240 d								
28	Foundation and Material Equipment Procurement	Fri 5/1/26	Fri 5/29/26	20 d								
29	Construction	Fri 5/1/26	Wed 3/22/28	480 d								
30	Mobilization	Fri 5/1/26	Fri 5/29/26	20 d								
31	Install Site Fence	Fri 5/1/26	Thu 5/14/26	10 d								
32	Install SESC	Fri 5/15/26	Fri 5/29/26	10 d								
33	Site Work	Mon 6/1/26	Mon 8/24/26	60 d								
34	Site Grading	Mon 6/1/26	Mon 7/13/26	30 d								
35	Site Utilities	Mon 6/1/26	Mon 8/24/26	60 d								
36	Building Shell	Tue 8/25/26	Wed 2/2/28	365 d								
37	Foundations	Tue 8/25/26	Tue 10/20/26	40 d								
38	Structural Masonry	Wed 9/9/26	Thu 12/17/26	70 d								

Novi Community School District 2025 Bond Program

Conceptual Project Implementation Schedule

Bond Campaign through High School Phase 1

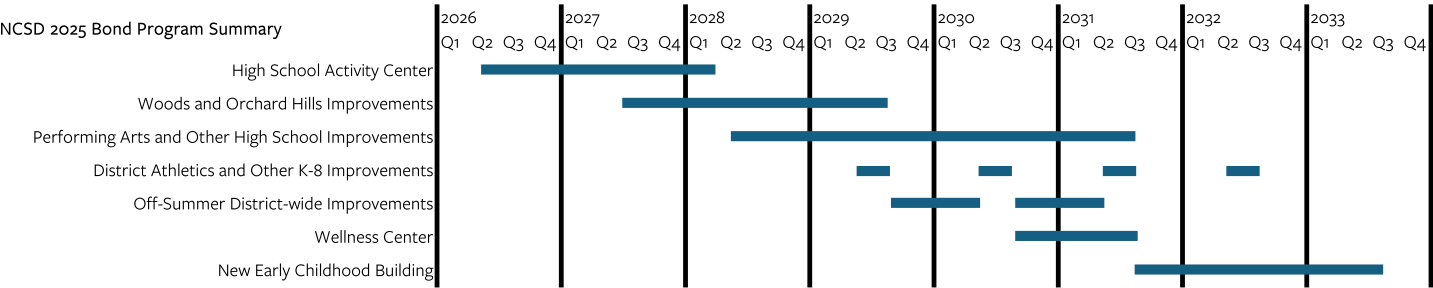
ID	Task Name	Start	Finish	Duration	2021	2022	2023	2024	2025	2026	2027	2028
					Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4
39	Metal Joist and Deck	Fri 12/18/26	Mon 3/15/27	60 d							3/15	
40	Install Roof	Tue 3/16/27	Mon 4/5/27	15 d							4/5	
41	Overhead work (MEP, Final Paint/Finishes)	Tue 4/6/27	Tue 6/29/27	60 d							6/29	
42	Complete building connection	Thu 1/6/28	Wed 2/2/28	20 d								2/2
43	Features	Wed 6/30/27	Wed 1/5/28	130 d							Features 0%	
44	Natorium	Wed 6/30/27	Wed 1/5/28	130 d							Natorium 0%	
45	Foundations	Wed 6/30/27	Wed 8/4/27	25 d							8/4	
46	Rough MEPs	Thu 7/8/27	Wed 7/21/27	10 d							7/21	
47	Slab on grade	Thu 8/5/27	Wed 8/18/27	10 d							8/18	
48	Pool Lining (tile)	Thu 8/19/27	Thu 9/23/27	25 d							9/23	
49	Mechanical Equipment Installation	Fri 9/24/27	Thu 10/14/27	15 d							10/14	
50	Paint	Fri 10/15/27	Thu 11/4/27	15 d							11/4	
51	Grand Stands	Fri 11/5/27	Mon 11/29/27	15 d							11/29	
52	Finishes	Tue 11/30/27	Mon 12/20/27	15 d							12/20	
53	Final Cleaning	Tue 12/21/27	Wed 1/5/28	10 d							1/5	
54	Turf Field	Wed 6/30/27	Thu 10/7/27	70 d							Turf Field 0%	
55	Install turf curb	Wed 6/30/27	Wed 7/14/27	10 d							7/14	
56	Underground MEP	Thu 7/15/27	Wed 8/11/27	20 d							8/11	
57	Install base stone and drain tile	Thu 8/12/27	Thu 9/9/27	20 d							9/9	
58	Install fine stone	Fri 9/10/27	Thu 9/23/27	10 d							9/23	
59	Install shock pad and carpet	Fri 9/24/27	Thu 9/30/27	5 d							9/30	
60	Detail carpet	Fri 10/1/27	Thu 10/7/27	5 d							10/7	
61	Locker Rooms / Wellness	Wed 6/30/27	Thu 10/7/27	70 d							Locker Rooms / Wellness 0%	
62	Slab on Grade (thickened Slab)	Wed 6/30/27	Wed 7/14/27	10 d							7/14	
63	Interior Masonry Walls	Thu 7/15/27	Wed 8/11/27	20 d							8/11	
64	Rough MEP	Thu 7/22/27	Wed 8/4/27	10 d							8/4	
65	Ceilings	Thu 8/5/27	Wed 8/25/27	15 d							8/25	
66	Fixtures, Casework, Lockers	Thu 8/26/27	Thu 9/16/27	15 d							9/16	
67	Flooring	Fri 9/17/27	Thu 9/30/27	10 d							9/30	
68	Final Cleaning	Fri 10/1/27	Thu 10/7/27	5 d							10/7	
69	Track	Thu 8/12/27	Thu 10/21/27	50 d							Track 0%	
70	Underground MEP and perimeter drain	Thu 8/12/27	Wed 8/25/27	10 d							8/25	
71	Subgrade	Thu 8/26/27	Thu 9/9/27	10 d							9/9	
72	Surface track	Fri 10/1/27	Thu 10/7/27	5 d							10/7	
73	Paint lines	Fri 10/15/27	Thu 10/21/27	5 d							10/21	
74	Project Closeout	Thu 2/3/28	Wed 3/22/28	35 d							Project Closeout 0%	
75	AHJ Inspections	Thu 2/3/28	Wed 3/1/28	20 d							3/1	
76	Owner FFE	Thu 3/2/28	Wed 3/22/28	15 d							3/22	
77	Bond Campaign Schedule	Mon 9/23/24	Tue 11/4/25	285 d							Bond Campaign Schedule 0%	
78	Bond Committee Planning	Mon 9/23/24	Mon 9/23/24	0 d							9/23	

Novi Community School District 2025 Bond Program Conceptual Project Implementation Schedule Bond Campaign through High School Phase 1

ID	Task Name	Start	Finish	Duration	2021	2022	2023	2024	2025	2026	2027	2028																
					Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
79	Committees Start Forming	Tue 4/1/25	Tue 4/1/25	0 d																								
80	Begin Creating Informational Deliverables	Mon 6/2/25	Mon 6/2/25	0 d																								
81	Informational Campaign Begins	Fri 8/1/25	Fri 8/1/25	0 d																								
82	District Obtain Absentee Voter List	Mon 8/4/25	Mon 8/4/25	0 d																								
83	District and Legal to Approve Brochure	Fri 8/8/25	Fri 8/8/25	0 d																								
84	District and Legal to Approve Social Media Strategy	Mon 8/11/25	Mon 8/11/25	0 d																								
85	District and Legal to Approve Media Scripts	Wed 8/13/25	Wed 8/13/25	0 d																								
86	District and Legal to Approve FAQ, Ballot Breakdown and Press	Fri 8/15/25	Fri 8/15/25	0 d																								
87	District and PMR to Shoot Video Footage	Wed 8/20/25	Wed 8/20/25	0 d																								
88	District and Legal to Approve Posters	Fri 8/22/25	Fri 8/22/25	0 d																								
89	Campaign Begins: FAQ Posters on District, Press Release	Mon 8/25/25	Mon 8/25/25	0 d																								
90	Posters Distributed to Each School	Thu 8/28/25	Thu 8/28/25	0 d																								
91	Social Media Post #01	Mon 9/8/25	Mon 9/8/25	0 d																								
92	Brochures Distributed to Students in Backpacks	Tue 9/9/25	Tue 9/9/25	0 d																								
93	Committee Forums / Presentations Begin	Wed 9/10/25	Wed 9/10/25	0 d																								
94	Breakdown and Letter for Superintendent to Absentee Voters	Fri 9/12/25	Fri 9/12/25	0 d																								
95	Social Media Post #02	Mon 9/15/25	Mon 9/15/25	0 d																								
96	Social Media Post #03	Mon 9/22/25	Mon 9/22/25	0 d																								
97	(40) Days Before Election - Absentee Ballots Available	Thu 9/25/25	Thu 9/25/25	0 d																								
98	Social Media Post #04	Mon 9/29/25	Mon 9/29/25	0 d																								
99	Registration Notice Must be Posted by Election Coordinator	Sun 10/5/25	Sun 10/5/25	0 d																								
100	Social Media Post #05	Mon 10/6/25	Mon 10/6/25	0 d																								
101	Social Media Post #06	Mon 10/13/25	Mon 10/13/25	0 d																								
102	Social Media Post #07	Mon 10/20/25	Mon 10/20/25	0 d																								
103	Last Day for Voters to Register by Mail	Mon 10/20/25	Mon 10/20/25	0 d																								
104	Campaign Blitz	Mon 10/27/25	Mon 11/3/25	6 d																								
105	Election Day	Tue 11/4/25	Tue 11/4/25	0 d																								
106	2025 Bond Program CMP RFP Schedule	Tue 10/1/24	Fri 12/27/24	61 d																								
107	Issue RFP	Tue 10/1/24	Tue 10/1/24	0 d																								
108	Mandatory Pre-bid Meeting	Tue 10/8/24	Tue 10/8/24	0 d																								
109	Pre-Proposal Questions Due	Tue 10/15/24	Tue 10/15/24	0 d																								
110	Proposals Due	Tue 10/22/24	Tue 10/22/24	0 d																								
111	CM Interviews (Week of)	Mon 11/4/24	Fri 11/8/24	5 d																								
112	Develop CM Recommendations (Week of)	Mon 11/11/24	Fri 11/15/24	5 d																								
113	Submit Recommendation for Board Package	Fri 11/22/24	Fri 11/22/24	0 d																								
114	Board Meeting - Update and Information	Sat 12/14/24	Sat 12/14/24	0 d																								
115	Board Meeting for Approval	Thu 12/19/24	Thu 12/19/24	0 d																								
116	Award of CM Services	Mon 12/23/24	Fri 12/27/24	4 d																								

CONCEPTUAL OVERALL PROGRAM SCHEDULE

Using the information provided in the RFP along with what was discussed during the mandatory pre-bid conference, Christman has conceptualized what we believe the overall 2025 bond program construction schedule may look like.



It is our understanding of the information provided that approximately half of the community bond dollars will be spent at the High School campus, with 50% of those funds allocated to the new Activity Center. The other 50% will be used to improve the interior and exterior features of the campus. In an effort to minimize the impact of construction on Novi High School students, we understand the district wishes to complete the new Activity Center as a pre-cursor to heavy interior improvements to the existing building. Christman is excited to provide a dedicated team of construction professionals who will complete the new Activity Center and then immediately transition to the balance of work planned for the high school.

With design commencing following the passing of the 2025 bond, we have assumed that construction of the District’s K-8 program will not begin until the summer of 2027. It is our understanding that work at Woods and Orchard Hills will be more invasive in scope than the other five K-8 schools, and have assumed these will be the first schools addressed. We have assumed that the balance of other K-8 improvements in the District’s five other schools will take place over the summer months, with a portion of work (athletic upgrades, ROAR Center work, etc...) available during the school year. Understanding the concurrency of work between the High School and other District assets, Christman will provide a second dedicated team to support construction of assets outside of the High School.

We are excited to sit down with the District, Plante Moran Realpoint, the Design Teams, and other Community Stakeholders to fully understand and develop the 2025 Bond Program schedule.

A photograph of a music rehearsal room. In the background, a row of double basses is lined up against a wall. The room is filled with black music stands and chairs arranged in rows. A large, semi-transparent yellow rectangle is overlaid on the upper half of the image, containing the section title. The ceiling has recessed lighting, and there are soundproofing panels on the walls.

SECTION 6: CLARIFICATIONS & EXCEPTIONS

SECTION 6 - CLARIFICATIONS AND EXCEPTIONS

Contract Reference	Description
C132 8.1.2 Waiver of Subrogation	Christman requests the AIA standard mutual waiver of subrogation be added back to this contract.
C132 8.1.4 Waiver of Consequential Damages	Christman requests the AIA standard mutual waiver of consequential damages be added back to this contract.
C132 10.8 Confidentiality	Christman requests the AIA standard mutual confidentiality clause be added back to this contract.
C132 11.8.2.2 Withholding	It does not appear liquidated damages apply to this project, Christman requests the words "or liquidated damages" be added back to the clause.
A232 11.3.1 Waiver of Subrogation	Christman would suggest the addition of a one sided waiver of subrogation in favor of Owner, Architect, and Construction Manager as Advisor.
A232 15.1.7 Waiver Of Consequential Damages	Christman would suggest the addition of a one sided waiver of consequential in favor of Owner, Architect, and Construction Manager as Advisor.

A photograph of a basketball court with a large text overlay. The court has a polished wooden floor with green and white markings. In the background, there are bleachers, a basketball hoop, and a scoreboard. The text "SECTION 7: ADDITIONAL INFORMATION" is overlaid in a large, bold, black font on a semi-transparent white rectangular background.

SECTION 7: ADDITIONAL INFORMATION

SECTION 7 - ADDITIONAL INFORMATION

BOND SUPPORT SERVICES

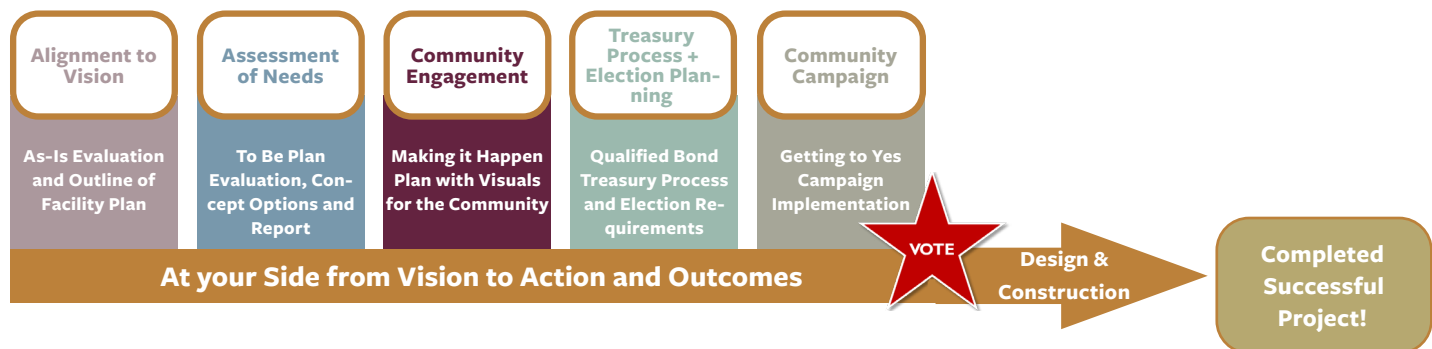
Christman's approach to pre-bond services embraces the unique characteristics of every community we work in, and our team of experts readily shares best practices and lessons learned with our partners. Our goal is to come alongside Novi Community School District to support your vision for the students and community. Our project team is able to participate in pre-bond services beginning immediately following the award of the project. We aim to complement the existing project team by adding our expertise in the best way possible.

The most successful bond programs are those that have been envisioned by leaders, students and the community as a whole. Our comprehensive pre-bond services begin with a thorough understanding of your goals as a district, your current facilities and your vision for the future. Our best-in-class planners and estimators can balance the community vision with budget and ensure we make decisions in the planning stage that will come to fruition in design and construction. The promises we make to the community are the promises we will deliver on. During this initial scope development phase Christman can support tactics to thoughtfully garner stakeholder input, narrow in on scope prioritization and organize, schedule and lead a steering committee to help secure consensus on your next school project.

As you solidify your vision and program our team is available to complement your Plante Moran Realpoint and your Architect partners to help implement comprehensive public relations strategies and achieve positive recognition for the bond program.

Campaign strategies include:

- Stakeholder identification
- Organizational tools to maximize media, get-out-the-vote activities, and events to engage the larger community.
- Voter tracking tools
- General election awareness
- Voter registration campaigns
- Community forums and rallies
- Media coverage tools
- Community outreach tactics



ADDITIONAL RELEVANT EXPERIENCE

The Christman Company offers Novi Community School District a deep bench of K12 builders with a broad range of project expertise. And while the educational market accounts for 30% of our annual revenues, we have extensive experience in other related market sectors to Novi Community School District’s program such as sports and athletics, performing arts, wellness centers and maintenance/ transportation facilities. Why is this important to Novi Community School District? Because we are able to cast a large net of quality trade contractors to bid on your projects to ensure ample bid coverage and competitive pricing. We also have benchmark data and best practices on a wide variety of specialty construction.



Detroit Pistons/Henry Ford
Pistons Performance Center



University of North Carolina -
Greensboro Kaplan Center for Wellness



Great Lakes Center for the Arts



Calvin University
Spoelhof Fieldhouse Complex



Tarleton State University
Fieldhouse Addition



Coastal Carolina University
Adkins Field House



THE CHRISTMAN COMPANY

3011 W. Grand Blvd

Suite 2600

Detroit, MI 48202

Phone: 313-908-6060

www.christmanco.com

**BOARD OF EDUCATION
NOVI COMMUNITY SCHOOL DISTRICT
NOVI, MICHIGAN
January 23, 2025**

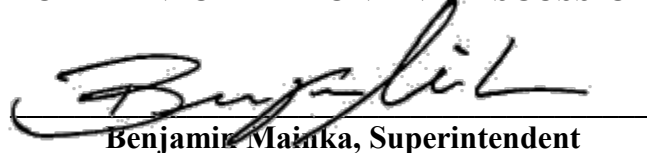
ASSISTANT SUPERINTENDENT OF BUSINESS & OPERATIONS

TOPIC: 2025 Bond Program Municipal Financial Advisor Discussion

In July of 2024, the NCSD Administration (The Project Team) procured proposals from several firms for Bond Financial Services related to the 2025 Bond Program. After the proposals were received and reviewed, the firms were interviewed and evaluated for their qualifications and experience as a basis for the following recommendation.

The Project Team conducted in-depth discussions and are presenting their recommendation to the Board of Education for their approval to enter into a standard Form of Agreement with Baker Tilly for their Bond Financial Services for the 2025 Bond Program.

**APPROVED AND RECOMMENDED FOR
BOARD INFORMATION AND DISCUSSION**



Benjamin Mainka, Superintendent

January 23, 2025

Mr. Ben Mainka
Superintendent of Schools
Novi Community School District
25345 Taft Rd.
Novi, MI 48374

RE: NCSD 2025 Bond Program
Contract Award Recommendation for Bond Financial Advisor

Dear Mr. Mainka:

This letter transmits an update from Plante Moran Realpoint (PMR) as it relates to the assignment to assist the Novi Community School District (NCSD) in the procurement of Bond Financial Advisor Services for the NCSD 2025 (Project). This update represents the mutual efforts of PMR and NCSD Administration (The Project Team) to present a framework to identify, evaluate and recommend a Firm for this Project.

SELECTION PROCESS

In July of 2024 NCSD Administration procured proposals from several firms for Bond Financial Services related to the 2025 Bond Program. Proposals were received, reviewed, and firms interviewed for these services. In addition, qualifications and firm experience were reviewed and evaluated as a basis of this recommendation.

RECOMMENDATION

Upon completion of the interviews and after subsequent discussions, the Project Team is recommending the Board of Education approves to enter into a standard Form of Agreement with Baker Tilly. Fees will be per Baker Tilly's proposal dated July 26, 2024 and set forth within their proposal. Terms and conditions will be negotiated by the Project Team, NCSD Administration and the Districts legal counsel.

Should you have any questions regarding this recommendation, or the selection process described above, please do not hesitate to contact myself at 586-703-1044 or kevin.donnelly@plantemoran.com or Rebecca Scicluna.

Sincerely,

Plante Moran Realpoint

A handwritten signature in black ink, appearing to read 'Kevin Donnelly', with a stylized flourish at the end.

Kevin Donnelly
Senior Vice President

Enclosures: Baker Tilly Proposal / Response Dated July 26, 2024

Cc: Rebecca Scicluna, NCSD
Michael Dragoo, NCSD
Greg VanKirk, PMR



July 26, 2024

Novi Community School District

The question isn't where will you start, it's how far will you go. Go beyond and explore our bond issuance solutions.

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The information provided here is of a general nature and is not intended to address the specific circumstances of any individual or entity. In specific This information should not be construed as a recommendation or an offer of services. The commentaries provided are opinions of Baker Tilly Municipal Advisors, LLC and are for informational purposes only. While the information is deemed reliable, Baker Tilly Municipal Advisors, LLC cannot guarantee its accuracy, completeness, or suitability for any purpose and makes no warranties with regard to the results to be obtained from its use, or whether any expressed course of events will actually occur. Past performance does not guarantee future results.

Baker Tilly Municipal Advisors, LLC is a registered municipal advisor and controlled subsidiary of Baker Tilly Advisory Group, LLP, a tax and advisory firm. Baker Tilly Advisory Group, LP, trading as Baker Tilly, is a member of the global network of Baker Tilly International Ltd., the members of which are separate and independent legal entities. © 2024 Baker Tilly Advisory Group, LP

July 26, 2024

Benjamin J.A. Mainka, Superintendent
Devin Kling, Assistant Superintendent of Business and Operations
Novi Community School District
25345 Taft Road
Novi, MI 48374

Baker Tilly Municipal Advisors, LLC
2852 Eyde Parkway
Suite 150
East Lansing, MI 48823
bakertilly.com

Dear Mr. Mainka and Mr. Kling:

The Novi Community School District (the District) is seeking a qualified municipal advisor to assist with bond issuance and capital planning. This proposal is the starting point—our vision of how we will achieve your goal of funding the construction of new facilities across your district that will positively impact your students, staff, educators and community.

For a school district entrusted with public funds to complete capital projects, we know there's not just one finish line. Transformational success means looking beyond your first goal and imagining the next one. And the one after that. Luckily, we don't just crunch numbers. As your municipal advisor, we chart a course for innovation, efficiency and success. Your Baker Tilly Municipal Advisors (BTMA) team will support you through every step of the journey — during bond issuance and beyond.

So, let's get to it. Our proposal includes the details of what we bring to the District. Here are the highlights:

FOCUS ON MICHIGAN LOCAL GOVERNMENTS

We know Michigan public schools. BTMA focuses on local governments, including K-12 school districts. Since 2012, we have assisted in issuing 836 bonds for local governments and school districts across the state. Along the journey, we've gained deep experience and insight, which we use to inform our approach to your business/organization. Through our insights, proactive approach and best practices, we help you achieve the results that move you forward.

COMPREHENSIVE SERVICES FOR YOUR CAPITAL PROJECTS

The journey begins with exploration. The District has made the commitment to funding and completing several projects. As your municipal advisor, BTMA doesn't just help issue bonds. We will walk alongside you to ensure your vision is achieved, diving deep into the intricacies of your objectives and mapping out the terrain of challenges and opportunities that lie ahead. We offer a broader team of specialists who can provide the District with comprehensive services, including advising on grants and other incentives, tax analyses, construction accounting and monitoring, as well as arbitrage and investments.

We're prepared to redefine what service means for the District. It's not about ticking boxes. It's about navigating complex landscapes and blazing new trails.

The ideas shared in our proposal show how important the District will be to us as a client. We can't wait to get started.

Sincerely,



Jesse Nelson, CPA, Principal
+1 (517) 336 3951 | jesse.nelson@bakertilly.com

Firm overview and qualifications

The most effective solutions are born from a deep industry understanding. Our decades-long record of serving the public sector, and K-12 in particular, is how we'll assist the District in achieving its goals.

Offering our resources: BTMA at a glance

Exploring financial solutions for public sector success

At BTMA, we embark on a journey of financial discovery alongside our public sector clients. Our mission? To chart a course toward fiscal excellence, unlocking new possibilities for governmental leaders.

Our seasoned team of 80 registered municipal advisors spans the nation, operating from offices strategically positioned across the United States. These financial trailblazers are equipped with the compass of expertise, guiding our clients through the intricate landscapes of resource allocation, bond ratings, financial planning, internal management and comprehensive analysis.



10th
largest accounting
firm in the U.S.



6,700+
team members



80+
registered municipal
advisors



4,000+
public sector clients



\$1.58B
firm revenue
in FY2023



50+
U.S. office
locations



250+
workplace and
culture awards

Municipal advisory qualifications

BTMA has provided financial consulting and planning for governmental units, not-for-profit corporations and special districts for several decades. Our services have resulted in completed projects and improved management and operations for school districts, state-level issuers, municipalities, utilities, authorities and other governmental units nationwide.

BTMA's team of professionals brings practical, realistic, and creative solutions to the challenges faced by public entities. For more than 90 years, we have provided high-quality, independent financial and management advisory services to public and not-for-profit organizations.

This industry specialization approach allows us to provide specialized training and continuing education to our staff, assuring you of a team with the necessary knowledge and skills you desire and with the specialization of your industry to identify key indicators critical to your organization.

FIRM OVERVIEW AND QUALIFICATIONS

Commitment to public finance

Our state and local government practice serves nearly 4,000 state and local government entities nationwide. We understand the issues governments face, providing hundreds of thousands of client service hours annually to this industry. In addition to this table of national rankings for the year just ended on December 31, 2023, **BTMA is ranked #1 for the number of issues completed in the Midwest.** Our extensive experience gives us the specialized knowledge and insight to find effective solutions.

2023 MUNICIPAL ADVISOR RANKING BY NUMBER OF ISSUES			
Rank	Municipal advisor	No. of issues	Par amount (mil)
1	PFM Financial Advisors LLC	671	\$61,761
2	Hilltop Securities	412	\$20,975
3	Robert W Baird & Co Inc	265	\$3,350
4	Baker Tilly Municipal Advisors	259	\$5,428
5	Ehlers & Associates	236	\$2,236
6	Specialized Public Finance Inc	166	\$4,507
7	Stephen H McDonald & Associates Inc	151	\$477
8	Masterson Advisors LLC	148	\$2,558
9	Piper Sandler & Co	145	\$6,358
10	Public Resources Advisory Group	136	\$34,721

Source: Refinitiv

Advising local governments in Michigan

Since 2012, BTMA has advised on more than 836 bond issues totaling more than \$6 billion (par amount) for our local governments in Michigan, including numerous public school districts. A detailed summary of this experience is included in **Appendix A**. We can also provide references upon request.

Delivering specialized expertise to our public sector clients

State and local government is a complex, unique environment shaped by fiscal, regulatory and operational considerations not found in other industries. Recognizing this complexity and eager to serve as a true valued advisor to the public sector, Baker Tilly formalized its dedicated public sector specialization more than 50 years ago. **Today, more than 350 Baker Tilly professionals — including nearly 30 principals** — focus directly on serving governments and provide hundreds of thousands of client service hours annually to organizations like the District.

Nationwide, our public sector practice serves nearly 4,000 state and local governmental entities, including municipalities, counties, school districts, utilities, transit organizations, airports and special authorities. Several of these client groups are now served by dedicated specialists in distinct sub-practices.



COMMITMENT TO THE PUBLIC SECTOR

Baker Tilly has been in business for more than 90 years, and public sector entities were some of our first clients.

Achieving the District's goals

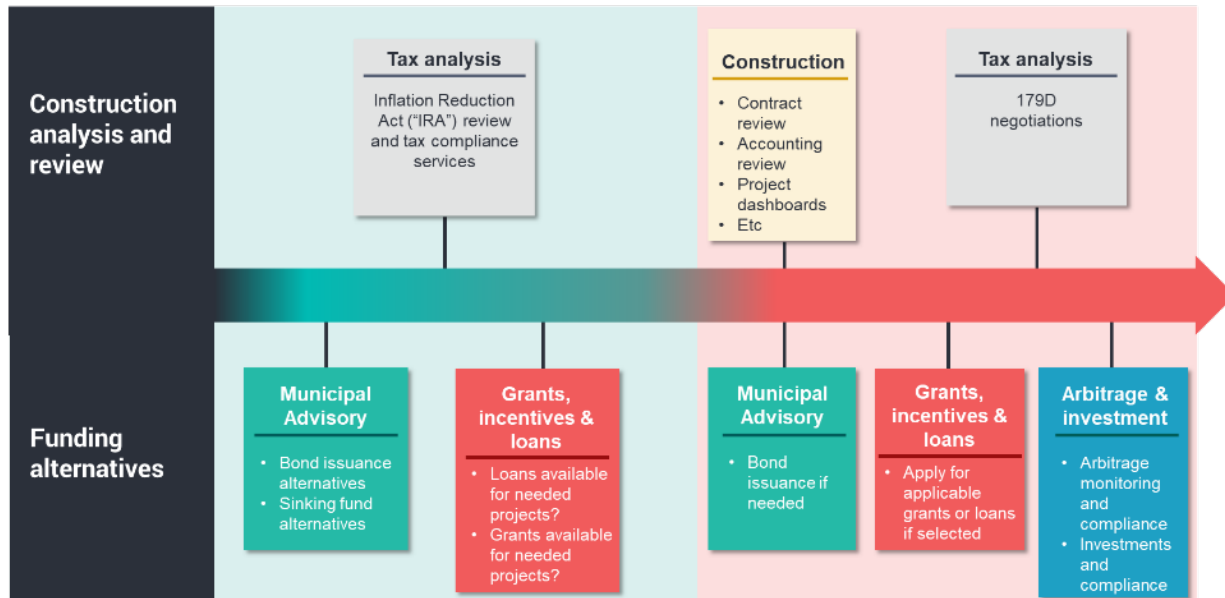
Going beyond is what we do. As the District contemplates issuing new debt to fund capital projects, BTMA can do more than just assist in issuing bonds. We do that, of course, but much more. Our comprehensive services are designed to help the District explore all available funding options and ensure those funds are effectively used and accounted for.

Sharing BTMA's comprehensive services

CONSTRUCTION MONITORING AND CONTROL	MUNICIPAL ADVISORY (BOND SERVICES)
• Construction contract review • Change order analysis • Pay application calculation review • Project budget and timing online dashboards • Monthly review meetings • Cash flow draw management • Estimated cash flow draw • Proper allocation of funds • Schedule monitoring	• Bond Issuance • Voted bonds • Non-voted bonds • Energy conservation improvement bonds • Refinancing bonds • State Aid Notes • Sinking Fund Analysis
TAX ANALYSIS	GRANTS, INCENTIVES AND LOAN ANALYSIS
• Inflation Reduction Act ("IRA") • Electric vehicles, charging stations, solar, geothermal, thermal energy storage. • 179D Tax Deduction • Efficient building incentives	• Federal and state grant possibilities • Loan program alternative analysis • Credits and Incentives
GRANT ADMINISTRATION AND COMPLIANCE	ARBITRAGE AND INVESTMENTS
• Pursuit strategy • Proposal development and award negotiation • Grants infrastructure assessment • Policy development • Grants administration and compliance management	• Arbitrage rebate calculations for bond proceed investments • Investment of bond proceeds and operating dollars • Investment compliance with state code • Investment reporting for audit and accounting
EMPLOYEE TAX ASSISTANCE	
• Process review and support documents • IRS negotiations and assistance • Process assessments and training	

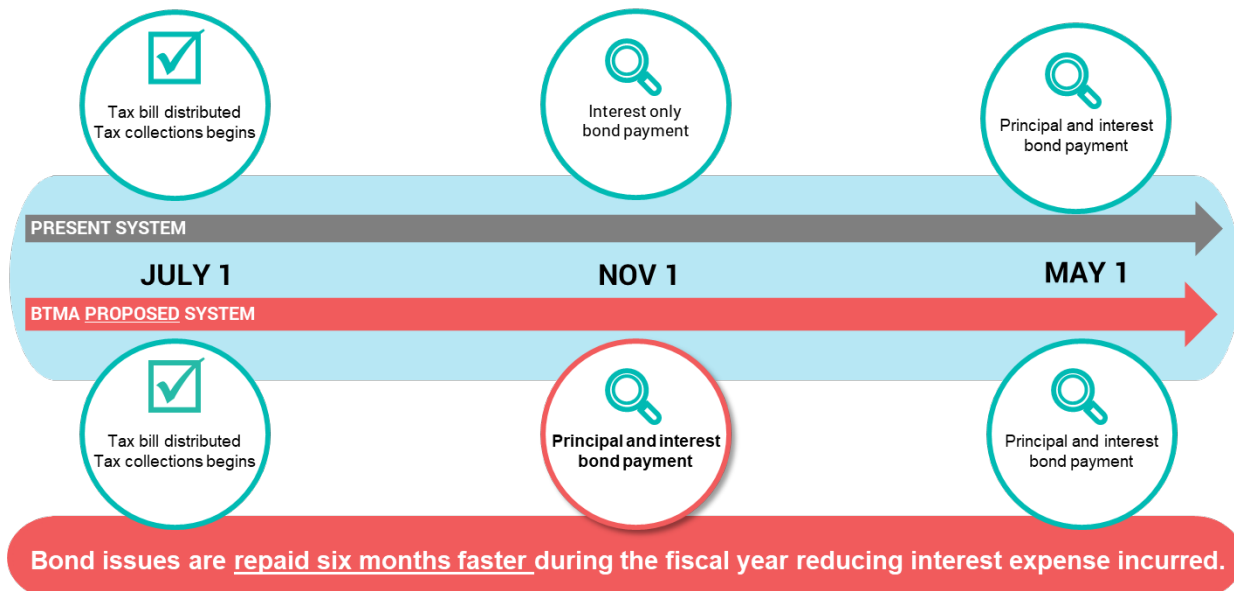
Example BTMA project process

How do we bring all of these services together? It's not the same for every client. We don't offer cookie-cutter approaches. We tailor our services to each project. Below we illustrate just one way we could apply a full-service approach to the District's projects.



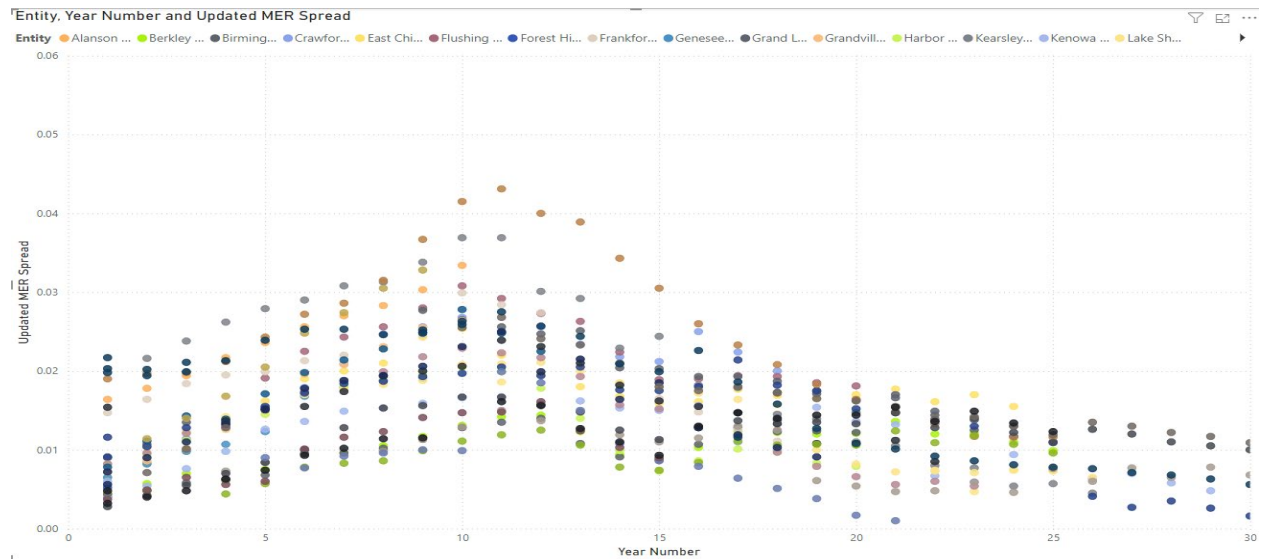
November 1 payment options: don't leave money on the table

The District levies bond millage each fiscal year, beginning with the distribution of the property tax bill on July 1. The District then makes an interest-only payment on November 1 and then a principal and interest payment on May 1. This practice, though standard, does not properly utilize the cash flow available during the fiscal year. BTMA began working with clients in 2016 to correct this issue. For future bond issues, if the District schedules significant portions of bond principal payments on November 1 the bonds will be repaid six months faster during the fiscal year and greatly reduce bond interest expense incurred.



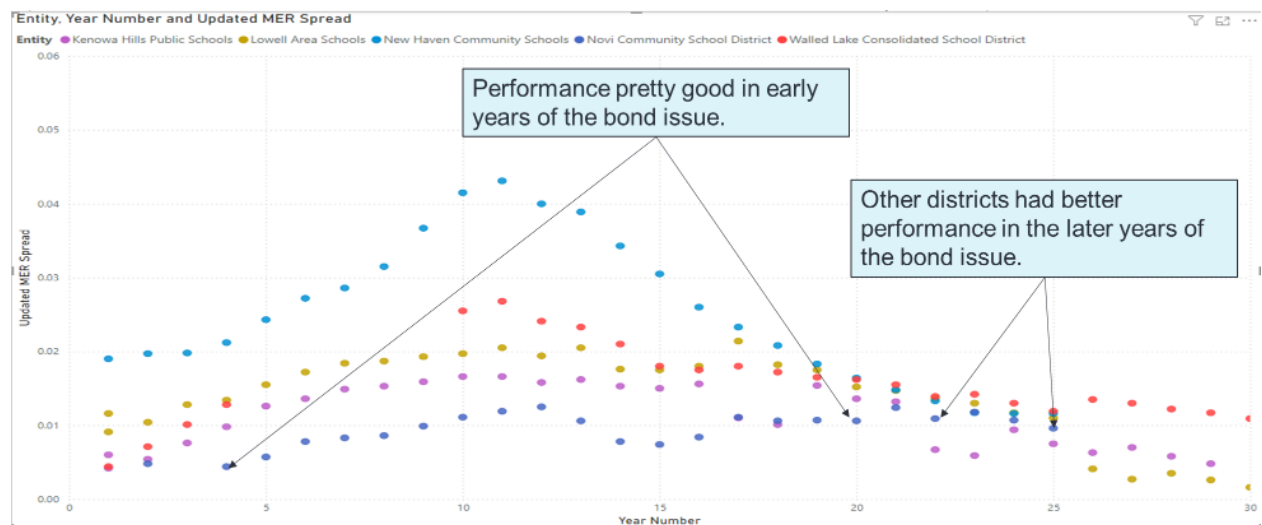
Making forward-thinking decisions: Value-added analytics from BTMA

Millions of dollars of untapped funding from bond sales are available to authorities, cities, counties, states, school districts, townships, and other governmental units across the country. These dollars are not being captured because the municipal bond market does not offer a system that visualizes data and presents the market in terms of funding and cost. The good news is that this problem has been solved through the Intelligent Municipal Bond System (IMBS).



ADVANCED ANALYTICS

Second quarter 2024 Maturity Efficiency Ratio (MER) spread analysis. Lower is an indicator of better performance.



NOVI COMMUNITY SCHOOL DISTRICT 2024 BOND ISSUE COMPARISON

Second quarter 2024 Maturity Efficiency Ratio (MER) spread analysis. Selected comparison bond sales. Lower is an indicator of better performance.



The right team

We assemble the right team with the right experience for the District to serve you project after project, year after year.

Leading the District's bond issuance services and uncovering opportunities along the way

Meet the bond issuance team we've assembled to achieve everything you envision. Selected intentionally for your goals and backed by our specialized resources, these individuals are collaborative and multidisciplinary. Their passion for the public sector industry will make them an unstoppable force on your behalf. **Complete resumes are included on the following pages.**

The first step to commitment is showing up. That is why your team will be there for you, leading the District's engagement from our East Lansing and Southfield offices. This will minimize travel costs, maximize efficiency and fulfill a deeply held tenet of serving our clients: working closely with you in every sense of the word.

PRINCIPAL

Jesse Nelson, CPA

Jesse Nelson is a principal with Baker Tilly Municipal Advisors, LLC.



Baker Tilly Municipal Advisors, LLC

2852 Eyde Parkway
Suite 150
East Lansing, MI 48823
United States

T: +1 (517) 336 3951
jesse.nelson@bakertilly.com

bakertilly.com

Education

Bachelor of Science in accounting
Butler University
(Indianapolis, Indiana)

Registered Municipal Advisor with
the Securities and Exchange
Commission

Jesse serves as an independent municipal advisor to Michigan school districts, cities, counties, townships, villages and authorities. He provides clients with options and recommendations that allow them to accomplish their capital improvement and financial goals.

Specific experience

- Creation of financial plan including long-term multiple bond series planning, bus/technology funding alternatives and bond millage rate calculations
- Develops efficient financial strategies for school districts participating in the School Loan Revolving Fund
- Completion of required financial plan for Michigan School Bond Qualification and Loan Program application
- Prepares Frequently Asked Questions ("FAQs"), presentations and bond millage calculators to help community members easily understand the financial plan
- Provides bond sale alternatives, bond pricing strategies and current market data in order to identify the best bond sale method for each school district
- Preparation of bond offering and closing documents, including official statement, Michigan Department of Treasury filings and bond closing letters
- Assistance with energy conservation bond issues, bond structure and method of sale alternatives
- Provides estimates regarding fiscal year general fund cash flow receipts and disbursements in order to identify potential low week ending cash balances and assist with state aid note borrowing
- Annual existing bond support including millage rate calculations for the L-4029 form, continuing disclosure, and School Loan Revolving Fund borrowing/repayment forms
- Guest speaker at regional superintendent and school business official meetings completing presentations on various capital funding topics
- Has testified as expert witness in the area of K-12 school bond finance before the Michigan legislature
- Design of long-term capital improvement financing plans including government buildings, libraries, roads and utility improvements
- Preparation and sale of various forms of bond financings including general obligation, water/sewer revenue, special assessment districts, etc.

PRINCIPAL

Jesse Nelson, CPA

Page 2

Specific experience, (cont.)

- Completion of water/sewer rate studies and rate structure recommendations
- Annual existing bond support including millage rate calculations for the L-4029 form and continuing disclosure reporting

Industry involvement

- American Association of Certified Public Accountants
- Michigan Government Finance Officers Association
- Bond Club of Detroit
- Michigan Association of School Business Officials

SENIOR MANAGER

Sam Barna

Sam is a senior manager with Baker Tilly Municipal Advisors.



Baker Tilly Municipal Advisors, LLC

2000 Town Center #900
Southfield, Michigan 48075
United States

T: +1 (248) 304

sam.barna@bakertilly.com

bakertilly.com

Education

Master of Business Administration,
Finance and Marketing
Bachelor of Arts in Finance
Eli Broad Graduate School of
Management
Michigan State University
(East Lansing, Michigan)

In his role with BTMA, Sam advises Michigan school districts, counties, townships, cities, villages and authorities. He has diverse experience in corporate finance across multiple industries, including energy, hospitals and health insurance. Prior to joining BTMA, he served as the chief financial officer for two public school districts in Michigan.

Specific experience

- Focused on providing clients with options and recommendations that allow them to accomplish their construction projects, capital planning initiatives and financial goals
- Led the finance, facilities/maintenance, transportation, and food service operations for two Michigan public school districts, each with a general fund budget of more than \$110 Million
- Developed district budget planning/forecasting, presented at Board of Education meetings and workshops
- Scheduled, supervised and evaluated district-employed maintenance staff as well as contracted custodial staff
- Coordinated required inspections, maintained district inspection records, and educated staff and contractors on regulations
- Refinanced existing General Obligation – Unlimited Tax Debt in both 2015 and 2016 (\$112.5M total par value), resulting in an NPV savings of \$15.4M to taxpayers
- Prepared a \$28M bond application for the Michigan Department of Treasury & instrumental in the 2017 bond campaign resulting in voter approval that enabled school building and grounds improvements
- Serve as the District's Treasurer, which entails the daily management of cash flow, including all short-term borrowing (line of credit and State Aid Notes); manage all insurance policies; manage all district legal contracts; manage the district's 403(b) and 457 retirement accounts for staff; and invest district sinking fund and bond funds
- Refinanced \$9.7M of 2003 and 2004 bonds that will save taxpayers \$1M over the next ten years by taking advantage of favorable bond rates, which were reduced by an average of 2.85%
- Lead the procurement and contract functions for the entire school district
- Developed the district's five-year facilities and capital project strategic plan
- Served as the district director of construction & building maintenance with direct management of projects that have included build-out of a drop-in laboratory; parking lots; building renovations; athletic facilities; and playgrounds

SENIOR MANAGER

Sam Barna

Page 2

Industry involvement

- Michigan School of Business Officials (MSBO)
- Michigan Municipal Executives (MME)

Continuing professional education

- Michigan builders license (2007-current)
- MSBO CFO Certification

SENIOR CONSULTANT



Sean Walsh

Sean Walsh is a senior consultant with Baker Tilly's public sector municipal advisory practice.



Baker Tilly Municipal Advisors, LLC

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United States

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sean.walsh@bakertilly.com

bakertilly.com

Education

Masters degree in finance
Michigan State University

Bachelor of Business
Administration in economics
and finance
Grand Valley State University
(Allendale, MI)

Registered Municipal Advisor with
the Securities and Exchange
Commission

Sean provides assistance to clients with funding alternatives and obtaining financing for projects through the issuance of tax-exempt and taxable debt.

Specific experience

- Assists with long-term capital improvement financing plan development for government buildings, libraries, roads and utility improvements
- Prepares and sells bond financings (general obligation, utility revenue, special assessment districts, etc.)
- Completes of water/sewer rate studies and rate structure recommendations
- Support annual bond millage rate calculations for the L-4029 form and continuing disclosure reporting

Industry involvement

- Bond Club of Detroit
- Michigan Association of School Business Officials
- Detroit Economic Club Young Leader Member

Fee schedule

When we say value, we mean achieving your objectives and imagining new ones. We mean sharing industry insights, gaining efficiencies and directing our best resources to the District.

Providing our billing structure

For the District's bond issues, we will base our fee on the following billing structure.

BILLING SCHEDULE					
Base Fee		\$8,000.00			
From	-	To	5,000,000	Per Thousand	1.17
From	5,001,000	To	25,000,000	Per Thousand	0.39
Over	25,001,000			Per Thousand	0.29

EXAMPLE FEE CALCULATION	
PREMIUM PAR AMOUNT	CALCULATED INVOICE
	\$8,000.00
\$5,000,000	5,850.00
20,000,000	7,800.00
30,145,000	8,742.05
\$55,145,000	\$30,392.05

Affirming our commitment to the District

Our team will always look for a better way to help you stay ahead of every curve on our journey together.

 A team that knows your landscape Your team has worked with similar clients and will hit the ground running	 Eyes on the horizon We will share proactive ideas, industry insights and educational opportunities	 Commitment to cost control We won't send surprise bills or add unnecessary charges	 Staff continuity Our commitment to our people ensures you'll have a consistent team with consistent knowledge of your needs	 Ahead of the curve Our innovative technology keeps you at the forefront of communication, efficiency and compliance
 Resources around the globe You'll have access to specialists across the nation and around the world	 Wide-open communication Expect frequent check-ins and prompt responses to your questions	 Solutions scaled for you Our service plans are flexible and collaborative, crafted for your unique needs	 Principal support You'll always work with experienced team members who bring big-picture perspectives	 Unlimited potential Our services grow with your needs and evolve as you do

ABOVE ALL, OFFERING INFINITE POTENTIAL

Going above and beyond to exceed the District's expectations is important to us.

Appendix A: List of bond issues

**APPENDIX A:
LIST OF BOND ISSUES**

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Addison Village	Limited Tax General Obligation	\$250,000
Addison Village	Revenues	1,620,000
Albion City	Bond Anticipation Note	573,000
Allen Park Public Schools	Unlimited Tax General Obligation	40,780,000
Allen Park Public Schools	Unlimited Tax General Obligation (Taxable)	25,030,000
Allen Park Public Schools	Unlimited Tax General Obligation (Taxable)	9,460,000
Allen Park Public Schools	Unlimited Tax General Obligation (Taxable)	8,470,000
Allen Park Public Schools	Unlimited Tax General Obligation	22,245,000
Allen Park Public Schools	Unlimited Tax General Obligation (Taxable)	5,480,000
Allen Park Public Schools	Unlimited Tax General Obligation	22,595,000
Allendale Public Schools	Unlimited Tax General Obligation (Taxable)	42,625,000
Allendale Public Schools	Unlimited Tax General Obligation	36,760,000
Allendale Public Schools	Unlimited Tax General Obligation	21,750,000
Allendale Public Schools	Unlimited Tax General Obligation	9,745,000
Allendale Public Schools	Unlimited Tax General Obligation	6,110,000
Allendale Public Schools	Unlimited Tax General Obligation	7,405,000
Allendale Public Schools	Unlimited Tax General Obligation (Taxable)	40,570,000
Alma City	Limited Tax General Obligation	2,655,000
Alma City	Unlimited Tax General Obligation	1,945,000
Alma City	Sewer Revenue - CWRP	1,385,000
Alma City	Sewer Revenue (SRF)	560,000
Alma City	Sewer Revenue (SRF)	540,000
Alma City	Sewer Revenue - SWQIF	495,000
Alpine Township	Limited Tax General Obligation	810,000
Anchor Bay School District	Unlimited Tax General Obligation (Taxable)	63,445,000
Anchor Bay School District	Unlimited Tax General Obligation	11,605,000
Anchor Bay School District	Unlimited Tax General Obligation	10,930,000
Anchor Bay School District	Unlimited Tax General Obligation	8,465,000
Anchor Bay School District	Unlimited Tax General Obligation (Taxable)	96,640,000
Anchor Bay School District	Unlimited Tax General Obligation	47,175,000
Ashley Village	Limited Tax General Obligation	500,000
Auburn City	Limited Tax General Obligation	350,000
Auburn City	Limited Tax General Obligation	502,000
AuSable Charter Township	Limited Tax General Obligation	540,000
Avondale School District	Unlimited Tax General Obligation (Taxable)	28,610,000
Avondale School District	Unlimited Tax General Obligation	17,395,000
Avondale School District	Unlimited Tax General Obligation	15,880,000
Avondale School District	Unlimited Tax General Obligation	12,450,000
Avondale School District	Unlimited Tax General Obligation	400,000
Avondale School District	Limited Tax General Obligation	1,030,000

APPENDIX A:
LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Baldwin Village	Revenues	999,000
Baldwin Village	Revenues	1,059,000
Baldwin Village	Limited Tax General Obligation	478,000
Baldwin Village	Revenues	1,250,000
Baldwin Village	Revenues	300,000
Bancroft Village	Revenues	1,180,000
Bangor Public Schools	Unlimited Tax General Obligation (Taxable)	7,740,000
Bangor Public Schools	Unlimited Tax General Obligation	4,420,000
Bay County	Limited Tax General Obligation	7,000,000
Bay County	Limited Tax General Obligation (Taxable)	28,925,000
Bay County	Limited Tax General Obligation	6,035,000
Beal City Public Schools	Unlimited Tax General Obligation	2,110,000
Beal City Public Schools	Unlimited Tax General Obligation	1,157,000
Beal City Public Schools	Unlimited Tax General Obligation (Taxable)	1,009,000
Beal City Public Schools	Unlimited Tax General Obligation	910,000
Beal City Public Schools	Unlimited Tax General Obligation	3,875,000
Beal City Public Schools	Unlimited Tax General Obligation	4,750,000
Bear Lake Village	Water Revenue (Rural Dev.)	1,463,000
Beaver Creek-Grayling Townships Utilities Authority	Sewer Revenues (Rural Dev.)	2,359,000
Beaver Creek-Grayling Townships Utilities Authority	Water Revenues (Rural Dev.)	1,741,000
Beaver Creek-Grayling Townships Utilities Authority	Water Revenues (Rural Dev.)	334,000
Beaverton City	Limited Tax General Obligation	545,000
Beaverton City	Sewer Revenues (Rural Dev.)	1,081,000
Beaverton City	Limited Tax General Obligation	300,000
Beaverton City	Limited Tax General Obligation	1,600,000
Bellaire Village	Bond Anticipation Note	209,000
Bellaire Village	Revenues	209,000
Benton Charter Township	Limited Tax General Obligation	14,880,000
Benton Charter Township	Limited Tax General Obligation	2,565,000
Benton Charter Township	Limited Tax General Obligation	2,315,000
Benton Charter Township	Revenues	3,920,000
Benton Charter Township	Revenues	12,740,000
Benzonia Village	Revenues	1,085,000
Beulah Village	Water Revenue (Rural Dev.)	3,978,000
Beulah Village	Water Revenue (Rural Dev.)	915,000
Big Creek-Mentor Utility Authority	Sewer Revenues (Rural Dev.)	1,610,000
Big Rapids Charter Township	Limited Tax General Obligation	551,000
Big Rapids Public Schools	Limited Tax General Obligation	1,335,000
Brighton Area Schools	Unlimited Tax General Obligation	47,525,000
Brighton Area Schools	Unlimited Tax General Obligation	31,655,000

APPENDIX A:
LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Brighton Area Schools	Unlimited Tax General Obligation	4,270,000
Brighton Area Schools	Unlimited Tax General Obligation	3,295,000
Brighton Area Schools	Unlimited Tax General Obligation	2,115,000
Brighton Area Schools	Unlimited Tax General Obligation	82,245,000
Brighton Area Schools	Unlimited Tax General Obligation (Taxable)	48,085,000
Brighton Area Schools	Unlimited Tax General Obligation (Taxable)	8,325,000
Britton Village	Water Revenue (Rural Dev.)	888,000
Brooklyn Village	Limited Tax General Obligation	630,000
Brooklyn Village	Limited Tax General Obligation	1,250,000
Buchanan City	Revenues	9,185,000
Buchanan City	Limited Tax General Obligation	4,930,000
Bullock Creek School District	Unlimited Tax General Obligation	5,855,000
Bullock Creek School District	Unlimited Tax General Obligation	4,970,000
Bullock Creek School District	Unlimited Tax General Obligation	4,590,000
Bullock Creek School District	Unlimited Tax General Obligation	3,485,000
Bullock Creek School District	Unlimited Tax General Obligation	2,545,000
Bullock Creek School District	Unlimited Tax General Obligation	2,360,000
Bullock Creek School District	Unlimited Tax General Obligation	3,280,000
Butman Township	Limited Tax General Obligation	1,262,000
Caledonia Charter Township	Unlimited Tax General Obligation	1,626,000
Caledonia Charter Township	Limited Tax General Obligation	6,000,000
Carrollton Public Schools	Unlimited Tax General Obligation (Taxable)	4,820,000
Carrollton Public Schools	Unlimited Tax General Obligation	3,990,000
Carrollton Public Schools	Unlimited Tax General Obligation (Taxable)	3,165,000
Carrollton Public Schools	Unlimited Tax General Obligation	1,075,000
Caspian City	Revenues	683,000
Cass City Public Schools	Unlimited Tax General Obligation	2,470,000
Cass City Public Schools	Unlimited Tax General Obligation	1,835,000
Cass City Public Schools	Unlimited Tax General Obligation	2,290,000
Cass City Public Schools	Unlimited Tax General Obligation	3,700,000
Cassopolis Village	Sewer Revenue (Rural Dev.)	814,000
Cassopolis Village	Revenues	654,000
Cedar Springs Public Schools	Unlimited Tax General Obligation (Taxable)	6,100,000
Cedar Springs Public Schools	Unlimited Tax General Obligation (Taxable)	3,040,000
Cedar Springs Public Schools	Unlimited Tax General Obligation	28,550,000
Cedar Springs Public Schools	Unlimited Tax General Obligation	33,250,000
Central Montcalm Public School	Unlimited Tax General Obligation	10,460,000
Central Montcalm Public School	Unlimited Tax General Obligation	5,405,000
Central Montcalm Public School	Unlimited Tax General Obligation (Taxable)	1,930,000
Central Montcalm Public School	Unlimited Tax General Obligation	5,290,000

**APPENDIX A:
LIST OF BOND ISSUES**

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Centreville Public Schools	Unlimited Tax General Obligation	3,360,000
Centreville Public Schools	Unlimited Tax General Obligation	5,005,000
Centreville Public Schools	Unlimited Tax General Obligation	4,510,000
Centreville Village	Revenues	1,029,000
Charlevoix City	Sewer Revenue (Rural Dev.)	1,600,000
Cheboygan City	Installment Purchase	500,000
Cheboygan City	Unlimited Tax General Obligation	1,556,000
Chesaning Union Schools	Unlimited Tax General Obligation	14,935,000
Chesaning Union Schools	Unlimited Tax General Obligation	10,500,000
Chesaning Union Schools	Limited Tax General Obligation	995,000
Chesaning Union Schools	Limited Tax General Obligation	620,000
Chesaning Union Schools	Unlimited Tax General Obligation	395,000
Chesaning Union Schools	Unlimited Tax General Obligation	345,000
Chesaning Union Schools	Unlimited Tax General Obligation	345,000
Chesaning Union Schools	Unlimited Tax General Obligation	345,000
Chesaning Union Schools	Unlimited Tax General Obligation	345,000
Clare City	Limited Tax General Obligation	180,000
Clare City	Limited Tax General Obligation	300,000
Clare County	Limited Tax General Obligation	1,500,000
Clarkston Village City	Unlimited Tax General Obligation	1,647,000
Cleon Township	Unlimited Tax General Obligation	650,000
Clinton County RESA	Installment Purchase	1,280,000
Clinton Village	Limited Tax General Obligation	1,500,000
Clio City	Water Revenue (Rural Dev.)	1,325,000
Coloma Township	Sewer Revenue (Rural Dev.)	2,417,000
Coloma Township	Limited Tax General Obligation	769,000
Colon Village	Limited Tax General Obligation	524,000
Columbia Charter Township	Limited Tax General Obligation (SAD)	1,180,000
Comins Township	Limited Tax General Obligation	757,000
Commerce Charter Township	Limited Tax General Obligation (Taxable)	34,465,000
Commerce Charter Township	Limited Tax General Obligation	24,380,000
Commerce Charter Township	Limited Tax General Obligation	21,335,000
Commerce Charter Township	Limited Tax General Obligation	4,770,000
Commerce Charter Township	Limited Tax General Obligation (Taxable)	3,695,000
Commerce Charter Township	Limited Tax General Obligation (SRF)	1,430,000
Commerce Charter Township	Limited Tax General Obligation	731,000
Commerce Charter Township	Limited Tax General Obligation	5,500,000
Comstock Park Public Schools	Unlimited Tax General Obligation (Taxable)	5,870,000
Comstock Park Public Schools	Unlimited Tax General Obligation (Taxable)	6,080,000
Comstock Park Public Schools	Unlimited Tax General Obligation	9,795,000

**APPENDIX A:
LIST OF BOND ISSUES**

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Comstock Public Schools	Unlimited Tax General Obligation	8,000,000
Comstock Public Schools	Unlimited Tax General Obligation	17,720,000
Comstock Public Schools	Unlimited Tax General Obligation	13,450,000
Comstock Public Schools	Unlimited Tax General Obligation	22,895,000
Comstock Public Schools	Unlimited Tax General Obligation	16,205,000
Comstock Township	Limited Tax General Obligation	1,563,000
Constantine Village	Limited Tax General Obligation	2,032,000
Constantine Village	Limited Tax General Obligation	1,000,000
Constantine Village	Sewer Revenue (Rural Dev.)	9,900,000
Constantine Village	Sewer Revenue (Rural Dev.)	6,605,000
Constantine Village	Sewer Revenue (Rural Dev.)	3,495,000
Coopersville Area Public Schools	Unlimited Tax General Obligation	32,495,000
Coopersville Area Public Schools	Unlimited Tax General Obligation (Taxable)	26,110,000
Coopersville Area Public Schools	Unlimited Tax General Obligation	15,915,000
Coopersville Area Public Schools	Unlimited Tax General Obligation (Taxable)	23,225,000
Coopersville Area Public Schools	Unlimited Tax General Obligation (Taxable)	16,200,000
Coopersville Area Public Schools	Unlimited Tax General Obligation	22,750,000
Coopersville City	Revenues	4,314,000
Coopersville City	Limited Tax General Obligation	2,700,000
Coopersville-Polkton Building Authority	Limited Tax General Obligation	2,550,000
Croswell City	Revenues	1,393,000
Crystal Falls City	Revenues	2,579,000
Crystal Falls Township	Revenues	2,990,000
Decatur Village	Revenues	2,032,000
Decatur Village	Revenues	2,843,000
Delhi Charter Township	Limited Tax General Obligation	7,500,000
Delhi Charter Township	Limited Tax General Obligation	6,750,000
Delhi Charter Township	Limited Tax General Obligation	5,000,000
Delhi Charter Township	Limited Tax General Obligation (Taxable)	4,345,000
Delhi Charter Township	Limited Tax General Obligation	2,490,000
Delhi Charter Township	Limited Tax General Obligation	1,585,000
Delhi Charter Township	Limited Tax General Obligation (Taxable)	1,500,000
Delhi Charter Township	Limited Tax General Obligation	1,200,000
Delhi Charter Township	Limited Tax General Obligation	348,000
Delhi Charter Township	Limited Tax General Obligation	6,618,000
Delton Kellogg Schools	Unlimited Tax General Obligation	4,565,000
Delton Kellogg Schools	Unlimited Tax General Obligation (Taxable)	7,675,000
Delton Kellogg Schools	Unlimited Tax General Obligation	11,760,000
Delton Kellogg Schools	Unlimited Tax General Obligation	5,310,000
Denmark Township	Limited Tax General Obligation (Rural Dev.)	775,000

APPENDIX A: LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Denmark Township	Water Revenues (Rural Dev.)	380,000
Dexter City	Limited Tax General Obligation	5,500,000
Dexter City	Limited Tax General Obligation	1,885,000
Dexter City	Limited Tax General Obligation (Taxable)	1,415,000
Dexter City	Limited Tax General Obligation	945,000
Dexter City	Limited Tax General Obligation	4,025,000
Dexter City	Sewer Revenue - CWRP	3,300,000
Dexter City	Limited Tax General Obligation	800,000
Dexter City	Limited Tax General Obligation	2,500,000
Dexter City	Unlimited Tax General Obligation	7,845,000
Dexter Community Schools	Unlimited Tax General Obligation	70,615,000
Dexter Community Schools	Unlimited Tax General Obligation (Taxable)	19,290,000
Dexter Community Schools	Unlimited Tax General Obligation	15,670,000
Dexter Community Schools	Unlimited Tax General Obligation (Taxable)	15,440,000
Dexter Community Schools	Unlimited Tax General Obligation	16,470,000
Dorr-Leighton Wastewater Authority	Limited Tax General Obligation	3,395,000
Durand City	Sewer Revenues (Rural Dev.)	4,393,000
Durand City	Unlimited Tax General Obligation	2,400,000
Durand City	Limited Tax General Obligation (Taxable)	1,626,000
Durand City	Sewer Revenues (Rural Dev.)	1,534,000
Durand City	Unlimited Tax General Obligation	1,485,000
Durand City	Sewer Revenues (Rural Dev.)	1,483,000
Durand City	Water Revenue (Rural Dev.)	1,473,000
Durand City	Unlimited Tax General Obligation	1,024,000
Durand City	Water Revenue (Rural Dev.)	807,000
Durand City	Limited Tax General Obligation (Taxable)	600,000
Durand City	Unlimited Tax General Obligation	1,850,000
Durand City	Water Revenue (Rural Dev.)	2,387,000
Durand City	Revenues	2,500,000
Durand City	Unlimited Tax General Obligation	1,226,000
East Jordan City	Sewer Revenues (Rural Dev.)	1,572,000
East Lansing-Meridian W&S Authority	Revenues	950,000
Eaton Rapids Public Schools	Unlimited Tax General Obligation	2,825,000
Eaton Rapids Public Schools	Unlimited Tax General Obligation (Taxable)	7,510,000
Eaton Rapids Public Schools	Unlimited Tax General Obligation	10,885,000
Eaton Rapids Public Schools	Unlimited Tax General Obligation	10,845,000
Eaton Rapids Public Schools	Unlimited Tax General Obligation	13,940,000
Edwardsburg Village	Revenues	2,500,000
Elberta Village	Revenues	1,985,000
Elberta Village	Revenues	1,406,000

**APPENDIX A:
LIST OF BOND ISSUES**

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Elk Rapids Village	Limited Tax General Obligation	3,500,000
Elk Rapids Village	Limited Tax General Obligation	2,000,000
Escanaba City	Revenues	14,000,000
Escanaba City	Revenues (LTGO)	4,935,000
Ewart City	Limited Tax General Obligation	294,000
Fairhaven Township	Limited Tax General Obligation	825,000
Fairhaven Township	Limited Tax General Obligation	565,000
Farwell Village	Revenues	794,000
Fennville City	Revenues	1,226,000
Fennville City	Limited Tax General Obligation	158,000
Fennville City	Revenues	3,270,000
Fenton Charter Township	Limited Tax General Obligation	6,800,000
Fenton Charter Township	Limited Tax General Obligation	1,791,000
Fenton Charter Township	Limited Tax General Obligation	1,700,000
Fenton Charter Township	Limited Tax General Obligation	1,300,000
Fenton Charter Township	Limited Tax General Obligation	775,000
Fenton Charter Township	Limited Tax General Obligation (Taxable)	618,000
Fenton Charter Township	Limited Tax General Obligation (Taxable)	261,000
Fenton Charter Township	Limited Tax General Obligation (Taxable)	200,000
Fenton Charter Township	Limited Tax General Obligation	1,526,000
Fenton Charter Township	Limited Tax General Obligation	8,235,000
Fenton Charter Township	Limited Tax General Obligation	2,500,000
Fenton Charter Township	Limited Tax General Obligation	666,000
Fenton Charter Township	Limited Tax General Obligation (Taxable)	216,000
Fife Lake Area Utility Authority	Sewer Revenue (Rural Dev.)	3,655,000
Forester Township	Limited Tax General Obligation (Rural Dev.)	7,400,000
Forsyth Township	Limited Tax General Obligation	375,000
Fowler Public School District	Unlimited Tax General Obligation	4,710,000
Fowler Public School District	Unlimited Tax General Obligation	2,980,000
Fowler Public School District	Unlimited Tax General Obligation	9,075,000
Fowler Public School District	Unlimited Tax General Obligation	3,110,000
Fowler Public School District	Unlimited Tax General Obligation	4,650,000
Frankenlust Township	Limited Tax General Obligation	1,285,000
Frankenlust Township	Limited Tax General Obligation (Taxable)	400,000
Frankfort City	Limited Tax General Obligation	4,500,000
Frankfort City	Unlimited Tax General Obligation	863,000
Frankfort City	Revenues	548,000
Frankfort City	Revenues	1,362,000
Franklin Village	Unlimited Tax General Obligation	7,970,000
Franklin Village	Unlimited Tax General Obligation	5,500,000

APPENDIX A:
LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Franklin Village	Unlimited Tax General Obligation	975,000
Franklin-Quincy Township Water Authority	Revenues	456,000
Gerrish Township	Limited Tax General Obligation	900,000
Gladwin County	Delinquent Tax Notes	2,500,000
Gladwin County	Delinquent Tax Notes	2,300,000
Gladwin County	Delinquent Tax Notes	2,300,000
Gladwin County	Delinquent Tax Notes	2,250,000
Gladwin County	Limited Tax General Obligation (Taxable)	2,200,000
Gladwin County	Delinquent Tax Notes	2,150,000
Gladwin County	Delinquent Tax Notes	2,100,000
Gladwin County	Delinquent Tax Notes	1,300,000
Gladwin County	Limited Tax General Obligation	4,000,000
Gladwin County	Limited Tax General Obligation (Taxable)	2,400,000
Gladwin County	Limited Tax General Obligation (Taxable)	2,000,000
Goodrich Village	Limited Tax General Obligation	275,000
Grand Blanc Community Schools	Unlimited Tax General Obligation	63,915,000
Grand Blanc Community Schools	Unlimited Tax General Obligation	11,415,000
Grand Blanc Community Schools	Unlimited Tax General Obligation	7,980,000
Grand Blanc Community Schools	Unlimited Tax General Obligation	52,295,000
Grand Blanc Community Schools	Unlimited Tax General Obligation (Taxable)	30,240,000
Grand Blanc Community Schools	Unlimited Tax General Obligation	28,730,000
Grand Blanc Community Schools	Unlimited Tax General Obligation	10,155,000
Grand Haven City	Unlimited Tax General Obligation	6,545,000
Grand Haven City	Limited Tax General Obligation	4,775,000
Grand Ledge Public Schools	Unlimited Tax General Obligation	23,220,000
Grand Ledge Public Schools	Unlimited Tax General Obligation	24,710,000
Grant Township	Limited Tax General Obligation	1,800,000
Grass Lake Village	Limited Tax General Obligation	668,000
Grattan Township	Limited Tax General Obligation	1,805,000
Green Lake Township	Unlimited Tax General Obligation	3,135,000
Greenville Public Schools	Unlimited Tax General Obligation	14,355,000
Greenville Public Schools	Unlimited Tax General Obligation	7,460,000
Greenville Public Schools	Unlimited Tax General Obligation	1,265,000
Greenville Public Schools	Limited Tax General Obligation	675,000
Greenville Public Schools	Unlimited Tax General Obligation	29,755,000
Greenville Public Schools	Unlimited Tax General Obligation (Taxable)	13,165,000
GRSD Sewer Authority	Limited Tax General Obligation	5,900,000
GRSD Sewer Authority	Limited Tax General Obligation	1,185,000
GRSD Sewer Authority	Revenues	8,580,000
GRSD Sewer Authority	Limited Tax General Obligation (Taxable)	2,747,000

**APPENDIX A:
LIST OF BOND ISSUES**

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Hackley Public Library	Unlimited Tax General Obligation	2,980,000
Hamilton Community Schools	Unlimited Tax General Obligation	16,195,000
Hamilton Community Schools	Unlimited Tax General Obligation	6,380,000
Hamilton Community Schools	Unlimited Tax General Obligation	5,885,000
Hamilton Community Schools	Unlimited Tax General Obligation	975,000
Hamilton Community Schools	Unlimited Tax General Obligation	19,815,000
Hampton Charter Township	Limited Tax General Obligation	645,000
Hampton Charter Township	Limited Tax General Obligation	9,250,000
Handy Township	Limited Tax General Obligation	250,000
Handy Township	Limited Tax General Obligation	2,132,000
Haring Township	Sewer Revenue (Rural Dev.)	2,931,000
Haring Township	Limited Tax General Obligation	580,000
Haring Township	Sewer Revenue (Rural Dev.)	117,000
Harrison City	Limited Tax General Obligation	443,000
Harrison City	Revenues	2,247,000
Harrison City	Revenues	1,429,000
Harrison City	Revenues	1,229,000
Harrison City	Revenues	1,504,000
Hart City	Revenues	3,070,000
Hart City	Revenues	6,175,000
Hart City	Revenues	1,432,500
Hartford City	Limited Tax General Obligation	400,000
Hartford City	Revenues	372,500
Hartford City	Revenues	3,950,000
Hastings City	Limited Tax General Obligation	9,375,000
Hesperia Village	Bond Anticipation Note	2,000,000
Highland Charter Township	Limited Tax General Obligation	7,145,000
Highland Charter Township	Limited Tax General Obligation	721,000
Hillsdale County	Unlimited Tax General Obligation	5,755,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,900,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,750,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,700,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,450,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,450,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,450,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,400,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,300,000
Hillsdale County	Limited Tax General Obligation	1,325,000
Hillsdale County	Limited Tax General Obligation	1,300,000
Hillsdale County	Limited Tax General Obligation	995,000

APPENDIX A:
LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Hillsdale County	Limited Tax General Obligation	766,000
Hillsdale County	Installment Purchase	685,000
Hillsdale County	Limited Tax General Obligation	500,000
Hillsdale County	Limited Tax General Obligation	400,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,700,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,600,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,900,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,800,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,700,000
Holt Public Schools	Limited Tax General Obligation	2,140,000
Holt Public Schools	Unlimited Tax General Obligation	25,525,000
Holt Public Schools	Unlimited Tax General Obligation	32,865,000
Homer Community School District	Unlimited Tax General Obligation (Taxable)	2,375,000
Homer Community School District	Unlimited Tax General Obligation (Taxable)	5,240,000
Homer Community School District	Unlimited Tax General Obligation	2,910,000
Hope Township (Midland County)	Water Revenue (Rural Dev.)	7,600,000
Hope Township (Midland County)	Limited Tax General Obligation (Taxable)	300,000
Houghton Lake Sewer Authority	Limited Tax General Obligation	6,800,000
Hudson City	Water Revenue (DWRP Program)	5,050,000
Hudson City	Limited Tax General Obligation	750,000
Imlay City	Unlimited Tax General Obligation	2,970,000
Imlay City	Limited Tax General Obligation	1,125,000
Imlay City	Limited Tax General Obligation	1,000,000
Ingham Intermediate School District	Unlimited Tax General Obligation	13,690,000
Inverness Township	Limited Tax General Obligation	2,330,000
Ionia Intermediate School District	Limited Tax General Obligation	1,895,000
Iosco Township	Limited Tax General Obligation	3,605,000
Isabella County	Bond Anticipation Note	6,000,000
Isabella County	Limited Tax General Obligation	41,500,000
Isabella County Road Commission	Installment Purchase	6,000,000
Ithaca City	Limited Tax General Obligation	3,600,000
Jonesville City	Water Revenues (Rural Dev.)	2,765,000
Jonesville City	Limited Tax General Obligation	3,485,000
Jonesville City	Limited Tax General Obligation	550,000
Jonesville City	Limited Tax General Obligation	1,000,000
Kalamazoo Regional Service Agency	Unlimited Tax General Obligation	8,235,000
Kaleva Village	Bond Anticipation Note	400,000
Kaleva Village	Revenues	1,117,000
Kaleva Village	Revenues	420,000
Kenowa Hills Public Schools	Unlimited Tax General Obligation	35,335,000

APPENDIX A: LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Kenowa Hills Public Schools	Unlimited Tax General Obligation	18,500,000
Kenowa Hills Public Schools	Unlimited Tax General Obligation	12,650,000
Kenowa Hills Public Schools	Unlimited Tax General Obligation	36,540,000
Kimball Township	Sewer Revenue (Rural Dev.)	341,000
Kingsford City	Unlimited Tax General Obligation	1,835,000
Kingsford City	Revenues	3,215,940
Kingsford City	Revenues	1,284,000
Kochville Township	Limited Tax General Obligation	1,400,000
Kochville Township	Limited Tax General Obligation	381,000
Lake Charter Township	Limited Tax General Obligation	4,625,000
Lake Fenton Community Schools	Unlimited Tax General Obligation	7,605,000
Lake Fenton Community Schools	Unlimited Tax General Obligation	6,690,000
Lake Fenton Community Schools	Unlimited Tax General Obligation	5,330,000
Lake Fenton Community Schools	Unlimited Tax General Obligation	5,310,000
Lake Mitchell Sewer Authority	Sewer Revenue (Rural Dev.)	9,388,000
Lake Odessa Village	Limited Tax General Obligation	990,000
Lake Odessa Village	Limited Tax General Obligation	686,000
Lake Shore Public Schools	Unlimited Tax General Obligation	27,810,000
Lake Shore Public Schools	Unlimited Tax General Obligation	13,390,000
Lake Shore Public Schools	Unlimited Tax General Obligation	11,505,000
Lake Shore Public Schools	Unlimited Tax General Obligation	2,430,000
Lake Shore Public Schools	Unlimited Tax General Obligation	22,615,000
Lake Shore Public Schools	Unlimited Tax General Obligation	25,695,000
Laketon Township	Limited Tax General Obligation	4,120,000
Lakeview Public Schools	Unlimited Tax General Obligation	14,000,000
Lakeview Public Schools	Unlimited Tax General Obligation	32,895,000
Lakewood Wastewater Authority	Sewer Revenue (Rural Dev.)	8,094,000
Lakewood Wastewater Authority	Sewer Revenue (Rural Dev.)	3,164,000
Lakewood Wastewater Authority	Sewer Revenue (Rural Dev.)	2,726,000
Lakewood Wastewater Authority	Sewer Revenue (Rural Dev.)	1,400,000
Lakewood Wastewater Authority	Sewer Revenue (Rural Dev.)	920,000
Lakewood Wastewater Authority	Bond Anticipation Note	750,000
Lakewood Wastewater Authority	Sewer Revenue (Rural Dev.)	2,418,000
L'Anse Village	Limited Tax General Obligation	1,425,000
L'Anse Village	Unlimited Tax General Obligation	465,000
Lawton Village	Sewer Revenue (Rural Dev.)	870,000
Leslie City	Limited Tax General Obligation	2,000,000
Leslie City	Sewer Revenues (Rural Dev.)	1,470,000
Linden City	Limited Tax General Obligation	750,000
Linden City	Limited Tax General Obligation	2,965,000

APPENDIX A: LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Linden City	Limited Tax General Obligation (SAD)	1,045,000
Linden Community Schools	Unlimited Tax General Obligation	13,515,000
Linden Community Schools	Unlimited Tax General Obligation	12,440,000
Linden Community Schools	Unlimited Tax General Obligation	16,035,000
Linden Community Schools	Unlimited Tax General Obligation	3,845,000
Linden Community Schools	Unlimited Tax General Obligation	17,325,000
Long Lake Township	Limited Tax General Obligation	3,355,000
Lowell Area Schools	Unlimited Tax General Obligation	32,495,000
Ludington Area School District	Unlimited Tax General Obligation	930,000
Ludington Area School District	Unlimited Tax General Obligation	39,500,000
Ludington Area School District	Unlimited Tax General Obligation	55,370,000
Lyon Charter Township	Limited Tax General Obligation	16,800,000
Lyon Charter Township	Limited Tax General Obligation	4,000,000
Lyon Charter Township	Limited Tax General Obligation	1,500,000
Lyon Charter Township	Limited Tax General Obligation	2,705,000
Madison Heights City	Limited Tax General Obligation (Taxable)	15,250,000
Madison Heights City	Unlimited Tax General Obligation	3,810,000
Madison Heights City	Limited Tax General Obligation	6,390,000
Manchester Community Schools	Unlimited Tax General Obligation	1,805,000
Manchester Community Schools	Unlimited Tax General Obligation	405,000
Manchester Community Schools	Unlimited Tax General Obligation (Taxable)	6,295,000
Manchester Community Schools	Unlimited Tax General Obligation	350,000
Manchester Community Schools	Unlimited Tax General Obligation	29,055,000
Manistique City	Limited Tax General Obligation	1,500,000
Marathon Township	Limited Tax General Obligation	415,000
Marcellus Village	Revenues	753,000
Marcellus Village	Revenues	1,439,000
Marcellus Village	Revenues	3,250,000
Marion Village	Limited Tax General Obligation	590,000
Marion Village	Revenues	5,730,000
Marshall Public Schools	Unlimited Tax General Obligation	22,455,000
Marshall Public Schools	Unlimited Tax General Obligation	10,475,000
Marshall Public Schools	Unlimited Tax General Obligation	1,730,000
Mason City	Limited Tax General Obligation	3,740,000
Mason City	Limited Tax General Obligation	30,985,000
Mason Public Schools	Unlimited Tax General Obligation	32,515,000
Mason Public Schools	Unlimited Tax General Obligation	6,905,000
Mason Public Schools	Unlimited Tax General Obligation	17,970,000
Mason Public Schools	Unlimited Tax General Obligation	16,300,000
Mattawan Village	Sewer Revenue	5,075,000

**APPENDIX A:
LIST OF BOND ISSUES**

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Mattawan Village	Limited Tax General Obligation	1,000,000
Mattawan Village	Bond Anticipation Note	516,000
Mattawan Village	Limited Tax General Obligation	603,000
Mattawan Village	Revenues	1,373,000
Mattawan Village	Bond Anticipation Note	526,000
McBain City	Limited Tax General Obligation	650,000
McBain City	Revenues	2,048,000
McBain City	Revenues	550,000
Mendon Community Schools	Unlimited Tax General Obligation	5,675,000
Mendon Community Schools	Unlimited Tax General Obligation	4,390,000
Mendon Community Schools	Unlimited Tax General Obligation	3,395,000
Mendon Community Schools	Unlimited Tax General Obligation	2,850,000
Mendon Community Schools	Unlimited Tax General Obligation	2,235,000
Mendon Community Schools	Unlimited Tax General Obligation (Taxable)	5,305,000
Mendon Community Schools	Unlimited Tax General Obligation	2,070,000
Mendon Village	Bond Anticipation Note	634,000
Mendon Village	Water Revenues (Rural Dev.)	2,692,000
Mendon Village	Water Revenues (Rural Dev.)	1,751,000
Merrill Community School District	Unlimited Tax General Obligation	7,635,000
Merrill Community School District	Unlimited Tax General Obligation (Taxable)	3,905,000
Merrill Community School District	Unlimited Tax General Obligation	1,845,000
Mesick Village	Sewer Revenue	1,732,000
Mesick Village	Water Revenue	1,192,000
Michigamme Township	Limited Tax General Obligation	945,000
Michigan Center School District	Unlimited Tax General Obligation	10,500,000
Michigan Center School District	Unlimited Tax General Obligation	2,050,000
Milford Charter Township	Unlimited Tax General Obligation	2,995,000
Milford Charter Township	Limited Tax General Obligation	1,300,000
Milford Charter Township	Limited Tax General Obligation (Taxable)	435,000
Montabella Community Schools	Unlimited Tax General Obligation	5,815,000
Montabella Community Schools	Unlimited Tax General Obligation	14,905,000
Montcalm Township	Limited Tax General Obligation	439,000
Montrose Charter Township	Limited Tax General Obligation (Rural Dev.)	5,000,000
Montrose Charter Township	Limited Tax General Obligation	2,592,000
Montrose City	Limited Tax General Obligation	830,000
Morley Stanwood Community Schools	Unlimited Tax General Obligation	5,040,000
Morley Stanwood Community Schools	Unlimited Tax General Obligation	6,425,000
Munising City	Limited Tax General Obligation	1,742,000
Munising City	Revenues	11,695,000
Munising City	Limited Tax General Obligation	1,067,000

APPENDIX A:
LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Muskegon County	Limited Tax General Obligation	16,185,000
Muskegon County	Limited Tax General Obligation	6,550,000
Muskegon Heights City	Limited Tax General Obligation	1,820,000
Muskegon Heights City	Revenues	7,685,000
Muskegon Township	Limited Tax General Obligation	8,895,000
Napoleon Community Schools	Unlimited Tax General Obligation	9,150,000
Napoleon Township	Unlimited Tax General Obligation	1,938,000
Napoleon Township	Limited Tax General Obligation	437,000
Negaunee City	Revenues	1,436,000
Negaunee City	Revenues	910,000
Negaunee City	Limited Tax General Obligation	233,000
Negaunee City	Limited Tax General Obligation	5,810,000
Negaunee Township	Limited Tax General Obligation	2,540,000
Newberry Village	Revenues	512,500
New Buffalo City	Limited Tax General Obligation	4,000,000
New Buffalo Library Building Authority	Unlimited Tax General Obligation	5,000,000
New Buffalo Township	Limited Tax General Obligation	2,575,000
New Buffalo Township	Limited Tax General Obligation (Taxable)	1,310,000
New Buffalo Township	Limited Tax General Obligation	300,000
New Lothrop Village	Revenues	698,000
North Branch Township	Limited Tax General Obligation	650,000
North Houghton County W&S Authority	Revenues	4,010,000
Northport Village	Water Revenue	800,000
Northview Public Schools	Unlimited Tax General Obligation	30,850,000
Northview Public Schools	Unlimited Tax General Obligation	11,910,000
Northview Public Schools	Unlimited Tax General Obligation	2,805,000
Northview Public Schools	Unlimited Tax General Obligation	34,755,000
Northview Public Schools	Unlimited Tax General Obligation	9,490,000
Northview Public Schools	Unlimited Tax General Obligation	26,185,000
Nottawa Township	Limited Tax General Obligation	1,473,000
Ogemaw County	Limited Tax General Obligation	6,390,000
Ogemaw County	Limited Tax General Obligation	4,535,000
Ogemaw Township	Limited Tax General Obligation	680,000
Onaway City	Revenues	2,100,000
Onsted Community Schools	Unlimited Tax General Obligation	5,310,000
Onsted Community Schools	Unlimited Tax General Obligation	6,185,000
Onsted Community Schools	Unlimited Tax General Obligation	1,220,000
Onsted Village	Revenues	2,684,000
Onsted Village	Limited Tax General Obligation	950,000
Onsted Village	Revenues	2,837,500

APPENDIX A:
LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Ontonagon Village	Revenues	7,065,000
Oscoda Charter Township	Limited Tax General Obligation	1,865,000
Oscoda Charter Township	Limited Tax General Obligation	530,000
Oscoda Charter Township	Limited Tax General Obligation	6,760,000
Oscoda Charter Township	Limited Tax General Obligation	1,485,000
Otsego Public Schools	Unlimited Tax General Obligation	7,715,000
Otsego Public Schools	Unlimited Tax General Obligation	29,295,000
Otsego Public Schools	Unlimited Tax General Obligation (Taxable)	14,300,000
Otsego Public Schools	Unlimited Tax General Obligation	9,465,000
Otsego Public Schools	Unlimited Tax General Obligation	6,960,000
Otsego Public Schools	Unlimited Tax General Obligation (Taxable)	7,105,000
Otsego Public Schools	Unlimited Tax General Obligation (Taxable)	3,850,000
Otsego Public Schools	Unlimited Tax General Obligation	15,125,000
Ovid City	Revenues	1,860,000
Owosso-Caledonia Utility Authority	Sewer Revenue (SRF)	3,035,000
Oxford Community Schools	Unlimited Tax General Obligation	42,075,000
Oxford Community Schools	Unlimited Tax General Obligation (Taxable)	40,910,000
Oxford Community Schools	Unlimited Tax General Obligation (Taxable)	38,550,000
Oxford Community Schools	Unlimited Tax General Obligation	9,195,000
Oxford Community Schools	Unlimited Tax General Obligation	9,470,000
Oxford Community Schools	Unlimited Tax General Obligation (Taxable)	7,410,000
Oxford Community Schools	Unlimited Tax General Obligation	7,530,000
Parchment City	Revenues	2,571,000
Paw Paw District Library	Unlimited Tax General Obligation	2,260,000
Paw Paw Public Schools	Unlimited Tax General Obligation	18,795,000
Paw Paw Public Schools	Unlimited Tax General Obligation (Taxable)	13,795,000
Paw Paw Public Schools	Unlimited Tax General Obligation	8,360,000
Paw Paw Public Schools	Unlimited Tax General Obligation (Taxable)	7,585,000
Paw Paw Public Schools	Unlimited Tax General Obligation	5,825,000
Paw Paw Public Schools	Unlimited Tax General Obligation (Taxable)	4,735,000
Paw Paw Public Schools	Unlimited Tax General Obligation	1,525,000
Paw Paw Public Schools	Unlimited Tax General Obligation (Taxable)	6,510,000
Paw Paw Public Schools	Unlimited Tax General Obligation (Taxable)	16,765,000
Paw Paw Public Schools	Unlimited Tax General Obligation	19,890,000
Paw Paw Public Schools	Unlimited Tax General Obligation	35,765,000
Paw Paw Township	Unlimited Tax General Obligation	5,840,000
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation	4,240,000
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation	4,020,000
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation (Taxable)	3,675,000
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation	2,240,000

APPENDIX A:
LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation	2,220,000
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation (Taxable)	740,000
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation (Taxable)	4,925,000
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation	8,455,000
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation	7,925,000
Pierson Township	Limited Tax General Obligation	889,000
Pigeon Village	Unlimited Tax General Obligation	1,685,000
Pigeon Village	Revenues	1,038,000
Pigeon Village	Revenues	1,081,000
Pinckney Village	Sewer Revenue	2,949,000
Pinckney Village	Limited Tax General Obligation (SRF)	405,000
Pittsfield Charter Township	Limited Tax General Obligation	4,630,000
Pittsfield Charter Township	Limited Tax General Obligation	4,000,000
Pittsfield Charter Township	Limited Tax General Obligation	30,000,000
Plainfield Charter Township	Limited Tax General Obligation	8,780,000
Plainfield Charter Township	Limited Tax General Obligation	3,325,000
Plainfield Charter Township	Limited Tax General Obligation	2,700,000
Plainfield Charter Township	Limited Tax General Obligation	7,355,000
Plainwell Community Schools	Unlimited Tax General Obligation	26,800,000
Plainwell Community Schools	Unlimited Tax General Obligation (Taxable)	10,820,000
Plainwell Community Schools	Unlimited Tax General Obligation	7,865,000
Plainwell Community Schools	Unlimited Tax General Obligation (Taxable)	2,910,000
Plainwell Community Schools	Unlimited Tax General Obligation	24,235,000
Plainwell Community Schools	Unlimited Tax General Obligation	2,816,000
Plainwell Community Schools	Unlimited Tax General Obligation	14,455,000
Plainwell Community Schools	Unlimited Tax General Obligation (Taxable)	18,350,000
Port Huron Charter Township	Limited Tax General Obligation	1,445,000
Port Huron Charter Township	Limited Tax General Obligation	4,640,000
Portage Public Schools	Unlimited Tax General Obligation	144,805,000
Portage Public Schools	Unlimited Tax General Obligation	52,720,000
Portage Public Schools	Unlimited Tax General Obligation	3,480,000
Portage Public Schools	Unlimited Tax General Obligation	45,795,000
Portage Public Schools	Unlimited Tax General Obligation	9,835,000
Portage Township (Mackinac County)	Unlimited Tax General Obligation	3,400,000
Port-Hope-Gore-Rubicon Utilities Authority	Revenues	780,000
Portland Public Schools	Unlimited Tax General Obligation	11,640,000
Portland Public Schools	Unlimited Tax General Obligation	9,225,000
Portland Public Schools	Unlimited Tax General Obligation (Taxable)	4,675,000
Portland Public Schools	Unlimited Tax General Obligation	3,740,000
Pottersville Public Schools	Unlimited Tax General Obligation (Taxable)	5,640,000

**APPENDIX A:
LIST OF BOND ISSUES**

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Pottersville Public Schools	Unlimited Tax General Obligation	1,950,000
Pottersville Public Schools	Unlimited Tax General Obligation (Taxable)	3,680,000
Pottersville Public Schools	Unlimited Tax General Obligation	4,355,000
Pottersville Public Schools	Limited Tax General Obligation	1,435,000
Quincy Village	Bond Anticipation Note	257,000
Quincy Village	Bond Anticipation Note	207,000
Quincy Village	Revenues	425,000
Quincy Village	Revenues	1,505,000
Quincy Village	Limited Tax General Obligation	954,000
Ravenna Village	Revenues	2,009,000
Reading City	Limited Tax General Obligation	550,000
Reading City	Limited Tax General Obligation	950,000
Reading Community Schools	Unlimited Tax General Obligation	2,940,000
Reading Community Schools	Unlimited Tax General Obligation	3,450,000
Redford Union School District No. 1	Unlimited Tax General Obligation	27,655,000
Redford Union School District No. 1	Unlimited Tax General Obligation	28,425,000
Rochester City	Limited Tax General Obligation	12,000,000
Rochester City	Limited Tax General Obligation	5,000,000
Rochester City	Unlimited Tax General Obligation	980,000
Rochester City	Limited Tax General Obligation (Taxable)	8,050,000
Rochester City	Limited Tax General Obligation	6,790,000
Rochester Community Schools	Unlimited Tax General Obligation	26,980,000
Roosevelt Park City	Limited Tax General Obligation	4,000,000
Roosevelt Park City	Limited Tax General Obligation (Taxable)	3,210,000
Roscommon Village	Bond Anticipation Note	1,063,000
Roscommon Village	Revenues	1,299,000
TOTAL		\$6,664,452,736



July 26, 2024

Novi Community School District

The question isn't where will you start, it's how far will you go. Go beyond and explore our bond issuance solutions.

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The information provided here is of a general nature and is not intended to address the specific circumstances of any individual or entity. In specific This information should not be construed as a recommendation or an offer of services. The commentaries provided are opinions of Baker Tilly Municipal Advisors, LLC and are for informational purposes only. While the information is deemed reliable, Baker Tilly Municipal Advisors, LLC cannot guarantee its accuracy, completeness, or suitability for any purpose and makes no warranties with regard to the results to be obtained from its use, or whether any expressed course of events will actually occur. Past performance does not guarantee future results.

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July 26, 2024

Benjamin J.A. Mainka, Superintendent
Devin Kling, Assistant Superintendent of Business and Operations
Novi Community School District
25345 Taft Road
Novi, MI 48374

Baker Tilly Municipal Advisors, LLC
2852 Eyde Parkway
Suite 150
East Lansing, MI 48823
bakertilly.com

Dear Mr. Mainka and Mr. Kling:

The Novi Community School District (the District) is seeking a qualified municipal advisor to assist with bond issuance and capital planning. This proposal is the starting point—our vision of how we will achieve your goal of funding the construction of new facilities across your district that will positively impact your students, staff, educators and community.

For a school district entrusted with public funds to complete capital projects, we know there's not just one finish line. Transformational success means looking beyond your first goal and imagining the next one. And the one after that. Luckily, we don't just crunch numbers. As your municipal advisor, we chart a course for innovation, efficiency and success. Your Baker Tilly Municipal Advisors (BTMA) team will support you through every step of the journey — during bond issuance and beyond.

So, let's get to it. Our proposal includes the details of what we bring to the District. Here are the highlights:

FOCUS ON MICHIGAN LOCAL GOVERNMENTS

We know Michigan public schools. BTMA focuses on local governments, including K-12 school districts. Since 2012, we have assisted in issuing 836 bonds for local governments and school districts across the state. Along the journey, we've gained deep experience and insight, which we use to inform our approach to your business/organization. Through our insights, proactive approach and best practices, we help you achieve the results that move you forward.

COMPREHENSIVE SERVICES FOR YOUR CAPITAL PROJECTS

The journey begins with exploration. The District has made the commitment to funding and completing several projects. As your municipal advisor, BTMA doesn't just help issue bonds. We will walk alongside you to ensure your vision is achieved, diving deep into the intricacies of your objectives and mapping out the terrain of challenges and opportunities that lie ahead. We offer a broader team of specialists who can provide the District with comprehensive services, including advising on grants and other incentives, tax analyses, construction accounting and monitoring, as well as arbitrage and investments.

We're prepared to redefine what service means for the District. It's not about ticking boxes. It's about navigating complex landscapes and blazing new trails.

The ideas shared in our proposal show how important the District will be to us as a client. We can't wait to get started.

Sincerely,



Jesse Nelson, CPA, Principal
+1 (517) 336 3951 | jesse.nelson@bakertilly.com

Firm overview and qualifications

The most effective solutions are born from a deep industry understanding. Our decades-long record of serving the public sector, and K-12 in particular, is how we'll assist the District in achieving its goals.

Offering our resources: BTMA at a glance

Exploring financial solutions for public sector success

At BTMA, we embark on a journey of financial discovery alongside our public sector clients. Our mission? To chart a course toward fiscal excellence, unlocking new possibilities for governmental leaders.

Our seasoned team of 80 registered municipal advisors spans the nation, operating from offices strategically positioned across the United States. These financial trailblazers are equipped with the compass of expertise, guiding our clients through the intricate landscapes of resource allocation, bond ratings, financial planning, internal management and comprehensive analysis.



10th
largest accounting
firm in the U.S.



6,700+
team members



80+
registered municipal
advisors



4,000+
public sector clients



\$1.58B
firm revenue
in FY2023



50+
U.S. office
locations



250+
workplace and
culture awards

Municipal advisory qualifications

BTMA has provided financial consulting and planning for governmental units, not-for-profit corporations and special districts for several decades. Our services have resulted in completed projects and improved management and operations for school districts, state-level issuers, municipalities, utilities, authorities and other governmental units nationwide.

BTMA's team of professionals brings practical, realistic, and creative solutions to the challenges faced by public entities. For more than 90 years, we have provided high-quality, independent financial and management advisory services to public and not-for-profit organizations.

This industry specialization approach allows us to provide specialized training and continuing education to our staff, assuring you of a team with the necessary knowledge and skills you desire and with the specialization of your industry to identify key indicators critical to your organization.

FIRM OVERVIEW AND QUALIFICATIONS

Commitment to public finance

Our state and local government practice serves nearly 4,000 state and local government entities nationwide. We understand the issues governments face, providing hundreds of thousands of client service hours annually to this industry. In addition to this table of national rankings for the year just ended on December 31, 2023, **BTMA is ranked #1 for the number of issues completed in the Midwest.** Our extensive experience gives us the specialized knowledge and insight to find effective solutions.

2023 MUNICIPAL ADVISOR RANKING BY NUMBER OF ISSUES			
Rank	Municipal advisor	No. of issues	Par amount (mil)
1	PFM Financial Advisors LLC	671	\$61,761
2	Hilltop Securities	412	\$20,975
3	Robert W Baird & Co Inc	265	\$3,350
4	Baker Tilly Municipal Advisors	259	\$5,428
5	Ehlers & Associates	236	\$2,236
6	Specialized Public Finance Inc	166	\$4,507
7	Stephen H McDonald & Associates Inc	151	\$477
8	Masterson Advisors LLC	148	\$2,558
9	Piper Sandler & Co	145	\$6,358
10	Public Resources Advisory Group	136	\$34,721

Source: Refinitiv

Advising local governments in Michigan

Since 2012, BTMA has advised on more than 836 bond issues totaling more than \$6 billion (par amount) for our local governments in Michigan, including numerous public school districts. A detailed summary of this experience is included in **Appendix A**. We can also provide references upon request.

Delivering specialized expertise to our public sector clients

State and local government is a complex, unique environment shaped by fiscal, regulatory and operational considerations not found in other industries. Recognizing this complexity and eager to serve as a true valued advisor to the public sector, Baker Tilly formalized its dedicated public sector specialization more than 50 years ago. **Today, more than 350 Baker Tilly professionals — including nearly 30 principals** — focus directly on serving governments and provide hundreds of thousands of client service hours annually to organizations like the District.

Nationwide, our public sector practice serves nearly 4,000 state and local governmental entities, including municipalities, counties, school districts, utilities, transit organizations, airports and special authorities. Several of these client groups are now served by dedicated specialists in distinct sub-practices.



COMMITMENT TO THE PUBLIC SECTOR

Baker Tilly has been in business for more than 90 years, and public sector entities were some of our first clients.

Achieving the District's goals

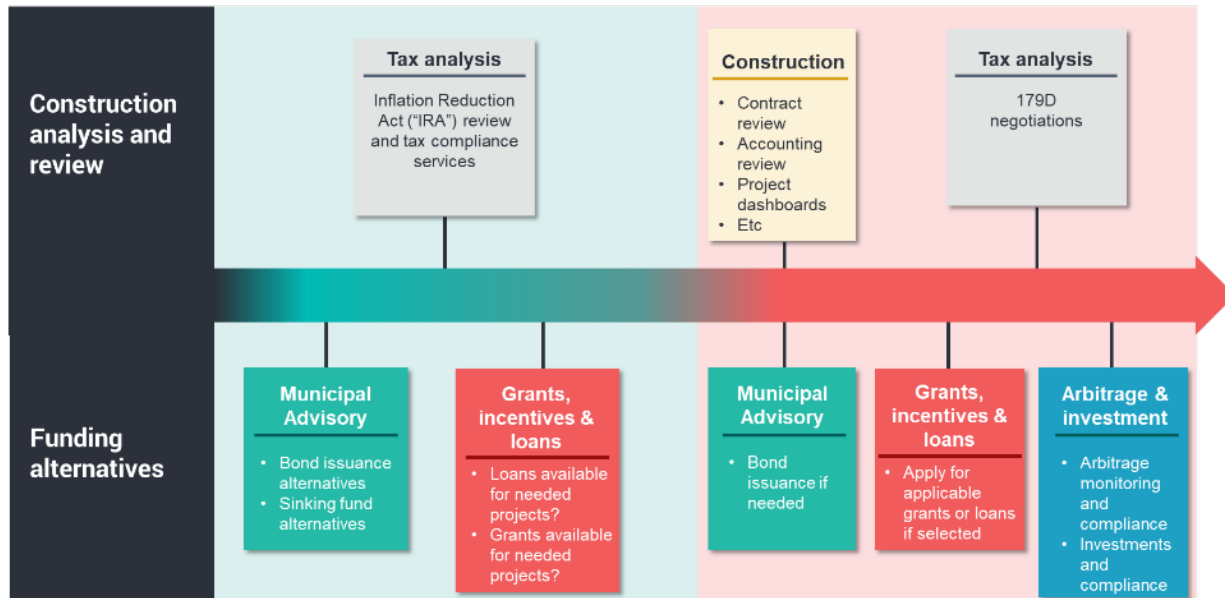
Going beyond is what we do. As the District contemplates issuing new debt to fund capital projects, BTMA can do more than just assist in issuing bonds. We do that, of course, but much more. Our comprehensive services are designed to help the District explore all available funding options and ensure those funds are effectively used and accounted for.

Sharing BTMA's comprehensive services

CONSTRUCTION MONITORING AND CONTROL	MUNICIPAL ADVISORY (BOND SERVICES)
• Construction contract review • Change order analysis • Pay application calculation review • Project budget and timing online dashboards • Monthly review meetings • Cash flow draw management • Estimated cash flow draw • Proper allocation of funds • Schedule monitoring	• Bond Issuance • Voted bonds • Non-voted bonds • Energy conservation improvement bonds • Refinancing bonds • State Aid Notes • Sinking Fund Analysis
TAX ANALYSIS	GRANTS, INCENTIVES AND LOAN ANALYSIS
• Inflation Reduction Act ("IRA") • Electric vehicles, charging stations, solar, geothermal, thermal energy storage. • 179D Tax Deduction • Efficient building incentives	• Federal and state grant possibilities • Loan program alternative analysis • Credits and Incentives
GRANT ADMINISTRATION AND COMPLIANCE	ARBITRAGE AND INVESTMENTS
• Pursuit strategy • Proposal development and award negotiation • Grants infrastructure assessment • Policy development • Grants administration and compliance management	• Arbitrage rebate calculations for bond proceed investments • Investment of bond proceeds and operating dollars • Investment compliance with state code • Investment reporting for audit and accounting
EMPLOYEE TAX ASSISTANCE	
• Process review and support documents • IRS negotiations and assistance • Process assessments and training	

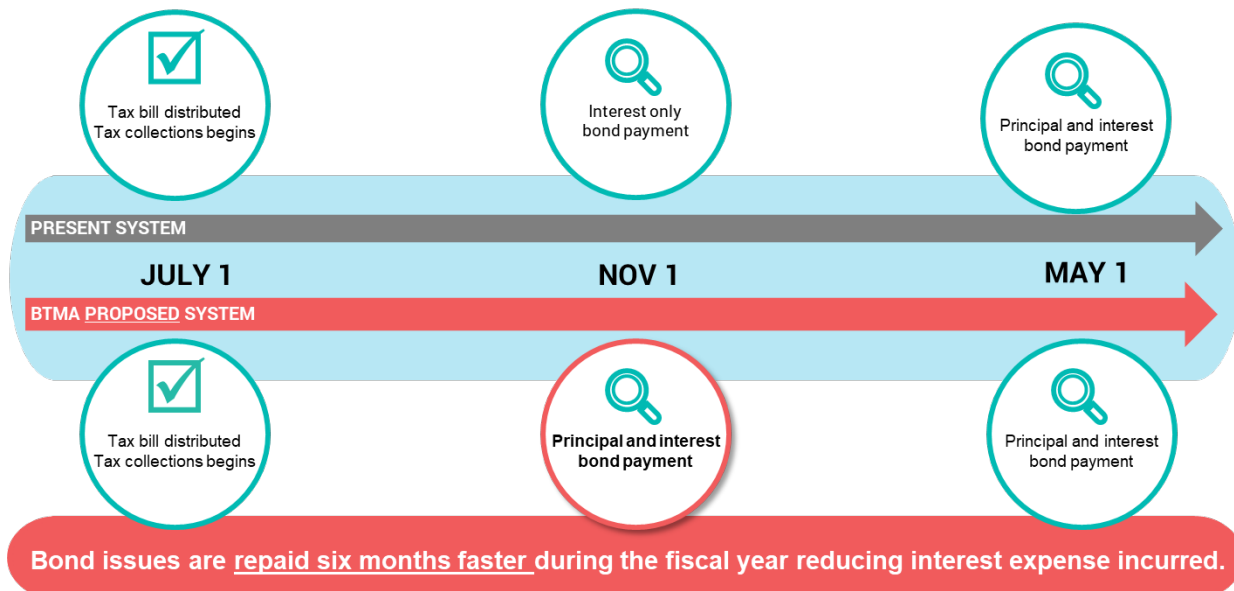
Example BTMA project process

How do we bring all of these services together? It's not the same for every client. We don't offer cookie-cutter approaches. We tailor our services to each project. Below we illustrate just one way we could apply a full-service approach to the District's projects.



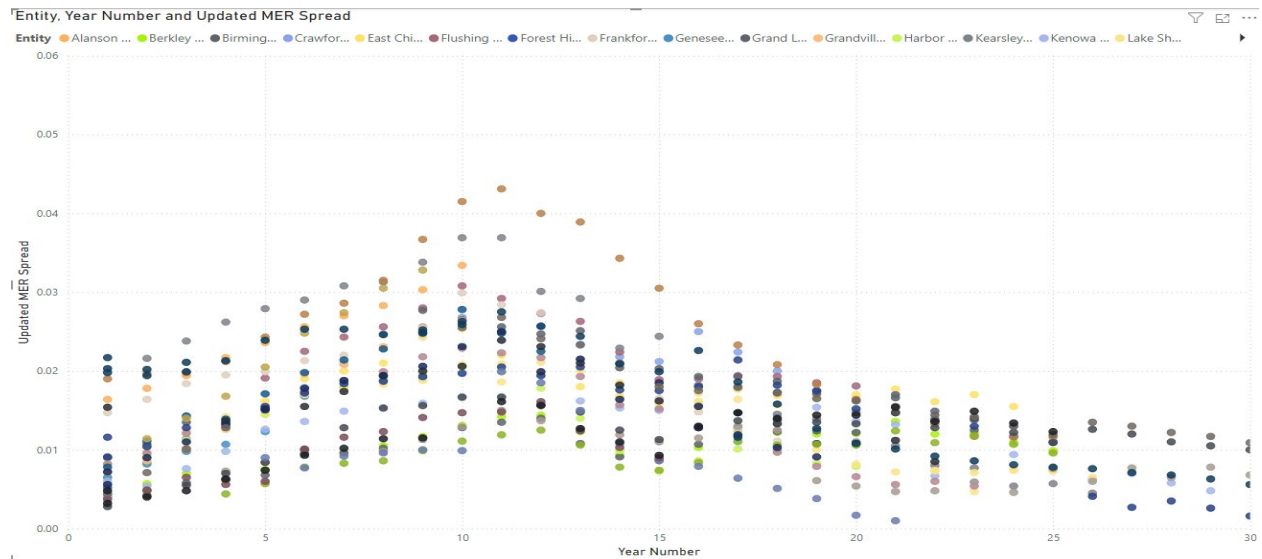
November 1 payment options: don't leave money on the table

The District levies bond millage each fiscal year, beginning with the distribution of the property tax bill on July 1. The District then makes an interest-only payment on November 1 and then a principal and interest payment on May 1. This practice, though standard, does not properly utilize the cash flow available during the fiscal year. BTMA began working with clients in 2016 to correct this issue. For future bond issues, if the District schedules significant portions of bond principal payments on November 1 the bonds will be repaid six months faster during the fiscal year and greatly reduce bond interest expense incurred.



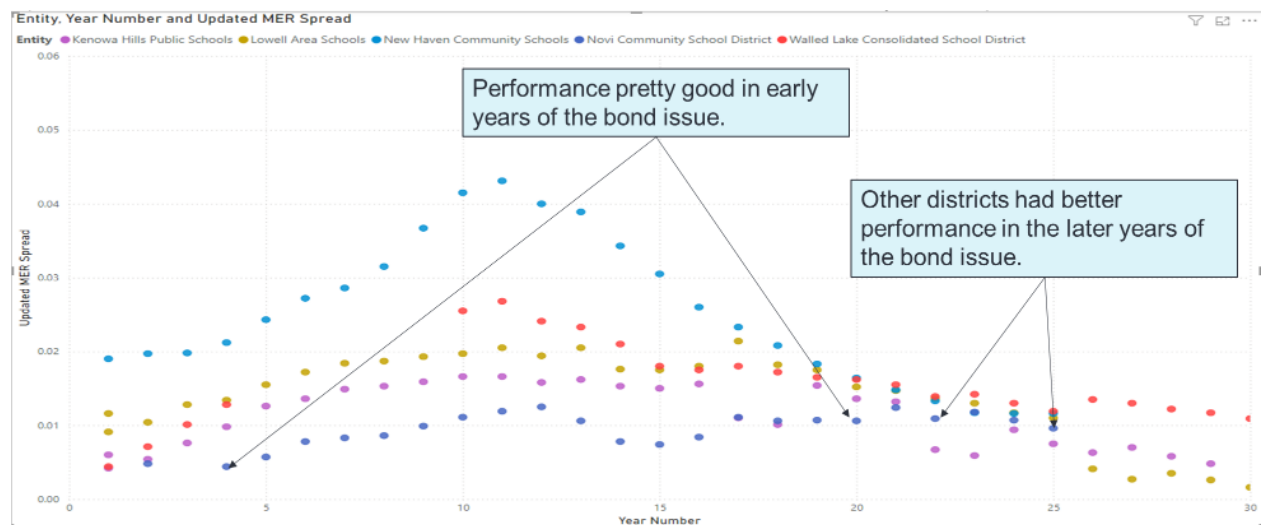
Making forward-thinking decisions: Value-added analytics from BTMA

Millions of dollars of untapped funding from bond sales are available to authorities, cities, counties, states, school districts, townships, and other governmental units across the country. These dollars are not being captured because the municipal bond market does not offer a system that visualizes data and presents the market in terms of funding and cost. The good news is that this problem has been solved through the Intelligent Municipal Bond System (IMBS).



ADVANCED ANALYTICS

Second quarter 2024 Maturity Efficiency Ratio (MER) spread analysis. Lower is an indicator of better performance.



NOVI COMMUNITY SCHOOL DISTRICT 2024 BOND ISSUE COMPARISON

Second quarter 2024 Maturity Efficiency Ratio (MER) spread analysis. Selected comparison bond sales. Lower is an indicator of better performance.



The right team

We assemble the right team with the right experience for the District to serve you project after project, year after year.

Leading the District's bond issuance services and uncovering opportunities along the way

Meet the bond issuance team we've assembled to achieve everything you envision. Selected intentionally for your goals and backed by our specialized resources, these individuals are collaborative and multidisciplinary. Their passion for the public sector industry will make them an unstoppable force on your behalf. **Complete resumes are included on the following pages.**

The first step to commitment is showing up. That is why your team will be there for you, leading the District's engagement from our East Lansing and Southfield offices. This will minimize travel costs, maximize efficiency and fulfill a deeply held tenet of serving our clients: working closely with you in every sense of the word.

PRINCIPAL

Jesse Nelson, CPA

Jesse Nelson is a principal with Baker Tilly Municipal Advisors, LLC.



Baker Tilly Municipal Advisors, LLC

2852 Eyde Parkway
Suite 150
East Lansing, MI 48823
United States

T: +1 (517) 336 3951
jesse.nelson@bakertilly.com

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Education

Bachelor of Science in accounting
Butler University
(Indianapolis, Indiana)

Registered Municipal Advisor with
the Securities and Exchange
Commission

Jesse serves as an independent municipal advisor to Michigan school districts, cities, counties, townships, villages and authorities. He provides clients with options and recommendations that allow them to accomplish their capital improvement and financial goals.

Specific experience

- Creation of financial plan including long-term multiple bond series planning, bus/technology funding alternatives and bond millage rate calculations
- Develops efficient financial strategies for school districts participating in the School Loan Revolving Fund
- Completion of required financial plan for Michigan School Bond Qualification and Loan Program application
- Prepares Frequently Asked Questions ("FAQs"), presentations and bond millage calculators to help community members easily understand the financial plan
- Provides bond sale alternatives, bond pricing strategies and current market data in order to identify the best bond sale method for each school district
- Preparation of bond offering and closing documents, including official statement, Michigan Department of Treasury filings and bond closing letters
- Assistance with energy conservation bond issues, bond structure and method of sale alternatives
- Provides estimates regarding fiscal year general fund cash flow receipts and disbursements in order to identify potential low week ending cash balances and assist with state aid note borrowing
- Annual existing bond support including millage rate calculations for the L-4029 form, continuing disclosure, and School Loan Revolving Fund borrowing/repayment forms
- Guest speaker at regional superintendent and school business official meetings completing presentations on various capital funding topics
- Has testified as expert witness in the area of K-12 school bond finance before the Michigan legislature
- Design of long-term capital improvement financing plans including government buildings, libraries, roads and utility improvements
- Preparation and sale of various forms of bond financings including general obligation, water/sewer revenue, special assessment districts, etc.

PRINCIPAL

Jesse Nelson, CPA

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Specific experience, (cont.)

- Completion of water/sewer rate studies and rate structure recommendations
- Annual existing bond support including millage rate calculations for the L-4029 form and continuing disclosure reporting

Industry involvement

- American Association of Certified Public Accountants
- Michigan Government Finance Officers Association
- Bond Club of Detroit
- Michigan Association of School Business Officials

SENIOR MANAGER

Sam Barna

Sam is a senior manager with Baker Tilly Municipal Advisors.



Baker Tilly Municipal Advisors, LLC

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Southfield, Michigan 48075
United States

T: +1 (248) 304

sam.barna@bakertilly.com

bakertilly.com

Education

Master of Business Administration,
Finance and Marketing
Bachelor of Arts in Finance
Eli Broad Graduate School of
Management
Michigan State University
(East Lansing, Michigan)

In his role with BTMA, Sam advises Michigan school districts, counties, townships, cities, villages and authorities. He has diverse experience in corporate finance across multiple industries, including energy, hospitals and health insurance. Prior to joining BTMA, he served as the chief financial officer for two public school districts in Michigan.

Specific experience

- Focused on providing clients with options and recommendations that allow them to accomplish their construction projects, capital planning initiatives and financial goals
- Led the finance, facilities/maintenance, transportation, and food service operations for two Michigan public school districts, each with a general fund budget of more than \$110 Million
- Developed district budget planning/forecasting, presented at Board of Education meetings and workshops
- Scheduled, supervised and evaluated district-employed maintenance staff as well as contracted custodial staff
- Coordinated required inspections, maintained district inspection records, and educated staff and contractors on regulations
- Refinanced existing General Obligation – Unlimited Tax Debt in both 2015 and 2016 (\$112.5M total par value), resulting in an NPV savings of \$15.4M to taxpayers
- Prepared a \$28M bond application for the Michigan Department of Treasury & instrumental in the 2017 bond campaign resulting in voter approval that enabled school building and grounds improvements
- Serve as the District's Treasurer, which entails the daily management of cash flow, including all short-term borrowing (line of credit and State Aid Notes); manage all insurance policies; manage all district legal contracts; manage the district's 403(b) and 457 retirement accounts for staff; and invest district sinking fund and bond funds
- Refinanced \$9.7M of 2003 and 2004 bonds that will save taxpayers \$1M over the next ten years by taking advantage of favorable bond rates, which were reduced by an average of 2.85%
- Lead the procurement and contract functions for the entire school district
- Developed the district's five-year facilities and capital project strategic plan
- Served as the district director of construction & building maintenance with direct management of projects that have included build-out of a drop-in laboratory; parking lots; building renovations; athletic facilities; and playgrounds

SENIOR MANAGER

Sam Barna

Page 2

Industry involvement

- Michigan School of Business Officials (MSBO)
- Michigan Municipal Executives (MME)

Continuing professional education

- Michigan builders license (2007-current)
- MSBO CFO Certification

SENIOR CONSULTANT



Sean Walsh

Sean Walsh is a senior consultant with Baker Tilly's public sector municipal advisory practice.



Baker Tilly Municipal Advisors, LLC

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United States

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sean.walsh@bakertilly.com

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Education

Masters degree in finance
Michigan State University

Bachelor of Business
Administration in economics
and finance
Grand Valley State University
(Allendale, MI)

Registered Municipal Advisor with
the Securities and Exchange
Commission

Sean provides assistance to clients with funding alternatives and obtaining financing for projects through the issuance of tax-exempt and taxable debt.

Specific experience

- Assists with long-term capital improvement financing plan development for government buildings, libraries, roads and utility improvements
- Prepares and sells bond financings (general obligation, utility revenue, special assessment districts, etc.)
- Completes of water/sewer rate studies and rate structure recommendations
- Support annual bond millage rate calculations for the L-4029 form and continuing disclosure reporting

Industry involvement

- Bond Club of Detroit
- Michigan Association of School Business Officials
- Detroit Economic Club Young Leader Member

Fee schedule

When we say value, we mean achieving your objectives and imagining new ones. We mean sharing industry insights, gaining efficiencies and directing our best resources to the District.

Providing our billing structure

For the District's bond issues, we will base our fee on the following billing structure.

BILLING SCHEDULE					
Base Fee		\$8,000.00			
From	-	To	5,000,000	Per Thousand	1.17
From	5,001,000	To	25,000,000	Per Thousand	0.39
Over	25,001,000			Per Thousand	0.29

EXAMPLE FEE CALCULATION	
PREMIUM PAR AMOUNT	CALCULATED INVOICE
	\$8,000.00
\$5,000,000	5,850.00
20,000,000	7,800.00
30,145,000	8,742.05
\$55,145,000	\$30,392.05

Affirming our commitment to the District

Our team will always look for a better way to help you stay ahead of every curve on our journey together.

 A team that knows your landscape Your team has worked with similar clients and will hit the ground running	 Eyes on the horizon We will share proactive ideas, industry insights and educational opportunities	 Commitment to cost control We won't send surprise bills or add unnecessary charges	 Staff continuity Our commitment to our people ensures you'll have a consistent team with consistent knowledge of your needs	 Ahead of the curve Our innovative technology keeps you at the forefront of communication, efficiency and compliance
 Resources around the globe You'll have access to specialists across the nation and around the world	 Wide-open communication Expect frequent check-ins and prompt responses to your questions	 Solutions scaled for you Our service plans are flexible and collaborative, crafted for your unique needs	 Principal support You'll always work with experienced team members who bring big-picture perspectives	 Unlimited potential Our services grow with your needs and evolve as you do

ABOVE ALL, OFFERING INFINITE POTENTIAL

Going above and beyond to exceed the District's expectations is important to us.

Appendix A: List of bond issues

APPENDIX A:
LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Addison Village	Limited Tax General Obligation	\$250,000
Addison Village	Revenues	1,620,000
Albion City	Bond Anticipation Note	573,000
Allen Park Public Schools	Unlimited Tax General Obligation	40,780,000
Allen Park Public Schools	Unlimited Tax General Obligation (Taxable)	25,030,000
Allen Park Public Schools	Unlimited Tax General Obligation (Taxable)	9,460,000
Allen Park Public Schools	Unlimited Tax General Obligation (Taxable)	8,470,000
Allen Park Public Schools	Unlimited Tax General Obligation	22,245,000
Allen Park Public Schools	Unlimited Tax General Obligation (Taxable)	5,480,000
Allen Park Public Schools	Unlimited Tax General Obligation	22,595,000
Allendale Public Schools	Unlimited Tax General Obligation (Taxable)	42,625,000
Allendale Public Schools	Unlimited Tax General Obligation	36,760,000
Allendale Public Schools	Unlimited Tax General Obligation	21,750,000
Allendale Public Schools	Unlimited Tax General Obligation	9,745,000
Allendale Public Schools	Unlimited Tax General Obligation	6,110,000
Allendale Public Schools	Unlimited Tax General Obligation	7,405,000
Allendale Public Schools	Unlimited Tax General Obligation (Taxable)	40,570,000
Alma City	Limited Tax General Obligation	2,655,000
Alma City	Unlimited Tax General Obligation	1,945,000
Alma City	Sewer Revenue - CWRP	1,385,000
Alma City	Sewer Revenue (SRF)	560,000
Alma City	Sewer Revenue (SRF)	540,000
Alma City	Sewer Revenue - SWQIF	495,000
Alpine Township	Limited Tax General Obligation	810,000
Anchor Bay School District	Unlimited Tax General Obligation (Taxable)	63,445,000
Anchor Bay School District	Unlimited Tax General Obligation	11,605,000
Anchor Bay School District	Unlimited Tax General Obligation	10,930,000
Anchor Bay School District	Unlimited Tax General Obligation	8,465,000
Anchor Bay School District	Unlimited Tax General Obligation (Taxable)	96,640,000
Anchor Bay School District	Unlimited Tax General Obligation	47,175,000
Ashley Village	Limited Tax General Obligation	500,000
Auburn City	Limited Tax General Obligation	350,000
Auburn City	Limited Tax General Obligation	502,000
AuSable Charter Township	Limited Tax General Obligation	540,000
Avondale School District	Unlimited Tax General Obligation (Taxable)	28,610,000
Avondale School District	Unlimited Tax General Obligation	17,395,000
Avondale School District	Unlimited Tax General Obligation	15,880,000
Avondale School District	Unlimited Tax General Obligation	12,450,000
Avondale School District	Unlimited Tax General Obligation	400,000
Avondale School District	Limited Tax General Obligation	1,030,000

APPENDIX A:
LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Baldwin Village	Revenues	999,000
Baldwin Village	Revenues	1,059,000
Baldwin Village	Limited Tax General Obligation	478,000
Baldwin Village	Revenues	1,250,000
Baldwin Village	Revenues	300,000
Bancroft Village	Revenues	1,180,000
Bangor Public Schools	Unlimited Tax General Obligation (Taxable)	7,740,000
Bangor Public Schools	Unlimited Tax General Obligation	4,420,000
Bay County	Limited Tax General Obligation	7,000,000
Bay County	Limited Tax General Obligation (Taxable)	28,925,000
Bay County	Limited Tax General Obligation	6,035,000
Beal City Public Schools	Unlimited Tax General Obligation	2,110,000
Beal City Public Schools	Unlimited Tax General Obligation	1,157,000
Beal City Public Schools	Unlimited Tax General Obligation (Taxable)	1,009,000
Beal City Public Schools	Unlimited Tax General Obligation	910,000
Beal City Public Schools	Unlimited Tax General Obligation	3,875,000
Beal City Public Schools	Unlimited Tax General Obligation	4,750,000
Bear Lake Village	Water Revenue (Rural Dev.)	1,463,000
Beaver Creek-Grayling Townships Utilities Authority	Sewer Revenues (Rural Dev.)	2,359,000
Beaver Creek-Grayling Townships Utilities Authority	Water Revenues (Rural Dev.)	1,741,000
Beaver Creek-Grayling Townships Utilities Authority	Water Revenues (Rural Dev.)	334,000
Beaverton City	Limited Tax General Obligation	545,000
Beaverton City	Sewer Revenues (Rural Dev.)	1,081,000
Beaverton City	Limited Tax General Obligation	300,000
Beaverton City	Limited Tax General Obligation	1,600,000
Bellaire Village	Bond Anticipation Note	209,000
Bellaire Village	Revenues	209,000
Benton Charter Township	Limited Tax General Obligation	14,880,000
Benton Charter Township	Limited Tax General Obligation	2,565,000
Benton Charter Township	Limited Tax General Obligation	2,315,000
Benton Charter Township	Revenues	3,920,000
Benton Charter Township	Revenues	12,740,000
Benzonia Village	Revenues	1,085,000
Beulah Village	Water Revenue (Rural Dev.)	3,978,000
Beulah Village	Water Revenue (Rural Dev.)	915,000
Big Creek-Mentor Utility Authority	Sewer Revenues (Rural Dev.)	1,610,000
Big Rapids Charter Township	Limited Tax General Obligation	551,000
Big Rapids Public Schools	Limited Tax General Obligation	1,335,000
Brighton Area Schools	Unlimited Tax General Obligation	47,525,000
Brighton Area Schools	Unlimited Tax General Obligation	31,655,000

APPENDIX A:
LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Brighton Area Schools	Unlimited Tax General Obligation	4,270,000
Brighton Area Schools	Unlimited Tax General Obligation	3,295,000
Brighton Area Schools	Unlimited Tax General Obligation	2,115,000
Brighton Area Schools	Unlimited Tax General Obligation	82,245,000
Brighton Area Schools	Unlimited Tax General Obligation (Taxable)	48,085,000
Brighton Area Schools	Unlimited Tax General Obligation (Taxable)	8,325,000
Britton Village	Water Revenue (Rural Dev.)	888,000
Brooklyn Village	Limited Tax General Obligation	630,000
Brooklyn Village	Limited Tax General Obligation	1,250,000
Buchanan City	Revenues	9,185,000
Buchanan City	Limited Tax General Obligation	4,930,000
Bullock Creek School District	Unlimited Tax General Obligation	5,855,000
Bullock Creek School District	Unlimited Tax General Obligation	4,970,000
Bullock Creek School District	Unlimited Tax General Obligation	4,590,000
Bullock Creek School District	Unlimited Tax General Obligation	3,485,000
Bullock Creek School District	Unlimited Tax General Obligation	2,545,000
Bullock Creek School District	Unlimited Tax General Obligation	2,360,000
Bullock Creek School District	Unlimited Tax General Obligation	3,280,000
Butman Township	Limited Tax General Obligation	1,262,000
Caledonia Charter Township	Unlimited Tax General Obligation	1,626,000
Caledonia Charter Township	Limited Tax General Obligation	6,000,000
Carrollton Public Schools	Unlimited Tax General Obligation (Taxable)	4,820,000
Carrollton Public Schools	Unlimited Tax General Obligation	3,990,000
Carrollton Public Schools	Unlimited Tax General Obligation (Taxable)	3,165,000
Carrollton Public Schools	Unlimited Tax General Obligation	1,075,000
Caspian City	Revenues	683,000
Cass City Public Schools	Unlimited Tax General Obligation	2,470,000
Cass City Public Schools	Unlimited Tax General Obligation	1,835,000
Cass City Public Schools	Unlimited Tax General Obligation	2,290,000
Cass City Public Schools	Unlimited Tax General Obligation	3,700,000
Cassopolis Village	Sewer Revenue (Rural Dev.)	814,000
Cassopolis Village	Revenues	654,000
Cedar Springs Public Schools	Unlimited Tax General Obligation (Taxable)	6,100,000
Cedar Springs Public Schools	Unlimited Tax General Obligation (Taxable)	3,040,000
Cedar Springs Public Schools	Unlimited Tax General Obligation	28,550,000
Cedar Springs Public Schools	Unlimited Tax General Obligation	33,250,000
Central Montcalm Public School	Unlimited Tax General Obligation	10,460,000
Central Montcalm Public School	Unlimited Tax General Obligation	5,405,000
Central Montcalm Public School	Unlimited Tax General Obligation (Taxable)	1,930,000
Central Montcalm Public School	Unlimited Tax General Obligation	5,290,000

**APPENDIX A:
LIST OF BOND ISSUES**

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Centreville Public Schools	Unlimited Tax General Obligation	3,360,000
Centreville Public Schools	Unlimited Tax General Obligation	5,005,000
Centreville Public Schools	Unlimited Tax General Obligation	4,510,000
Centreville Village	Revenues	1,029,000
Charlevoix City	Sewer Revenue (Rural Dev.)	1,600,000
Cheboygan City	Installment Purchase	500,000
Cheboygan City	Unlimited Tax General Obligation	1,556,000
Chesaning Union Schools	Unlimited Tax General Obligation	14,935,000
Chesaning Union Schools	Unlimited Tax General Obligation	10,500,000
Chesaning Union Schools	Limited Tax General Obligation	995,000
Chesaning Union Schools	Limited Tax General Obligation	620,000
Chesaning Union Schools	Unlimited Tax General Obligation	395,000
Chesaning Union Schools	Unlimited Tax General Obligation	345,000
Chesaning Union Schools	Unlimited Tax General Obligation	345,000
Chesaning Union Schools	Unlimited Tax General Obligation	345,000
Chesaning Union Schools	Unlimited Tax General Obligation	345,000
Clare City	Limited Tax General Obligation	180,000
Clare City	Limited Tax General Obligation	300,000
Clare County	Limited Tax General Obligation	1,500,000
Clarkston Village City	Unlimited Tax General Obligation	1,647,000
Cleon Township	Unlimited Tax General Obligation	650,000
Clinton County RESA	Installment Purchase	1,280,000
Clinton Village	Limited Tax General Obligation	1,500,000
Clio City	Water Revenue (Rural Dev.)	1,325,000
Coloma Township	Sewer Revenue (Rural Dev.)	2,417,000
Coloma Township	Limited Tax General Obligation	769,000
Colon Village	Limited Tax General Obligation	524,000
Columbia Charter Township	Limited Tax General Obligation (SAD)	1,180,000
Comins Township	Limited Tax General Obligation	757,000
Commerce Charter Township	Limited Tax General Obligation (Taxable)	34,465,000
Commerce Charter Township	Limited Tax General Obligation	24,380,000
Commerce Charter Township	Limited Tax General Obligation	21,335,000
Commerce Charter Township	Limited Tax General Obligation	4,770,000
Commerce Charter Township	Limited Tax General Obligation (Taxable)	3,695,000
Commerce Charter Township	Limited Tax General Obligation (SRF)	1,430,000
Commerce Charter Township	Limited Tax General Obligation	731,000
Commerce Charter Township	Limited Tax General Obligation	5,500,000
Comstock Park Public Schools	Unlimited Tax General Obligation (Taxable)	5,870,000
Comstock Park Public Schools	Unlimited Tax General Obligation (Taxable)	6,080,000
Comstock Park Public Schools	Unlimited Tax General Obligation	9,795,000

**APPENDIX A:
LIST OF BOND ISSUES**

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Comstock Public Schools	Unlimited Tax General Obligation	8,000,000
Comstock Public Schools	Unlimited Tax General Obligation	17,720,000
Comstock Public Schools	Unlimited Tax General Obligation	13,450,000
Comstock Public Schools	Unlimited Tax General Obligation	22,895,000
Comstock Public Schools	Unlimited Tax General Obligation	16,205,000
Comstock Township	Limited Tax General Obligation	1,563,000
Constantine Village	Limited Tax General Obligation	2,032,000
Constantine Village	Limited Tax General Obligation	1,000,000
Constantine Village	Sewer Revenue (Rural Dev.)	9,900,000
Constantine Village	Sewer Revenue (Rural Dev.)	6,605,000
Constantine Village	Sewer Revenue (Rural Dev.)	3,495,000
Coopersville Area Public Schools	Unlimited Tax General Obligation	32,495,000
Coopersville Area Public Schools	Unlimited Tax General Obligation (Taxable)	26,110,000
Coopersville Area Public Schools	Unlimited Tax General Obligation	15,915,000
Coopersville Area Public Schools	Unlimited Tax General Obligation (Taxable)	23,225,000
Coopersville Area Public Schools	Unlimited Tax General Obligation (Taxable)	16,200,000
Coopersville Area Public Schools	Unlimited Tax General Obligation	22,750,000
Coopersville City	Revenues	4,314,000
Coopersville City	Limited Tax General Obligation	2,700,000
Coopersville-Polkton Building Authority	Limited Tax General Obligation	2,550,000
Croswell City	Revenues	1,393,000
Crystal Falls City	Revenues	2,579,000
Crystal Falls Township	Revenues	2,990,000
Decatur Village	Revenues	2,032,000
Decatur Village	Revenues	2,843,000
Delhi Charter Township	Limited Tax General Obligation	7,500,000
Delhi Charter Township	Limited Tax General Obligation	6,750,000
Delhi Charter Township	Limited Tax General Obligation	5,000,000
Delhi Charter Township	Limited Tax General Obligation (Taxable)	4,345,000
Delhi Charter Township	Limited Tax General Obligation	2,490,000
Delhi Charter Township	Limited Tax General Obligation	1,585,000
Delhi Charter Township	Limited Tax General Obligation (Taxable)	1,500,000
Delhi Charter Township	Limited Tax General Obligation	1,200,000
Delhi Charter Township	Limited Tax General Obligation	348,000
Delhi Charter Township	Limited Tax General Obligation	6,618,000
Delton Kellogg Schools	Unlimited Tax General Obligation	4,565,000
Delton Kellogg Schools	Unlimited Tax General Obligation (Taxable)	7,675,000
Delton Kellogg Schools	Unlimited Tax General Obligation	11,760,000
Delton Kellogg Schools	Unlimited Tax General Obligation	5,310,000
Denmark Township	Limited Tax General Obligation (Rural Dev.)	775,000

APPENDIX A: LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Denmark Township	Water Revenues (Rural Dev.)	380,000
Dexter City	Limited Tax General Obligation	5,500,000
Dexter City	Limited Tax General Obligation	1,885,000
Dexter City	Limited Tax General Obligation (Taxable)	1,415,000
Dexter City	Limited Tax General Obligation	945,000
Dexter City	Limited Tax General Obligation	4,025,000
Dexter City	Sewer Revenue - CWRP	3,300,000
Dexter City	Limited Tax General Obligation	800,000
Dexter City	Limited Tax General Obligation	2,500,000
Dexter City	Unlimited Tax General Obligation	7,845,000
Dexter Community Schools	Unlimited Tax General Obligation	70,615,000
Dexter Community Schools	Unlimited Tax General Obligation (Taxable)	19,290,000
Dexter Community Schools	Unlimited Tax General Obligation	15,670,000
Dexter Community Schools	Unlimited Tax General Obligation (Taxable)	15,440,000
Dexter Community Schools	Unlimited Tax General Obligation	16,470,000
Dorr-Leighton Wastewater Authority	Limited Tax General Obligation	3,395,000
Durand City	Sewer Revenues (Rural Dev.)	4,393,000
Durand City	Unlimited Tax General Obligation	2,400,000
Durand City	Limited Tax General Obligation (Taxable)	1,626,000
Durand City	Sewer Revenues (Rural Dev.)	1,534,000
Durand City	Unlimited Tax General Obligation	1,485,000
Durand City	Sewer Revenues (Rural Dev.)	1,483,000
Durand City	Water Revenue (Rural Dev.)	1,473,000
Durand City	Unlimited Tax General Obligation	1,024,000
Durand City	Water Revenue (Rural Dev.)	807,000
Durand City	Limited Tax General Obligation (Taxable)	600,000
Durand City	Unlimited Tax General Obligation	1,850,000
Durand City	Water Revenue (Rural Dev.)	2,387,000
Durand City	Revenues	2,500,000
Durand City	Unlimited Tax General Obligation	1,226,000
East Jordan City	Sewer Revenues (Rural Dev.)	1,572,000
East Lansing-Meridian W&S Authority	Revenues	950,000
Eaton Rapids Public Schools	Unlimited Tax General Obligation	2,825,000
Eaton Rapids Public Schools	Unlimited Tax General Obligation (Taxable)	7,510,000
Eaton Rapids Public Schools	Unlimited Tax General Obligation	10,885,000
Eaton Rapids Public Schools	Unlimited Tax General Obligation	10,845,000
Eaton Rapids Public Schools	Unlimited Tax General Obligation	13,940,000
Edwardsburg Village	Revenues	2,500,000
Elberta Village	Revenues	1,985,000
Elberta Village	Revenues	1,406,000

**APPENDIX A:
LIST OF BOND ISSUES**

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Elk Rapids Village	Limited Tax General Obligation	3,500,000
Elk Rapids Village	Limited Tax General Obligation	2,000,000
Escanaba City	Revenues	14,000,000
Escanaba City	Revenues (LTGO)	4,935,000
Ewart City	Limited Tax General Obligation	294,000
Fairhaven Township	Limited Tax General Obligation	825,000
Fairhaven Township	Limited Tax General Obligation	565,000
Farwell Village	Revenues	794,000
Fennville City	Revenues	1,226,000
Fennville City	Limited Tax General Obligation	158,000
Fennville City	Revenues	3,270,000
Fenton Charter Township	Limited Tax General Obligation	6,800,000
Fenton Charter Township	Limited Tax General Obligation	1,791,000
Fenton Charter Township	Limited Tax General Obligation	1,700,000
Fenton Charter Township	Limited Tax General Obligation	1,300,000
Fenton Charter Township	Limited Tax General Obligation	775,000
Fenton Charter Township	Limited Tax General Obligation (Taxable)	618,000
Fenton Charter Township	Limited Tax General Obligation (Taxable)	261,000
Fenton Charter Township	Limited Tax General Obligation (Taxable)	200,000
Fenton Charter Township	Limited Tax General Obligation	1,526,000
Fenton Charter Township	Limited Tax General Obligation	8,235,000
Fenton Charter Township	Limited Tax General Obligation	2,500,000
Fenton Charter Township	Limited Tax General Obligation	666,000
Fenton Charter Township	Limited Tax General Obligation (Taxable)	216,000
Fife Lake Area Utility Authority	Sewer Revenue (Rural Dev.)	3,655,000
Forester Township	Limited Tax General Obligation (Rural Dev.)	7,400,000
Forsyth Township	Limited Tax General Obligation	375,000
Fowler Public School District	Unlimited Tax General Obligation	4,710,000
Fowler Public School District	Unlimited Tax General Obligation	2,980,000
Fowler Public School District	Unlimited Tax General Obligation	9,075,000
Fowler Public School District	Unlimited Tax General Obligation	3,110,000
Fowler Public School District	Unlimited Tax General Obligation	4,650,000
Frankenlust Township	Limited Tax General Obligation	1,285,000
Frankenlust Township	Limited Tax General Obligation (Taxable)	400,000
Frankfort City	Limited Tax General Obligation	4,500,000
Frankfort City	Unlimited Tax General Obligation	863,000
Frankfort City	Revenues	548,000
Frankfort City	Revenues	1,362,000
Franklin Village	Unlimited Tax General Obligation	7,970,000
Franklin Village	Unlimited Tax General Obligation	5,500,000

**APPENDIX A:
LIST OF BOND ISSUES**

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Franklin Village	Unlimited Tax General Obligation	975,000
Franklin-Quincy Township Water Authority	Revenues	456,000
Gerrish Township	Limited Tax General Obligation	900,000
Gladwin County	Delinquent Tax Notes	2,500,000
Gladwin County	Delinquent Tax Notes	2,300,000
Gladwin County	Delinquent Tax Notes	2,300,000
Gladwin County	Delinquent Tax Notes	2,250,000
Gladwin County	Limited Tax General Obligation (Taxable)	2,200,000
Gladwin County	Delinquent Tax Notes	2,150,000
Gladwin County	Delinquent Tax Notes	2,100,000
Gladwin County	Delinquent Tax Notes	1,300,000
Gladwin County	Limited Tax General Obligation	4,000,000
Gladwin County	Limited Tax General Obligation (Taxable)	2,400,000
Gladwin County	Limited Tax General Obligation (Taxable)	2,000,000
Goodrich Village	Limited Tax General Obligation	275,000
Grand Blanc Community Schools	Unlimited Tax General Obligation	63,915,000
Grand Blanc Community Schools	Unlimited Tax General Obligation	11,415,000
Grand Blanc Community Schools	Unlimited Tax General Obligation	7,980,000
Grand Blanc Community Schools	Unlimited Tax General Obligation	52,295,000
Grand Blanc Community Schools	Unlimited Tax General Obligation (Taxable)	30,240,000
Grand Blanc Community Schools	Unlimited Tax General Obligation	28,730,000
Grand Blanc Community Schools	Unlimited Tax General Obligation	10,155,000
Grand Haven City	Unlimited Tax General Obligation	6,545,000
Grand Haven City	Limited Tax General Obligation	4,775,000
Grand Ledge Public Schools	Unlimited Tax General Obligation	23,220,000
Grand Ledge Public Schools	Unlimited Tax General Obligation	24,710,000
Grant Township	Limited Tax General Obligation	1,800,000
Grass Lake Village	Limited Tax General Obligation	668,000
Grattan Township	Limited Tax General Obligation	1,805,000
Green Lake Township	Unlimited Tax General Obligation	3,135,000
Greenville Public Schools	Unlimited Tax General Obligation	14,355,000
Greenville Public Schools	Unlimited Tax General Obligation	7,460,000
Greenville Public Schools	Unlimited Tax General Obligation	1,265,000
Greenville Public Schools	Limited Tax General Obligation	675,000
Greenville Public Schools	Unlimited Tax General Obligation	29,755,000
Greenville Public Schools	Unlimited Tax General Obligation (Taxable)	13,165,000
GRSD Sewer Authority	Limited Tax General Obligation	5,900,000
GRSD Sewer Authority	Limited Tax General Obligation	1,185,000
GRSD Sewer Authority	Revenues	8,580,000
GRSD Sewer Authority	Limited Tax General Obligation (Taxable)	2,747,000

**APPENDIX A:
LIST OF BOND ISSUES**

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Hackley Public Library	Unlimited Tax General Obligation	2,980,000
Hamilton Community Schools	Unlimited Tax General Obligation	16,195,000
Hamilton Community Schools	Unlimited Tax General Obligation	6,380,000
Hamilton Community Schools	Unlimited Tax General Obligation	5,885,000
Hamilton Community Schools	Unlimited Tax General Obligation	975,000
Hamilton Community Schools	Unlimited Tax General Obligation	19,815,000
Hampton Charter Township	Limited Tax General Obligation	645,000
Hampton Charter Township	Limited Tax General Obligation	9,250,000
Handy Township	Limited Tax General Obligation	250,000
Handy Township	Limited Tax General Obligation	2,132,000
Haring Township	Sewer Revenue (Rural Dev.)	2,931,000
Haring Township	Limited Tax General Obligation	580,000
Haring Township	Sewer Revenue (Rural Dev.)	117,000
Harrison City	Limited Tax General Obligation	443,000
Harrison City	Revenues	2,247,000
Harrison City	Revenues	1,429,000
Harrison City	Revenues	1,229,000
Harrison City	Revenues	1,504,000
Hart City	Revenues	3,070,000
Hart City	Revenues	6,175,000
Hart City	Revenues	1,432,500
Hartford City	Limited Tax General Obligation	400,000
Hartford City	Revenues	372,500
Hartford City	Revenues	3,950,000
Hastings City	Limited Tax General Obligation	9,375,000
Hesperia Village	Bond Anticipation Note	2,000,000
Highland Charter Township	Limited Tax General Obligation	7,145,000
Highland Charter Township	Limited Tax General Obligation	721,000
Hillsdale County	Unlimited Tax General Obligation	5,755,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,900,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,750,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,700,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,450,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,450,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,450,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,400,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,300,000
Hillsdale County	Limited Tax General Obligation	1,325,000
Hillsdale County	Limited Tax General Obligation	1,300,000
Hillsdale County	Limited Tax General Obligation	995,000

APPENDIX A:
LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Hillsdale County	Limited Tax General Obligation	766,000
Hillsdale County	Installment Purchase	685,000
Hillsdale County	Limited Tax General Obligation	500,000
Hillsdale County	Limited Tax General Obligation	400,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,700,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,600,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,900,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,800,000
Hillsdale County	Delinquent Tax Anticipation Note (Taxable)	2,700,000
Holt Public Schools	Limited Tax General Obligation	2,140,000
Holt Public Schools	Unlimited Tax General Obligation	25,525,000
Holt Public Schools	Unlimited Tax General Obligation	32,865,000
Homer Community School District	Unlimited Tax General Obligation (Taxable)	2,375,000
Homer Community School District	Unlimited Tax General Obligation (Taxable)	5,240,000
Homer Community School District	Unlimited Tax General Obligation	2,910,000
Hope Township (Midland County)	Water Revenue (Rural Dev.)	7,600,000
Hope Township (Midland County)	Limited Tax General Obligation (Taxable)	300,000
Houghton Lake Sewer Authority	Limited Tax General Obligation	6,800,000
Hudson City	Water Revenue (DWRP Program)	5,050,000
Hudson City	Limited Tax General Obligation	750,000
Imlay City	Unlimited Tax General Obligation	2,970,000
Imlay City	Limited Tax General Obligation	1,125,000
Imlay City	Limited Tax General Obligation	1,000,000
Ingham Intermediate School District	Unlimited Tax General Obligation	13,690,000
Inverness Township	Limited Tax General Obligation	2,330,000
Ionia Intermediate School District	Limited Tax General Obligation	1,895,000
Iosco Township	Limited Tax General Obligation	3,605,000
Isabella County	Bond Anticipation Note	6,000,000
Isabella County	Limited Tax General Obligation	41,500,000
Isabella County Road Commission	Installment Purchase	6,000,000
Ithaca City	Limited Tax General Obligation	3,600,000
Jonesville City	Water Revenues (Rural Dev.)	2,765,000
Jonesville City	Limited Tax General Obligation	3,485,000
Jonesville City	Limited Tax General Obligation	550,000
Jonesville City	Limited Tax General Obligation	1,000,000
Kalamazoo Regional Service Agency	Unlimited Tax General Obligation	8,235,000
Kaleva Village	Bond Anticipation Note	400,000
Kaleva Village	Revenues	1,117,000
Kaleva Village	Revenues	420,000
Kenowa Hills Public Schools	Unlimited Tax General Obligation	35,335,000

APPENDIX A:
LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Kenowa Hills Public Schools	Unlimited Tax General Obligation	18,500,000
Kenowa Hills Public Schools	Unlimited Tax General Obligation	12,650,000
Kenowa Hills Public Schools	Unlimited Tax General Obligation	36,540,000
Kimball Township	Sewer Revenue (Rural Dev.)	341,000
Kingsford City	Unlimited Tax General Obligation	1,835,000
Kingsford City	Revenues	3,215,940
Kingsford City	Revenues	1,284,000
Kochville Township	Limited Tax General Obligation	1,400,000
Kochville Township	Limited Tax General Obligation	381,000
Lake Charter Township	Limited Tax General Obligation	4,625,000
Lake Fenton Community Schools	Unlimited Tax General Obligation	7,605,000
Lake Fenton Community Schools	Unlimited Tax General Obligation	6,690,000
Lake Fenton Community Schools	Unlimited Tax General Obligation	5,330,000
Lake Fenton Community Schools	Unlimited Tax General Obligation	5,310,000
Lake Mitchell Sewer Authority	Sewer Revenue (Rural Dev.)	9,388,000
Lake Odessa Village	Limited Tax General Obligation	990,000
Lake Odessa Village	Limited Tax General Obligation	686,000
Lake Shore Public Schools	Unlimited Tax General Obligation	27,810,000
Lake Shore Public Schools	Unlimited Tax General Obligation	13,390,000
Lake Shore Public Schools	Unlimited Tax General Obligation	11,505,000
Lake Shore Public Schools	Unlimited Tax General Obligation	2,430,000
Lake Shore Public Schools	Unlimited Tax General Obligation	22,615,000
Lake Shore Public Schools	Unlimited Tax General Obligation	25,695,000
Laketon Township	Limited Tax General Obligation	4,120,000
Lakeview Public Schools	Unlimited Tax General Obligation	14,000,000
Lakeview Public Schools	Unlimited Tax General Obligation	32,895,000
Lakewood Wastewater Authority	Sewer Revenue (Rural Dev.)	8,094,000
Lakewood Wastewater Authority	Sewer Revenue (Rural Dev.)	3,164,000
Lakewood Wastewater Authority	Sewer Revenue (Rural Dev.)	2,726,000
Lakewood Wastewater Authority	Sewer Revenue (Rural Dev.)	1,400,000
Lakewood Wastewater Authority	Sewer Revenue (Rural Dev.)	920,000
Lakewood Wastewater Authority	Bond Anticipation Note	750,000
Lakewood Wastewater Authority	Sewer Revenue (Rural Dev.)	2,418,000
L'Anse Village	Limited Tax General Obligation	1,425,000
L'Anse Village	Unlimited Tax General Obligation	465,000
Lawton Village	Sewer Revenue (Rural Dev.)	870,000
Leslie City	Limited Tax General Obligation	2,000,000
Leslie City	Sewer Revenues (Rural Dev.)	1,470,000
Linden City	Limited Tax General Obligation	750,000
Linden City	Limited Tax General Obligation	2,965,000

APPENDIX A: LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Linden City	Limited Tax General Obligation (SAD)	1,045,000
Linden Community Schools	Unlimited Tax General Obligation	13,515,000
Linden Community Schools	Unlimited Tax General Obligation	12,440,000
Linden Community Schools	Unlimited Tax General Obligation	16,035,000
Linden Community Schools	Unlimited Tax General Obligation	3,845,000
Linden Community Schools	Unlimited Tax General Obligation	17,325,000
Long Lake Township	Limited Tax General Obligation	3,355,000
Lowell Area Schools	Unlimited Tax General Obligation	32,495,000
Ludington Area School District	Unlimited Tax General Obligation	930,000
Ludington Area School District	Unlimited Tax General Obligation	39,500,000
Ludington Area School District	Unlimited Tax General Obligation	55,370,000
Lyon Charter Township	Limited Tax General Obligation	16,800,000
Lyon Charter Township	Limited Tax General Obligation	4,000,000
Lyon Charter Township	Limited Tax General Obligation	1,500,000
Lyon Charter Township	Limited Tax General Obligation	2,705,000
Madison Heights City	Limited Tax General Obligation (Taxable)	15,250,000
Madison Heights City	Unlimited Tax General Obligation	3,810,000
Madison Heights City	Limited Tax General Obligation	6,390,000
Manchester Community Schools	Unlimited Tax General Obligation	1,805,000
Manchester Community Schools	Unlimited Tax General Obligation	405,000
Manchester Community Schools	Unlimited Tax General Obligation (Taxable)	6,295,000
Manchester Community Schools	Unlimited Tax General Obligation	350,000
Manchester Community Schools	Unlimited Tax General Obligation	29,055,000
Manistique City	Limited Tax General Obligation	1,500,000
Marathon Township	Limited Tax General Obligation	415,000
Marcellus Village	Revenues	753,000
Marcellus Village	Revenues	1,439,000
Marcellus Village	Revenues	3,250,000
Marion Village	Limited Tax General Obligation	590,000
Marion Village	Revenues	5,730,000
Marshall Public Schools	Unlimited Tax General Obligation	22,455,000
Marshall Public Schools	Unlimited Tax General Obligation	10,475,000
Marshall Public Schools	Unlimited Tax General Obligation	1,730,000
Mason City	Limited Tax General Obligation	3,740,000
Mason City	Limited Tax General Obligation	30,985,000
Mason Public Schools	Unlimited Tax General Obligation	32,515,000
Mason Public Schools	Unlimited Tax General Obligation	6,905,000
Mason Public Schools	Unlimited Tax General Obligation	17,970,000
Mason Public Schools	Unlimited Tax General Obligation	16,300,000
Mattawan Village	Sewer Revenue	5,075,000

APPENDIX A:
LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Mattawan Village	Limited Tax General Obligation	1,000,000
Mattawan Village	Bond Anticipation Note	516,000
Mattawan Village	Limited Tax General Obligation	603,000
Mattawan Village	Revenues	1,373,000
Mattawan Village	Bond Anticipation Note	526,000
McBain City	Limited Tax General Obligation	650,000
McBain City	Revenues	2,048,000
McBain City	Revenues	550,000
Mendon Community Schools	Unlimited Tax General Obligation	5,675,000
Mendon Community Schools	Unlimited Tax General Obligation	4,390,000
Mendon Community Schools	Unlimited Tax General Obligation	3,395,000
Mendon Community Schools	Unlimited Tax General Obligation	2,850,000
Mendon Community Schools	Unlimited Tax General Obligation	2,235,000
Mendon Community Schools	Unlimited Tax General Obligation (Taxable)	5,305,000
Mendon Community Schools	Unlimited Tax General Obligation	2,070,000
Mendon Village	Bond Anticipation Note	634,000
Mendon Village	Water Revenues (Rural Dev.)	2,692,000
Mendon Village	Water Revenues (Rural Dev.)	1,751,000
Merrill Community School District	Unlimited Tax General Obligation	7,635,000
Merrill Community School District	Unlimited Tax General Obligation (Taxable)	3,905,000
Merrill Community School District	Unlimited Tax General Obligation	1,845,000
Mesick Village	Sewer Revenue	1,732,000
Mesick Village	Water Revenue	1,192,000
Michigamme Township	Limited Tax General Obligation	945,000
Michigan Center School District	Unlimited Tax General Obligation	10,500,000
Michigan Center School District	Unlimited Tax General Obligation	2,050,000
Milford Charter Township	Unlimited Tax General Obligation	2,995,000
Milford Charter Township	Limited Tax General Obligation	1,300,000
Milford Charter Township	Limited Tax General Obligation (Taxable)	435,000
Montabella Community Schools	Unlimited Tax General Obligation	5,815,000
Montabella Community Schools	Unlimited Tax General Obligation	14,905,000
Montcalm Township	Limited Tax General Obligation	439,000
Montrose Charter Township	Limited Tax General Obligation (Rural Dev.)	5,000,000
Montrose Charter Township	Limited Tax General Obligation	2,592,000
Montrose City	Limited Tax General Obligation	830,000
Morley Stanwood Community Schools	Unlimited Tax General Obligation	5,040,000
Morley Stanwood Community Schools	Unlimited Tax General Obligation	6,425,000
Munising City	Limited Tax General Obligation	1,742,000
Munising City	Revenues	11,695,000
Munising City	Limited Tax General Obligation	1,067,000

APPENDIX A:
LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Muskegon County	Limited Tax General Obligation	16,185,000
Muskegon County	Limited Tax General Obligation	6,550,000
Muskegon Heights City	Limited Tax General Obligation	1,820,000
Muskegon Heights City	Revenues	7,685,000
Muskegon Township	Limited Tax General Obligation	8,895,000
Napoleon Community Schools	Unlimited Tax General Obligation	9,150,000
Napoleon Township	Unlimited Tax General Obligation	1,938,000
Napoleon Township	Limited Tax General Obligation	437,000
Negaunee City	Revenues	1,436,000
Negaunee City	Revenues	910,000
Negaunee City	Limited Tax General Obligation	233,000
Negaunee City	Limited Tax General Obligation	5,810,000
Negaunee Township	Limited Tax General Obligation	2,540,000
Newberry Village	Revenues	512,500
New Buffalo City	Limited Tax General Obligation	4,000,000
New Buffalo Library Building Authority	Unlimited Tax General Obligation	5,000,000
New Buffalo Township	Limited Tax General Obligation	2,575,000
New Buffalo Township	Limited Tax General Obligation (Taxable)	1,310,000
New Buffalo Township	Limited Tax General Obligation	300,000
New Lothrop Village	Revenues	698,000
North Branch Township	Limited Tax General Obligation	650,000
North Houghton County W&S Authority	Revenues	4,010,000
Northport Village	Water Revenue	800,000
Northview Public Schools	Unlimited Tax General Obligation	30,850,000
Northview Public Schools	Unlimited Tax General Obligation	11,910,000
Northview Public Schools	Unlimited Tax General Obligation	2,805,000
Northview Public Schools	Unlimited Tax General Obligation	34,755,000
Northview Public Schools	Unlimited Tax General Obligation	9,490,000
Northview Public Schools	Unlimited Tax General Obligation	26,185,000
Nottawa Township	Limited Tax General Obligation	1,473,000
Ogemaw County	Limited Tax General Obligation	6,390,000
Ogemaw County	Limited Tax General Obligation	4,535,000
Ogemaw Township	Limited Tax General Obligation	680,000
Onaway City	Revenues	2,100,000
Onsted Community Schools	Unlimited Tax General Obligation	5,310,000
Onsted Community Schools	Unlimited Tax General Obligation	6,185,000
Onsted Community Schools	Unlimited Tax General Obligation	1,220,000
Onsted Village	Revenues	2,684,000
Onsted Village	Limited Tax General Obligation	950,000
Onsted Village	Revenues	2,837,500

**APPENDIX A:
LIST OF BOND ISSUES**

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Ontonagon Village	Revenues	7,065,000
Oscoda Charter Township	Limited Tax General Obligation	1,865,000
Oscoda Charter Township	Limited Tax General Obligation	530,000
Oscoda Charter Township	Limited Tax General Obligation	6,760,000
Oscoda Charter Township	Limited Tax General Obligation	1,485,000
Otsego Public Schools	Unlimited Tax General Obligation	7,715,000
Otsego Public Schools	Unlimited Tax General Obligation	29,295,000
Otsego Public Schools	Unlimited Tax General Obligation (Taxable)	14,300,000
Otsego Public Schools	Unlimited Tax General Obligation	9,465,000
Otsego Public Schools	Unlimited Tax General Obligation	6,960,000
Otsego Public Schools	Unlimited Tax General Obligation (Taxable)	7,105,000
Otsego Public Schools	Unlimited Tax General Obligation (Taxable)	3,850,000
Otsego Public Schools	Unlimited Tax General Obligation	15,125,000
Ovid City	Revenues	1,860,000
Owosso-Caledonia Utility Authority	Sewer Revenue (SRF)	3,035,000
Oxford Community Schools	Unlimited Tax General Obligation	42,075,000
Oxford Community Schools	Unlimited Tax General Obligation (Taxable)	40,910,000
Oxford Community Schools	Unlimited Tax General Obligation (Taxable)	38,550,000
Oxford Community Schools	Unlimited Tax General Obligation	9,195,000
Oxford Community Schools	Unlimited Tax General Obligation	9,470,000
Oxford Community Schools	Unlimited Tax General Obligation (Taxable)	7,410,000
Oxford Community Schools	Unlimited Tax General Obligation	7,530,000
Parchment City	Revenues	2,571,000
Paw Paw District Library	Unlimited Tax General Obligation	2,260,000
Paw Paw Public Schools	Unlimited Tax General Obligation	18,795,000
Paw Paw Public Schools	Unlimited Tax General Obligation (Taxable)	13,795,000
Paw Paw Public Schools	Unlimited Tax General Obligation	8,360,000
Paw Paw Public Schools	Unlimited Tax General Obligation (Taxable)	7,585,000
Paw Paw Public Schools	Unlimited Tax General Obligation	5,825,000
Paw Paw Public Schools	Unlimited Tax General Obligation (Taxable)	4,735,000
Paw Paw Public Schools	Unlimited Tax General Obligation	1,525,000
Paw Paw Public Schools	Unlimited Tax General Obligation (Taxable)	6,510,000
Paw Paw Public Schools	Unlimited Tax General Obligation (Taxable)	16,765,000
Paw Paw Public Schools	Unlimited Tax General Obligation	19,890,000
Paw Paw Public Schools	Unlimited Tax General Obligation	35,765,000
Paw Paw Township	Unlimited Tax General Obligation	5,840,000
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation	4,240,000
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation	4,020,000
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation (Taxable)	3,675,000
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation	2,240,000

APPENDIX A:
LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation	2,220,000
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation (Taxable)	740,000
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation (Taxable)	4,925,000
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation	8,455,000
Pewamo-Westphalia Community Schools	Unlimited Tax General Obligation	7,925,000
Pierson Township	Limited Tax General Obligation	889,000
Pigeon Village	Unlimited Tax General Obligation	1,685,000
Pigeon Village	Revenues	1,038,000
Pigeon Village	Revenues	1,081,000
Pinckney Village	Sewer Revenue	2,949,000
Pinckney Village	Limited Tax General Obligation (SRF)	405,000
Pittsfield Charter Township	Limited Tax General Obligation	4,630,000
Pittsfield Charter Township	Limited Tax General Obligation	4,000,000
Pittsfield Charter Township	Limited Tax General Obligation	30,000,000
Plainfield Charter Township	Limited Tax General Obligation	8,780,000
Plainfield Charter Township	Limited Tax General Obligation	3,325,000
Plainfield Charter Township	Limited Tax General Obligation	2,700,000
Plainfield Charter Township	Limited Tax General Obligation	7,355,000
Plainwell Community Schools	Unlimited Tax General Obligation	26,800,000
Plainwell Community Schools	Unlimited Tax General Obligation (Taxable)	10,820,000
Plainwell Community Schools	Unlimited Tax General Obligation	7,865,000
Plainwell Community Schools	Unlimited Tax General Obligation (Taxable)	2,910,000
Plainwell Community Schools	Unlimited Tax General Obligation	24,235,000
Plainwell Community Schools	Unlimited Tax General Obligation	2,816,000
Plainwell Community Schools	Unlimited Tax General Obligation	14,455,000
Plainwell Community Schools	Unlimited Tax General Obligation (Taxable)	18,350,000
Port Huron Charter Township	Limited Tax General Obligation	1,445,000
Port Huron Charter Township	Limited Tax General Obligation	4,640,000
Portage Public Schools	Unlimited Tax General Obligation	144,805,000
Portage Public Schools	Unlimited Tax General Obligation	52,720,000
Portage Public Schools	Unlimited Tax General Obligation	3,480,000
Portage Public Schools	Unlimited Tax General Obligation	45,795,000
Portage Public Schools	Unlimited Tax General Obligation	9,835,000
Portage Township (Mackinac County)	Unlimited Tax General Obligation	3,400,000
Port-Hope-Gore-Rubicon Utilities Authority	Revenues	780,000
Portland Public Schools	Unlimited Tax General Obligation	11,640,000
Portland Public Schools	Unlimited Tax General Obligation	9,225,000
Portland Public Schools	Unlimited Tax General Obligation (Taxable)	4,675,000
Portland Public Schools	Unlimited Tax General Obligation	3,740,000
Pottersville Public Schools	Unlimited Tax General Obligation (Taxable)	5,640,000

APPENDIX A:
LIST OF BOND ISSUES

MICHIGAN BOND SALES LIST: 2012 - PRESENT		
Client	Bond Type	Par Amount
Pottersville Public Schools	Unlimited Tax General Obligation	1,950,000
Pottersville Public Schools	Unlimited Tax General Obligation (Taxable)	3,680,000
Pottersville Public Schools	Unlimited Tax General Obligation	4,355,000
Pottersville Public Schools	Limited Tax General Obligation	1,435,000
Quincy Village	Bond Anticipation Note	257,000
Quincy Village	Bond Anticipation Note	207,000
Quincy Village	Revenues	425,000
Quincy Village	Revenues	1,505,000
Quincy Village	Limited Tax General Obligation	954,000
Ravenna Village	Revenues	2,009,000
Reading City	Limited Tax General Obligation	550,000
Reading City	Limited Tax General Obligation	950,000
Reading Community Schools	Unlimited Tax General Obligation	2,940,000
Reading Community Schools	Unlimited Tax General Obligation	3,450,000
Redford Union School District No. 1	Unlimited Tax General Obligation	27,655,000
Redford Union School District No. 1	Unlimited Tax General Obligation	28,425,000
Rochester City	Limited Tax General Obligation	12,000,000
Rochester City	Limited Tax General Obligation	5,000,000
Rochester City	Unlimited Tax General Obligation	980,000
Rochester City	Limited Tax General Obligation (Taxable)	8,050,000
Rochester City	Limited Tax General Obligation	6,790,000
Rochester Community Schools	Unlimited Tax General Obligation	26,980,000
Roosevelt Park City	Limited Tax General Obligation	4,000,000
Roosevelt Park City	Limited Tax General Obligation (Taxable)	3,210,000
Roscommon Village	Bond Anticipation Note	1,063,000
Roscommon Village	Revenues	1,299,000
TOTAL		\$6,664,452,736

**BOARD OF EDUCATION
NOVI COMMUNITY SCHOOL DISTRICT
NOVI, MICHIGAN
January 23, 2025**

SUPERINTENDENT OF SCHOOLS

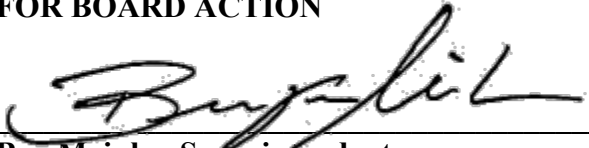
TOPIC: Moving to a Closed Session

A public body may meet in a closed session only for one or more purposes as specified in the Open Meetings Act. Tonight, the Board will move into a closed session for the purposes of for purposes of Negotiations and School Safety OMA Sect. 8(1)(c) and (k).

RECOMMENDATION:

That the Novi Community Schools Board of Education move into a Closed Session for the purposes of Negotiations and School Safety.

**APPROVED AND RECOMMENDED
FOR BOARD ACTION**



Ben Mainka, Superintendent



**NOVI COMMUNITY SCHOOL DISTRICT
DISTRICT NEGOTIATIONS TEAM RESOLUTION**

WHEREAS, Novi Community School District, the District, forms negotiation teams, as needed, for its 2025 bargaining units; and

WHEREAS, it has been determined that Cabinet members and administrators are present at all negotiations; and

WHEREAS, it has been determined the Novi Community School District lists the team members for Board approval; then

LET IT BE KNOWN, that the District is naming the individuals for the 2025 bargaining units as follows:

Cabinet members to be present at all negotiation sessions:

- Superintendent, Ben Mainka;
- Assistant Superintendent of Talent Management and Development, Dr. Laura Carino;
- Assistant Superintendent of Business and Operations, Rebecca Scicluna.

Administrators to be present at the named bargaining units:

Teamsters Maintenance Bargaining Unit

- Director of Maintenance, Mike Dragoo;
- Assistant Director of Maintenance, Eric Hettel;
- Director of Transportation, Cindy Valentine;
- Director of Employee Relations, Jeff Dinkelmann.

Novi Transportation Association (NTA)

- Director of Transportation, Cindy Valentine;
- Director of Employee Relations, Jeff Dinkelmann;
- Director of Special Education, Amanda Squires.

Early Childhood Bargaining Unit (ECEC):

- Assistant Superintendent of Teaching and Learning, Michael Giromini;
- Director of Community Education, Ann Hansen;
- Specialist of Early Childhood and Community Education, Stacey Job;
- Director of Employee Relations, Jeff Dinkelmann.

In the event a staff member of the NCSD District Negotiation Team leaves the district mid-year, the individual appointed in fill their vacated position shall assume their role on the bargaining team, ensuring continuity and representation in ongoing negotiations.

NOW, THEREFORE, BE IT RESOLVED that the Novi Board of Education, approves the Cabinet members and bargaining unit teams as listed for the 2025 School Year.

Jason Michener,
Secretary of the Board of Education