

**WAUNAKEE COMMUNITY SCHOOL DISTRICT
BOARD OF EDUCATION DIVERSITY, EQUITY, INCLUSION AD HOC COMMITTEE**
Thursday, August 5, 2021
6:00 PM

Waunakee Community School District
905 Bethel Circle
Waunakee, WI 53597

Members of the public may attend Board of Education meetings in-person, and will be asked to check in with District personnel when you arrive.

Public comments will be limited to 3 minutes. The Board will allow 1 hour for public comments.

Public comments may be sent to Rebecca McDonough at district_administrator@waunakee.k12.wi.us up to one hour before the start of the Board meeting. All comments will be reviewed by the Board members. Emailed comments will be reviewed by the board but not read out loud. Emailed comments sent during any part of the board meeting (Board Development, Closed session, Open session) will be forwarded to the board but may or may not be reviewed by the board until after the board adjourns. Comments must include the commentator's name, address, and must identify their connection to the District (if any) and any group they are representing in order to be considered by the Board.

If you would like to address the Board in-person during the public comments section of the meeting, you will be greeted in the lobby of the building, asked to check in with District personnel when you arrive so that you can be recognized and address the Board when your name is called.

A recording of the meeting will be posted on the District webpage within 24 hours of the meeting time.

A quorum of the Board may be present

AGENDA

I. CALL TO ORDER

II. ROLL CALL

III. APPROVAL OF MINUTES

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IV. APPROVE AGENDA

V. PUBLIC COMMENTS

VI. DISCUSSION & POSSIBLE ACTION ON INTERIM RECOMMENDATIONS TO THE WCSD BOARD OF EDUCATION REGARDING ISSUES OF IMMEDIATE CONCERN

A. Recommendations on the creation of enactment of a dedicated reporting system/policy for events of bias/bigotry.

B. Creation of a Glossary of Terms to be posted.

VII. UPDATES ON BOARD ACTIONS OR DECISIONS THAT WOULD BE INFORMATIONAL TO THE COMMITTEE

VIII. DISCUSSION OF THE DISTRICT RESPONSE ABOUT NATIONAL AND LOCAL INCIDENTS

IX. FUTURE MEETINGS

A. NEA Equity Audit Scorecard

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Review of the scorecard of the audit

B. Discussion of recommendations to the District to further equity for other issues, including building accessibility, audits of accessibility for websites, discussion of District progress on the removal of native imagery

C. Discussion of district hiring practices ensuring a diverse workforce

D. Discussion of district curriculum on the teaching of issues involving race and ethnicity in the United States.

X. ADJOURN

“Any person who has a qualifying disability as defined by the Americans with Disabilities Act who requires assistance with access or materials should contact the Waunakee Community School District Office at 849-2000, 905 Bethel Circle Drive Waunakee, WI 53597, at least twenty-four hours prior to the commencement of the meeting so that necessary arrangements can be made to accommodate the request.”

Minutes of Diversity Inclusion Equity Committee - Workshop

The Board of Education Waunakee Community School District

A Diversity Inclusion Equity Committee - Workshop of the Board of Education of Waunakee Community School District was held Monday, July 26, 2021, beginning at 1:00 PM in the Waunakee Community School District, 905 Bethel Circle, Waunakee, WI 53597.

I. CALL TO ORDER

Chairperson Lewis called the meeting to order at 1:03PM

II. ROLL CALL

Berg (arrived at 1:09), Brandt (arrived at 1:06), Kaufmann, Lewis, Meister, Mobley, Moore, Petty, Pisani (Virtual), Pottinger, Schell, Sheppelman (Virtual)

III. APPROVE/REVIEW AGENDA

A motion was made by Petty, second by Meister, to approve the agenda as posted.

IV. PUBLIC COMMENTS

Public comments made via email were shared with the committee and are posted on the agenda. Email comments were made as follows:

Phillip Keegan: In favor of the DEI committee and the work of the committee

In person comments were made by the following:

Greg Ghenz – In favor of this committee finding in equity in district. Promote transparency with what Diversity, Equity and Inclusion mean. Make sure the message of the committee is clear. Please make sure clarity is included in upcoming report.

V. NEA EQUITY AUDIT

Tim Schell introduced audit items 3, 6, 7 from the NEI Audit that the committee will be completing in this workshop.

#3: Conditions at school foster positive climates that support teaching and learning for educators and students.

#6: Schools Engage with families and communities to collaborate in learning, advocacy and securing resources

#7: All schools are sufficiently and equitably funded to provide the resources and supports required to meet all students' needs.

The committee finished these items of the NEI audit.

VI. PREPARE FOR AUGUST 5TH MEETING

Joel Lewis and Tim Schell discussed items that may be discussed at the 8/5/21 meeting. This meeting is a 1.5 hour meeting. Some items that may be discussed would be:

The Reporting tool

The NEI Audit Score card – this should drive the committee.

Share information with committee and community on what has been discovered with the audit. This has been a lot of work, we need to make this very clear so that the work of the community is aware of the work that has been done.

The committee discussed how a review of the audit will allow for recommendations to the board. This should be done as a presentation and not just a recommendation handed in. A consideration of a subcommittee to create a glossary of terms will also be considered for this meeting.

VII. FUTURE MEETINGS

There were questions asked regarding the position of the committee and the direction it is now taking. Joel Lewis has been in conversations with Joan Ensign (WCSD BOE President) regarding details and goals for this committee. These details will be shared with the board on August 5, 2021.

VIII. ADJOURN

A motion was made by Brandt, second by Pottinger, to adjourn the meeting at 4:53pm. Motion Carried.



OPPORTUNITY & ACTION FOR
 **EVERY STUDENT**
myschoolmyvoice.nea.org

OPPORTUNITY AUDIT



CONDUCTING AN OPPORTUNITY AUDIT

Working together, we can build the schools our students deserve! Think about your school – do you need a way to assess what’s going well in your school, and what may need to be improved for the success of all students? This Opportunity Audit will help you develop a plan to make sure your students have everything they need, eliminate inequities, and strengthen student learning. This Audit will help you assess and take action on both the accessibility and effectiveness of policies, programs, and budgeting that allow you to create the quality learning environment necessary for all students to succeed. The NEA Opportunity Audit data in conjunction with our GPS Indicators Framework (www.nea.org/gpsindicators) will assist you in creating a plan to eliminate inequities and elevate student achievement.

The Every Student Succeeds Act (ESSA) has opened the door for educators, parents, and students to be leaders in fulfilling the promise of a great public school for every student. ESSA requires that states, districts, and schools engage stakeholders in plans to help ensure the success of all students. ESSA also stipulates that plans be based on needs assessments, similar to the one you and your colleagues complete with this Opportunity Audit. The data you collect from your Audit and by engaging parents and the community can help inform which resources and programs get written into local ESSA plans. Additional resources and supports are available at myschoolmyvoice.nea.org.



THREE STEPS FOR A SUCCESSFUL OPPORTUNITY AUDIT

- 1 Build Common Understanding.** Review the terminology and definitions to ensure a common understanding throughout the audit process.
- 2 Analyze the Continuum.** Use the audit continuum consistently for each indicator. What does it mean for an element to be Emerging, Improving, or Flourishing?
- 3 Assess Your School.** Complete the audit for each element. Where along the continuum is your school for each indicator?

Your Audit Team

When conducting your audit, do not feel like you need to conduct it alone! Engage colleagues within your school, parents/families who will work with you to share their thoughts and input, and others whose valuable input may help create a fuller picture of your school's successes and opportunities. Using the chart below, identify who can work with you on the audit, and what they will contribute.

TEAM MEMBER	ROLE ON TEAM	TASKS	TIMELINES



Opportunity Audit Continuum

N/A	DOES NOT EXIST	NOT APPARENT	EMERGING	IMPROVING	FLOURISHING
Element does not apply to my school. (Ex. The element discussed preschools and I work in a high school.)	Element does not exist at my school.	Element is not demonstrated or evident at the school or district level.	Element exists as a written policy or practice, but is not sufficiently implemented or funded at the school or district level.	Element is demonstrated in compliance with school and district policies.	Element exceeds compliance and demonstrates innovation and inclusiveness in school improvement.

Criteria I: Schools exemplify readiness for all students and educators.

	N/A	ELEMENT	DOES NOT EXIST	NOT APPARENT	EMERGING	IMPROVING	FLOURISHING
A		The opportunity exists for all students in our community to access high quality early learning programs.					
B		Our school offers full-day kindergarten in compliance with state and local mandates.					
C		PreK-grade 3 educators at our school are trained and licensed in compliance with state licensure requirements.					
D		Our school administers developmental and comprehensive health screenings, including hearing and vision exams, facilitates enrollment in Medicaid and SCHIP (as needed/ appropriate), and ensures all school-age children are immunized pursuant to state regulations. (Where to Find: Medicaid and SCHIP are offered through federal-state partnerships. Information about your specific CHIP and Medicaid programs, which work closely together, can be found at www.benefits.gov)					
E		Our school has a funded plan to ensure successful transition from early learning programs to elementary school and the plan is aligned with state early learning standards.					

NOTES

NEXT STEPS

Criteria II: All students have access to a rigorous curriculum, including advanced coursework, rooted in high academic standards.

	N/A	ELEMENT	DOES NOT EXIST	NOT APPARENT	EMERGING	IMPROVING	FLOURISHING
A(i)		Educators at our school are actively engaged in the development of standards-based curriculum.					
A(ii)		Our school has a plan in place to solicit educator feedback on content standards, curriculum, resources, and assessments. (Where to Find: Converse with your school's mathematics and literacy specialists, staff development teacher, or team leader.)					
B(i)		Students at our school have access to a full and rich curriculum, including fine arts, physical education, play, advanced coursework, career and technical education programs, and other experiential or work-based learning opportunities.					
B(ii)		Curriculum is clearly aligned to college and career ready standards, addressing the needs of students with different abilities and from diverse backgrounds.					
C		Students have access to developmentally-appropriate practices and instruction, enhanced by educators' access to regular, job-embedded professional learning opportunities.					
D		The learning community in our school provides various means to accommodate, scaffold, and enrich instruction for students with diverse needs, such as language-rich instruction, UDL, PBS,RTI, etc.					

NOTES

NEXT STEPS

Criteria III: Conditions at schools foster positive climates that support teaching and learning for educators and students.

	N/A	ELEMENT	DOES NOT EXIST	NOT APPARENT	EMERGING	IMPROVING	FLOURISHING
A		Our school has high quality facilities with heating and cooling systems, safe indoor air quality, and running water.					
B		Our school provides clear goals and support for the work of our educators, including planning time, collaborative time with fellow educators, and access to professional publications, research, and technology.					
C		Students at our school have access to services that support their social, emotional, and physical well-being, through favorable student-to-SISP ratios, school policies, and the allocation of resources. (Where to Find: Converse with your school's specialized instructional support personnel and administration.)					
D(i)		Our school ensures that those who work closest with students have the authority to make decisions about their work.					
D(ii)		Our school honors all educators through authentic incorporation of educator voice in decision-making.					
E(i)		Our school fosters positive teaching and learning conditions, supporting culturally-relevant instruction through professional learning opportunities focused on cultural competence and understanding implicit bias.					
E(ii)		Our school has a plan to evaluate the relationship between educator training (on cultural competence and implicit bias) and student achievement.					
F(i)		Our school has a policy addressing student safety issues, on and offsite (such as bullying, bias-related incidents, and violence against marginalized persons or groups). (Where to Find: Consider your school and district policy on identifying, preventing, resolving, and reporting these safety issues.)					
F(ii)		Our school has policies in place that follow a best practices model regarding discipline.					
F(iii)		Our school conducts annual school climate surveys and allocates resources for intervention and improvement.		13			
G		Our school has a school library program.					

NOTES

NEXT STEPS

Criteria IV: All students have access to capable, qualified educators.

	N/A	ELEMENT	DOES NOT EXIST	NOT APPARENT	EMERGING	IMPROVING	FLOURISHING
A		Our school hires educators who complete an accredited, state-mandated residency program prior to obtaining initial licensure or have access to complete an equivalent alternative					
B		Our school offers opportunities to grow educational leaders through formal and informal pathways, such as mentoring, state/national endorsements, or other methods.					
C(i)		Effective educators and school leaders are equitably distributed throughout the district. (Where to Find: Using your district’s demographic information, examine the distribution of students and educators throughout the district.)					
C(ii)		Educator evaluations are based on multiple measures to demonstrate effectiveness. (Where to Find: Consider your district educator evaluation and professional growth systems.)					
D		Our district works with area higher education programs to identify and recruit aspiring educators from underrepresented populations and for critical shortage areas.					
E		Our district offers competitive educator compensation and working conditions, incentivizes National Board Certification, honors representation by unions with collective bargaining rights, and permits educators to bargain teaching and learning conditions.					

NOTES

NEXT STEPS

Criteria V: Schools maintain accountability by utilizing multiple indicators to assess student achievement, instructional effectiveness, and school performance.

	N/A	ELEMENT	DOES NOT EXIST	NOT APPARENT	EMERGING	IMPROVING	FLOURISHING
A		Our educators are engaged with the district in developing formative and summative assessments that employ multiple measures of growth, pursuant to state policies.					
B		Our school ensures all students graduate college and career ready by implementing programs and practices proven to address barriers to advancement, such as SAT/ACT preparation, college and career counseling, and complying with state and local policies.					
C(i)		Our school receives adequate resources and funding from the district to provide educator training on the use of data to improve instruction and assessment.					
C(ii)		Educators have timely access to student data and assessment results.					
D(i)		Educators are given opportunities to collaborate with the state and district to develop school performance indicators. (Where to Find: Consider your state and district Every Student Succeeds Act (ESSA) plan. Both may provide specific or implicit ways to collaborate.)					
D(ii)		Low-performing schools provide additional supports and funding to students, such as needs assessments, on-site evaluations.					
D(iii)		Our school works closely with students, families, and support networks to ensure the success of students who are at risk for academic failure.					

NOTES

NEXT STEPS

Criteria VI: Schools engage with families and communities to collaborate in learning, advocacy, and securing resources.

	N/A	ELEMENT	DOES NOT EXIST	NOT APPARENT	EMERGING	IMPROVING	FLOURISHING
A(i)		Our school successfully engages families by accommodating family schedules and offering home visits.					
A(ii)		Our school submits data to our district annually on family and community engagement.					
B(i)		Our school has a full-time community liaison, tasked with engaging and representing families, as well as conveying school policies and procedures.					
B(ii)		Our school empowers family members and caregivers to access and utilize school materials and information in their context, including providing information in multiple formats and languages.					
C		Our school offers out-of-school-time learning programs and wrap-around services, such as health, language, mentoring, and tutoring.					
D		Our schools requires all educators and administrators to participate in professional development, focusing on family and community engagement, with input from higher education institutions and community stakeholders, as part of licensure programs and professional learning.					

NOTES

NEXT STEPS

Criteria VII: All schools are sufficiently and equitably funded to provide the resources and supports required to meet all students' needs.

	N/A	ELEMENT	DOES NOT EXIST	NOT APPARENT	EMERGING	IMPROVING	FLOURISHING
A(i)		Our district guarantees sufficient funding and makes adjustments for school level, size, and location.					
A(ii)		Our school has access to sufficient funds to support students in meeting rigorous academic standards. (Where to Find: Consider your district budget and funding levels that provide more than the basic needs of the school.)					
B		Our district adjusts funding for diverse student needs, allowing for students in schools with the greatest need to receive additional funding. (Where to Find: Consider if your district allocates sufficient funding and resources for English for Speakers of Other Languages (ESOL), special education, Title I, and Free and Reduced Meals (FARMS) to your school.)					
C(i)		Educators and families at our school have access to an up-to-date school budget and are included in the school budgeting process.					
C(ii)		State and district funding programs incentivize evidence-based innovation at our school.					
D		Current educators and administrators in our school have opportunities to meaningfully participate in the development of a sustainable, multi-year budget. Local efforts to diversify revenue streams are supported by the state.					

NOTES

NEXT STEPS

AFTER CONDUCTING YOUR AUDIT

Share your Audit.

- Host 10 Minute Meetings to discuss your audit and get feedback.
- Access myschoolmyvoice.nea.org to view a sample meeting agenda.

Build your team.

- Recruit members, parents, and community leaders who are interested in creating your district/school ESSA plan.
- Identify examples of success and inequity throughout the school.

Reference the GPS Indicators Framework.

- Do a deep dive on the indicators to assess strengths and weaknesses to guide next steps.

Engage others.

- Share your team findings with other education stakeholders.
- Coordinate community capacity to achieve your shared vision.

Create a detailed advocacy plan.

- Build a roadmap to achieve your goals.
- Use Advocating for Great Public Schools.

NEXT STEPS

Now that my audit is complete...

<p>When will I hold a 10 minute meeting in my school to share the findings and outcomes?</p>	
<p>Who can work with me to address the opportunities identified in our audit?</p>	
<p>What support will I need to deep-dive into the NEA GPS Indicators Framework to continue the work of moving our school forward?</p>	
<p>What will our timeframe be to build our plan of action to address our school's opportunity gaps? How will we use our expertise to help build our school's ESSA plan to meet these and other needs of our students?</p>	

OPPORTUNITY AUDIT DEFINITIONS

1. **Advanced Course Opportunities** generally refers to accelerated coursework that incorporates elevated rigor, including coursework that provides students opportunities to earn postsecondary credit. Examples include International Baccalaureate programs, Advanced Placement Programs, or dual enrollment.
2. **Community-based organization** means a public or private nonprofit organization of demonstrated effectiveness that is representative of a community or significant segments of a community and provides educational or related services to individuals throughout the community.
3. **Developmentally Appropriate Practice (DAP)** is an approach to teaching grounded in research on how children develop and learn that involves teachers meeting young children where they are in their stage of development and helping each child meet challenging and achievable learning goals.
4. **Educators** includes classroom teachers, paraprofessionals, education support professionals (ESP), specialized instructional support personnel (SISP), librarians, administrators, and higher education professionals.
5. **Full-Service Community School** means a public elementary or secondary school that participates in community-based efforts to integrate educational, health, and other comprehensive services through public, community-based, and private partnerships; and provides access to such services year round, including when school is out.
6. **Indicators** refers to metrics that all public schools in the state must identify for data collection and measurement in their state plans, consisting of not less than one valid, reliable indicator of school quality or student success that allows for meaningful differentiation in school performance, such as measures of engagement, educator engagement, student access to and completion of advanced coursework, postsecondary readiness, or another indicator. States must report on mandatory federal indicators, and, at the state's discretion, additional state indicators.
7. **Language Rich Instruction (LRI)** provides a classroom environment that accelerates oral language and academic vocabulary development through exposure to content-rich language, cooperative learning opportunities, and other tools to aid comprehension and language development for English Language Learners and native speakers.
8. **Pupil Weights** means weighted per-pupil allocations for underserved students.
9. **Response to Intervention (RtI)** is a tiered approach to the early identification and support of students with learning and behavior needs through high-quality instruction and screening of all students in the general education classroom and appropriate progression to appropriate interventions and comprehensive evaluation.
10. **Rigorous** means academically, intellectually, and individually challenging curriculum and learning goals.
11. **School** means a public or private kindergarten, a public or private elementary school or secondary school, or a home school.
12. **Student** means any child or individual age 3 through 21.
13. **Universal Design for Learning (UDL)** is an educational framework based on research in the learning sciences, including cognitive neuroscience, which guides the development of flexible learning environments that can accommodate individual learning differences.
14. **Positive Behavior Support (PBS)** was originally developed to provide an alternative to aversive school discipline procedures often used with students with significant disabilities; now, PBS is a general term that refers to the culturally appropriate application of positive behavioral interventions and systems to achieve socially important behavior change.

NATIONAL EDUCATION ASSOCIATION

The National Education Association is the nation's largest professional employee organization, representing more than 3 million elementary and secondary teachers, higher education faculty, education support professionals, school administrators, retired educators and students preparing to become teachers.

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Scorecard of WCSD Equity Audit

August, 2021

[Link](#) to full discussion notes from the audit.

Opportunity Audit Continuum					
N/A	DOES NOT EXIST	NOT APPARENT	EMERGING	IMPROVING	FLOURISHING
Element does not apply to my school. (Ex. The element discussed preschools and I work in a high school.)	Element does not exist at my school.	Element is not demonstrated or evident at the school or district level.	Element exists as a written policy or practice, but is not sufficiently implemented or funded at the school or district level.	Element is demonstrated in compliance with school and district policies.	Element exceeds compliance and demonstrates innovation and inclusiveness in school improvement.

Color Code Key:

N/A
 Does Not Exist
 Not Apparent
 Emerging
 Improving
 Flourishing

Criteria I: Schools exemplify readiness for all students and educators.

Element	Continuum Score
A. The opportunity exists for all students in our community to access high quality early learning programs.	Emerging / Improving (in between the two)
B. Our school offers full-day kindergarten in compliance with state and local mandates.	Improving
C. PreK-grade 3 educators at our school are trained and licensed in compliance with state licensure requirements.	Emerging / Improving
D. Our school administers developmental and comprehensive health screenings, including hearing and vision exams, facilitates enrollment in Medicaid and SCHIP (as needed/appropriate), and ensures all school-age children are immunized pursuant to state regulations.	Emerging / Improving
E. Our school has a funded plan to ensure successful transition from early learning programs to elementary school and the plan is aligned with state early learning standards.	Improving

Criteria II: All students have access to a rigorous curriculum, including advanced coursework, rooted in high academic standards.

Element	Continuum Score
A (i). Educators at our school are actively engaged in the development of standards-based curriculum.	Improving
A (ii). Our school has a plan in place to solicit educator feedback on content standards, curriculum, resources, and assessments. (Where to Find: Converse with your school’s mathematics and literacy specialists, staff development teacher, or team leader.)	Improving
B(i). Students at our school have access to a full and rich curriculum, including fine arts, physical education, play, advanced coursework, career and technical education programs, and other experiential or work-based learning opportunities.	Emerging
B(ii). Curriculum is clearly aligned to college and career ready standards, addressing the needs of students with different abilities and from diverse backgrounds.	Emerging
C. Students have access to developmentally-appropriate practices and instruction, enhanced by educators’ access to regular, job-embedded professional learning opportunities.	Emerging
D. The learning community in our school provides various means to accommodate, scaffold, and enrich instructions for students with diverse needs, such as language-rich instruction, UDL, PBS, RTI, etc.	Emerging

Criteria III: Conditions at schools foster positive climates that support teaching and learning for educators and students.

(NOTE: We surveyed WCSD staff in June 2021 on this criteria specifically)

Element	Continuum Score
A. Our school has high quality facilities with heating and cooling systems, safe indoor air quality, and running water.	Flourishing
B. Our school provides clear goals and support for the work of our educators, including planning time, collaborative time with fellow educators, and access to professional publications, research, and technology.	Improving
C. Students at our school have access to services that support their social, emotional, and physical well-being, through favorable student-to-SISP ratios, school policies, and the allocation of resources. (Where to Find: Converse with your school's specialized instructional support personnel and administration.)	Emerging
D(i). Our school ensures that those who work closest with students have the authority to make decisions about their work.	Improving
D(ii). Our school honors all educators through authentic incorporation of educator voice in decision-making.	Emerging
E(i). Our school fosters positive teaching and learning conditions, supporting culturally-relevant instruction through professional learning opportunities focused on cultural competence and understanding implicit bias.	Emerging
E (ii). Our school has a plan to evaluate the relationship between educator training (on cultural competence and implicit bias) and student achievement.	<p>Not Apparent</p> <p>Staff Survey Comment: since we have not committed to this PD consistently, this cannot be in existence yet</p>
F (i). Our school has a policy addressing student safety issues, on and offsite (such as bullying, bias-related incidents, and violence against marginalized persons or groups). (Where to Find: Consider your school and district policy on identifying, preventing, resolving, and reporting these safety issues.)	Emerging
F(ii). Our school has policies in place that follow a best practices model regarding discipline.	Improving

Criteria IV: All students have access to capable, qualified educators.

Element	Continuum Score
A. Our school hires educators who complete an accredited, state-mandated residency program prior to obtaining initial licensure or have access to complete an equivalent alternative.	Improving
B. Our school offers opportunities to grow educational leaders through formal and informal pathways, such as mentoring, state/national endorsements, or other methods.	Improving
C(i). Effective educators and school leaders are equitably distributed throughout the district. (Where to Find: using your district’s demographic information, examine the distribution of students and educators throughout the district.)	Improving
C(ii). Educator evaluations are based on multiple measures to demonstrate effectiveness. (Where to Find: Consider your district educator evaluation and professional growth systems.)	Improving
D. Our district works with area higher education programs to identify and recruit aspiring educators from underrepresented populations and for critical shortage areas.	<p>Not apparent</p> <p>Discussion Notes: By and large we do not need to do this in our district for critical shortage or underrepresentation. It is apparent we don't have underrepresented populations in our educators</p>
E. Our district offers competitive educator compensation and working conditions, incentivizes National Board Certification, honors representation by unions with collective bargaining rights, and permits educators to bargain teaching and learning conditions.	Emerging

Criteria V: Schools maintain accountability by utilizing multiple indicators to assess student achievement, instructional effectiveness, and school performance.

Element	Continuum Score
A. Our educators are engaged with the district in developing formative and summative assessments that employ multiple measures of growth, pursuant to state policies.	Improving
B. Our school ensures all students graduate college and career ready by implementing programs and practices proven to address barriers to advancement, such as SAT/ACT preparation, college and career counseling, and complying with state and local policies.	Emerging
C(i). Our school receives adequate resources and funding from the district to provide educator training on the use of data to improve instruction and assessment.	Emerging
C(ii). Educators have timely access to student data and assessment results.	Improving
D (i). Educators are given opportunities to collaborate with the state and district to develop school performance indicators. (Where to Find: Consider your state and district Every Student Succeeds Act (ESSA) plan. Both may provide specific or implicit ways to collaborate.)	Improving
D (ii). Low-performing schools provide additional supports and funding to students, such as needs assessments, on-site evaluations.	N/A
D (iii). Our school works closely with students, families, and support networks to ensure the success of students who are at risk for academic failure.	Emerging

Criteria VI: Schools engage with families and communities to collaborate in learning, advocacy, and securing resources.

Element	Continuum Score
A(i). Our school successfully engages families by accommodating family schedules and offering home visits.	Emerging
A(ii). Our school submits data to our district annually on family and community engagement.	<p>Not Apparent</p> <p>Discussion: 4K submits data due to funding; other buildings are not required to do so</p>
B(i). Our school has a full-time community liaison, tasked with engaging and representing families, as well as conveying school policies and procedures.	<p>Does not exist</p> <p>Discussion: Wondering about Anne Blackburn and/or Angie Ramos' position; the purpose of this position is to get into the community and ensure they understand policies and bring information to the district stakeholders. This could take work off of our new families.</p>
B(ii). Our school empowers family members and caregivers to access and utilize school materials and information in their context, including providing information in multiple formats and languages.	Emerging
C. Our school offers out-of-school-time learning programs and wrap-around services, such as health, language, mentoring, and tutoring.	Emerging
D. Our schools require all educators and administrators to participate in professional development, focusing on family and community engagement, with input from higher education institutions and community stakeholders, as part of licensure programs and professional learning.	<p>**Lots of variety...split vote on Not Exist, Not Apparent and Emerging</p> <p>Discussion: "all educators and admin...focusing on engagement" it is not required from a PD standpoint; EL programming has 1-2 family nights but it is hard to continue these commitments outside of other school duties, had school support and families were certainly engaged</p>

Criteria VII: All schools are sufficiently and equitably funded to provide the resources and supports required to meet all students' needs.

Element	Continuum Score
A(i). Our district guarantees sufficient funding and makes adjustments for school level, size, and location.	Emerging
A(ii). Our school has access to sufficient funds to support students in meeting rigorous academic standards. (Where to Find: Consider your district budget and funding levels that provide more than the basic needs of the school.)	Improving
B. Our district adjusts funding for diverse student needs, allowing for students in schools with the greatest need to receive additional funding. (Where to Find: Consider if your district allocates sufficient funding and resources for English for Speakers of Other Languages (ESOL), special education, Title 1, and Free and Reduced Meals (FARMS) to your school.)	Emerging
C(i). Educators and families at our school have access to an up-to-date school budget and are included in the school budgeting process.	Emerging
C(ii). State and district funding programs incentivize evidence-based innovation at our school.	<p>Does not Exist</p> <p>Discussion: As a district we strive for evidence-based practices; the district does not directly tie financial strings What about Innovation center at HS? But is it above and beyond? Targeted? Are we dangling a carrot to illicit behavior and bring out ideas? No</p>
D. Current educators and administrators in our school have opportunities to meaningfully participate in the development of a sustainable, multi-year budget. Local efforts to diversify revenue streams are supported by the state.	Emerging