

**WAUNAKEE COMMUNITY SCHOOL DISTRICT  
BOARD OF EDUCATION BUDGET COMMITTEE**

Monday, November 16, 2020

8:00 AM

District Administration & Maintenance Center  
905 Bethel Circle  
Waunakee, Wisconsin 53597

Members of the public may attend Board of Education meetings in-person, subject to space limitations, as well as guidelines and orders that are in place for indoor gatherings. Members of the public who choose to access the meeting via live stream video may do so

at: <https://www.waunakee.k12.wi.us/district/Agendas.cfm>

Public comments are to be sent to Rebecca McDonough at [district\\_administrator@waunakee.k12.wi.us](mailto:district_administrator@waunakee.k12.wi.us) by 5:00 p.m. the day of the Board meeting. All comments will be reviewed by the Board members. If you would like your comment to be read aloud at the meeting, please state this request clearly in your email. Comments must include the commentator's name, address, and must identify their connection to the District (if any) and any group they are representing in order to be considered by the Board.

If you would like to address the Board in-person during the public comments section of the meeting, you will be greeted outside the buildings and brought into the meeting individually to present; if you are attending the Board meeting in person, you will be asked to check in with District personnel when you arrive so that you can be recognized and address the Board when your name is called.

You will be required to abide by guidelines and/or orders required for indoor public locations in Dane County and Wisconsin. If in-person attendance is unexpectedly high at a Board meeting, adhering to social distancing guidelines may not be possible in the limited space available in the District Office; when this does occur, the District will provide access to an alternative location where the meeting will be presented and accessed through live stream video.

**AGENDA**

**I. CALL TO ORDER**

**II. ROLL CALL**

**III. APPROVAL OF AGENDA**

**IV. PUBLIC COMMENTS**

**V. 2020-2021 BUDGET**

**A. REFERENDUM FUNDS**

3

The purpose of this agenda item is to review the referendum results from November 3rd and to evaluate what costs should be aligned with the approximately \$2.1 million in referendum funds. Administration will review the financial strategies discussed back in August and will be seeking the Committee's input on aligning costs with the referendum funds.

One important part of this conversation is Fund 41, the Capital Projects Fund. The Board approved the HVAC and plumbing enhancements related to COVID out of the Fund 41 budget. Administration is seeking confirmation from the Committee regarding moving these costs into the Fund 10 \$2.1 million and replenishing the funds in Fund 41.

A second important part of this conversation is Fund 73, the Employee Benefit Trust Fund. The Board approved a financial strategy that resulted in no payments into Fund 73

for the 2020-2021 school year. Administration is seeking feedback from the Committee on this topic now that we know the referendum has been approved.

There are a few other topics to discuss and their relationship to the referendum funds. Please email Steve Summers at [stevesummers@waunakee.k12.wi.us](mailto:stevesummers@waunakee.k12.wi.us) if you have any questions.

B. NON-REFERENDUM FUNDS	12
VI. <b><u>OTHER AGENDA ITEMS - WELLNESS CLINIC REPORTS</u></b>	<b>14</b>
VII. <b><u>FUTURE AGENDA ITEMS</u></b>	
VIII. <b><u>ADJOURN</u></b>	

“Any person who has a qualifying disability as defined by the Americans with Disabilities Act who requires assistance with access or materials should contact the Waunakee Community School District Office at 849-2000, 905 Bethel Circle Drive Waunakee, WI 53597, at least twenty-four hours prior to the commencement of the meeting so that necessary arrangements can be made to accommodate the request.”

## Financial Strategies for School Reopening Costs

**Assumptions:** Financial support from the federal government will be limited. As an example, the CARES funding allocation for Waunakee was \$63,244, which also can be tapped into by our local private schools. The Governor's emergency CARES funding allocation to Waunakee was \$0. Future federal financial support will be limited as well. The State of Wisconsin will be faced with solving a financial deficit. As of July 9<sup>th</sup>, the state revenues for 2019-20 were \$749 million behind the previous fiscal year. Some state budget experts have estimated a potential state budget deficit of \$1.5 billion + for the 2019-2021 state budget process. State equalization aid payments to school districts are a significant portion of the State of WI budget. A budget repair bill will likely include provisions directed towards public schools, likely a reduction in state equalization aid or per pupil categorical aid.

Conclusion: Our district needs to plan for limited financial support from the federal government, and likely reductions in financial support from the state government, all while balancing the resource needs of school reopening plans. The following are some strategies for consideration for school reopening costs:

1. Move \$2,127,502 (or a portion of these funds) from Fund 39 to Fund 10. This dollar amount is equal to the debt service defeasance that was approved in October of 2019, and is currently included in the 2020-21 Fund 39 budget. The "movement" of these Funds from Fund 39 to Fund 10 will require an operational referendum question in November. There are several positive aspects of this approach:
  - A. Moving these funds to Fund 10 will help if the State of WI reduces school funding for the 2020-21 school year due to a state budget deficit
  - B. Moving these funds will help with school reopening expenses. It is anticipated that these school reopening expenses will be more one-time, as opposed to permanent. This would mean that these funds could be shifted in future years to coincide with a capital referendum.
  - C. Moving these funds will have no impact to the taxpayers in the community. These funds are already built into the tax levy.
  - D. If an operational referendum question were not to pass in November, these funds should be levied again inside Fund 39, and this source of funds would not be available for the 2020-21 fiscal year in Fund 10.
2. Move \$587,107.96 (or a portion of these funds) in post-employment benefit trust funds expenses FROM the operational funds (10, 27, 50, 80) TO within Fund 73. The district has two accounts for post-employment benefit trust funds. There is an HRA account with approximately \$4.8 million, and these funds are in the names of the staff members who have earned the benefits (some vested, some not vested). There is a trust fund account, and these funds are not in the names of any staff members, and these funds can be directed to the HRA account to pay for the 2020-21 required contributions for retired staff members. Some points to make about this approach:
  - A. These funds should be directed to one-time expenses for school reopening costs, so they can be allocated back to post-employment benefit trust fund expenses in future fiscal years.
  - B. This movement of funds would delay the district's effort to close the gap related to unfunded post-retirement benefits. The district has made significant process

towards closing this gap over time, and this strategy would have a minimal impact if only executed for a short period of time.

3. Utilize 19-20 unspent funds from buildings/departments towards school reopening costs. This strategy has been recommended by the Budget Committee, and the available funds will be determined by August 10<sup>th</sup>. An estimate is \$300,000.
4. Reallocate funds within the 2020-21 budget. The largest available source of funds is budgeted salary/benefit increases of \$920,000. The Budget Committee is not recommending reallocation of budgeted salary/benefit increases at this time. Other options within this strategy include utilizing the district contingency budget of \$100,000, copy equipment replacement costs of \$60,000, and reductions in allocations towards building/department budgets.
5. Increase student fees for the 2020-21 school year to assist with students individual supplies associated with school reopening costs. An estimate is \$50/student or \$200,000.
6. Utilize Fund 10 fund balance funds. Fund balance fund could be utilized for one-time costs associated with school reopening. The Fund 10 unassigned fund balance was \$5.4 million as of June 30<sup>th</sup>, 2019. The June 30<sup>th</sup>, 2020 amount will be finalized by August 10<sup>th</sup>. Some points to make about this approach:
  - A. The district will have to increase cash flow borrowing amounts for any funds utilized
  - B. The district bond rating has been provided a “negative outlook” and any further declines in fund balance will likely result in a bond rating decline. This bond rating decline may already be coming, as the district fund balance was already planned to decline in 19-20.

### **Logistical Considerations for School Reopening Options**

1. **Transportation** The school reopening options have a direct impact on the transportation system being offered by the district. The School Board approved an enhanced remote learning model on July 27<sup>th</sup>. The school reopening models assume the 4K program will operate in person under the child care guidelines issued by Public Health. This will result in the district operating 4 transportation routes during the day. These routes include AM 4K to child care center, AM home from child care center, PM 4K to child care center, PM home from child care center. The AM TO child care centers and PM FROM child care centers have always been aligned with the standard K-4 transportation system.

St. John’s student have always been offered the standard K-4 transportation system, as public school district are required to provide transportation to private school students, or provide a parent-contract to pay the parent to provide transportation. The enhanced remote learning model will result in 4K students, St. John ’s students, and other K-4 students (like ELL and special education) following the “4K” schedule for transportation.

It also is possible to allow 5-12 students to participate in this transportation system, which would then begin to look more like the summer school transportation model. The summer school transportation model is a single run bus system that picks up all students K-12 and drops them at all school buildings, with start times adjusted accordingly. A variant of this transportation system is to return to a double run transportation system, which would add in an

AM to 5-12 buildings, and a PM from 5-12 buildings, with options for shorter days lined up with the AM 4k FROM child care center routes, and PM TO child care center routes. A hybrid model with AM/PM for any version of grades K-4 would line up with the “4K” schedule for transportation. A hybrid extended to grades 5-6 only would then also line up with the “4K” schedule with the 5<sup>th</sup> and 6<sup>th</sup> grade students adding time compared to K-4 students. A hybrid extended to grades 7-8 and/or 9-12 would then either operate on the double run system (to keep current bell times) or the summer school transportation model (which would require different bell times). The summer school transportation model would be more cost effective, but would be based on the number of student who request transportation to and from school.

2. Building cleaning – The building cleaning function has changed with the COVID 19 pandemic. Each classroom desk should be cleaned in between student use. Two approaches include “student assisted cleaning” and “deep cleaning”. Student assisted cleaning will have to take place at the 7<sup>th</sup> – 12<sup>th</sup> grade level in between the blocks or hours of the day when students are traveling between rooms. This would involve the use of a disinfecting wipe to clean each desk after use, before leaving the classroom. The student entering the classroom would also use a disinfecting wipe on the desk.

The “deep cleaning” approach would involve a disinfecting chemical being sprayed from a hand held or backpack based sprayer. These systems spray the disinfecting chemical onto surfaces like desks and chairs, which then need to be wiped down after a set period of time based on the strength of the chemical. Some districts are planning this “deep cleaning” day on a single day per week, when students are not in session and staff have staff development, PLC time, meetings, prep time, etc. “Deep cleaning” two adjoining K classrooms with a backpack sprayer took 2 custodians 50 minutes. The “deep cleaning” process includes a strong chemical odor (think a hot tub or chlorinated pool) that takes a period of time to dissipate. “Deep cleaning” also involves strenuous physical efforts by the custodial staff, which is challenging to replicate on a block of classrooms daily.

A reasonable approach to cleaning is the “student assisted cleaning” taking place on a daily basis with desk, custodial staff disinfecting all other surfaces, with a “deep cleaning” process taking place weekly on a non-student contact day. Here are the cost estimates of such a plan:



# WAUNAKEE

## PROJECTED OPERATING BUDGET--FOOD SERVICE

2020-2021

Version: VERSION C, FREE AND PAID MEALS NO BFST

Days of Service:

43 days

		Prices
Elementary Breakfast	\$	-
Secondary Breakfast	\$	-
Paid Basic Meal	\$	3.25
Family Meals	\$	25.00
Chef Brian Premium Meal	\$	5.50
Free Meals	\$	-
Reduced Meals	\$	0.40
Adult Lunch:	\$	4.25
Milk:	\$	0.40
REVENUE		
CASH:		
Breakfast	\$	-
Lunch	\$	46,848.50
Adult Lunch	\$	1,827.50
A La Carte	\$	-
Milk Service	\$	-
Catering	\$	2,600.00
MCDS	\$	29,025.00
Senior Dining	\$	21,620.00
Commodity Value	\$	-
<b>GRAND TOTAL REVENUE</b>	<b>\$</b>	<b><u>101,921.00</u></b>
EXPENSES		
Food and Milk	\$	49,738.10
Commodity Value	\$	-
Payroll/Related-Taher	\$	35,183.89
Payroll/Related-School	\$	-
Management Fee	\$	1,073.87
General & Admin. Fee	\$	11,221.64
Other Supplies	\$	6,176.60
SUBTOTAL	\$	103,394.09
<b>TOTAL ALL EXPENSES</b>	<b>\$</b>	<b><u>103,394.09</u></b>
<b>NET REVENUE LESS EXPENSES</b>	<b>\$</b>	<b><u>(1,473.09)</u></b>

**Financial Strategies for School Reopening Costs**

**Updated for the August 17<sup>th</sup>, 2020 Special Board Meeting**

**The following is additional information regarding financial strategy #1, as previously outlined to the School Board on August 3<sup>rd</sup>.**

1. Move \$2,127,502 from Fund 39 to Fund 10. This dollar amount is equal to the debt service defeasance that was approved in October of 2019, and is currently included in the 2020-21 Fund 39 budget. The “movement” of these Funds from Fund 39 to Fund 10 will require an operational referendum question in November. There are several positive aspects of this approach:
  - A. Moving these funds to Fund 10 will help if the State of WI reduces school funding for the 2020-21 school year due to a state budget deficit
  - B. Moving these funds will help with school reopening expenses. It is anticipated that these school reopening expenses will be more one-time, as opposed to permanent. This would mean that these funds could be shifted in future years to coincide with a capital referendum.
  - C. Moving these funds will have no impact to the taxpayers in the community. These funds are already built into the tax levy.
  - D. If an operational referendum question were not to pass in November, these funds should be levied again inside Fund 39, and this source of funds would not be available for the 2020-21 fiscal year in Fund 10.

The current tax levy included in the 4<sup>th</sup> draft of the budget looks like this:

The 2020-2021 tax levy increases to \$34,691,625 or \$1,108,505 higher than 2019-2020. This increase equates to a 3.3% increase. Two years of historical information and the proposed tax levy for this year is shown below.

<b>Proposed Property Tax Levy</b>			
<b>FUND</b>	<b>Audited</b>	<b>Unaudited</b>	<b>Proposed</b>
	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>
General Fund	22,165,174.00	23,120,138.00	24,210,291.00
Referendum Debt Service Fund	7,319,769.00	9,519,686.00	9,521,947.00
Non-Referendum Debt Service Fund	0.00	0.00	0.00
Capital Expansion Fund	509,296.00	509,296.00	509,296.00
Community Service Fund	338,000.00	434,000.00	450,091.00
<b>TOTAL SCHOOL LEVY</b>	<b>30,332,239.00</b>	<b>33,583,120.00</b>	<b>34,691,625.00</b>
<b>PERCENTAGE INCREASE -- TOTAL LEVY FROM PRIOR YR</b>	<b>5.3%</b>	<b>10.7%</b>	<b>3.3%</b>

The 2020-2021 tax base is estimated to increase to \$3,169,960,671 or \$77,316,114 higher than 2019-2020. This change equates to a 2.5% increase. The 2020-2021 tax rate (tax levy/tax base) is estimated to increase from \$10.86 to \$10.94 as 2019-2020. The school tax on a \$360,000 home is estimated to increase from \$3,910 to \$3,938 (assuming home had assessment change of 0%).

An operational referendum question would shift the \$2,127,502 from the tax levy in the referendum debt service fund to the tax levy in the general fund. The total dollar amount will remain the same.

Please keep in mind that the proposed property tax levy included in the 4<sup>th</sup> draft of the budget will be updated in October to reflect the final financial information for the 2020-21 fiscal year, which will result in the property tax levy and tax rate changing one direction or the other.

If the School Board approves either resolution approach (recurring or non-recurring) to move this referendum forward to the voters in November, the following would happen in 2020-21:

1. If the referendum were to not pass, the \$2,127,502 would remain in the referendum debt service fund for paying down future debt through the debt defeasance process. This would be accomplished by asking the School Board to approve two tax levies at the October 26<sup>th</sup> special board meeting to approve the 4<sup>th</sup> draft of the budget.
2. If the referendum were to pass, the \$2,127,502 would be moved to the general fund, and the debt service fund would pay the current year obligations, and nothing more. The general fund would then have the flexibility to address school reopening costs and a likely state budget reduction for school districts. This would be accomplished by asking the School Board to approve two tax levies at the October 26<sup>th</sup> special board meeting to approve the 4<sup>th</sup> draft of the budget.

In future years, the recurring and non-recurring options result in different scenarios. These scenarios become challenging to predict, based on the likely 2020-21 state budget reduction for school districts. The most important question regarding state budget reductions is whether or not they are considered temporary for the 2020-21 school year only, or permanent in nature. As an example, if the state categorical per pupil aid is decreased by 50% (over \$1.5 million), what becomes the base per pupil aid amount for the 2021-23 state budget process? Is the original 2020-21 per pupil aid amount considered the base, and increased from there, or is the revised 2020-21 per pupil aid amount considered the base, and therefore, the budget reduction would be permanent?

The original thought process for an operational referendum was based on the concept of a recurring dollar amount, potentially shifting these funds in future years to capital referendum operational needs, and thereby eliminating the need for another operational referendum question. However, if a state budget reduction occurs in 2020-21, and if it is considered permanent, additional operational referendum questions will be required anyway, and that could be the opportunity to request a recurring operational referendum, based on the information that is available at the time.

I do believe that a non-recurring operational referendum, for a period of 5 years, fits the current situation that we are in, and will allow future School Boards/the community to weigh in on the circumstances that exist at that time. If possible, an approach that can be supported by the full School Board is more ideal than an approach that has partial support.

There are 4 resolutions for your consideration. The first 2 resolutions are tied to the concept of a recurring (permanent) operational referendum, while the last 2 resolutions are tied to the concept of a non-recurring (temporary) operational referendum, for a period of 5-years.

There is another property tax topic that will need to be considered as well for October, and will need further discussion by the Budget Committee. The proposed property tax levy included in

the 4<sup>th</sup> draft of the budget includes an estimated 2020-21 tax rate of \$10.94, compared to \$10.86 in 2019-20 and 2018-19. This estimated tax rate is based on an equalized value increase of only 2.5%, which is low based on our recent history. In October, the School Board will need to review if there is continued interest in tax rate consistency. If the answer is yes, and if the equalized value increases over 3.3%, the School Board will have an opportunity to start a new debt service defeasance process with the additional funds that would be available. This is not a conversation for August 17<sup>th</sup>, but it is tied to a long-term strategy of the School Board's approach to planning for tax levies and referendums.

**b) How much has the District spent so far?**

● Staff and Student Technology	\$466,000
● Additional Staffing Needs	\$120,000
● Cleaning and Sanitizing Equipment & Supplies	\$112,000
● Curriculum	\$38,450
● Personal Protective Equipment	\$32,000
● Capital Maintenance Projects	\$608,000
● Increase School Nurse by 0.5 FTE	\$54,625
● Contact Tracer LTE	\$17,183
● Misc. costs - High School	\$5,000
● Student Meals	TBD
● Transportation Routes	TBD
● TOTAL as of 10/27/2020	*\$1,453,258.98

*\* Does not include TBD amounts*



Teachers: 1.81% CPI increase; \$600 points • Non-Teachers: 2.72% Increase

Waunakee Community School District  
 2020-2021 Budget Estimates-- Salary  
 April 16, 2020

EMPLOYMENT CATEGORY	2020-2021 Current Salaries	Percentage Increase	Dollar Increase	Benefits Increase	Other Dollar Increase	Other Benefits Increase	2020-2021 Final Salaries	Average Increase	Dollar and Benefits Increase
Teachers	20,341,583.00	1.810%	368,182.65	55,227.40	185,700.00	27,855.00	20,895,465.65	2.72%	636,965.05
Custodians/Maintenance	1,468,492.00	2.720%	39,942.98	5,991.45	0.00	0.00	1,508,434.98	2.72%	45,934.43
Administrative/Admin Support	3,891,817.00	2.720%	105,857.42	15,878.61	0.00	0.00	3,997,674.42	2.72%	121,736.04
Administrative Assistants	1,470,430.00	2.720%	39,995.70	5,999.35	0.00	0.00	1,510,425.70	2.72%	45,995.05
Classified Staff*	2,164,098.00	2.720%	58,863.47	8,829.52	0.00	0.00	2,222,961.47	2.72%	67,692.99
<b>TOTAL</b>	<b>\$29,336,420.00</b>	<b>2.089%</b>	<b>\$612,842.22</b>	<b>\$91,926.33</b>	<b>\$185,700.00</b>	<b>\$27,855.00</b>	<b>\$30,134,962.22</b>	<b>2.72%</b>	<b>918,323.55</b>

Teacher information (19-20 figures)

294.5 teachers eligible for points	176,700
6 teachers national board/masters	9,000
343.88 FTE teachers @ 1.81	1,071



**SSM**Health

# **Waunakee Community School District Wellness Clinic**

Performance Report  
September 2020

# Top 3 Medical Visit Reasons

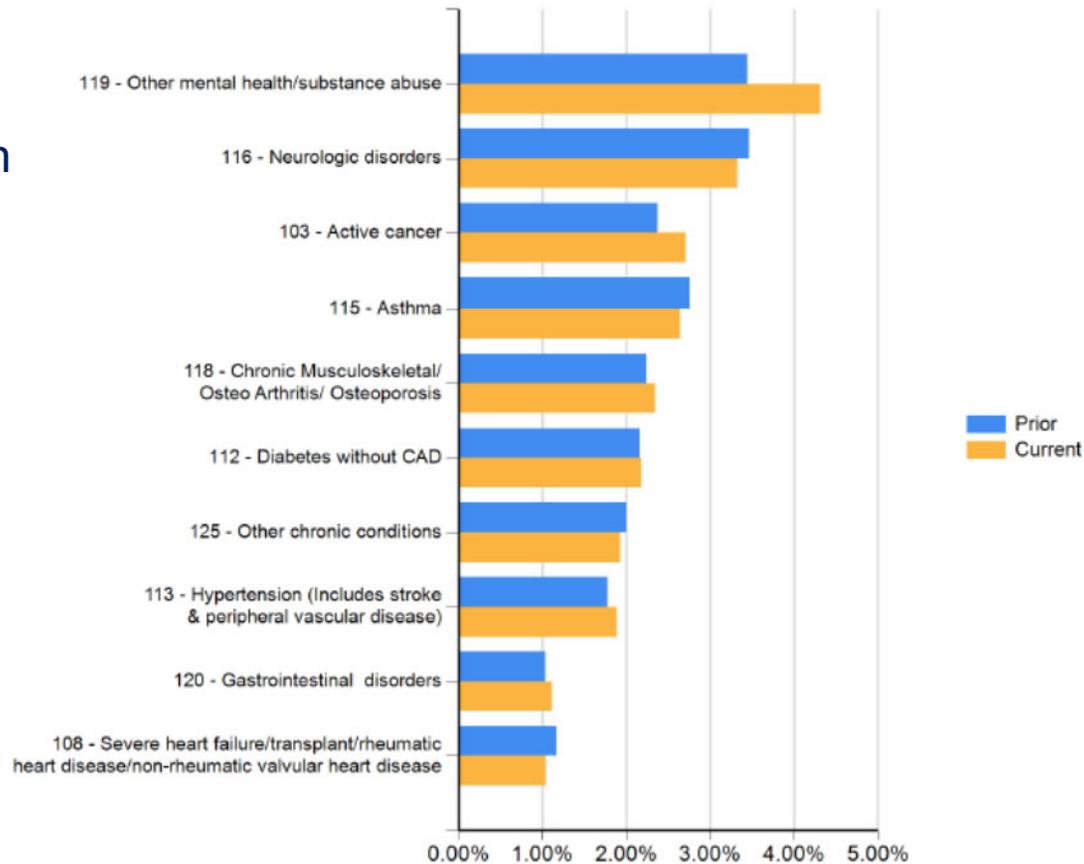
September 2020

1. Encounter for immunization
2. Encounter for pre-employment exam
3. Encounter for screening of respiratory tuberculosis

# Healthcare Opportunities

2018/2019 EGR

6.1: Top 10 Medical CCHGs by Member Months



Behavioral Health  
 Neuro/Headache  
 Active Cancer  
 Asthma  
 Musculoskeletal  
 Diabetes  
 Hypertension  
 GI  
 Cardiac disease

# Top Specialty Referrals



Dermatology

Ear Nose and Throat

Behavioral Health

Physical Therapy

Sports Medicine



2020 YTD

# Quality Metrics

## SSM Ambulatory Bundle



Last Refresh: 03:52:22 PM

YTD

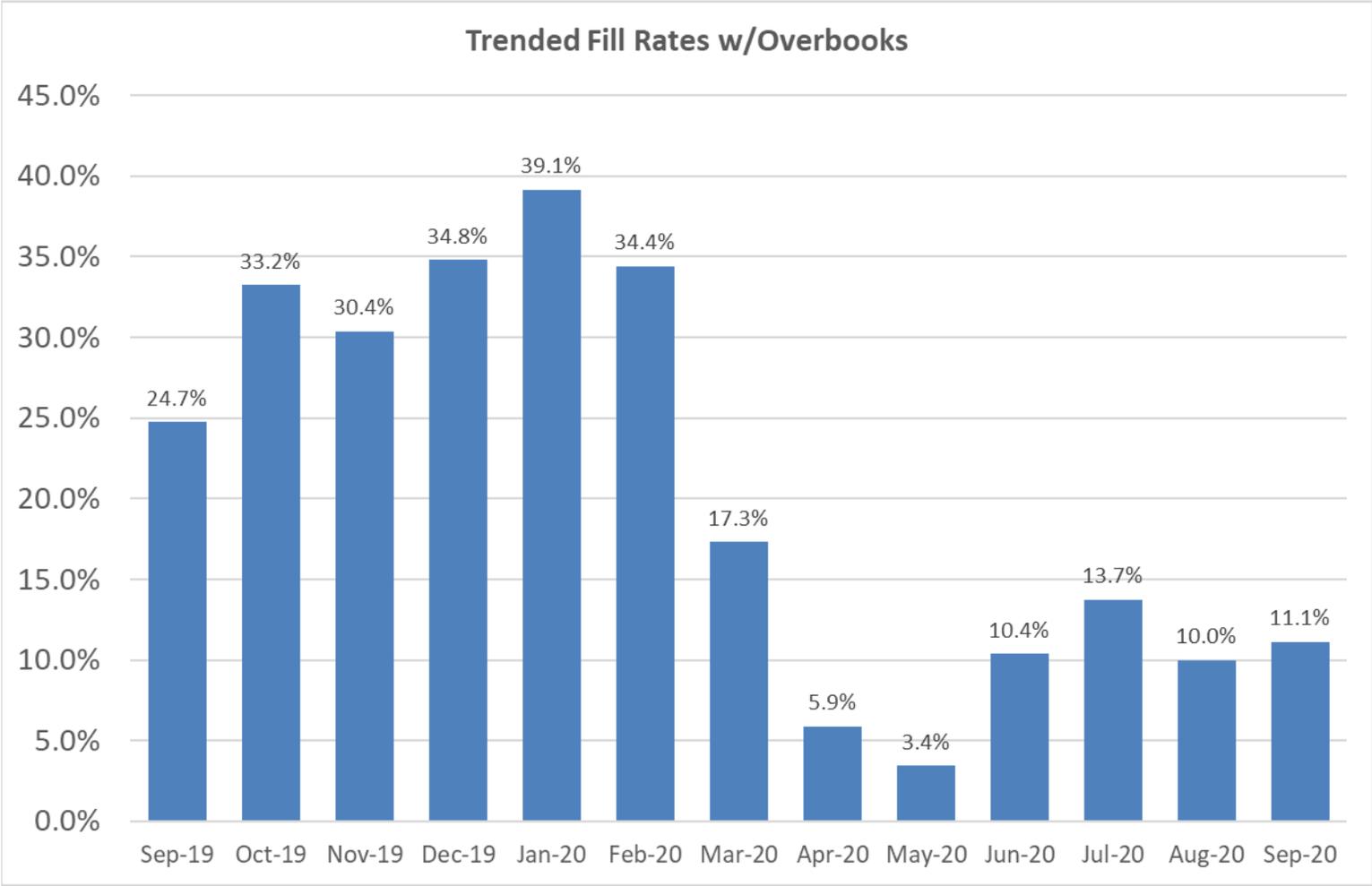
	Q1 '20	Q2 '20	Q3 '20	QTD	Region - Midwest Mean
CMS 125: Breast Cancer Screening	87 %	67 %	50 %	-	56 %
CMS 130: Colorectal Cancer Screening	87 %	100 %	50 %	-	54 %
🏆 CMS 2: Preventive Care and Screening: Screening for Depression and Follow-Up Plan	63 %	94 %	67 %	100 %	45 %
🏆 CMS 165: Controlling High Blood Pressure	92 %	100 %	100 %	-	68 %
CMS 122: Diabetes: Hemoglobin A1c Poor Control	33 %	-	50 %	-	33 %
🏆 CMS 147: Preventive Care and Screening: Influenza Immunization	75 %	80 %	83 %	33 %	54 %
CMS 117: Childhood Immunization Status	-	-	-	-	50 %

# Current Clinic Activities

## September 2020

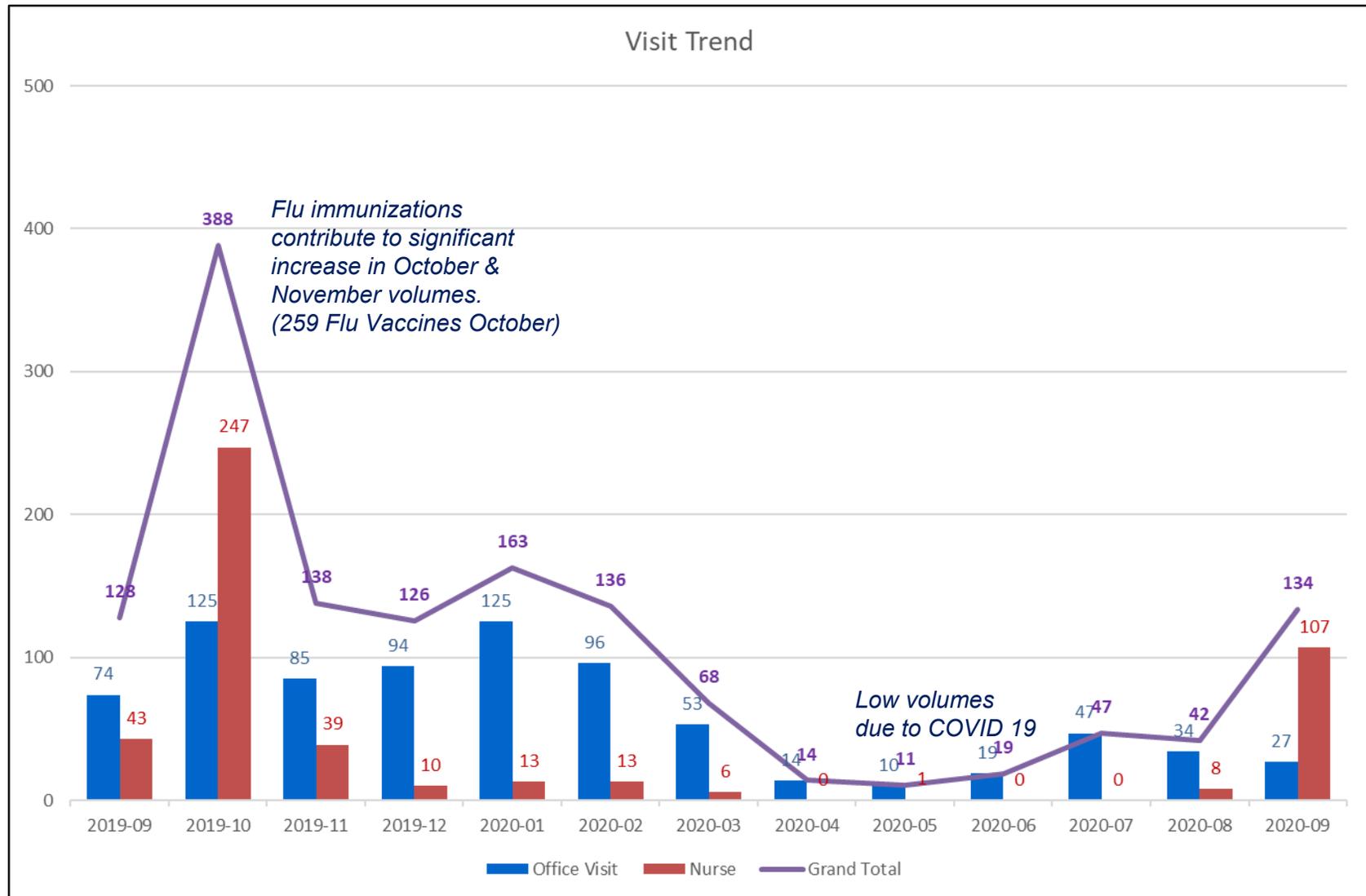
- Clinic hours adjusted for COVID impact and transition to new Nurse Practitioner
- Sara Anderson-Kim, NP start date: Oct 26
- Flu Shots – drive up and in clinic

# Monthly Trended Fill Rates



\*Fill Rate W/ Overbook =  $(\text{Overbook Hours} + \text{Filled Hours}) / \text{Available Hours}$   
Overbook Hours are hours in a provider's schedule that are doubled booked within the same time slot

# Monthly Appointment Volume



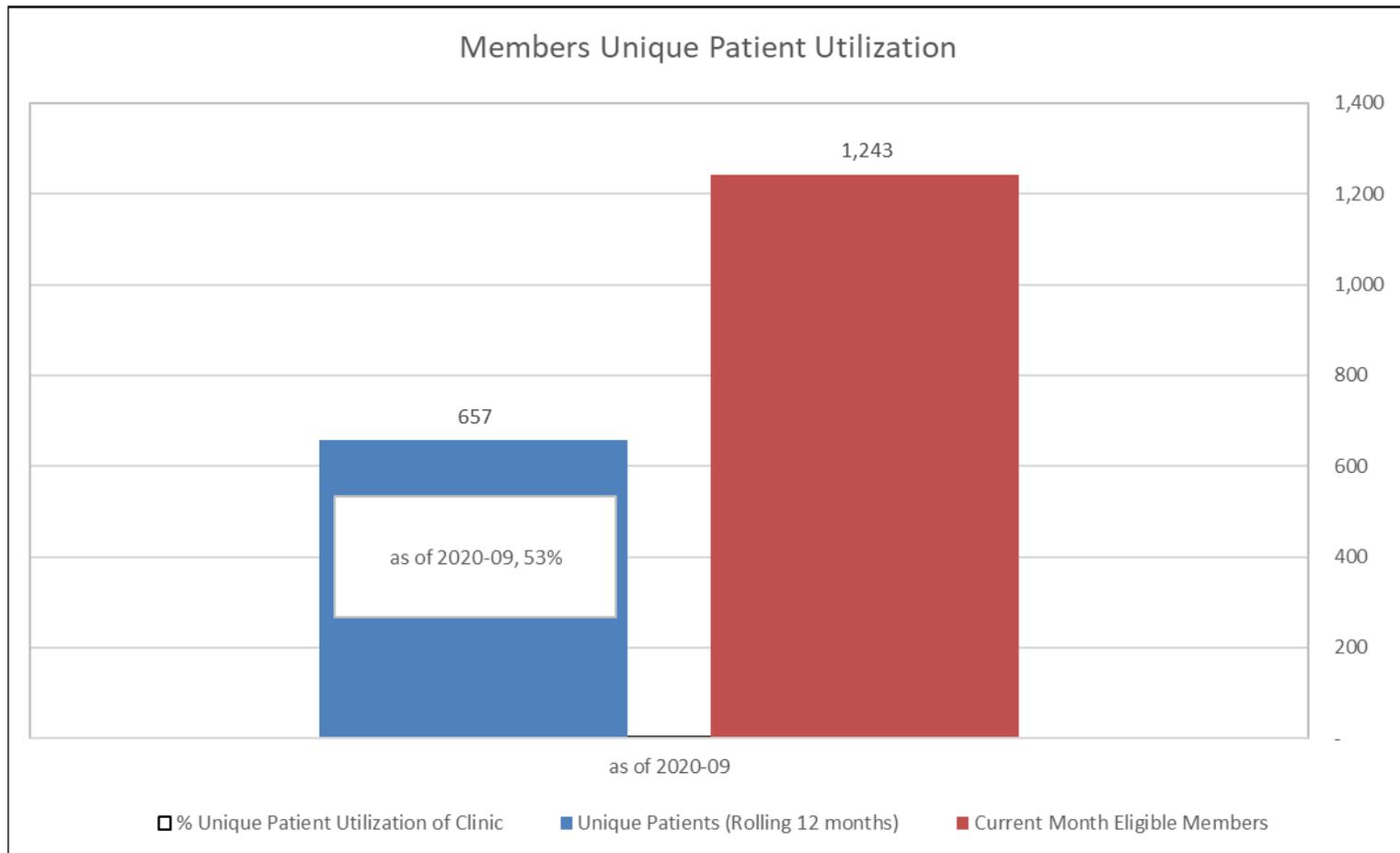
\*Non Provider = Certified Medical Assistant

# Visit Volumes by Visit Type – includes both provider and nurse visits

Sum of Completed Appts		Calendar												
Visit Type	Visit Type Detail	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20
<input type="checkbox"/> Provider	EXTENDED OFFICE VISIT					1								
	NEW OFFICE VISIT	6	27	6	7									
	NEW PHYSICAL	25	16	14	5	1								
	OFFICE VISIT	39	74	59	79	118	90	38	6	1	9	26	3	4
	PHYSICAL EXAM	4	8	6	3									
	PRE EMPLOYMENT						3	6			1	5	23	17
	PRE EMPLOYMENT BRIEF					2	2	2				2	5	2
	SAME DAY										4	1		
	TELEMEDICINE							6	6	1	1			
	VIDEO VISIT								2	8	2	1	2	4
	WELLNESS VISIT					3	1	1			2	12	1	
	<b>Office Visit Total</b>	<b>74</b>	<b>125</b>	<b>85</b>	<b>94</b>	<b>125</b>	<b>96</b>	<b>53</b>	<b>14</b>	<b>10</b>	<b>19</b>	<b>47</b>	<b>34</b>	<b>27</b>
<input type="checkbox"/> Nurse	FLU VACCINE					5	4	2						97
	NURSE VISIT	43	246	39	10									
	OFFICE VISIT		1			8	9	4		1			8	10
	<b>Nurse Total</b>	<b>43</b>	<b>247</b>	<b>39</b>	<b>10</b>	<b>13</b>	<b>13</b>	<b>6</b>		<b>1</b>			<b>8</b>	<b>107</b>
	<b>Grand Total</b>	<b>117</b>	<b>372</b>	<b>124</b>	<b>104</b>	<b>138</b>	<b>109</b>	<b>59</b>	<b>14</b>	<b>11</b>	<b>19</b>	<b>47</b>	<b>42</b>	<b>134</b>

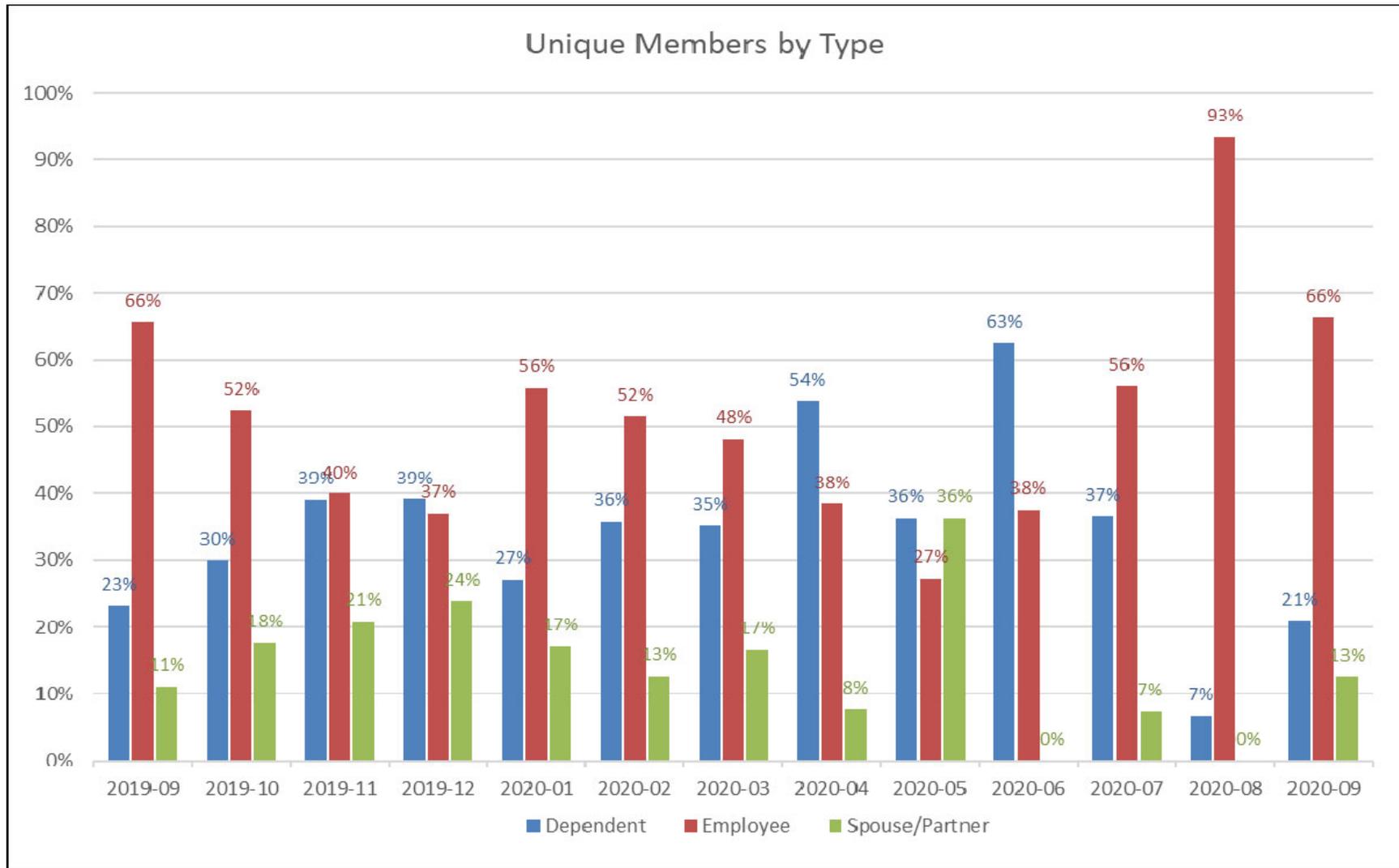
# Unique Patient Utilization

## Rolling Year Ending September 2020



Unique Patients – individual members receiving care at the wellness clinic in each reporting period  
As of September 2019 reporting, utilization is report as a rolling 12 month figure

# Utilization By Unique Member Type

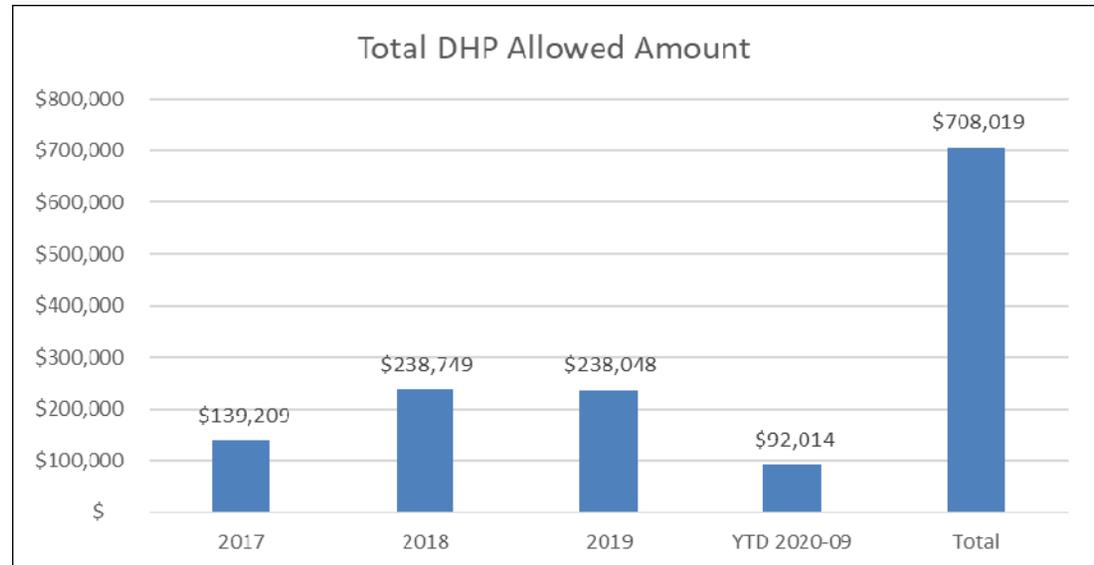
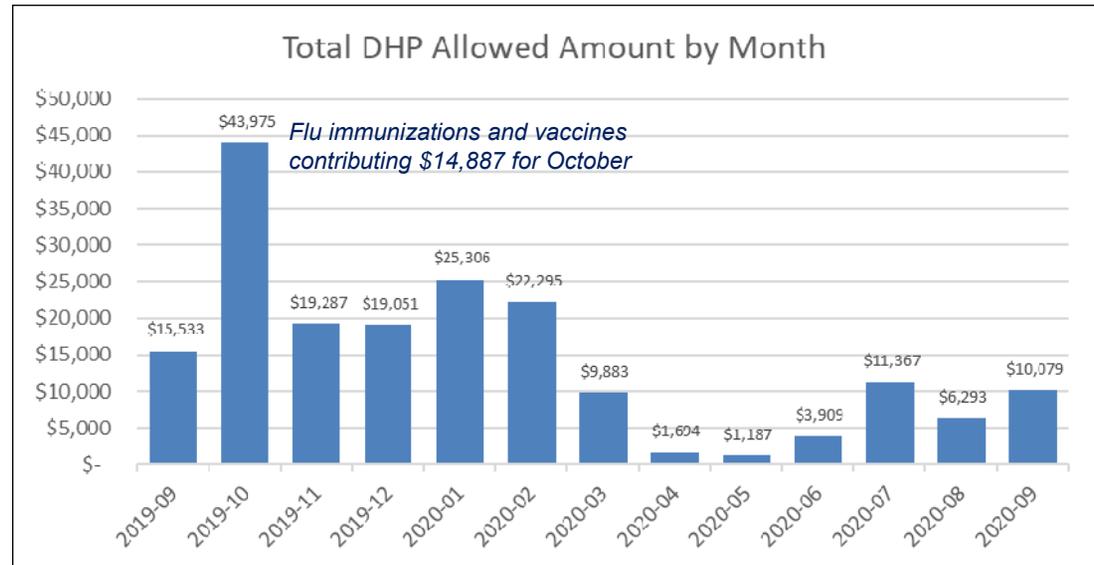


# DHP Contract Allowed Amounts

- Rolling 12 Month ending September 2020, DHP Contract Allowed Amount, Claims Avoidance Totalled \$174,326

- Apr. 2017\* – September 2020, DHP Contract Allowed Amount, Claims Avoidance Totalled \$708K

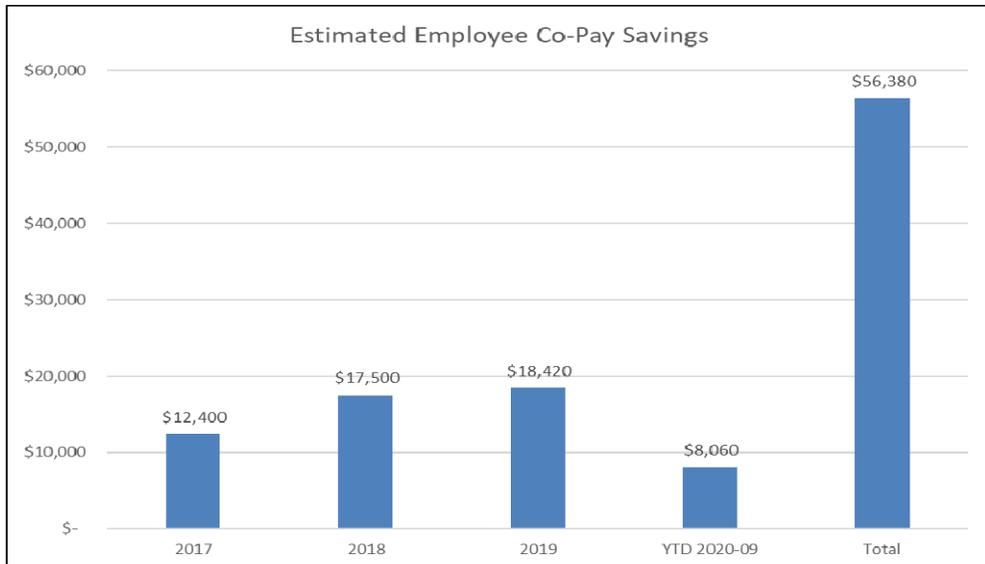
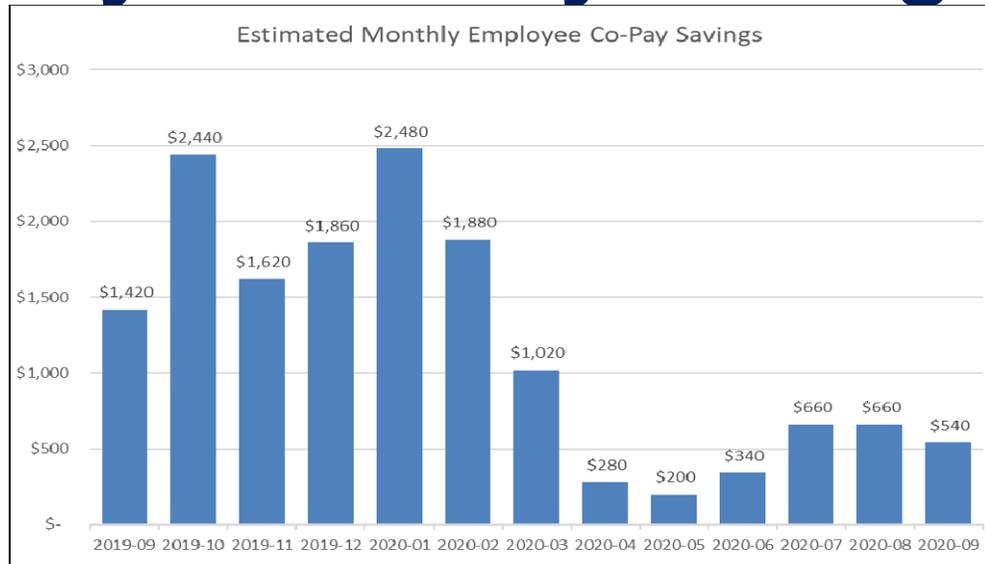
\*Recommend removing this metric



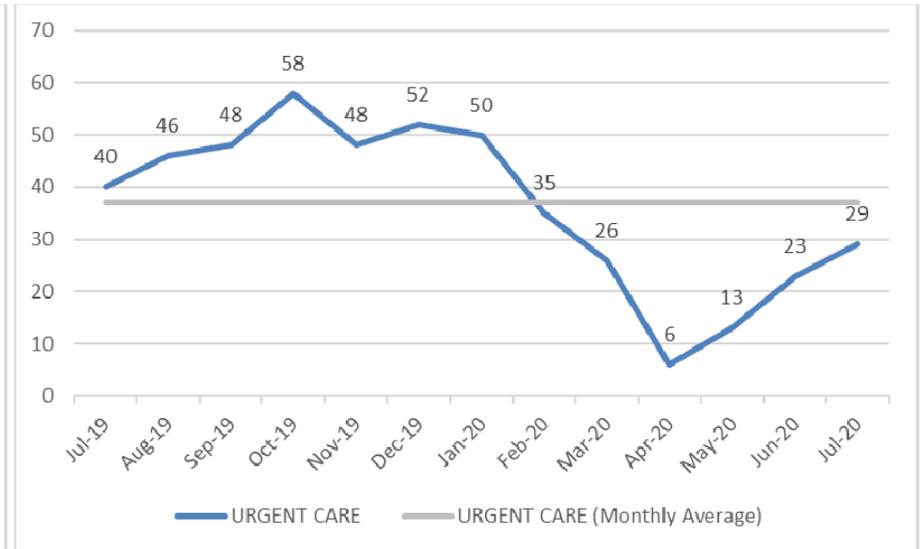
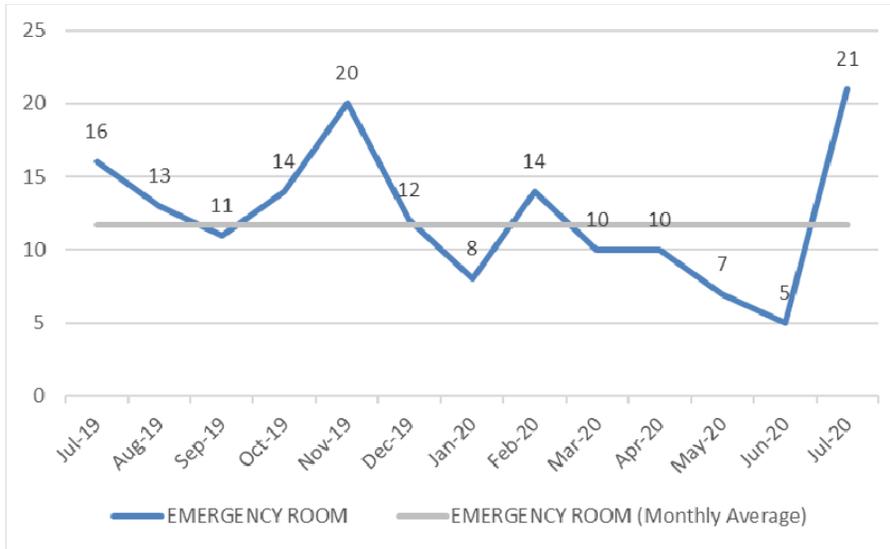
# Estimated Employee Co-Pay Savings

- Assumes \$20 Co-Pay for all applicable Office/Medical Visits
- Rolling 12 Month ending September 2020 Potential Employee Co-Pay Savings Totaled \$15,400
- Apr. 2017\* – September 2020 Potential Employee Co-Pay Savings Totaled \$56,380

Remove?



# Emergency Department and Urgent Care Volume Trend



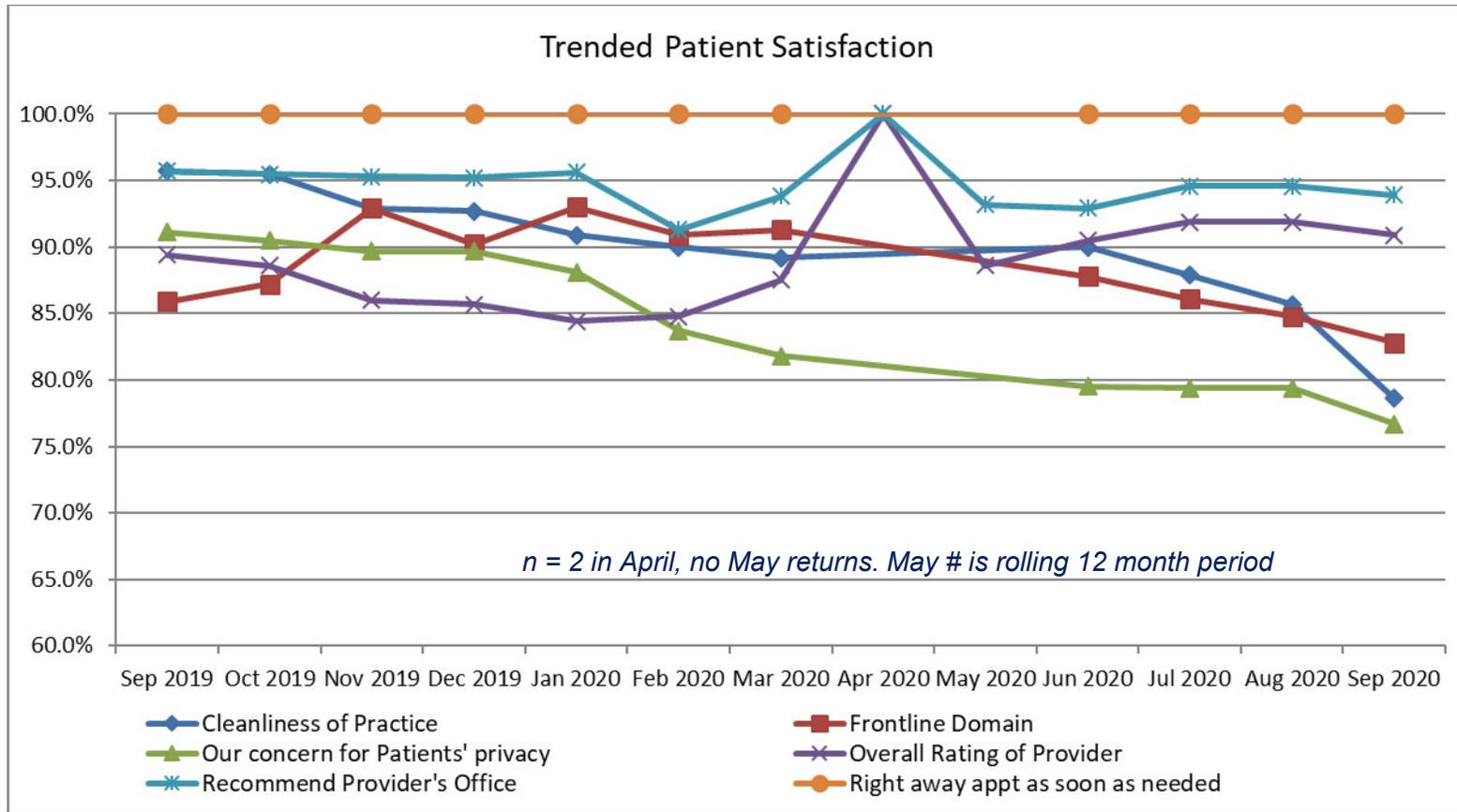
**\*Includes any ED or UC setting – not limited to SSM owned**

**Source: DHP Claims database on service incurred date; group members;**

**Data is two months behind to allow for claims lag and history may be restated if new claims are received**

**Note: members with multiple visits for a service in any given reporting period will be counted for each visit (e.g. a member with two separate visits to an Emergency Department in the month of December would be counted for two visits)**

# Patient Satisfaction



Overall Rating of Provider:	Using any number from 0(worst)-10(best), what number would you use to rate this provider?
Recommend Provider's Office:	Would you recommend this provider's office to your family and friends?
Our concern for Patients' privacy:	Our concern for your privacy?
Frontline Domain:	1) During this visit, did clerks and receptionists at this provider's office treat you with courtesy and respect? 2) During this visit, were clerks and receptionists at this provider's office as helpful as you thought they should be?
Right away appt as soon as needed:	When you made this appointment for care you needed right away, did you get this appointment as soon as you thought you needed?
Cleanliness of Practice:	Cleanliness of Practice?

\*Patient survey results reported as a rolling 13-month aggregate of top-box responses.

# Risk Scores

Relation	Age/Gender Factor			Average Concurrent Risk Score		
	Prior	Current	Comparative Benchmark	Prior	Current	Comparative Benchmark
SUBSCRIBER	1.36	1.39	1.35	1.48	1.66	1.63
SPOUSE	1.28	1.29	1.43	1.80	1.81	1.84
DEPENDENT	0.50	0.52	0.54	0.84	0.91	0.72
<b>Total</b>	<b>0.99</b>	<b>1.01</b>	<b>1.13</b>	<b>1.29</b>	<b>1.39</b>	<b>1.41</b>

# Summary and Discussion



**Wellness Clinic Monthly Expenses**

	Dean/SSM	Staff	Admin	Other Prof. Services	Supplies/ Equipment	Rent	Cleaning	Utilities	District purchased supplies	Security System (annually)	Monthly Total
<b>March 2017</b>	15,013.00	10,729.00	1,954.00		2,330.00						
						2,017.00			2,974.17		20,004.17
<b>April 2017</b>	15,013.00	10,729.00	1,954.00		2,330.00	2,017.00	1,500.00	27.45	52,020.78	540.00	71,118.23
<b>May 2017</b>	15,013.00	10,729.00	1,954.00		2,330.00	2,017.00	1,612.40	113.85	22,059.98		40,816.23
<b>June 2017</b>	15,013.00	10,729.00	1,954.00		2,330.00	2,017.00	1,500.00	107.49	22.00		18,659.49
<b>July 2017</b>	15,013.00	10,729.00	1,954.00		2,330.00	2,017.00	1,500.00	78.90		189.00	18,797.90
<b>August 2017</b>	15,013.00	10,729.00	1,954.00		2,330.00	2,017.00	1,500.00	70.17	5.50		18,605.67
<b>September 2017</b>	15,013.00	10,729.00	1,954.00		2,330.00	2,017.00	1,500.00	68.84	25.50		18,624.34
<b>October 2017</b>	15,013.00	10,729.00	1,954.00		2,330.00	2,017.00	1,500.00	68.31	7.00		18,605.31
<b>November 2017</b>	15,013.00	10,729.00	1,954.00		2,330.00	2,017.00	1,500.00	121.01	263.00		18,914.01
<b>December 2017</b>	15,013.00	10,729.00	1,954.00		2,330.00	2,017.00	1,500.00	229.65	5.50		18,765.15
<b>January 2018</b>	15,013.00	10,729.00	1,954.00		2,330.00	2,017.00	1,500.00	340.53	25.50		18,896.03
<b>February 2018</b>	15,013.00	10,729.00	1,954.00		2,330.00	2,017.00	1,500.00	446.47	7.00		18,983.47
<b>March 2018</b>	15,013.00	10,729.00	1,954.00		2,330.00	2,059.00	1,500.00	538.96	263.00		19,373.96
<b>April 2018</b>	15,013.00	10,729.00	1,954.00		2,330.00	2,059.00	1,590.88	23.58	5.50		18,691.96
<b>May 2018</b>	15,013.00	10,729.00	1,954.00		2,330.00	2,059.00	1,545.00		25.50		18,642.50
<b>June 2018</b>	15,013.00	10,729.00	1,954.00		2,330.00	2,059.00	1,545.00		7.00		18,624.00
<b>July 2018</b>	13,213.00	10,729.00	154.00		2,330.00	2,059.00	1,545.00	195.67			17,012.67
<b>August 2018</b>	13,213.00	10,729.00	154.00		2,330.00	2,059.00	1,545.00	253.18	5.50		17,075.68
<b>September 2018</b>	13,213.00	10,729.00	154.00		2,330.00	2,059.00	1,545.00	227.99	25.50	270.00	17,340.49
<b>October 2018</b>	14,228.70	10,729.00	154.00		3,345.70	2,059.00	1,545.00	193.65	7.00		18,033.35
<b>November 2018</b>	18,213.35	10,729.00	154.00		7,330.35	2,059.00	1,545.00	140.92	263.00		22,221.27
<b>December 2018</b>	13,788.60	10,729.00	154.00	482.00	2,423.60	2,059.00	1,545.00	162.00	26.00		17,580.60
<b>January 2019</b>	13,709.95	10,729.00	154.00		2,826.95	2,059.00	1,545.00	194.93	31.50		17,540.38
<b>February 2019</b>	13,266.00	10,729.00	154.00		2,383.00	2,059.00	1,545.00	209.10	-		17,079.10
<b>March 2019</b>	13,310.00	10,729.00	154.00		2,427.00	2,374.00	1,591.35	231.90	51.75		17,559.00
<b>April 2019</b>	15,124.16	14,053.00		613.00	458.16	2,104.00	1,591.35	207.65	18.50		19,045.66
<b>May 2019</b>	14,758.02	14,053.00		65.00	640.02	2,104.00	1,591.35	172.45	7.00		18,632.82
<b>June 2019</b>	14,709.60	14,053.00			656.60	2,104.00	1,591.35	163.01	56.75		18,624.71
<b>July 2019</b>	14,709.60	14,053.00			656.60	2,104.00	1,591.35	167.72	7.00	352.80	18,932.47
<b>August 2019</b>	15,233.00	14,053.00			1,180.00	2,104.00	1,591.35	250.68	25.50		19,204.53
<b>September 2019</b>	18,794.76	14,053.00			4,741.76	2,167.00	1,591.35	220.16	21.50		22,794.77
<b>October 2019</b>	14,672.00	14,053.00		555.75	63.25	2,167.00	1,591.35	187.96	18.50		18,636.81
<b>November 2019</b>	14,988.60	14,053.00		935.60		2,167.00	1,591.35	147.67	20.25		18,914.87
<b>December 2019</b>	14,540.00	14,053.00		487.00		2,197.00	1,591.35	162.46	25.50		18,516.31
<b>January 2020</b>	15,361.00	14,053.00			1,308.00	2,197.00	1,591.35	176.69	32.50		19,358.54
<b>February 2020</b>	15,361.00	14,053.00			1,308.00	2,197.00	1,591.35	191.30	25.50		19,366.15
<b>March 2020</b>	14,509.20	14,053.00		197.00	259.20	2,197.00	1,591.35	164.89	32.25		18,494.69
<b>April 2020</b>	7,508.50	7,026.50		-	482.00	2,197.00	1,639.09	148.89	18.50		11,511.98
<b>May 2020</b>	7,134.70	7,026.50		108.20		2,197.00	1,639.09	148.89	7.00		11,126.68
<b>June 2020</b>	6,677.10	6,708.10		-	(31.00)	2,197.00	1,639.09	146.69	7.00		10,666.88
<b>July 2020</b>	7,275.50	7,026.50			249.00	2,197.00	1,639.09	146.68	25.50	360.00	11,643.77
<b>August 2020</b>	7,173.50	7,026.50		-	147.00	2,197.00	1,639.00	196.79	7.00		11,213.29
<b>September 2020</b>	13,386.50	7,026.50			6,360.00	31	2,197.00	1,639.09	183.26	50.50	17,456.35