

Committee of the Whole Meeting

Tuesday, May 23, 2023 6:00 PM

Board Assembly Room, 1250 West Broadway Avenue, Minneapolis, Minnesota 55411

1) **Call to Order and Roll Call**

2) **Presentations and Discussions**

2)a. CityWide Student Leadership Board Presentation

2)b. School Transformation Discussion

3) **Adjournment**



Committee of the Whole

May 23, 2023

CityWide End of Year Presentation

What is the CityWide Student Leadership Board?

CityWide...

- Is a diverse embodiment of MPS students (32 CityWide members total)
 - Minimum of two students per MPS high School and two Student Representatives serving on the Board of Education. Students in the group represent the multi-faceted identities of all MPS students.
- Seeks to impact ALL MPS students by empowering them to speak their truth, directly collect input from their peers, increase transparency, and advocate for positive, youth-centered change in the educational experiences of students
- Strengthens relationships between adults and students within the district through collaborative opportunities
- Meets twice a month (October-June)
 - Youth Cabinet
 - District Leader Work Groups
 - Student Voice in other district decisions



Listen, Amplify, Create Change for students!

CityWide Structure: Youth Cabinet

- Cabinet meetings included an overview of the topic and reflection on the impact of topic area on MPS students.
 - One meeting per month with Int. Superintendent Cox and district leaders related to student-identified topics
 - One CityWide member from each high school

Topics Discussed this year:

- Inequity in funding sports
- Bell Schedules
- Budget
- Transportation
- Teacher Retention and Recruitment
- Physical spaces: Buildings and Maintenance, Gender neutral bathrooms
- Renewed Cell Phone Policy
- CTE



CityWide Structure: District Work Groups

CityWide members and district leaders work on a collaboratively-identified project within prioritized topics identified in the 2022-2023 school year. Projects will include opportunities for CityWide members to collect the voices of their peers across schools.

SCHOOL CLIMATE

- Focus: Explore the importance of flex spaces in schools
- District Leaders from Equity, Student Support Services, Office of Black Student Achievement, and Communications Offices

COMMUNICATIONS & TRANSPARENCY

- Focus: Increase student access to district information separate from caregivers
- District Leaders from Communications, Strategic Initiatives, and Office of the Ombudsperson

TEACHER TRAINING

- Focus Amplify the need for relationship building between adults and students through the creation of training materials
- District Leaders from Accountability, Design and Training, and Talent Management Offices



How has CityWide been involved in MPS Community?

- Tabled at School Finder Fair
- Volunteered at District Events (Chess, Spelling Bee, History Day)
- Advocated at Capitol with Legislators
 - Testified at Educational Finance Committee
 - Visited individual legislators
- Co-led QComp Training Sessions
- Co-led Summer Leadership Institute
- Reviewed ESSER fund RFPs
- Hosted two Superintendent Search listening sessions
- Advised Nutrition Department on menus
- Hosted interviews and selected the Student Board Representatives for 2023-2024
- Provided feedback on the Safe Routes to School strategic plan
- Gave feedback on the teacher training pathway program
- Reviewed the plan for the new Communications website



What is the impact of the CityWide Student Leadership Board on...

...members of CityWide?

- Deepens social connections between members at different schools as well as between students and district staff
- Better understanding of district complexities (i.e. organizational structure, departments, staff roles, etc.)
- Nurtures open-mindedness of members
- Increases appreciation of school staff and what goes into decision making across the district
- “Makes me care about my peers more...What would the impact be on them?”

...the greater MPS student body?

- Shows the district values student voice
- Builds relationships between students and adults
- Breaks down complexity of district systems – sharing information with peers to create change at schools
- Shifts mindsets of adults to prioritize student needs through intentional, collaborative planning
- Increases social and political awareness



Strategic Plan/Board Transformation Notes Crosswalk

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- The following slides show the alignment between the notes taken during the Minneapolis Board of Education Committee of the Whole meeting on School Transformation and the Minneapolis Public Schools Strategic Plan values and strategies
- The bolded strategies are those that the Minneapolis Board of Education identified as priorities for the 2023–24 school year, pending board action

Strategic Plan/Board Transformation Notes Crosswalk

Strategic Plan Values	Board Transformation Notes
Equity, Representation & Anti-Racism	<ul style="list-style-type: none">● Equitably distribute resources● Value of anti-racism lives in our actions● Transparent and accountable● Anti-racist education in safe, supporting and welcoming environments● Stay true to being anti-racist, culturally responsive, make needs based decisions● Onus for inclusion and belonging must be on district, not on students (Not students' responsibility to create belonging)● Non-negotiable: IDEA governs students who require SPED services be educated in least restrictive environment- teach in general education to the greatest extent possible<ul style="list-style-type: none">○ Means we have interrogated all of our policies and practices to ensure we are not setting ourselves up to not be able to support students in the least restrictive environment● Built on abolition● We practice anti-ableism, and we have visibly disabled teachers● All ways of learning are valued● Resources must be equitably distributed● Inclusive, Fair, Respect, Equity

Strategic Plan/Board Transformation Notes Crosswalk

Strategic Plan Values	Board Transformation Notes
Physical and Emotional Safety & Wellbeing	<ul style="list-style-type: none">● Student safety and well-being a priority● Student wellbeing and students feeling safe- if students aren't feeling safe in schools, they aren't learning, if teachers aren't feeling safe- they aren't able to teach well● Safety- safe and supportive learning environment● Physical safety: need to ensure we have this in place- could be more robust, know that it's not that we are just saying it, that we mean it● Schools are safe and welcoming● Buildings: Clean, equipped to protect and provide safe environment for children● Everyone experiences safety● No body is criminalized● Access for community - so schools are community hubs● Community should feel welcome in our schools● Safe and secure

Strategic Plan/Board Transformation Notes Crosswalk

Strategic Plan Values	Board Transformation Notes
Relationships, Trust & Communication	<ul style="list-style-type: none"> ● Improved communication and transparency (overall and with principals specifically) ● What specifically will we do differently to communicate <ul style="list-style-type: none"> ○ Hold Town Halls? ○ District members and at large members attend listening sessions together? ● PAC engagement: ask that PACs connect with the board and share what they are hearing from their stakeholder groups ● Systemic problem that we don't get information out to all stakeholders
Shared Decision-Making & Voice	<ul style="list-style-type: none"> ● Work with community, be accountable to community, be transparent with community ● Listen and be honest ● A place where staff, students and families are heard and valued

Strategic Plan/Board Transformation Notes Crosswalk

Strategic Plan Values	Board Transformation Notes
<p>Transparency & Accountability</p>	<ul style="list-style-type: none"> ● Improved communication and transparency ● Accountability systems for tracking implementation, as well as ensuring transparency- needs to be both actual and felt ● Have clear vision and act upon it ● Make sure intentions and goals can be seen in community (follow through) ● Follow up on what we say we are going to do ● Work with community, be accountable to community, be transparent with community ● Transparency x2 ● Systemic problem that we don't get information out to all stakeholders ● Listen and be honest
<p>Evidence-Based Strategies</p>	<ul style="list-style-type: none"> ● We should have both evidence based strategies and content knowledge

Strategic Plan/Board Transformation Notes Crosswalk

Strategic Plan Strategies	Board Transformation Notes
<p>Provide standards-based core instruction with a focus on literacy and mathematics.</p>	<ul style="list-style-type: none"> • Literacy and math scores improve
<p>Ensure all curriculum and instructional practices are anti-racist and sustain the cultures, languages, and experiences of our students.</p>	<ul style="list-style-type: none"> • Value of anti-racism lives in our actions • Flexible seating • Spaces for calming and collaboration • Minneapolis Studies as a course, if we truly want to integrate we need to teach our students about our city.
<p>Ensure all community schools provide access to STEM, music, art, language, and for high schools, ethnic studies and college credit courses</p>	<ul style="list-style-type: none"> • Equitably distribute resources

Strategic Plan/Board Transformation Notes Crosswalk

Strategic Plan Strategies	Board Transformation Notes
<p>Implement Professional Learning Communities to ensure all students' needs are met through a system of academic support and intervention.</p>	<ul style="list-style-type: none"> ● Co-teaching and differentiation models are built and taught ● Strong MTSS system for all students ● Inclusive of all students ● Supports are offered in curriculum, tier 2, and intensive intervention ● All students have what they need in our buildings
<p>Provide magnet school pathways that offer innovative thematic instruction and integrated learning opportunities</p>	<ul style="list-style-type: none"> ● Complete magnet pathways ● Specifically, ensure middles have pathways

Strategic Plan/Board Transformation Notes Crosswalk

Strategic Plan Strategies	Board Transformation Notes
Provide equitable student access to culturally responsive counseling and mental health services	<ul style="list-style-type: none"> • Address mental health crisis • Student supports with no waiting lists • Looks like having counselors and mental health specialists
Fully implement a restorative approach to student support	<ul style="list-style-type: none"> • Transformative justice practices led by students
Integrate social and emotional practices into all classrooms and Out of School Time activities	
Support healthy child development through nutritious meals and promotion of physical activity	

Strategic Plan/Board Transformation Notes Crosswalk

Strategic Plan Strategies	Board Transformation Notes
<p>Provide physically safe and welcoming school environments through strategic shortening of walk zones, building cleanliness, building improvements, landcare and strong emergency management practices</p>	<ul style="list-style-type: none">• Student safety and well-being a priority• Student wellbeing and students feeling safe- if students aren't feeling safe in schools, they aren't learning, if teachers aren't feeling safe- they aren't able to teach well• Safety- safe and supportive learning environment• Physical safety: need to ensure we have this in place- could be more robust, know that it's not that we are just saying it, that we mean it• Schools are safe and welcoming• Buildings: Clean, equipped to protect and provide safe environment for children• Everyone experiences safety• No body is criminalized• Secure

Strategic Plan/Board Transformation Notes Crosswalk

Strategic Plan Strategies	Board Transformation Notes
Strengthen pathways and reduce barriers for talented and diverse MPS employees and potential employees to become teachers.	
Maintain Teacher Equity plan focused on staffing needs of MPS' 15 highest need schools	
Deepen strategic recruitment of high quality, diverse teachers and staff	<ul style="list-style-type: none">• We can attract and retain good teachers.

Strategic Plan/Board Transformation Notes Crosswalk

Strategic Plan Strategies	Board Transformation Notes
Pursue negotiations strategies that address contractual barriers to the equitable distribution and the recruitment, hiring, and retention of high-quality, diverse teachers and staff	<ul style="list-style-type: none">• Right staff in right places• Fully staffed schools with shared decision making
Pursue authentic engagement with MPS parents around the design and implementation of equitable HR policies and practices	

Strategic Plan/Board Transformation Notes Crosswalk

Strategic Plan Strategies	Board Transformation Notes
<p>Fully implement the climate framework to ensure all district staff, parents, and students feel heard, valued and respected.</p>	<ul style="list-style-type: none"> ● Inclusion of all voices ● Ensure principal voice is included and responded to as a part of the process ● Schools are safe and welcoming ● All communities feel welcome. Feel that they have a voice in the district ● All voices must be taken seriously ● Be mindful to intentionally engage with families who don't speak English ● Meet needs of various community groups ● More spaces where the board is engaging with community members ● Create as many spaces as possible to gather feedback ● Parents are experts of their own children ● Be in partnership with families ● A place where staff, students and families are heard and valued ● If we are doing what we need to do, the community will let us know ● Meet people where they are ● Attend meetings that already exist

Strategic Plan/Board Transformation Notes Crosswalk

Strategic Plan Strategies	Board Transformation Notes
<p>Utilize district equity competencies to inform district hiring and retention practices, professional development opportunities, and professional support systems.</p>	<ul style="list-style-type: none"> • Everything must be through an equity lens- policies, procedures, curriculum, etc. • Means when we look at materials we are looking at who is represented, when we look at practices- are we treating different groups of students differently, are we giving staff what they need
<p>Provide consistent opportunities for youth, parents and community members to provide feedback on district policies and practices.</p>	<ul style="list-style-type: none"> • Meet community members where they are, value their expertise and experiences • Inclusion of all voices
<p>Ensure student placement practices support integrated learning opportunities, and increased enrollment and retention</p>	
<p>Support community partnerships to enhance student experiences and learning opportunities.</p>	

Prioritized Strategy Reporting Template

Goal 4 Prioritized Strategy: Climate Framework

Fully implement the climate framework to ensure all district staff, parents and students feel heard, valued and respected.

SY 2023–2024 Deliverables:	
All staff will receive training related to the Climate Framework	<p>Provide increased exposure to students, staff and the community related to the Climate Framework</p> <ul style="list-style-type: none"> ● Through professional development for school-based and district staff ● Presence of materials on the district’s internal and external facing websites ● Provide support to schools’ climate and equity teams to implement the climate framework.
All schools will create and implement site-specific Climate Plans	<p>Climate plans will be created at each site with the support of the Equity and School Climate team.</p> <ul style="list-style-type: none"> ● Each school will be assigned an Equity and School Climate Coordinator who will support the site’s leadership team in the creation of measurable climate goals, as well as a plan for implementing positive changes related to the climate related needs of the school
Hate and Bias Protocol will be finalized	<ul style="list-style-type: none"> ● Development of trainings and protocols to address Hate and Bias within the system <ul style="list-style-type: none"> ○ Provide training for all school and district staff on strategies to address incidents of hate and bias ○ Finalize Hate and Bias protocol <ul style="list-style-type: none"> ■ Installation of the begins in the second half of the 23–24 school year

Goal 4 Prioritized Strategy: Climate Framework

Fully implement the climate framework to ensure all district staff, parents and students feel heard, valued and respected.

SY 2023–2024 Deliverables:

Feedback related to Climate will be gathered from students, caregivers and staff

- Continue to field the Cultivate Survey twice each year to gather student feedback on climate:
 - Provide training and support related to the Cultivate Survey, our tool for gathering student perception of classroom climate
 - Field the Cultivate survey twice in the 23–24 school year, such that schools can adjust climate school improvement goals and measure progress toward their prior year's goals
- Develop tools for gathering staff and caregiver feedback to support measurement of climate at the school level:
 - Staff feedback:
 - Revise Climate Rubric tool and then field it as the staff feedback metric related to school climate
 - Caregiver feedback:
 - Create tool and gather information on caregiver perception of MPS climate

Goal 4 Prioritized Strategy: Climate Framework

Fully implement the climate framework to ensure all district staff, parents and students feel heard, valued and respected.

Board Adopted Strategic Plan Metric	Sub-Metrics
<ul style="list-style-type: none"> Increase the percent of individuals indicating positive climate in each of the following groups: students, parents, school-based staff, central office staff 	<ul style="list-style-type: none"> Hate-bias protocol is used x number of times in schools Qualitative and quantitative data collected via focus groups with students, families and staff.

Quarterly Reporting Updates:	
August	
November	
February	
May	

Transformation Datasets

Potential Datasets

- Operational Costs per School
 - 10-year Capital Improvement History
 - Long Term Facility Maintenance Projections
 - 5-year Maintenance Costs
 - Plant Operations Costs
 - Culinary and Wellness Costs
 - Energy Costs
 - Waste Costs
 - Transportation Costs
- Human Resources per School [including budgeted open positions]
 - Licensed Staff
 - Administration
 - Non-Licensed Staff

Potential Datasets, cont.

- School Demographics
 - Building Capacity
 - Enrollment and Enrollment Trends
 - Racial and Socioeconomic Integration
 - Market Share
 - School Choice
 - Percentage of students who attend from out of boundary
- School Performance
 - Academic Performance Metrics
 - Disciplinary Metrics

Questions for the Board

Discussion Questions

1. What is the Board's definition of transformation? Is it school-level, district-level, or both?
2. What is the goal of transformation?
3. What are the Board's values that will lead the work of transformation?
4. What is the Board's definition of the purpose and scope for MPS?
5. What will be the expectation regarding alignment with the Strategic Plan? How does the Board want to use prior work to inform transformation?
6. What are the Board's non-negotiables for transformation, if any?
7. How would the Board like to structure working with the Leadership Team in regards to transformation?
8. What is the timeline for transformation?